



## CMA FOUNDATION – COST ACCOUNTING

### ★ LAST-MINUTE REVISION CRUX (100% Exam-Oriented)

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#### BASICS OF COST ACCOUNTING

##### 1 Cost

###### Definition

Cost is the **amount of money spent** to make a product or provide a service.

###### Simple Example

To make **1 burger**, a shop spends:

- Bread: ₹20
- Patty: ₹40
- Gas: ₹5
- Labour: ₹10

↗ **Total cost = ₹75**



##### 2 Cost Centre

###### Definition

"**Quality Without Compromise**"

A cost centre is a **place, machine, or person where cost is collected**.

It helps track **where money is being spent**.

###### Simple Examples

- **Machine No. 2** in a factory
- **Cutting Department**
- **Canteen**
- **Maintenance room**

All costs spent on that place/person/machine are recorded separately.



## 3 Cost Object

### Definition

A cost object is **anything for which we want to know the cost**.

It can be a **product, service, department, customer, project** etc.

### Simple Examples

- 1 shirt
- 1 project
- 1 hospital patient
- 1 batch of cookies

☞ If you want to know the cost of “1 shirt”, then **shirt = cost object**.

## 4 Cost Unit

### Definition

A cost unit is the **unit of measurement** for cost.

It tells you **cost per what?**

**Simple Examples** “**Quality Without Compromise**”

Industry	Cost Unit
Transport	Passenger-km / tonne-km
Hotel	Per room-night
Electricity	Per kilowatt-hour
Textile	Per metre of cloth
Cement	Per tonne

Example:

If a bus carries 50 passengers for 10 km →



Cost unit = **Passenger-km**

Passenger km =  $50 \times 10 = 500$  passenger-km

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## 5 Cost Driver

### Definition

A cost driver is a **factor that causes cost to increase or decrease**.

It "drives" the cost.

### Simple Examples

- More machine hours → more electricity cost
- More labour hours → more labour cost
- More orders → more packaging cost
- More distance → higher transport cost

☞ Cost driver for electricity: **machine hours used**

## 6 Cost Allocation

### Definition

"**Quality Without Compromise**"

Cost Allocation means assigning a **cost directly to a specific cost centre** because it belongs only to that department.

### Simple Example

- Salary of the **painting department supervisor** → goes only to Painting Dept
- Depreciation of **Machine 1** → goes only to Machine 1 cost centre

☞ Direct assignment of cost.

## 7 Cost Apportionment

### Definition



Cost apportionment means **sharing a common cost** among different departments **on a fair basis**.

Used when the cost **cannot be directly traced** to only one department.

### Simple Examples

- Factory rent shared based on **floor area**
- Electricity bill shared based on **machine hours**
- Canteen expense shared based on **number of employees**

☞ Common cost → distributed fairly.

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## 8 Cost Accountancy

### Definition

Cost Accountancy is the **total system** of:



- Cost Accounting
- Cost Control
- Cost Audit
- Cost Management
- Cost Reporting

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It deals with **recording cost, reducing cost, and helping management decisions**.

### Simple Example

Company wants to **lower production cost**.

Cost Accountancy provides:

- Proper cost records
- Identifies wastage
- Suggests improvements
- Gives reports to management



## 9 Cost Accounting

### Definition

Cost Accounting is the process of **recording, classifying, and analysing** all costs of materials, labour and overheads.

It tells the **exact cost of producing each product**.

### Simple Example

To produce **1 chair**, cost accounting calculates:

- Wood: ₹300
- Labour: ₹150
- Overheads: ₹100

↗ **Total cost = ₹550**



**Cost Accounting = Cost ascertainment + Cost control + Cost reduction + Decision-making.**

### Key Terms

- **Cost** – Expenditure incurred to produce goods/services.
- **Costing** – Techniques to determine cost.
- **Cost Accounting** – Recording + Classifying + Analysing cost.
- **Cost Centre** – Location/person/activity where cost is accumulated.
- **Cost Unit** – Unit of product/service (e.g., kg, litre, tonne-km).
- **Cost object** = thing whose cost we want
- **Cost driver** = factor causing cost
- **Cost allocation** = direct assignment
- **Cost apportionment** = fair share of common cost
- **Cost accountancy** = full cost system (control + audit + management)



## **Important Concepts**

- **Prime Cost** – Direct material + Direct labour + Direct expenses
- **Overheads** – Indirect material + Indirect labour + Indirect expenses
- **Conversion Cost** – Direct labour + Factory OH
- **Production Cost** – Prime cost + Factory OH

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## **10. CLASSIFICATION OF COST**

### **By Nature**

- **Direct cost**
- **Indirect cost**



### **By Behaviour**

- **Fixed**
- **Variable**
- **Semi-variable**

### **By Function**

- **Production** *“Quality Without Compromise”*
- **Administration**
- **Selling**
- **Distribution**

### **By Time**

- **Historical**
- **Predetermined**

### **By Decision Making**

- **Relevant**
- **Irrelevant**



- Opportunity cost
- Sunk cost

### 11. UNIT / OUTPUT COSTING

Used by: Cement, Brick, Steel, Sugar.

