

Nodaway County Ambulance District
103 W Carefree Dr Maryville, Mo 64468

May 13, 2026

Next meeting June 10, 2026

Agenda: Officer elections

Board Members Present:

Board Members Absent:

Statement: The use of the tape recorder is an aid for the recording secretary and is erased after the minutes are transcribed.

Introduction of Guests:

Presentation of Minutes:

Report from 140 Burlington Junction Rescue Squad:

Report from 141 Pickering/Hopkins Squad:

Report from 142 Ravenwood Rescue Squad:

Report from 143 Tri-C Rescue Squad:

Report from 136 Maryville Rescue Squad:

Presentation of Treasurer's Report:

Presentation of Bills to be paid:

Presentation of Revenue and Expense Report:

Director of Operations Report:

Business Coordinator/Accountant Report:

Training Manager's Report:

Employee Concerns

Medicaid/Medicare Adjustments:

Old Business:

New Business:

Closed meetings and closed records authorized when, exceptions: Employee evaluations. 610.021. Except to the extent disclosure is otherwise required by law; a public governmental body is authorized to close meetings, records, and votes, to the extent they relate to the following: (3) Hiring, firing, disciplining, or promoting of employees by a public governmental body when personal information about the employee is discussed or recorded. However, any votes on a final decision, when taken by a public governmental body, to hire, fire, promote or discipline an employee of a public governmental body shall be made available with a record of how each member voted to the public within seventy-two hours of the close of the meeting where such action occurs; provided, however, that any employee so affected shall be entitled to prompt notice of such decision during the seventy-two hour period before such decision is made available to the public. As used in this subdivision, the term "personal information" means information relating to the performance or merit of individual employees.

(13) Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment, except that this exemption shall not apply to the names, positions, salaries and lengths of service of officers and employees of public agencies once they are employed as such, and the names of private sources donating or contributing money to the salary of a chancellor or president at all public colleges and universities in the state of Missouri and the amount of money contributed by the source;

(14) Records which are protected from disclosure by law; any other business that may come before the board.

(15) Adjournment:

May 13, 2026

7:05 pm

Board Members Present: Shipps, Giesken, Allen, Sparks, Pine, Snodderley

Board members Absent:

Oath:

Elections: Shipps made a nomination for President of Snodderley. Allen made a motion for nominations to cease. All approved. A vote was called, all approved.

Pine made a motion for Allen for Vice-President. Shipps made a motion for nominations to cease. All approved. A vote was called, all approved.

Snodderley appointed Sparks as Treasure and Giesken as Secretary.

Introduction of Guests

Presentation of Minutes: The minutes were presented to the board members. Allen made the motion to accept the minutes. Sparks seconded the motion. All approved.

Report from 140 Burlington Junction Rescue Squad: Very busy month, several calls. Had a good turnout of volunteers to calls.

Report from 141 Hopkins/Pickering Rescue Squad: None

Report from 142 Ravenwood Rescue Squad: None

Report from 143 Tri-C Rescue Squad: Having trouble with light bar on rescue truck. May try to use the ones that came off of the ambulance pickup to replace.

Report from 136 Maryville Rescue Squad: None

Presentation of Treasurer's Report: Sparks went over the Treasures report.

Presentation of bills to be paid: The bills to be paid were presented. Allen made the motion to pay bills. Pine second the motion. All approved.

Revenue and Expenses: The report was presented to the board members. The monthly reconciliations were reviewed by the board. Schieffer presented a Modified Cash Accrual Report.

Director of Operations Report

Director of Operations Report
May13th, 2026

Director's Report

- **Closed Meeting**
 - Employee evaluations: Pat Greife, Brittney McIntyre, Kim Campbell, Alicia Reeves, and Erin Keith.
- **Sales Tax Deposits**
 - May sales tax deposits: \$117,399.84
 - January–May YTD sales tax deposits: \$604,745.43
 - Compared to same period in 2025:
 - Down \$2,681.48
 - Decrease of 0.44%
 - Compared to same period in 2024:
 - Down \$5,024.05
 - Decrease of 0.82%
- **Unit 134**
 - Leak in cab area repaired.
 - Unit taken to Conrad Fire on May 7th.

