



Fitzgerald's 2020 Survey Tax Planning and Tax Compliance Positions

DATE EFFECTIVE: APRIL 1, 2020

FITZGERALD'S COMPENSATION CONSULTING SERVICES | www.Fitzgeralds-Surveys.com

714 DESERT WILLOW CT. NW | CONCORD, NC 28027 | PHONE (704) 795-9800

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Introduction

This statistical report presents the results from the 2020 Tax Planning ans Tax Compliance Positions Survey, which focuses on cash compensation pay levels.

| | 2020 |
|-------------------------------|----------|
| Participants in the survey | 42 |
| Number of employees submitted | 1,920 |
| Number of jobs surveyed | 36 |
| Effective Date of Salaries | 4/1/2020 |

Following the completion of the data collection and analysis, data cleaning tests validated the appropriateness of received responses. When necessary, participants have been contacted by FCCS consultants to review position matches, discuss related data concerns, and respond to survey questions.

To assure provision of meaningful pay data, the data screening process includes measuring reported data for variability of the data point range (from the highest and lowest data points within the distribution) to the mean. Data reflects a normal distribution of the data points falling with + or - 2 Standard Deviations.

Data presented in this survey report, on average, reflects a normal pattern of pay distribution to the mean on both a national and (where sufficient data is available to present pay values) on a local basis.

To assure pay data is kept confidential and no individual company's pay data can be determined from reported data:

- A minimum of five organizations, reporting pay information for five or more employees, must be available for each job.

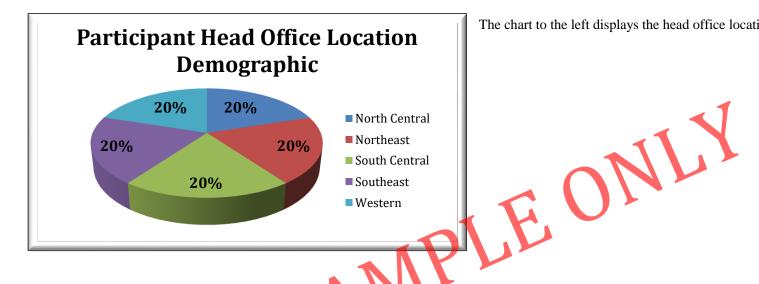
&

- A minimum of five organizations must be reporting pay data for at least one job within market sector for a market sector to be reported.



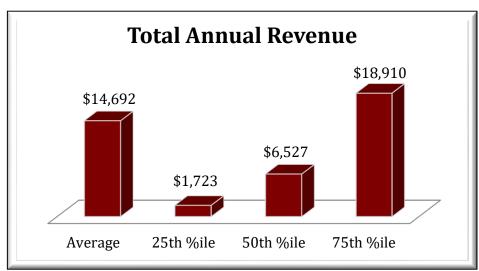
Survey Participants

EXAMPLE ONLY



The chart to the left displays the head office location of the companies participating.





Below displays the percent of participants that belong to each market displayed.

| Market Sector Code | Market Sector | Percent of Participants |
|-----------------------|--|-------------------------|
| AFS | Accommodation and Food Services | . 1 |
| AWR | Administrative and Support and Waste Management | |
| AFF | Agriculture, Forestry, Fishing and Hunting | |
| AER | Arts, Entertainment, and Recreations | |
| CON | Contraction | |
| EDS | Educational Services | |
| FIN | Finance and Insurance | |
| HCA | Health Care and Social Assistance | |
| INF | Information | |
| MCE | Management of Companies and Enterprises | |
| MAN | Manufacturing | |
| MQO | Mining, Quarrying and Oil and Gas Extraction | |
| PST | Professional, Scientific, and Technical Services | |
| PAD | Public Administration | |
| REL | Real Estate, Rental and Leasing | |
| RET | Retail Trade | |
| TEL | Telecommunications | |
| TAW | Transportation and Warehousing | |
| UTI | Utilities | |
| WTR | Wholesale Trade | |
| OSV | Other Services | |



Geographic Regions

North Central:

Idaho, Illinois, Indiana, Iowa, Kansas, Michigan, Minnesota, Missouri, Montana, Nebraska, North Dakota, Ohio, South Dakota, Wisconsin, Wyoming

Northeast:

Connecticut, Delaware, Maine, Maryland, Massachusetts, New Jersey, New Hampshire, New York, Pennsylvania, Rhode Island, Vermont

South Central:

Arizona, Arkansas, Colorado, Louisiana, New Mexico, Oklahoma, Texas, Utah

Southeast:

Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, Puerto Rico, South Carolina, Tennessee, Virginia, Washington DC, West Virginia

Western:

Alaska, California, Hawaii, Nevada, Oregon, Washington



Positions Surveyed

| Senior Tax Executive: Head of Global Planning and Compliance Positions 110 Tax Director: Global Planning and Compliance 605 Tax Director: International Planning 1110 Tax Director: Global Planning and Compliance 610 Tax Manager: International Planning 1115 Tax Manager: Global Planning and Compliance International Tax Compliance Positions | Job Code | Job Title | Jobe Code Job Title | b Title | |
|--|----------------|--|---|---|---------|
| Senior Tax Executive: Head of Global Planning and Compliance 110 Tax Director: Global Planning and Compliance 115 Tax Manager: Global Planning and Compliance 116 Tax Manager: Global Planning and Compliance 117 Tax Manager: Global Planning and Compliance 118 Tax Manager: Global Planning and Compliance 119 Tax Executive: Domestic Planning and Compliance 120 Tax Executive: Domestic Planning and Compliance 1210 Tax Director: Domestic Planning and Compliance 1210 Tax Manager: Domestic Planning 1210 Tax Executive: Domestic Planning 130 Tax Executive: Domestic Planning 130 Tax Director: Domestic Planning 1310 Tax Director: Domestic Planning 1310 Tax Manager: Sales/Use/Property Planning and Compliance 1310 Tax Manager: Domestic Planning 1310 Tax Manager: Domestic Planning 1310 Tax Manager: Sales/Use/Property Planning and Compliance 1310 Tax Manager: Domestic Planning 1310 Tax Manager: Domestic Pl | | | | I. D | |
| and Compliance 110 Tax Director: Global Planning and Compliance 115 Tax Manager: Global Planning and Compliance 116 International Tax Compliance Positions 117 Tax Executive: Domestic Planning and Compliance 118 Tax Executive: Domestic Planning and Compliance 119 Tax Director: Domestic Planning and Compliance 120 Tax Director: Domestic Planning and Compliance 120 Tax Manager: Domestic Planning and Compliance 121 Tax Manager: Domestic Planning and Compliance 122 Tax Manager: Domestic Planning and Compliance 123 Tax Executive: Domestic Planning and Compliance 124 Tax Executive: Domestic Planning and Compliance 125 Tax Executive: Domestic Planning and Compliance 126 Tax Executive: Domestic Planning and Compliance 127 Tax Executive: Sales/Use/Property Planning and Compliance 130 Tax Director: Domestic Planning 130 Tax Manager: Domestic Planning 131 Tax Manager: Domestic Planning 132 Tax Manager: Sales/Use/Property Planning and Compliance 133 Tax Manager: Domestic Planning 134 Tax Manager: Sales/Use/Property Planning and Compliance 135 Tax Manager: Sales/Use/Property Planning and Compliance 136 Senior Tax Specialist: Sales/Use/Property Planning and Compliance 137 Tax Specialist: Sales/Use/Property Planning and Compliance 138 Senior Tax Specialist: Sales/Use/Property Planning and Compliance 138 Tax Manager: Domestic Sales/Use/Property Planning and Compliance | Global Tax Pla | • | International Tax Planning Positions | I Tax Planning Positions | |
| Tax Manager: Global Planning and Compliance International Tax Compliance Positions | 105 | S S S S S S S S S S S S S S S S S S S | 605 Tax Director: International Planning | x Director: International Planning | |
| Domestic Tax International Compliance Tax Executive: Domestic Planning and Compliance Tax Director: Domestic Planning and Compliance Tax Director: Domestic Planning and Compliance Tax Director: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Specialist: International Compliance Tax Specialist: International Compliance Tax Specialist: International Compliance Tax Specialist: International Compliance Tax Executive: Sales/Use/Property Planning and Compliance Tax Director: Sales/Use/Property Planning and Compliance Tax Director: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Senior Tax Specialist: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Pro | 110 | Tax Director: Global Planning and Compliance | 610 Tax Manager: International Planning | x Manager: International Planning | |
| Tax Executive: Domestic Planning and Compliance Tax Director: Domestic Planning and Compliance Tax Director: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Sales/Use/Property Tax Positions Tax Executive: Domestic Planning 805 Tax Executive: Sales/Use/Property Planning and Compliance Tax Director: Domestic Planning 810 Tax Manager: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance 820 Senior Tax Specialist: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance 820 Senior Tax Specialist: Sales/Use/Property Planning and Compliance 820 Tax Specialist: Sales/Use/Property Planning and Compliance 820 Tax Specialist: Sales/Use/Property Planning and Compliance 820 Tax Specialist: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance | 115 | Tax Manager: Global Planning and Compliance | International Tax Compliance Positions | l Tax Compliance Positions | |
| Compliance Tax Director: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Tax Manager: Domestic Planning and Compliance Sales/Use/Property Tax Positions Tax Executive: Domestic Planning Tax Director: Domestic Planning Tax Director: Domestic Planning Tax Director: Domestic Planning Tax Director: Domestic Planning Tax Manager: Domestic Planning Tax Manager: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance | Domestic Tax | Planning and Compliance Positions | 705 Tax Director: International Compliance | x Director: International Compliance | |
| Compliance Tax Manager: Domestic Planning and Compliance Sales/Use/Property Tax Positions Sales/Use/Property Tax Positions Tax Executive: Domestic Planning Tax Director: Domestic Planning Tax Director: Domestic Planning Tax Manager: Domestic Planning Tax Manager: Domestic Planning Tax Manager: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Senior Tax Specialist: Sales/Use/Property Planning and Compliance Senior Tax Specialist: Sales/Use/Property Planning and Compliance | 205 | | 710 Tax Manager: International Compliance | Manager: International Compliance | |
| Domestic Tax Planning Positions Sales/Use/Property Tax Positions Tax Executive: Domestic Planning 805 Tax Executive: Sales/Use/Property Planning and Compliance 100 Tax Director: Domestic Planning 101 Tax Manager: Domestic Planning 102 Tax Manager: Sales/Use/Property Planning and Compliance 103 Tax Manager: Domestic Planning 103 Tax Manager: Sales/Use/Property Planning and Compliance 104 Tax Manager: Sales/Use/Property Planning and Compliance 105 Tax Manager: Sales/Use/Property Planning and Compliance 106 Tax Specialist: Sales/Use/Property Planning and Compliance 107 Tax Specialist: Sales/Use/Property Planning and Compliance 108 Tax Specialist: Sales/Use/Property Planning and Compliance | 210 | <u> </u> | 715 Senior Tax Specialist: International Compliance | nior Tax Specialist: International Compliance | |
| Tax Executive: Sales/Use/Property Planning and Compliance Tax Director: Domestic Planning 810 Tax Director: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance 815 Tax Manager: Sales/Use/Property Planning and Compliance 820 Senior Tax Specialist: Sales/Use/Property Planning and Compliance 825 Tax Specialist: Sales/Use/Property Planning and Compliance | 215 | | 720 Tax Specialist: International Compliance | x Specialist: International Compliance | |
| Compliance Tax Director: Domestic Planning Tax Director: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Senior Tax Specialist: Sales/Use/Property Planning and Compliance Tax Manager: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance | Domestic Tax | Planning Positions | Sales/Use/Property Tax Positions | roperty Tax Positions | |
| Tax Manager: Domestic Planning Tax Manager: Domestic Planning 810 Compliance Tax Manager: Sales/Use/Property Planning and Compliance 820 Senior Tax Specialist: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and | 305 | Tax Executive: Domestic Planning | 8115 | | I |
| Compliance 820 Senior Tax Specialist: Sales/Use/Property Planning and Compliance Tax Specialist: Sales/Use/Property Planning and Compliance | 310 | Tax Director: Domestic Planning | 8111 | , , , , , | |
| Compliance Tax Specialist: Sales/Use/Property Planning and | 315 | Tax Manager: Domestic Planning | 815 | | |
| 875 | | | 870 | , , , | ing and |
| | | | 875 | | |