#### Cost Sheet (Theory Only)

- Prime Cost
- Factory Cost
- Cost of Production
- Cost of Goods Sold
- Cost of Sales



### 12. JOB & BATCH COSTING

#### Job Costing

Used for special, tailor-made jobs.

Job cost sheet = materials + labour + overheads.

#### Batch Costing

A batch = group of identical units.

Used in: toys, components, bakery.

### 13. CONTRACT COSTING

Used for large, long-term contracts.

#### Important Terms

- Work certified
- Work uncertified



- Progress payments
- Retention money
- Notional profit

(Only concepts needed for CMA Foundation.)

## 14. PROCESS COSTING

Used in continuous production (oil, paint, chemicals).

### Key Points

- Each process has its own account
- Normal loss = unavoidable
- Abnormal loss/gain → transferred to P&L
- Transfer of cost → Process I → II → III

## 15. OPERATING / SERVICE COSTING

Used for transport, hospitals, hotels, powerhouses.

### Cost Units

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- Transport → passenger km / tonne km
- Hotel → room night
- Hospital → bed day

## SUPER-QUICK 30-SECOND REVISION

- Cost = expenditure to produce
- Cost Accounting = cost ascertainment + control
- Prime Cost = DM + DL + DE
- Overheads = indirect cost



- Material control → ABC, EOQ, stock levels
- Labour → idle time, overtime, bonus plans
- Overheads → allocation, apportionment, absorption
- Cost Sheet → output costing
- Job = tailor-made | Batch = identical units | Process = continuous
- Contract = long period
- Operating = services
- Reconciliation → match cost & financial profits

### **TEST YOUR SELF**

**1. Cost means:**

- a) Profit earned
- b) Money spent to produce goods/services
- c) Selling price of goods
- d) Income received

**Answer: b) Money spent to produce goods/services**

**Explanation: Cost is the expenditure incurred to make a product or service.**

**2. Which is an example of cost?**

- a) Discount received
- b) Factory rent
- c) Interest income
- d) Penalty received



**Answer: b) Factory rent**

**Explanation: Explanation: Factory rent is an expense and part of cost.**

**3. A cost centre is:**

- a) A unit of output**
- b) A place/person where cost is collected**
- c) A profit-making unit**
- d) A customer**

**Answer: b) A place/person where cost is collected**

**Explanation: Explanation: Cost centres accumulate and track costs.**



**4. Which of the following is a cost centre?**

- a) A shirt**
- b) An invoice**
- c) Painting Department**
- d) Transport cost**

**Answer: c) Painting Department**

**Explanation: Explanation: A department where cost occurs.**

**5. Cost object refers to:**

- a) Only departments**
- b) Anything for which cost is measured**
- c) Only services**
- d) Only machines**

**Answer: b) Anything for which cost is measured**



**Explanation: Explanation: Can be product/service/project.**

**6. Identify the cost object:**

- a) Supervisor
- b) Cutting dept.
- c) 1 shirt
- d) Machine no.1

**Answer: c) 1 shirt**

**Explanation: Explanation: A cost object is whatever cost we want to measure.**



**7. Cost unit means:**

- a) Total cost incurred
- b) Measurement unit for cost
- c) Total sales
- d) Net profit

**Answer: b) Measurement unit for cost**

**Explanation: Explanation: Expresses cost per unit (kg, litre, metre).**

**8. 'Per tonne' is cost unit for:**

- a) Sugar mill
- b) Cement industry
- c) Hospital
- d) Hotel

**Answer: b) Cement industry**

**Explanation: Explanation: Cement measured per tonne.**



**9. A cost driver is:**

- a) A factor causing cost changes**
- b) A revenue item**
- c) A profit indicator**
- d) A payment to workers**