- Leak is determined to be around an emergency light.
 - Conrad Fire advised repairs to have been completed.
- **MAA Summer Leadership & Reimbursement Conference**
 - Attendees: Julie, Alice, Justin, and myself.
 - Conference dates: June 23–24.
 - Location: Lake of the Ozarks.
 - McQueen and Donovan added that they will be presenting their Strategic Plan for their Administration Class they are taking at the MAA meeting in June
- **EMS Expo**
 - Expo will be held in Branson this year.
 - Patrick and Justin will attend.
 - Additional staff members have expressed interest in attending.
- **North Ambulance Bay Drainage Issue**
 - Water intrusion occurring during heavy rains near PAT van parking area.
 - Downspout drains were inspected with a camera and found to be clear.
 - Existing 4-inch drainage tile is undersized for water volume.
 - Recommendation from Ed Spire:
 - Disconnect east gutters from west gutter system.
 - Route east gutters directly to retention area.
 - Redirect south two east-side downspouts into new drainage project.
- **East Side Office Building Water Issue**
 - Dirt level higher than building foundation causing water intrusion.
 - Some wall sections have been replaced due to rot damage.
 - Estimate from Ed Spire: \$13,000.
 - Proposed work includes:
 - Removing excess dirt.
 - Installing drainage tile between office and bay.
 - Connecting gutter drainage.
 - Routing water south toward the road.
 - Boring under driveway near mailbox.
 - Coordination with Evergy required due to nearby transformer work.
 - Evergy advised they will coordinate scheduling as needed.

Allen made a motion to go ahead with work that needs to be done, using Ed Spire to do it.
Pine second. All approved with the exception of Shipps that abstained from voting.
- **Unit 140**
 - Light bar installation completed.
 - Slide delivered to Johnny Luke for tray fabrication.
- **Workers' Compensation Renewal**
 - MEM selected for renewal.
 - Lowest bid obtained through Higginbotham.
- **EMS Legal Renewal**
 - Renewal with Frank Flaspohler.
 - Fixed retainer amount: \$1,350.00. Frank will also include the overview of our policy book in these expenses.
- **HVAC Replacement for Training Room**
 - Training room furnace and AC unit are 25 plus yrs old
 - AC unit required charging this spring due to low refrigerant.
 - I will start getting bids for replacement.
- **Items for Surplus**
 - Kitchen cabinets:
 - 36" base cabinet

- 18" base cabinet
 - Lazy Susan base cabinet
 - Upper cabinets:
 - Two 36"
 - One 21"
 - One 30"
 - One 18"
 - Additional cabinets:
 - 72" x 33"
 - 72" x 16"
 - 60" x 24"
 - Approximately 40 feet of 80" chain-link fence.
 - Two gates measuring 92" x 82".
 - One walk-in gate measuring 44" x 82".
 - One 30" stove.
- Sparks made a motion to sell the surplus items. Shipps second. All approved.
- **Becky Mercer has submitted her resignation as a full-time Paramedic**
 - Position has been advertised on social media.
 - No applications have been received at this time.
 - Will start using EMT's to fill the position and have a BLS truck. The board is in favor of doing this.
 - **MIH update**

DEPUTY DIRECTOR REPORT

Deputy Director Report

MIH Report

1. The Mobile Integrated Healthcare (MIH) program continues to progress, although development has been slower than anticipated. Jared and I have participated in numerous meetings with both regional and state advisory committees as planning continues to move forward. After discussions with Jason White, anticipated state funding appears likely to become available around August or September. Jason indicated the state is considering approximately \$250,000 in startup funding. The preliminary startup budget I developed totals approximately \$260,000, placing us closely aligned with projected state funding expectations and confirming that planning remains on track.
2. MIH protocols have been completed and submitted to Dr. Symonds for review. Through ongoing communication with him, he has expressed support for the protocols and anticipates signing off on them in the near future.
3. Board approval is needed for the Community Paramedic job description.
4. Board approval is needed for the MIH mission statement.
5. Board approval is needed for the MIH program logo. Several draft designs have been created, and revisions can be made based on board feedback or preferences.
6. I have successfully completed the Community Paramedic course and obtained state licensure. This process has provided valuable insight into the timeline required for future employees pursuing certification. The coursework portion consists of approximately 80 hours and includes 23 chapters, each requiring approximately 2–4 hours to complete. Clinical requirements total 48 hours in addition to travel time for MIH ride-alongs. I completed 12 clinical hours in Kirksville as part of the program requirements.
7. I would like to begin discussion regarding a specialty certification pay incentive program. Implementing specialty pay incentives would encourage employees to pursue advanced certifications and continuing education while improving the level of care provided to our most critical patients. This initiative would also align our district with surrounding agencies and help maintain competitiveness in recruiting and retaining highly trained providers.