Positions Surveyed

| Job Code | Job Title | Jobe Code | e Job Title |
|---------------|--|-----------|-------------------------------|
| Domestic Tax | Compliance Positions | Tax Tech | nnology Positions |
| 405 | Tax Executive: Domestic Compliance | 905 | Tax Technology Director |
| 410 | Tax Director: Domestic Compliance | 910 | Tax Technology Manager |
| 415 | Tax Manager: Domestic Compliance | 915 | Tax Technology Senior Analyst |
| 420 | Senior Tax Specialist: Domestic Compliance | Tax Lega | al Positions |
| 425 | Tax Specialist: Domestic Compliance | 1005 | Tax Counsel - Senior Manager |
| International | Tax Planning and Compliance Positions | 1010 | Tax Counsel - Manager |
| 505 | Tax Executive: International Planning and Compliance | 1015 | Tax Attorney - Senior |
| 510 | Tax Director: International Planning and Compliance | 1020 | Tax Attorney - Principal |
| 515 | Tax Manager: Internal Planning and Compliance | | |



Summary Data

Summary Data - Average of Base Salary & Total Cash Compensation

| Survey Job Code | Survey Job Title | # of Co's | # of Incumb's | Average Base Salary | Total Cash Compensation Average |
|-----------------------|--|--------------|------------------|------------------------|---------------------------------------|
| 105 | Senior Tax Executive: Head of Global Planning and Compliance | 23 | 162 | \$37,495 | \$37,495 |
| 110 | Tax Director: Global Planning and Compliance | 23 | 152 | \$34,065 | \$34,065 |
| 115 | Tax Manager: Global Planning and Compliance | 17 | 609 | \$36,557 | \$36,557 |
| 205 | Tax Executive: Domestic Planning and Compliance | 18 | 587 | \$38,806 | \$38,806 |
| 210 | Tax Director: Domestic Planning and Compliance | 20 | 335 | \$41,022 | \$41,022 |
| 215 | Tax Manager: Domestic Planning and Compliance | 29 | 1354 | \$48,686 | \$48,686 |
| 305 | Tax Executive: Domestic Planning | 23 | 1032 | \$63,377 | \$63,377 |
| 310 | Tax Director: Domestic Planning | 20 | 349 | \$66,237 | \$66,237 |
| 315 | Tax Manager: Domestic Planning | 19 | 182 | \$80,101 | \$80,101 |
| 405 | Tax Executive: Domestic Compliance | 4 | 3 | - | - |
| 410 | Tax Director: Domestic Compliance | 19 | 1157 | \$50,965 | \$50,965 |
| 415 | Tax Manager: Domestic Compliance | 14 | 1010 | \$61,022 | \$61,022 |
| 420 | Senior Tax Specialist: Domestic Compliance | 5 | 14 | \$59,414 | \$59,414 |
| 425 | Tax Specialist: Domestic Compliance | 5 | 162 | \$61,825 | \$61,825 |
| 505 | Tax Executive: International Planning and Compliance | 13 | 199 | \$31,893 | \$31,893 |
| 510 | Tax Director: International Planning and Compliance | 10 | 146 | \$43,805 | \$43,805 |
| 515 | Tax Manager: Internal Planning and Compliance | 11 | 276 | \$34,383 | \$34,383 |
| 605 | Tax Director: International Planning | 18 | 4032 | \$34,939 | \$34,939 |
| 610 | Tax Manager: International Planning | 20 | 2228 | \$43,773 | \$43,773 |
| 705 | Tax Director: International Compliance | 15 | 1045 | \$46,435 | \$46,435 |
| 710 | Tax Manager: International Compliance | 15 | 6744 | \$36,123 | \$36,123 |
| 715 | Senior Tax Specialist: International Compliance | 18 | 6235 | \$42,121 | \$42,121 |



Summary Data

Summary Data - Average of Base Salary & Total Cash Compensation

| Survey Job Code | Survey Job Title | # of Co's | # of Incumb's | Average Base Salary | Total Cash Compensation Average |
|-----------------------|---|--------------|------------------|------------------------|---------------------------------------|
| 720 | Tax Specialist: International Compliance | 11 | 778 | \$51,496 | \$51,496 |
| 805 | Tax Executive: Sales/Use/Property Planning and Compliance | 14 | 971 | \$42,958 | \$42,958 |
| 810 | Tax Director: Sales/Use/Property Planning and Compliance | 13 | 3345 | \$47,511 | \$47,511 |
| 815 | Tax Manager: Sales/Use/Property Planning and Compliance | 13 | 3826 | \$58,969 | \$58,969 |
| 820 | Senior Tax Specialist: Sales/Use/Property Planning and Compliance | 9 | 515 | \$74,672 | \$74,672 |
| 825 | Tax Specialist: Sales/Use/Property Planning and Compliance | 17 | 2594 | \$50,377 | \$50,377 |
| 905 | Tax Technology Director | 24 | 9866 | \$58,233 | \$58,233 |
| 910 | Tax Technology Manager | 25 | 7644 | \$71,279 | \$71,279 |
| 915 | Tax Technology Senior Analyst | 22 | 4630 | \$82,909 | \$82,909 |
| 1005 | Tax Counsel - Senior Manager | 10 | 553 | \$39,327 | \$39,327 |
| 1010 | Tax Counsel - Manager | 16 | 285 | \$44,341 | \$44,341 |
| 1015 | Tax Attorney - Senior | 14 | 109 | \$49,577 | \$49,577 |
| 1020 | Tax Attorney - Principal | 10 | 104 | \$68,961 | \$68,961 |

