

PEER PANEL

Validating value: Pressure-testing ROI



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General announcement

Full attendance is required to receive continuing education credit.

- Your attendance will be verified through the attendance form that you complete.
- Participants **will not receive credit if they:**
 - fail to sign or initial as required, arrive late, or leave early
- To maintain an effective learning environment, attendees should remain fully engaged during class. You are to please refrain from:
 - Reading newspapers or unrelated materials
 - Completing other work
 - Checking email or texting
 - Sleeping
 - Holding private conversations
 - Other non-course activities

POLLING QUESTION WILL
BE HANDLED BY SLIDO

Formatting via the
polling platform and
not slides

Do not edit
How to change the design



For validating ROI methodology, what matters most?

① The Slido app must be installed on every computer you're presenting from

slido

**What are
clients saying?**



MSK costs are too big to ignore
with the majority driven by surgery, imaging
and physical therapy

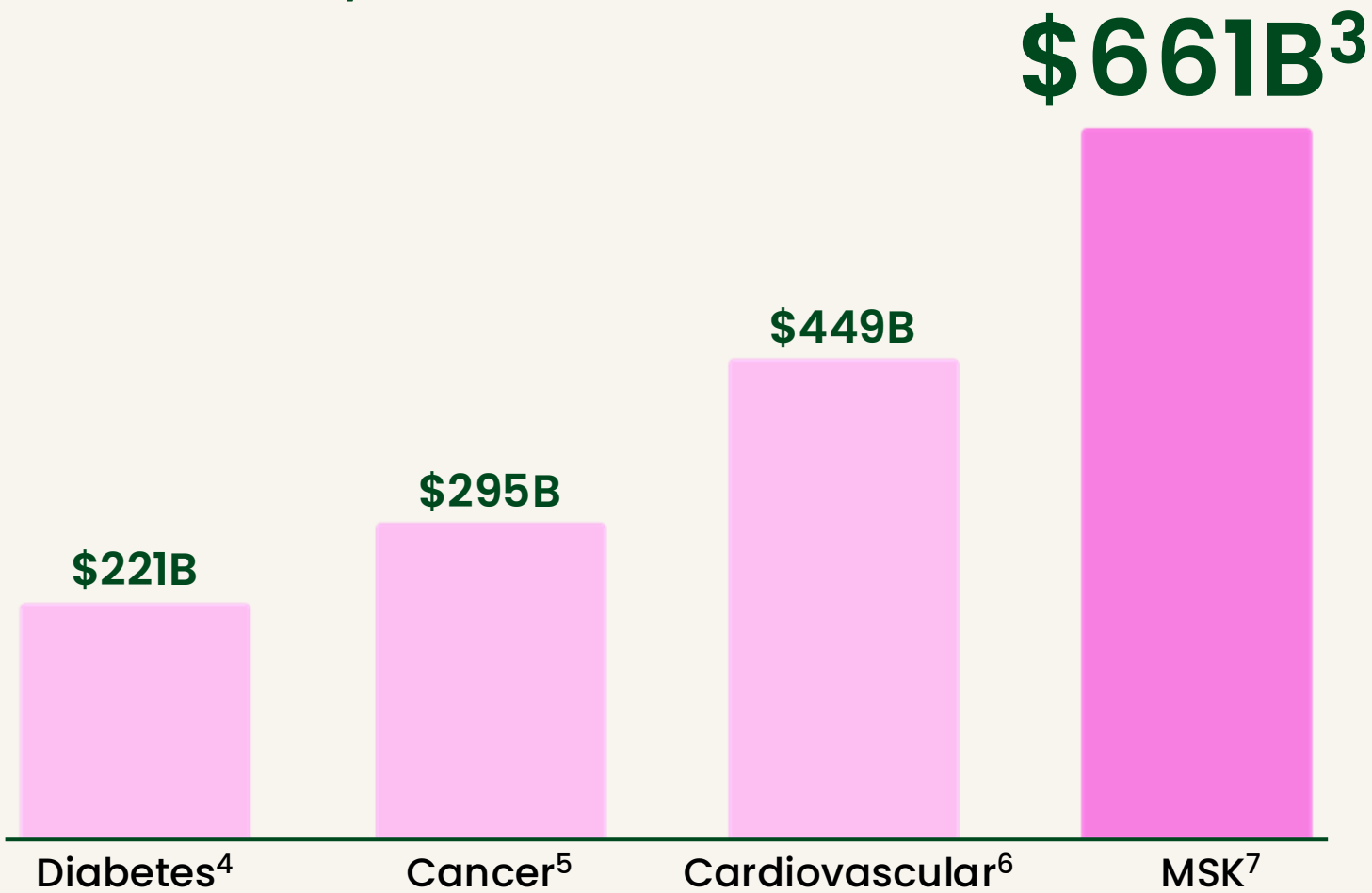
1 in 2

MSK impacts 1 in 2 American adults in any given year

~9%

of adults in the U.S. pursue in-person physical therapy¹

Annual aggregate total spend
estimates by condition²