Job Description: Community Paramedic (CP)

Location: Nodaway County Ambulance District (NCAD), Missouri

Department: Emergency Medical Services (EMS) – Mobile Integrated Healthcare (MIH) Program

Reports To: EMS Director / MIH Coordinator – NCAD

Position Summary

The Community Paramedic (CP) is an advanced EMS clinician responsible for delivering proactive, non-emergent healthcare services within the community under established medical protocols and physician medical direction for the Nodaway County Ambulance District (NCAD). This role focuses on improving patient outcomes by addressing gaps in care, reducing preventable emergency department utilization and hospital readmissions, and enhancing access to appropriate healthcare and social support services.

Community Paramedics extend beyond traditional 911 response by providing in-home clinical assessments, chronic disease monitoring, preventive care education, and coordinated care management for high-risk and underserved populations.

Key Responsibilities

The Community Paramedic will:

- Conduct in-home and community-based assessments for high-risk patients, frequent EMS utilizers, and individuals with chronic or complex medical conditions.
 - Monitor and support management of chronic diseases including COPD, CHF, diabetes, hypertension, and other conditions under approved clinical protocols.
 - Perform medication reconciliation, basic diagnostic screening, and clinical assessments in coordination with the patient's primary care provider or supervising physician.
 - Develop, implement, and update individualized care plans in collaboration with physicians, nurses, social workers, and interdisciplinary healthcare partners.
 - Provide patient-centered education focused on disease management, medication adherence, nutrition, lifestyle modification, and preventive health strategies.
 - Identify and address social determinants of health by connecting patients with community-based resources such as housing, transportation, behavioral health services, and primary care access.
 - Reduce avoidable 911 activations and emergency department utilization through early intervention, monitoring, and follow-up care.
 - Maintain accurate, timely, and compliant documentation in approved electronic medical record (EMR) systems.
 - Participate in interdisciplinary case reviews, quality improvement initiatives, and care coordination meetings.
 - Ensure compliance with Missouri EMS regulations, medical protocols, HIPAA standards, and NCAD agency policies.
 - Support traditional EMS operations and emergency response activities as operationally required.
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Minimum Qualifications

- Current Missouri EMT-Paramedic (EMT-P) licensure in good standing.
 - Minimum of two (2) years of active field experience in a 911 EMS system.
 - Current **ACLS (Advanced Cardiovascular Life Support)** certification.
 - Current **PALS (Pediatric Advanced Life Support)** certification.
 - Completion of a recognized Community Paramedic training program, or willingness to complete upon hire.
 - Valid Missouri driver's license with an acceptable driving record.
 - Demonstrated competency in prehospital assessment, treatment, and patient care.
 - Ability to function independently in community-based and home-visiting environments.
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Preferred Qualifications

- Experience in rural EMS or Mobile Integrated Healthcare (MIH) programs.
 - Background in chronic disease management, case management, or population health initiatives.
 - Experience working with vulnerable, medically underserved, or high-risk populations.
 - Working knowledge of Medicaid, Medicare, and Missouri healthcare delivery systems.
 - **CIT (Crisis Intervention Team) certification or willingness to obtain within one (1) year of hire.**
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Skills and Competencies

- Strong clinical judgment and advanced patient assessment skills
 - Effective communication and interpersonal engagement skills
 - Cultural competency and commitment to equitable patient care
 - Ability to operate independently in non-emergent clinical environments
 - Strong written and electronic documentation proficiency
 - High level of organization, accountability, and attention to detail
 - Ability to collaborate effectively within multidisciplinary healthcare teams
 - Problem-solving skills addressing both medical and social barriers to care
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Work Environment

Community Paramedics primarily operate in patient homes, community settings, and healthcare partner facilities throughout Nodaway County. The role requires travel within the NCAD service area. Scheduling may vary based on program needs and may include evenings or weekends.