2020 Survey of Tax Planning and Tax Compliance Positions

| Survey J | Tob 210 - | Tax Directo | r: Domest | tic Planni | ng and | Complia | nce | | | | | | | Don | nestic Ta | x Plan d | k Comp | olianc |
|--|--------------|----------------------------|-------------------------------|-------------------------------|----------------------------------|---|-------------------------------|-----------------------------------|--|--|-------------------------------------|---|----------------------------|--|-------------------------|--------------------------|----------------------------------|-------------------------|
| Primary resp | onsibilities | involve particip | pating in the | developmen | t of domes | tic tax planı | ning strateg | ies and poli | cies, and dir | ecting dom | estic tax researc | h, analysis, c | ompliance | and audit ac | tivities. | | | |
| | | | | | | | | Market | t Resul | <u>ts</u> | | | | | | | | |
| Company | Count: | 15 | Incum | bent Count: | 124 | Lan | Degree: | 15% | | | | | | | | | | |
| | | | Bas | se Salary | | | | | | | | <u>1</u> | Total Cash | | | | | |
| 10th Pctl | 25th Pctl | Inc Wtd Avg | Co Wtd Avg | 50th Pctl | 75th Pctl | 90th Pctl | Std Dev | Coeff of Var | 10th Pctl | 25th Pctl | Inc Wtd Avg | Co Wtd Avg | 50th Pctl | 75th Pctl | 90th Pctl | Std Dev | | oeff Var |
| 132,186 | 149,287 | 166,300 | 175,370 | 166,250 | 185,400 | 200,850 | 30,185 | 18% | 152,154 | 175,059 | 205,891 | 219,844 | 193,761 | 242,173 | 270,276 | 54,910 | 2 | 7% |
| | | | <u>Bo</u> | nus Amt | | | | | | | | Bon | us Target | <u>Pct</u> | | | | |
| 10th Pctl | 25th Pctl | Inc Wtd Avg | Co Wtd Avg | 50th Pctl | 75th Pctl | 90th Pctl | Std Dev | Coeff of Var | 10th Pctl | 25th Pctl | Inc Wtd Avg | Co Wtd Avg | 50th Pctl | 75th Pctl | 90th Pctl | Std Dev | | oeff Var |
| 13,409 | 26,200 | 45,229 | 46,221 | 37,425 | 52,600 | 89,404 | 31,756 | 70% | 10.0% | 20.0% | 21.3% | 21.9% | 20.0% | 30.0% | 30.0% | 7.1% | 3. | 3% |
| | Salary I | Range Struc | ture Sumn | ıary | | | | Bonus , | Summary | | | 1 | LTI Sun | nmary - In | ncumben | t Weigl | ited | |
| Incumb | bent Wtd A | verage Minimu | m | 124,1 | 45 | | | ts Bonus El | | | 100.0% | LTI Tarş | get Pct | Pct Incum | bents LTI | Elig | | 49.2% |
| Incumb | bent Wtd A | verage Midpoin | t | 157,1 | 52 | | | ts Receiving | | Pet Incumbents W | | | | bents With | LTI Trg | t Pct | 29.0% | |
| Incumb | bent Wtd A | verage Maximu | m | 190,1 | 51 | Inc Wtd Avg Base Those Not Receiving Inc Wtd Avg Base Those Receiving | | | | | P25th 10.0% | | | | | 57,823 | | |
| Percent | t of Compa | nies with Salary | y Ranges | 73. | 3% | Inc Wtd Avg Bonus as Percent of Base 25 | | | | | 25.9% | 5.9% P75th 15.0% | | | | | Ü | , |
| Percent | t of Incumb | bents with Salar | y Ranges | 79. | 8% | Percent | Incumbent | ts With Tar | get Bonus F | Percent | 75.0% | | | Wtd Avg B | Base Those | LTI Elig | 17 | 75,055 |
| | | Co / Incumb | | Inc Wtd | | | | % Inc | | c Wtd | 50th | Inc Wto | | | | 6 Inc | Bonus % | 50th |
| N 1 4 0 | | Count | 25th Pctl | Avg | 50th] | Petl 75tl | h Pctl E | ligible | Paid | Avg | Pctl 25th I | ectl Avg | 50th | Pctl 75tl | h Pctl W | //Trgt | Avg % | Pctl |
| Market S Financial | ector Re | 2 / 5 | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Healthcare | | 4/9 | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | 204 1757 | | 77 107 | 1.406 22 | 4.000 | C00/ | 20.7% | 20.0% |
| Real Estate | | 9 / 71 | 149,239 | 170,669 | 164,2 | 276 190 | 0,132 1 | .00% | 83% 40. | ,320 35, | 204 175,6 | 37 206,0 | // 18/ | 7,496 22 | 4,998 | 68% | | |
| Real Estate Utilites | | 9 / 71 6 / 16 | 149,239 121,581 | 170,669 148,247 | | | | | | | 500 121,5 | | | | 4,998 2,972 | | | 20.0% |
| Utilites Regional | Results | 6 / 16 | 121,581 | 148,247 | 158,0 | 511 175 | 5,587 1 | 00% | 56% 34, | ,278 27, | 500 121,5 | 169,1 | 00 182 | 2,794 20 | 2,972 | 50% | 21.5% | 20.0% |
| Utilites Regional Northeast | Results | 6 / 16 9 / 29 | 121,581 | 148,247 | 158,6 | 000 200 | 5,587 1 | 00% | 56% 34. 90% 63. | ,278 27, | 500 121,5 500 201,3 | 169,1 1666 239,3 | 00 182 24 237 | 2,794 20 7,234 25 | 2,972 6,971 | 50% | 21.5% | 20.0% |
| Utilites Regional Northeast Southeast | | 6 / 16 9 / 29 7 / 18 | 121,581 166,000 149,191 | 148,247 182,149 162,622 | 158,0 180,0 157,5 | 511 175 000 200 518 176 | 5,587 1 0,635 1 5,470 1 | 00% | 90% 63, 89% 42, | ,278 27, ,771 47, ,590 37, | 500 121,5 500 201,3 097 181,7 | 169,1 166 239,3 177 203,3 | 24 237 09 189 | 2,794 20 7,234 25 9,424 23 | 2,972 6,971 3,560 | 50% 52% 89% | 21.5% 24.6% 21.9% | 20.0% 23.5% 20.0% |
| Utilites Regional Northeast | ral | 6 / 16 9 / 29 | 121,581 | 148,247 | 158,6 180,6 157,5 155,3 | 511 175 000 200 518 176 388 169 |),635 1 5,470 1 9,200 1 | 00% 100% 100% 100% 100% 100% 100% | 56% 34. 90% 63. 89% 42. 00% 31. | ,278 27, ,771 47, ,590 37, ,761 28, | 500 121,5 500 201,3 | 169,1 1666 239,3 177 203,3 195 189,8 | 24 237 09 189 99 182 | 2,794 20 7,234 25 9,424 23 2,651 22 | 2,972 6,971 3,560 | 50% 52% 89% 00% | 21.5% 24.6% 21.9% 19.2% | |