Source: 1. Estimated average in 2023 based on health claims data obtained from a de-identified medical claims database representing more than 100 million commercially insured lives from January 1, 2017 through December 31, 2022, across all U.S. states and territories; 2. Health Advances: 2023 MSK Total Addressable Market Analysis (January 2025).; 3. Calculated using the number of all MSK patients receiving medical care in 2023 (~103 million) multiplied by the average annual MSK health spend per patient in 2023 (~\$6,400); 4. Diabetes diagnosis codes were derived from PurpleLab's curated and clinically-validated list of ~700 ICD codes for all diabetes types; 5. Cancer diagnosis codes were derived from PurpleLab's curated and clinically-validated list of ~2,600 ICD codes for all cancer types; 6. Cardiovascular disease diagnosis codes were derived from PurpleLab's curated and clinically-validated list of ~1,600 ICD codes for all cardiovascular conditions; 7. Health Advances used PurpleLab's cohort pulled to query PurpleLab's open claim database for any patient that had a medical and/or pharmacy claim with an MSK ICD9CM and/or ICD10CM code listed as the primary diagnosis.



100M+

Patients received care for
musculoskeletal conditions
in 2023

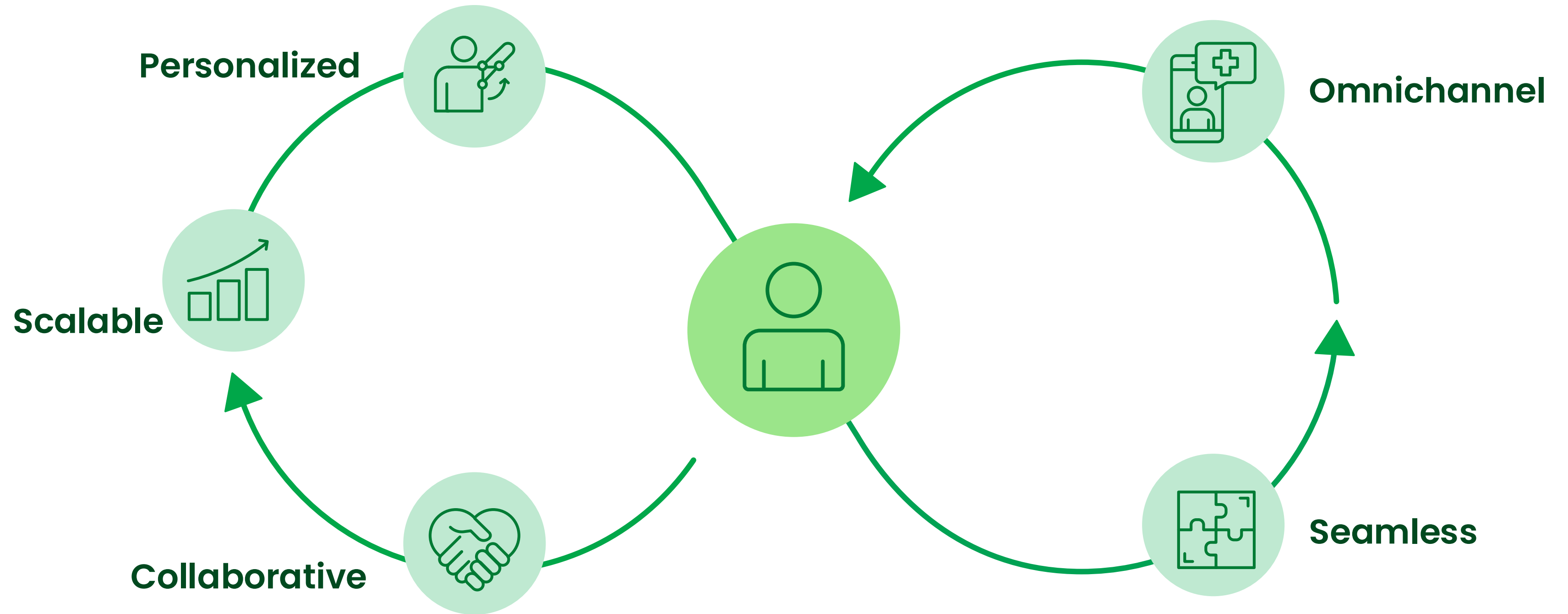
Estimated prevalence in 2021 based on Institute for Health Metrics and Evaluation ("IHME") data. WHO Rehabilitation Need Estimator (2021), IHME, University of Washington.