Physical Requirements

- Ability to lift, move, and assist patients and equipment (up to 125 lbs. with assistance)
 - Ability to sit, stand, walk, bend, and drive for extended periods
 - Ability to work in variable indoor and outdoor environmental conditions
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Position Summary Statement

The Community Paramedic is a key component in transforming the Nodaway County Ambulance District's emergency medical services system from a reactive response model to a proactive, patient-centered continuum of care. This role strengthens community health by reducing preventable system utilization, improving chronic disease outcomes, and bridging the gap between emergency care, primary care, and social support services.

Shippo made a motion to approve the job description. Allen second. All approved.

Nodaway County Ambulance District (NCAD)

Mobile Integrated Healthcare (MIH) Mission Statement

“Care beyond the call. Health beyond the emergency.”

The Nodaway County Ambulance District Mobile Integrated Healthcare (MIH) Program provides proactive, compassionate, and coordinated care that extends beyond traditional emergency response. Our mission is to improve community health by preventing injury, reducing avoidable hospital readmissions, and supporting patients safely in their homes.

The MIH program functions as an extension of the healthcare system, integrating EMS with primary care, public health, and community resources. We identify high-risk individuals—such as frequent EMS users, recently discharged patients, and those with chronic conditions—and intervene early to prevent avoidable emergencies and hospitalizations.

Care is delivered primarily in the home setting, where patients are best supported in managing their health. Through assessments, home safety evaluations, chronic disease monitoring, and patient education, the MIH team addresses both medical and environmental risks that impact health outcomes. We also coordinate closely with hospitals, primary care providers, and case managers to ensure continuity of care and reduce readmissions.

The program is built on three core principles:

Compassion – Delivering respectful, patient-centered care focused on dignity and trust.

Prevention – Identifying risks early to reduce injury, hospitalization, and EMS overuse.

Collaboration – Partnering with healthcare providers and community resources for coordinated care.

Through this model, NCAD shifts from reactive emergency response to proactive community healthcare, supporting better outcomes, stronger independence, and healthier lives across our service area.

Shippo made a motion to approve the Mission Statement. Allen second. All approve.

The Deputy Director presented 3 different logos for the MIH program. These were discussed and suggestions made. Deputy Donovan will work on updating and present at next meeting.

BUSINESS COORDINATOR AND ACCOUNTING REPORT

May 13, 2026

JULIE

- Kim and I have been working on the EMS Week. Bearcat Lanes have been rented for Thursday May 21st, 5:30-7:30 pm, pullovers and cups are here, and some of the food has been ordered. Having spaghetti and garlic bread. Have been helping Kim also on food for the CoAEMSP meeting on Thursday May 14, 2026.
- SAM.GOV renewal has been submitted and accepted for another year.

ALICE

- Met with new auditor, Kris Anderson on April 16th. He forwarded me a shared folder, and I have uploaded files for him to review for the 2025 audit. He will be here May 18th, 19th and 21st to start the onsite fieldwork.

- Prepared and submitted a list of older trips to Jared and Julie to review in which claims have been submitted to insurance several times but have not yet received payment. Narrowed this list down to four (4) trips to be written off by management – reviewed and signed off on from Jared.
- Contacted GEMT again regarding discrepancies between the MMIS report and our trip information when considering the number of Medicaid trips accounted for on the 2024-2025 GEMT Cost Report.
- Register for the MAA Conference to be held June 23-24th.
- Preparing for the annual worker's compensation audit to be conducted June 16th – uploaded requested files to MEM's ShareFile for their review prior to that day.