Global Tax Planning and Compliance Positions

105 - Senior Tax Executive: Head of Global Planning and Compliance

Primary responsibilities involve developing global tax planning strategies and policies, and overseeing domestic and international tax research, analysis, compliance and audit activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging domestic and international tax issues and developments; participating in professional and industry groups organized to influence tax legislation and regulation; providing leadership and direction for all company tax planning and compliance activities; overseeing the tax review and assessment of proposed mergers, acquisitions, dispositions and restructurings; providing tax advice, feedback and solutions to senior corporate and operating business executives; selecting and overseeing the work of outside legal and tax advisors and maintaining relationships with them; overseeing the preparation, review and approval of consolidated and business entity tax returns, estimates and provisions; overseeing company tax audit response, negotiation and resolution; and ensuring that internal controls are in place to meet the requirements of SOX 404 as it relates to tax processes and procedures.

110 - Tax Director: Global Planning and Compliance

Primary responsibilities involve participating in the development of global tax planning strategies and policies, and directing domestic and international tax research, analysis, compliance and audit activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging domestic and international tax issues and developments; directing company tax planning and compliance activities; directing the tax review and assessment of proposed mergers, acquisitions, dispositions and restructurings; providing tax advice, feedback and solutions to corporate and operating business executives; participating in the selection and overseeing the work of outside legal and tax advisors and maintaining relationships with them; directing the preparation, review and approval of consolidated and business entity tax returns, estimates and provisions; directing company tax audit response, negotiation and resolution; and ensuring that internal controls are in place to meet the requirements of SOX 404 as it relates to tax processes and procedures.



115 - Tax Manager: Global Planning and Compliance

Primary responsibilities involve implementing global tax strategies and plans, and global income tax compliance, ensuring the timely and accurate preparation and review of tax returns, schedules, extensions and payment estimates to meet the company's global tax calendars.

Responsibilities may include: maintaining and expanding current knowledge of emerging domestic and international tax issues and developments; identifying global income tax opportunities to reduce the effective tax rate and increase cash flows; actively managing and providing guidance in the preparation, review and filing of federal/state/local tax returns, estimates and extensions; managing the preparation of consolidated federal and combined state income tax returns; preparing and reviewing quarterly and year-end close reporting; researching and reviewing the tax implications of proposed domestic and international transactions and restructurings, and presenting recommendations; supporting the negotiation of deal documents and tax indemnity agreements; actively managing and providing guidance in the preparation, review and submission of U.S. filing requirements related to income from international operations; monitoring and supporting local tax compliance of non-U.S. business entities; supporting the work of external legal and other advisors; participating in tax audit preparation, response, negotiation and resolution; providing ongoing tax information, feedback and advice to corporate and operating business executives and managers; identifying tax issues to be researched and/or referred to senior tax management; managing tax process improvement projects; managing technical research of tax compliance issues; and maintaining SOX 404 documentation.

Domestic Tax Planning and Compliance Positions

205 - Tax Executive: Domestic Planning and Compliance

Primary responsibilities involve providing senior tax counsel in the development of short- and long-term domestic tax strategies and plans, developing domestic tax compliance policies and approaches, and overseeing domestic tax compliance activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging domestic tax issues and developments; providing leadership and direction in the development of domestic tax strategies and plans; leading and providing tax review and modeling of proposed domestic mergers, acquisitions, dispositions, partnerships and joint ventures; participating in the selection of external legal and other advisors for domestic tax issues and transactions, reviewing their opinions and maintaining relationships with them; providing advice, feedback and solutions on domestic tax issues to senior corporate and operating business executives; providing leadership and direction for U.S. federal tax compliance for income earned from domestic business operations; overseeing domestic aspects of tax audit preparation, response, negotiation and resolution; and ensuring that internal controls are in place to meet the requirements of SOX 404 as it relates to tax processes and procedures.



210 - Tax Director: Domestic Planning and Compliance

Primary responsibilities involve participating in the development of domestic tax planning strategies and policies, and directing domestic tax research, analysis, compliance and audit activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; directing domestic tax planning and compliance activities; directing the tax review and assessment of proposed domestic mergers, acquisitions, dispositions and restructurings; providing tax advice, feedback and solutions to corporate and operating business executives; participating in the selection and overseeing the work of outside legal and tax advisors and maintaining relationships with them; directing the preparation, review and approval of consolidated and business entity tax returns, estimates and provisions; directing domestic tax audit response, negotiation and resolution; and ensuring that internal controls are in place to meet the requirements of SOX 404 as it relates to tax processes and procedures.

215 - Tax Manager: Domestic Planning and Compliance

Primary responsibilities involve implementing domestic tax strategies and plans, and federal/state/local income tax compliance, ensuring the timely and accurate preparation and review of tax returns, schedules, extensions and payment estimates to meet the company's tax calendar.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; identifying federal/state/local income tax opportunities to reduce the effective tax rate and increase cash flows; actively managing and providing guidance in the preparation, review and filing of federal/state/local tax returns, estimates and extensions; managing the preparation of consolidated federal and combined state income tax returns; preparing and reviewing quarterly and year-end close reporting, researching, and reviewing proposed transactions and restructurings; supporting the negotiation of deal documents and tax indemnity agreements; supporting the work of external legal and other advisors; participating in tax audit preparation, response, negotiation and resolution; providing ongoing tax information, feedback and advice to corporate and operating business executives and managers; identifying tax issues to be researched and/or referred to senior tax management; managing tax process improvement projects; managing technical research of tax compliance issues; and maintaining SOX 404 documentation.

Domestic Tax Planning Positions

305 - Tax Executive: Domestic Planning

Primary responsibilities involve providing senior tax counsel in the development of short- and long-term domestic tax strategies and plans.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; providing leadership and direction in the development of federal/state/local income tax strategies and planning to reduce the effective tax rate and increase cash flows; leading and providing tax review and modeling of proposed domestic mergers, acquisitions, dispositions and restructurings; participating in the selection of external legal and other advisors, reviewing their opinions and maintaining relationships with them; providing tax advice, feedback and solutions to senior corporate and operating business executives to ensure that the tax implications of deals and capital planning alternatives are understood and properly considered in their design; identifying and ensuring that appropriate risk-mitigation measures are implemented; participating in the negotiation of deal documents and tax indemnity agreements; and overseeing legal and technical aspects of tax audits, controversies and litigation.