THE BIG PICTURE:

**MSK solutions
reduce claims
across categories**



Need for an integrated care experience



Claims reductions lead to real savings

42%

Fewer participants starting opioids¹

60%

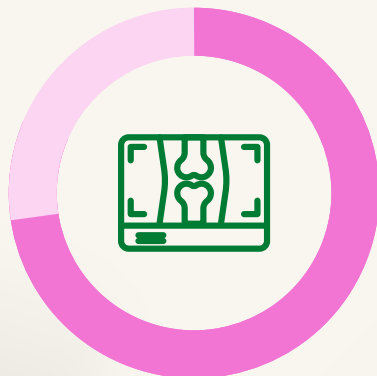
Reduction in imaging at 3 months²



50% Fewer hip replacements³



56% Fewer spinal fusions⁴



73% Fewer knee replacements³



Source: 1. Wang G, et al., Opioid initiation one year after starting a digital musculoskeletal (MSK) program: an observational, longitudinal study with comparison group. J Pain Res. 2023; 2. Lu L, Yadav S, Bailey J., Real-World Effect of a Digitally Delivered Conservative Musculoskeletal Care Program on Spinal Diagnostic Imaging Utilization in a Commercially Insured Population with Chronic Back Pain. JHEOR. 2025;12(2):200-208. doi:10.36469/001c.145231; 3. Lu L, et al., Digital musculoskeletal program is associated with decreased joint replacement rates. The American Journal of Managed Care, 30(4), e103-e108; 4. Yadav S, Gold LS, Zaidi QH, et al., Spinal fusion surgery use among adults with low back pain enrolled in a digital musculoskeletal program: an observational study. BMC Musculoskelet Disord. 2024;25:520.

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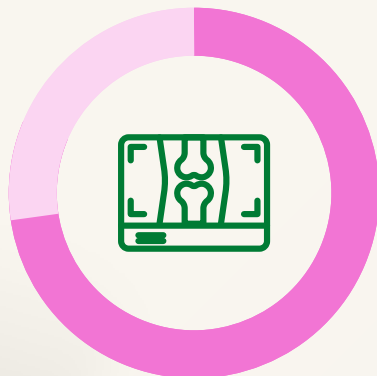
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Critical questions to ask every MSK vendor



PRESSURE TEST: **Validation & credibility**

- ✓ **How are ROI claims validated?**
(3rd party evaluations, size and source of data)
- ✓ **Have multiple independent third parties validated your methodology?**
- ✓ **What is the size and diversity of your claims studies?** (# of employers, industries, participants)
- ✓ **Where were studies conducted?**
(U.S. healthcare system vs. international)



PRESSURE TEST: **Study design**

- ✔ Do you use a control group with propensity score matching?
- ✔ Is the data blinded and peer-reviewed?
- ✔ What's your sample size and does it represent diverse industries?



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PRESSURE TEST: **Clinical outcomes**

- ✓ Can you share large-scale, multi-year outcomes on avoided surgeries?
- ✓ What does your multi-year, multi-employer medical claims analysis show?
- ✓ Have you proven you work pre-surgery or just post-surgery?



Your vendor evaluation tip sheet



Walk away if they can't answer

- At least one independent third-party validation
- Control group with propensity score matching
- U.S.-based study, meaningful sample size



Strong credibility

- Multiple independent validations
- Multi-employer, multi-industry, repeated studies
- Pre-surgery efficacy proven
- 12-24 month outcomes minimum



Gold standard

- Peer-reviewed and published
- Large, diverse populations, blinded analysis
- Results replicated across years and geographies
- Transparent methodology you can audit

Q & A

Thank you!