Training Manager's Report May 2026

Paramedic Class: 53 classes into the year, in our third block of classes. Students are doing well academically. Students are well into hospital clinicals, hoping to be done and riding ambulances by July 1. Overall, they are doing well on hospital clinicals. One student struggling with an important skill, we have had remediation/reeducation sessions to address this. Due to medical reasons, we had one student that had to drop out of the class leaving us with four students.

COAEMSP site visit is scheduled for May 14-15, 2026. We have been working very hard the last few weeks to put the finishing touches on all of the paperwork and getting the room ready for their visit.

Second quarter competencies are underway. We are covering cardiac monitor operations, Stroke assessment tools, 3 way stopcock, cardiac arrest management, and ECG interpretation. Currently training on IV Acetaminophen Protocol, hopefully will have that on the truck by next week.

Lane Huitt and Patrick Greife will be actively reviewing medications and procedural protocols to see where changes need to be made to keep up with current EMS research. This will be a methodical process, taking a few months before presenting it to Medical Director.

Planning for next year's EMT class will begin in June.

Classes in the last month:

Quarterly Competencies
IV Acetaminophen Inservice

Quarterly CPR

Classes scheduled for the next 60 days:

Monthly Vent Scenarios
Quarterly Competencies
ACLS renewal

Employee Concerns: None

Medicaid/Medicare Adjustments:

Allen made the motion to approve the adjustments of 23,754.30, Shipps seconded the motion. All approved.

Allen made a motion for invoices to be sent to collections for \$8,588.34, Sparks, seconded the motion. All approved.

Old Business: Shipps commented that the purple Out of Hospital DNR is very difficult to get and/or get copies of. Several employees at the hospital did not have knowledge of these. McQueen will discuss with Simmons our Medical Director and APRN Goodridge about getting employees more educated on these.

New Business: As the World Cup in Kansas City approaches McQueen suggested we might have to lift the 110 mileage

limit to facilities as Kansas City hospitals may not be able to take our patients at that time. Allen made a motion to extend to 130 miles only while the World Cup is in progress. Shipps second. All approve.

Closed Meeting: Snodderley made a motion to go into closed session. Allen second. Snodderely called for a vote, Shipps, yea, Giesken, yea, , Allen, yea, Sparks, yea, Pine, yea, Snodderely, yea . Motion passed.
Meeting closed at 9:01 pm.

Open Meeting: Sparks made a motion to go into open session. Shipps second. Snodderley called for a vote, Shipps, yea, Giesken, yea, Allen, yea, Sparks, yea, Pine, yea, Snodderley, yea. Motion passed.

Opened session at 9:24 pm.
Evaluations were discussed.

Adjournment: Allen made the motion to adjourn, and Sparks seconded the motion. Snodderley called for a vote, Shipps, yea, Giesken, yea, Allen, yea, Sparks, yea, Pine, yea, Snodderley, yea. Motion passed.

Adjournment at 9:25 pm
Recorded by Julie Schmitz

Nodaway County Ambulance District

Signed: _____ Pat Giesken, Secretary of the Board of Directors

Nodaway County Ambulance District
2026 Revenue & Expense Report/Budget
Modified Accrual Basis