**Answer: a) A factor causing cost changes**

**Explanation: Explanation: Cost drivers increase/decrease cost.**

**10. Labour hours drive:**

- a) Electricity cost**
- b) Labour cost**
- c) Rent**
- d) Advertising cost**



**Answer: b) Labour cost**

**Explanation: Explanation: More labour hours → more labour cost."**

**11. Cost allocation means:**

- a) Sharing common cost**
- b) Directly assigning cost to one department**
- c) Charging cost to P&L**
- d) Distributing revenue**

**Answer: b) Directly assigning cost to one department**

**Explanation: Explanation: Allocation = direct cost assignment.**



**12. Example of cost allocation:**

- a) Rent shared by area**
- b) Electricity shared by usage**
- c) Supervisor salary to Painting Dept.**
- d) Canteen cost shared**

**Answer: c) Supervisor salary to Painting Dept.**

**Explanation: Explanation: It belongs only to that one department.**

**13. Cost apportionment means:**

- a) Allocating direct cost**
- b) Sharing common costs among departments**
- c) Only Factory OH**
- d) Dividing profits**

**Answer: b) Sharing common costs among departments**

**Explanation: Explanation: Apportionment = fair distribution.**

**14. Rent shared by floor area:**

- a) Allocation**
- b) Apportionment**
- c) Absorption**
- d) Marginal costing**

**Answer: b) Apportionment**

**Explanation: Explanation: Common cost shared fairly.**

**15. Cost accounting deals with:**



- a) Recording & analysing cost**
- b) Recording only incomes**
- c) Preparing financial statements**
- d) Calculating GST**

**Answer: a) Recording & analysing cost**

**Explanation: Explanation: Determines cost per unit.**

**16. Cost accounting helps determine:**

- a) Depreciation**
- b) Cost per unit**
- c) Income tax payable**
- d) Dividends**

**Answer: b) Cost per unit**



**Explanation: Explanation: Main purpose of cost accounting.**

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**17. Cost accountancy includes:**

- a) Only cost accounting**
- b) Cost accounting + cost control + cost audit**
- c) Only standard costing**
- d) Only decision making**

**Answer: b) Cost accounting + cost control + cost audit**

**Explanation: Explanation: Complete cost system.**

**18. Main aim of cost accountancy:**

- a) Increase product price**



**b) Assist cost control & efficiency**

**c) Increase taxes**

**d) Prepare external accounts**

**Answer: b) Assist cost control & efficiency**

**Explanation: Explanation: Helps reduce cost & improve efficiency.**

**19. Identify cost driver:**

**a) Labour hours**

**b) Selling price**

**c) Profit after tax**

**d) Dividend payable**

**Answer: a) Labour hours**



**20. 'Per bed-day' is cost unit for:**

**a) Hotel**

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**b) Hospital**

**c) Transport**

**d) Sugar mill**

**Answer: b) Hospital**

**Explanation: Explanation: Hospital cost unit = bed-day.**



## COST SHEET REVISION FOR PRACTICES

### 1 Meaning of Cost Sheet

A **Cost Sheet** is a statement that **summarises all costs** incurred for producing a product during a period.

☞ It shows:

- **Prime Cost**
- **Factory Cost**
- **Cost of Production**
- **Cost of Goods Sold**
- **Cost of Sales**
- **Profit or Loss**

**Why needed?**

- Fixing selling price
- Cost control
- Comparison of cost over periods
- Decision-making



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### 2 Components of Cost Sheet

Cost Sheet follows a sequence of **cost build-up**:

#### (A) Direct Costs (Prime Cost)

1. **Direct Material (DM)**
2. **Direct Labour (DL)**
3. **Direct Expenses (DE)**

■ **Prime Cost = DM + DL + DE**



## (B) Factory/Production Cost

4. **Factory Overheads** (indirect material, indirect labour, factory expenses)
5. **Add: Opening Work-in-Progress (WIP)**
6. **Less: Closing WIP**

 **Factory Cost = Prime Cost + Factory OH ± WIP Adjustment**

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## (C) Cost of Production

7. **Add: Administrative Overheads (related to production)**

 **Cost of Production (COP) = Factory Cost + Office/Admin OH**

(This is the cost of goods *manufactured*.)

