

Hot Springs Village, AR  
Fiscal Years 2010 through and including 2020  
Audited Cash Operations of Golf and  
Parks & Recreation Profit Centers

(\$000's omitted) Fiscal Year Ended	Profit/(Loss) Golf	Profit/(Loss) Parks & Rec	Profit/(Loss) Cumulative Total
12.31.2010	(2,541)	(1,313)	(3,854)
12.31.2011	(1,894)	(1,197)	(3,091)
12.31.2012	(2,062)	(1,566)	(3,628)
12.31.2013	(2,841)	(1,639)	(4,480)
12.31.2014	(2,656)	(1,842)	(4,498)
12.31.2015	(2,485)	(1,895)	(4,380)
12.31.2016	(2,451)	(1,801)	(4,252)
12.31.2017	(2,501)	(1,919)	(4,420)
12.31.2018	(2,607)	(1,816)	(4,423)
12.31.2019	(2,686)	(1,558)	(4,244)
12.31.2020	(1,402)	(1,758)	(3,160)
Total Loss For Golf	<u>(26,126)</u>		
Total Loss Pks & Rec		<u>(18,304)</u>	
Cumulative Loss			<u>(44,430)</u>
Golf Avg Annual Loss	<u>(2,375)</u>		
Parks & Rec Avg Annual Loss		<u>(1,664)</u>	
Combined Avg Annual Loss			<u>(4,039)</u>

Prepared by Clark Vernon  
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