Ambulance Budget		2026 Proposed Annual Budget	Actual at 4/30/2026	33.33% % of Budget	Prior to Audit 2025 Actual
GL Acct #	Account Description				
Ambulance Revenues					
4000	Ambulance Revenues	1,620,000.00	534,764.32	33.01%	1,618,045.43
4001	Contractual Adjustment (Medicaid /Medicare)	(176,418.00)	(63,461.82)	35.97%	(187,647.77)
	Net Revenues	1,443,582.00	471,302.50	32.65%	1,430,397.66
4105	Sales Tax	1,485,000.00	491,230.84	33.08%	1,496,387.45
4150	Surtax	45,000.00	54,997.13	122.22%	57,133.12
4720	Interest Income	46,500.00	21,095.59	45.37%	72,581.89
4010	Bad Debt Recovery	12,000.00	2,817.22	23.48%	13,454.90
4300	FRA/GEMT Income	38,000.00	4,620.60	12.16%	92,452.85
4730	Miscellaneous Income	1,500.00	2.71	0.18%	2,768.39
4011 & 4012	EMT & Paramedic Class Revenue	10,950.00	3,500.00	31.96%	39,400.00
4380	CPR Revenue	1,500.00	289.50	19.30%	2,535.00
4390	EMR Class Revenue	-	1,200.00	#DIV/0!	-
4710	Sale Fixed Asset	-	-	#DIV/0!	2,500.00
4780	Grant Income	50,000.00	-	0.00%	168,660.16
	Total Revenues	3,134,032.00	1,051,056.09	33.54%	3,378,271.42
Ambulance Expenses					
5000	Ambulance Salaries & Wages	1,250,000.00	367,309.95	29.38%	1,213,206.25
5001	Overtime Wages	310,000.00	83,343.21	26.88%	292,872.21
5002	Attendance Pay for Board	-	2,300.00	#DIV/0!	-
5005	Health Insurance Payout/Retirement	28,980.00	12,875.84	44.43%	34,940.36
5008	Stipends	20,000.00	5,025.00	25.13%	14,837.50
	Training Wages				
5003	EMT Instruction Wages RT	-	-	#DIV/0!	2,375.72
5004	EMT Instruction Wages OT	-	-	#DIV/0!	895.44
5106	Paramedic Instruction Wages RT	18,000.00	8,194.22	45.52%	6,628.52
5107	Paramedic Instruction Wages OT	2,500.00	1,158.08	46.32%	1,202.05
5300	Instructor Training Wages RT & OT	2,500.00	226.88	9.08%	521.72
5301	Continuing Ed Instructor Wages RT & OT	5,000.00	142.70	2.85%	1,751.63
5302	First Responder Orig. Cert. Wages RT & OT	5,000.00	3,504.25	70.09%	921.86
5303	Continuing Ed Employee Wages	7,000.00	1,053.94	15.06%	6,529.84
5304	First Responder Refresher Wages	2,500.00	228.48	9.14%	1,089.12
5305	Mandatory Training Wages	3,500.00	1,050.71	30.02%	3,802.37
5010	Payroll FICA Taxes	124,984.00	36,455.31	29.17%	118,286.94
5015	Unemployment Taxes	-	-	#DIV/0!	-
	Fringe Benefits				
5006	MO LAGERS	125,000.00	35,590.85	28.47%	113,586.77
5020	Employee Benefits	281,000.00	89,607.10	31.89%	220,449.32
5040	Worker's Compensation	67,230.00	16,891.00	25.12%	51,237.00
5044	Accident/Sickness Insurance	4,000.00	3,553.00	88.83%	3,531.00
5041	Property Insurance	94,583.00	94,583.00	100.00%	100,199.00
5050	Rent/Lease	2,100.00	1,920.00	91.43%	1,960.61
5060	Legal and Accounting	20,000.00	-	0.00%	19,200.00
5065	Bank/Cr Card Processing Fees	8,000.00	2,249.01	28.11%	6,291.99
5070	Administrative Expense	20,000.00	3,033.78	15.17%	26,110.10
5080	Election Expense	3,500.00	6.41	0.18%	149.50
5090	Advertising Expense	500.00	-	0.00%	307.50
5100	Fuel & Oil	55,000.00	15,785.24	28.70%	37,139.01
5105	Dispatch Expense	-	-	#DIV/0!	-
5110	Repairs & Maintenance	45,000.00	18,899.28	42.00%	44,777.91
5115	Ambulance Supplies/Equip under \$2,000	25,000.00	819.10	3.28%	2,203.20
5117	Rescue Squad Supplies/Equip under \$2,000	10,000.00	2,964.00	29.64%	2,269.20
5120	Medical & Operating Supplies	60,000.00	13,436.73	22.39%	56,347.11
5130	Office Supplies Expense	15,000.00	2,006.96	13.38%	11,961.53
5131	Technical Support	50,000.00	35,076.57	70.15%	39,630.81