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## (D) Cost of Goods Sold (COGS)

8. **Add: Opening Finished Goods**
9. **Less: Closing Finished Goods**

 **COGS = COP + Opening FG – Closing FG**

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## (E) Cost of Sales

10. **Add: Selling & Distribution Overheads**

 **Cost of Sales = COGS + Selling & Distribution OH**

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## (F) Profit/Loss

11. **Add Profit (%) OR subtract loss.**

 **Selling Price = Cost of Sales + Profit**



**3 FORMAT OF COST SHEET (Exam Format)**

PARTICULARS	AMOUNT (₹)
<b>1. Direct Material Consumed</b>	
Opening Stock of Raw Material	
+ Purchases	
– Closing Stock of Raw Material	
<b>Direct Material Consumed</b>	<b>xxx</b>
<b>2. Direct Labour</b>	<b>xxx</b>
<b>3. Direct Expenses</b>	<b>xxx</b>
<b>→ PRIME COST</b>	<b>xxx</b>
<b>4. Add: Factory / Works Overheads</b>	<b>xxx</b>
<b>5. Add: Opening WIP</b>	<b>xxx</b>
<b>6. Less: Closing WIP</b>	<b>(xxx)</b>
<b>→ FACTORY / WORKS COST</b>	<b>xxx</b>
<b>7. Add: Office &amp; Administration Overheads</b>	<b>xxx</b>
<b>→ COST OF PRODUCTION</b>	<b>xxx</b>
<b>8. Add: Opening Finished Goods</b>	<b>xxx</b>
<b>9. Less: Closing Finished Goods</b>	<b>(xxx)</b>
<b>→ COST OF GOODS SOLD (COGS)</b>	<b>xxx</b>
<b>10. Add: Selling &amp; Distribution Overheads</b>	<b>xxx</b>
<b>→ COST OF SALES</b>	<b>xxx</b>
<b>11. Add: Profit</b>	<b>xxx</b>
<b>→ SALES / SELLING PRICE</b>	<b>xxx</b>

**4 RELATED TOPICS**



## 1. Direct vs Indirect Costs

Direct Cost	Indirect Cost
Traceable to product	Not traceable to one product
DM, DL, DE	Indirect material, indirect labour
Part of Prime Cost	Part of Overheads

## 2. Overheads

Indirect costs grouped as:

- **Factory OH** → power, factory rent, supervisor salary
- **Office OH** → admin salary, office rent
- **Selling OH** → advertising, packing, salesman salary
- **Distribution OH** → warehouse, delivery van expenses

## 3. Work-in-Progress (WIP)

Production not completed

- Opening WIP → added
- Closing WIP → deducted

## 4. Cost of Production vs Cost of Goods Sold

- **COP** = cost of goods *manufactured*
- **COGS** = cost of goods *sold*

(Inventory adjustments differentiate them.)

## 5 FULL NUMERICAL EXAMPLE (Simple & Clear)

### ☞ Problem

A factory gives the following data for 1 month:



- Opening Raw Materials = ₹20,000
- Purchases = ₹1,00,000
- Closing Raw Materials = ₹10,000
- Direct Labour = ₹40,000
- Direct Expenses = ₹5,000
- Factory Overheads = ₹30,000
- Opening WIP = ₹8,000
- Closing WIP = ₹4,000
- Office OH = ₹12,000
- Opening Finished Goods = ₹15,000
- Closing Finished Goods = ₹10,000
- Selling & Distribution OH = ₹18,000
- Profit = 20% of Cost of Sales

### Solution: Prepare Cost Sheet

#### Step 1 — Prime Cost

Direct Material Consumed:

$$20,000 + 1,00,000 - 10,000 = ₹1,10,000$$

Prime Cost =

$$1,10,000 + 40,000 + 5,000 = ₹1,55,000$$

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#### Step 2 — Factory Cost

Factory OH = 30,000

Factory Cost =

$$1,55,000 + 30,000 + 8,000 - 4,000 \\ = ₹1,89,000$$

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#### Step 3 — Cost of Production



COP = 1,89,000 + 12,000  
= ₹2,01,000

### Step 4 — COGS

COGS =  
2,01,000 + 15,000 – 10,000  
= ₹2,06,000

### Step 5 — Cost of Sales

Cost of Sales =  
2,06,000 + 18,000  
= ₹2,24,000

### Step 6 — Profit & Sales

Profit = 20% of cost of sales  
= 20% × 2,24,000 = ₹44,800

Selling Price =  
2,24,000 + 44,800  
= ₹2,68,800



### 6 SUPER QUICK REVISION (Exam Crux)

- Prime Cost = Direct Costs
- Factory Cost = Prime Cost + Factory OH ± WIP
- Cost of Production = Factory Cost + Office OH
- COGS = COP ± Finished Goods
- Cost of Sales = COGS + Selling & Distribution OH
- Selling Price = Cost of Sales + Profit
- Direct = traceable; Indirect = overhead
- WIP adjustments change factory cost