310 - Tax Director: Domestic Planning

Primary responsibilities involve providing tax counsel and participating in the development of short- and long-term domestic tax strategies and plans.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; formulating federal/state/local income tax strategies and plans to reduce the effective tax rate and increase cash flows; providing tax review and modeling of proposed domestic mergers, acquisitions, dispositions and restructurings; supporting the work of external legal and other advisors, reviewing their opinions and maintaining relationships with them; providing tax advice, feedback and solutions to corporate and operating business executives to ensure that the tax implications of deals and capital planning alternatives are understood and properly considered in their design; identifying and ensuring that appropriate risk-mitigation measures are implemented; participating in the negotiation of deal documents and tax indemnity agreements; and overseeing legal, technical and protedural aspects of tax audits, controversies and litigation.

315 - Tax Manager: Domestic Planning

Primary responsibilities involve implementing domestic income tax strategies and plans by providing tax research, modeling, advice and solutions.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; identifying federal/state/local income tax opportunities to reduce the effective tax rate and increase cash flows; researching, and reviewing proposed transactions and restructurings by developing tax-relevant facts, identifying issues, generating and modeling alternative solutions and documenting and presenting recommendations; supporting the work of external legal and other advisors; supporting the negotiation of deal documents and tax indemnity agreements; undertaking due diligence and following up on post-closing tax matters; providing ongoing tax information, feedback and advice to corporate and operating business executives and managers; and participating in legal, technical and procedural aspects of tax audits, controversies and litigation.

Domestic Tax Compliance Positions

405 - Tax Executive: Domestic Compliance

Primary responsibilities involve developing company tax compliance policies and approaches, and overseeing all domestic tax compliance activities.

Responsibilities may include: providing leadership and direction for federal/state/local income, sales/use and property tax compliance; reviewing and approving tax returns, estimates, provisions, deferred tax accruals, tax account reconciliations, and financial statement footnote disclosures; participating in the selection and directing the work of specialized outside tax advisors and maintaining relationships with them; directing tax audit preparation, response, negotiation and resolution; identifying tax exposures and recommending tax saving opportunities to senior executives; providing tax advice, feedback and solutions to corporate and operating business executives and managers; monitoring, testing and maintaining internal controls needed to meet the requirements of SOX 404 as it relates to tax processes and procedures; overseeing technical research of tax compliance issues; and maintaining and expanding current knowledge of emerging tax issues and developments.



410 - Tax Director: Domestic Compliance

Primary responsibilities involve participating in the development of federal/state/local income tax compliance policies and approaches, and directing their implementation.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; directing the preparation, consolidation. review and filing of federal/state/local tax returns, estimates and extensions; directing the preparation, review and approval of quarterly and year-end close reporting - tax provision calculations, deferred tax accruals, tax account reconciliations, and financial statement footnote disclosures; managing tax audit preparation, response, negotiation and resolution; providing tax advice, feedback and solutions to corporate and operating business executives and managers; identifying tax exposures and tax saving opportunities, and formulating related recommendations and financial projections; ensuring that internal controls are in place to meet the requirements of SOX 404 as it relates to tax processes and procedures; leading tax process improvement projects; and directing technical research of tax compliance issues.

415 - Tax Manager: Domestic Compliance

Primary responsibilities involve implementing federal/state/local income tax compliance, ensuring the timely and accurate preparation and review of tax returns, schedules, extensions and payment estimates in line with the company's tax calendar.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments; actively managing and providing guidance in the preparation, review and filing of federal/state/local tax returns, estimates and extensions; managing the preparation of consolidated federal and combined state income tax returns; preparing and reviewing quarterly and year-end close reporting – tax provision calculations, deferred tax accruals, tax account reconciliations, and financial statement footnote disclosures; participating in tax audit preparation, response, negotiation and resolution; responding to requests for tax information and feedback from operating business executives and managers; identifying tax issues to be researched and/or referred to senior tax management; managing tax process improvement projects; managing technical research of tax compliance issues; and maintaining SOX 404 documentation.

420 - Senior Tax Specialist: Domestic Compliance

Primary responsibilities involve preparing and reviewing federal/state/local income tax returns, schedules, extensions and payment estimates in line with the company's cyclical tax filing calendar.

Responsibilities may include: utilizing and updating master files for available tax software; compiling required data, performing required calculations and completing work papers; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of tax compliance and planning matters; and expanding knowledge of tax laws, regulations, court decisions, proposed changes and other current tax issues.

Incumbents typically have more than two years of tax experience and tend to be involved in activities that span a relatively wide range of tax complexity. While incumbents may provide technical training and guidance to relatively junior staff, they are not typically responsible fully for staff supervision.



425 - Tax Specialist: Domestic Compliance

Primary responsibilities are similar to those of Position 43 - Senior Tax Specialist: Domestic Compliance, and involve preparing and reviewing federal/state/local income tax returns, schedules, extensions and payment estimates in line with the company's cyclical tax filing calendar.

Responsibilities may include: utilizing and updating master files for available tax software; compiling required data, performing required calculations and completing work papers; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of tax compliance and planning matters; and developing knowledge of tax laws, regulations, court decisions, proposed changes and other current tax issues.

Incumbents typically have less than two years of tax experience and tend to be involved in activities that span a relatively limited range of tax complexity.

International Tax Planning and Compliance Positions

505 - Tax Executive: International Planning and Compliance

Primary responsibilities involve providing senior tax counsel in the development of short- and long-term international tax strategies and plans, developing international tax compliance policies and approaches, and overseeing international tax compliance activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; providing leadership and direction in the development of international tax strategies and plans; leading and providing tax review and modeling of proposed international mergers, acquisitions, dispositions, partnerships and joint ventures; participating in the selection of external legal and other advisors for international issues and transactions, reviewing their opinions and maintaining relationships with them; providing advice, feedback and solutions on international tax issues to senior corporate and operating business executives; providing leadership and direction for U.S. federal tax compliance for income earned from international business operations; overseeing international aspects of tax audit preparation, response, negotiation and resolution; and overseeing and supporting the local tax compliance of non-U.S. business entities.

