# PORTER'S FIVE FORCES

Effective strategy focuses not on forecasting the future, but on readiness to navigate its unfolding forces- Dr. Quelch

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#### INDUSTRY/BUSINESS NAME:\_\_\_\_\_

Strategic Analysis Using Porter's Five Forces

#### **COMPETITIVE RIVALRY**

- Who are the major competitors?
- How intense is the competition?
- What is the market growth rate?
- How differentiated are the products/services?

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### THREAT OF NEW ENTRANTS

- How easy is it for new players to enter?
- Are there barriers to entry (cost, regulation, brand loyalty)?
- What is the startup capital required?

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#### **BARGAINING POWER OF SUPPLIERS**

- How many suppliers exist?
- Can suppliers drive up prices?
- Are inputs specialized or commoditized

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## **BARGAINING POWER OF BUYERS**

- How many buyers are there?
- Are buyers price sensitive?
- How easy is it for them to switch to competitors?

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#### **THREAT OF SUBSTITUTES**

- Are there alternative products/services?
- How easy is substitution?
- What is the price-to-performance ratio of substitutes?

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