5132 Kitchen/Breakroom Supplies	1,500.00	626.19	41.75%	1,315.63
5135 Building Repair & Maint	15,000.00	11,719.23	78.13%	14,064.57
5136 New Building Furnishings/Supplies		17,274.02	#DIV/0!	
5140 Utilities	20,000.00	4,065.79	20.33%	14,637.22
5150 Telephone/Cell	10,000.00	2,681.66	26.82%	9,089.34
5180 Dues & Subscriptions	1,700.00	1,257.00	73.94%	1,559.40
5190 Laundry	-	-	#DIV/0!	-
5220 Radio Repairs & Maintenance	3,000.00	123.00	4.10%	1,199.47
5250 Bad Debt Expense Allowance	115,182.00	32,045.27	27.82%	135,961.32
5270 Penalty & Interest Expens	-	-	#DIV/0!	34.47
5280 Miscellaneous Expense	3,000.00	1,235.35	41.18%	2,141.47
5285 Promotional Expense	1,000.00	-	0.00%	740.50
5290 Credit Recovery Expense	3,800.00	774.71	20.39%	3,550.81
5126 GEMT Expenses	-	-	#DIV/0!	-
Training Expenses				
5310 Training Equipment	3,000.00	-	0.00%	-
5320 CPR Expenses	1,500.00	880.00	58.67%	2,675.89
5330 Instructor Training Expenses	2,000.00	581.48	29.07%	1,091.20
5331 Training Books & Support	-	-	#DIV/0!	79.62
5340 Guest Instructor Expense	1,000.00	-	0.00%	100.00
5360 Continuing Ed Travel - lodging, meals & mileage	4,000.00	-	0.00%	1,015.57
5361 Instructor Travel - lodging, meals & mileage	2,000.00	-	0.00%	317.00
5370 Continuing Ed Training Expenses	10,000.00	5,014.81	50.15%	10,473.91
5375 Paramedic Class Expense	10,000.00	1,459.00	14.59%	18,473.93
5376 EMT Class Expense	-	44.58	#DIV/0!	4,817.03
5380 General Training Expenses	2,000.00	44.60	2.23%	1,876.31
5385 Medical Director	412.00	-	0.00%	206.00
Capital Outlays				
1511 2025-26 Bldg Expansion/Renovation	390,000.00	169,124.46	43.37%	316,924.38
1530 Ambulance Equipment over \$2,000	172,000.00	-	0.00%	437,237.79
1540 Rescue Equipment over \$2,000	40,000.00	-	0.00%	34,935.78
1550 Office Equipment over \$2,000	15,000.00	6,619.00	44.13%	-
Total Ambulance Expenses	3,492,971.00	1,114,860.75	31.92%	3,451,731.70
Ambulance Net Surplus (Deficit)	(358,939.00)	(63,804.66)	17.78%	(73,460.28)

PAT Van Budget	2026 Proposed Annual Budget	Actual at 4/30/2026	% of Budget	2025 Actual
PAT Van Revenues				
4009 PAT Van Revenues	30,000.00	10,540.50	35.14%	28,439.75
PAT Van Expenses				
5009 PAT Van Wages	45,000.00	13,263.77	29.48%	42,631.74
5019 PAT Van Overtime	300.00	7.13	2.38%	26.67
5010 Payroll Taxes	3,300.00	1,015.22	30.76%	3,263.37
5129 Repairs/Maint	7,000.00	1,555.50	22.22%	5,093.70
5100 Fuel & Oil	4,000.00	837.36	20.93%	3,370.03
5119 Supplies/New Equipment	500.00	-	0.00%	85.08
5099 Advertising	100.00	-	0.00%	-
Capitol Outlays				
1569 Wheelchair Van & Equipment		10,618.00	#DIV/0!	
Total PAT Van Expenses	60,200.00	27,296.98	45.34%	54,470.59
Pat Van Net Surplus (Deficit)	(30,200.00)	(16,756.48)	55.49%	(26,030.84)

Agencywide Revenues	3,164,032.00	1,061,596.59	33.55%	3,406,711.17
Agencywide Expenses	3,553,171.00	1,142,157.73	32.14%	3,506,202.29
Agencywide Surplus (Deficit)	(389,139.00)	(80,561.14)	20.70%	(99,491.12)

Cash Balance at December 31, 2025	\$ 2,271,730.76
Cash Balance at April 30, 2026	2,403,877.53
2026 Change in Cash Surplus (Deficit)	\$ 132,146.77