510 - Tax Director: International Planning and Compliance

Primary responsibilities involve providing tax counsel and participating in the development of short- and long-term international tax strategies and plans, developing international tax compliance policies and approaches, and directing their implementation.

Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; formulating international tax strategies and planning; providing tax review and modeling of proposed international mergers, acquisitions, dispositions, partnerships and joint ventures; supporting external legal and other advisors for international issues and transactions, reviewing their opinions and maintaining relationships with them; providing tax information, advice and solutions to corporate and operating business executives; participating in the negotiation of deal documents and tax indemnity agreements; directing and reviewing U.S. federal tax compliance with regard to income earned from international operations; reviewing local tax provisions, monitoring and supporting local tax compliance of non-U.S. business entities; and directing international aspects of tax audit preparation, response, negotiation and resolution.



515 - Tax Manager: Internal Planning and Compliance

Primary responsibilities involve implementing international tax strategies and plans, and international aspects of U.S. income tax compliance, ensuring the timely and accurate preparation and review of required tax filings in line with the company's tax calendar. Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; managing and supporting planning projects and initiatives in areas such as transfer pricing, tax credit utilization, debt push down, thin capitalization, tax treaty, business restructuring, repatriation and other inter-company transaction issues; researching and reviewing proposed transactions and restructurings that involve non-U.S. entities, and presenting recommendations; actively managing and providing guidance in the preparation, review and submission of U.S. filing requirements related to income from international operations; preparing and reviewing quarterly and yearend close reporting – tax accruals and provisions for international operations, foreign tax credits/limitations, deemed dividends from foreign affiliates, assessment of deferred tax assets and liabilities for investments in foreign affiliates, effective global tax rate analysis and related matters; monitoring and supporting local tax compliance of non-U.S. business entities; supporting the work of external legal and other advisors; participating in tax audit preparation, response, negotiation and resolution as they relate to international issues; providing ongoing tax information, feedback and advice to corporate and operating business executives and managers; managing tax process improvement projects; and maintaining SOX 404 documentation.

International Tax Planning Positions

605 - Tax Director: International Planning

Primary responsibilities involve providing tax counsel and participating in the development of short- and long-term international tax strategies and plans.

Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; formulating international tax strategies and plans for transfer pricing, tax credit utilization, debt push down, thin capitalization, tax treaty, business restructuring, repatriation and other intercompany transaction issues; providing tax review and modeling of proposed international mergers, acquisitions, dispositions, partnerships and joint ventures; supporting external legal and other advisors for international issues and transactions, reviewing their opinions and maintaining relationships with them; providing tax information, advice and solutions to corporate and operating business executives to ensure that the tax implications of deals and capital planning alternatives are understood and properly considered in their design; identifying and ensuring that appropriate risk-mitigation measures are implemented; participating in the negotiation of deal documents and tax indemnity agreements; and directing legal, technical and procedural aspects of related tax audits, controversies and litigation as they relate to international issues.



610 - Tax Manager: International Planning

Primary responsibilities involve implementing international tax strategies and plans by providing tax research, modeling, advice and solutions.

Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; managing and supporting planning initiatives in areas such as transfer pricing, tax credit utilization, debt push down, thin capitalization, tax treaty, business restructuring, repatriation and other inter-company transaction issues; researching, and reviewing proposed transactions and restructurings that involve non-U.S. entities by developing taxrelevant facts, identifying issues, generating and modeling alternative solutions and documenting and presenting recommendations; supporting the work of external legal and other advisors; supporting the negotiation of deal documents and tax indemnity agreements; undertaking due diligence and following up on post-closing tax matters; providing ongoing tax information, feedback and advice to corporate and operating business executives and managers; and participating in legal, technical and procedural aspects of tax audits, controversies and litigation as they relate to international issues.

International Tax Compliance Positions

705 - Tax Director: International Compliance

Primary responsibilities involve directing international aspects of U.S. federal tax compliance, and monitoring, reviewing and supporting the local tax compliance of non-U.S. business entities.

Responsibilities may include: maintaining and expanding current knowledge of emerging international tax issues and developments; directing the preparation, review and submission of U.S. filing requirements related to income from international operations; directing the preparation, review and approval of quarterly and year-end close reporting - tax accruals and provisions for international operations, foreign tax credits/limitations, deemed dividends from foreign affiliates, assessment of deferred tax assets and liabilities for investments in foreign affiliates, effective global tax rate analysis and related matters; identifying tax exposures and tax saving opportunities, and formulating related recommendations and financial projections; directing local tax compliance of non-U.S. business entities; responding to requests for tax information and feedback from corporate and operating business executives and managers; and managing tax audit preparation, response, negotiation and resolution as they relate to international issues.



710 - Tax Manager: International Compliance

Primary responsibilities involve implementing international aspects of U.S. income tax compliance, ensuring the timely and accurate preparation and review of required tax filings in line with the company's tax calendar.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and developments, especially as they relate to international issues; actively managing and providing guidance in the preparation, review and submission of U.S. filing requirements related to income from international operations; preparing and reviewing quarterly and year-end close reporting – tax accruals and provisions for international operations, foreign tax credits/limitations, deemed dividends from foreign affiliates, assessment of deferred tax assets and liabilities for investments in foreign affiliates, effective global tax rate analysis and related matters; monitoring and supporting local tax compliance of non-U.S. business entities, responding to requests for tax information and feedback from operating business executives and managers; participating in tax audit preparation, response, negotiation and resolution as they relate to international issues; identifying international tax issues to be researched and/or referred to senior tax management; managing international tax process improvement projects; managing technical research of international tax compliance issues; and maintaining SOX 404 documentation.

715 - Senior Tax Specialist: International Compliance

Primary responsibilities involve preparing and reviewing U.S. federal tax returns, information forms and other filing requirements associated with international operations.

Responsibilities may include: utilizing and updating master files for available tax software; filing requests for residency certification and information forms for foreign affiliates; compiling required data, performing/reviewing required calculations and completing work papers associated with tax accruals and provisions for international operations, foreign tax credits/limitations, deemed dividends from foreign affiliates, assessment of deferred tax assets and liabilities for investments in foreign affiliates, effective global tax rate analysis and related matters; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of international tax compliance and planning matters; and expanding knowledge of tax laws, regulations, court decisions, proposed changes and other current tax issues, especially as they relate to international operations.

Incumbents typically have more than two years of tax experience and tend to be involved in activities that span a relatively wide range of tax complexity. While incumbents may provide technical training and guidance to relatively junior staff, they are not typically responsible fully for staff supervision.



720 - Tax Specialist: International Compliance

Primary responsibilities are similar to those of Position 73 - Senior Tax Specialist: International Compliance, and involve preparing and reviewing U.S. federal tax returns, information forms and other filing requirements associated with international operations.

Responsibilities may include: utilizing and updating master files for available tax software; filing requests for residency certification and information forms for foreign affiliates; compiling required data, performing/reviewing required calculations and completing work papers associated with tax accruals and provisions for international operations, foreign tax credits/limitations, deemed dividends from foreign affiliates, assessment of deferred tax assets and liabilities for investments in foreign affiliates, effective global tax rate analysis and related matters; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of international tax compliance and planning matters; and developing knowledge of tax laws, regulations, court decisions, proposed changes and other current tax issues, especially as they relate to international operations.

Incumbents typically have less than two years of tax experience and tend to be involved in activities that span a relatively limited range of tax complexity.

Sales/Use/Property Tax Positions

805 - Tax Executive: Sales/Use/Property Planning and Compliance

Primary responsibilities involve providing senior tax counsel in the development of short- and long-term sales/use/property tax strategies and plans, developing sales/use/property tax compliance policies and approaches, and overseeing sales/use/property tax compliance activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging sales/use/property tax issues and developments; providing leadership and direction in the development of sales/use/property tax strategies and plans; participating in the selection of external legal, property valuation and other advisors for sales/use/property tax issues, reviewing their opinions and maintaining relationships with them; providing advice, feedback and solutions on sales/use/property tax issues to senior corporate and operating business executives; providing leadership and direction for all aspects of sales/use/property tax compliance; overseeing sales/use/property tax audit preparation, response, negotiation and resolution; providing leadership for sales/use/property tax process improvement projects.



810 - Tax Director: Sales/Use/Property Planning and Compliance

Primary responsibilities involve directing the development of sales/use/property tax planning strategies and policies, and directing related tax research, analysis, compliance and audit activities.

Responsibilities may include: maintaining and expanding current knowledge of emerging sales/use/property tax issues and developments; formulating sales/use/property tax strategies and plans; directing the preparation, review and filing of sales/use/property tax returns and payments; directing the filing of licensing, annual reports and other supplementary filings required by various jurisdictions; directing the preparation, review and approval of quarterly and year-end tax account reconciliations; directing sales/use/property tax research and analysis; identifying tax exposures and tax saving opportunities, and formulating related financial projections and solutions; directing tax audit preparation, response, negotiation and resolution; directing the review, analysis, tracking and challenge of real estate tax assessments; selecting and directing the work of external property valuation and other advisors, and maintaining relationships with them; providing tax advice, feedback and solutions to operating business executives and managers; and directing sales/use/property tax process improvement projects.

815 - Tax Manager: Sales/Use/Property Planning and Compliance

Primary responsibilities involve maintaining sales/use and/or property tax compliance, ensuring the timely and accurate preparation and review of tax returns and payments in line with the related tax calendar.

Responsibilities may include: actively managing and providing guidance in the preparation, review and filing of sales/use/property tax returns and payments; managing the filing of licensing, annual reports and other supplementary filings required by various jurisdictions; preparing and reviewing quarterly and year-end tax account reconciliations; participating in tax audit preparation, response, negotiation and resolution; managing the analysis, tracking and challenge of real estate tax assessments; supporting the work of external property valuation and other advisors; responding to requests for tax information and feedback from operating business executives and managers; supporting staff communication and training with regard to sales tax issues; identifying tax issues to be researched and/or referred to senior tax management; managing sales/use/property tax process improvement projects; managing research of related tax compliance issues; and maintaining up-to-date knowledge of sales/use/property tax laws, regulations, court decisions, proposed changes and other current tax issues.



820 - Senior Tax Specialist: Sales/Use/Property Planning and Compliance

Primary responsibilities involve processing, preparing and reviewing sales/use/property tax assessments, returns and payments in line with the company's related tax filing calendar.

Responsibilities may include: utilizing and updating master files for available tax software; compiling required data, performing required calculations and completing work papers; maintaining and providing resale certificates as required by vendors; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of tax compliance and planning matters; and expanding knowledge of tax laws, regulations, court decisions, proposed changes and other current sales/use/property tax issues.

Incumbents typically have more than two years of tax experience and tend to be involved in activities that span a relatively wide range of tax complexity. While incumbents may provide technical training and guidance to relatively junior staff, they are not typically responsible fully for staff supervision.

825 - Tax Specialist: Sales/Use/Property Planning and Compliance

Primary responsibilities are similar to those of Position 820 - Senior Tax Specialist: Sales/Use and/or Property Tax Compliance, and involve processing, preparing and reviewing sales/use/property tax assessments, returns and payments in line with the company's related tax filing calendar.

Responsibilities may include: utilizing and updating master files for available tax software; compiling required data, performing required calculations and completing work papers; maintaining and providing resale certificates as required by vendors; identifying tax issues for referral to senior tax management; compiling data to support audit response and requests for information from taxing authorities; supporting research of tax compliance and planning matters; and developing knowledge of tax laws, regulations, court decisions, proposed changes and other current sales/use/property tax issues.

Incumbents typically have less than two years of tax experience and tend to be involved in activities that span a relatively limited range of tax complexity.

Tax Technology Positions

905 - Tax Technology Director

Primary responsibilities involve participating in the development of tax technology policies and roadmaps, and directing their implementation.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and related technology developments; liaising with senior IT management on company-wide IT initiatives, providing input and feedback from a tax-department perspective; providing tax technology advice, feedback and solutions to tax executives and managers; assessing the effectiveness of existing and new technologies with regard to tax process automation, tax document management, tax data integration, tax data warehousing, tax forecasting and tax reporting; identifying technological opportunities to reduce costs and improve functional effectiveness; formulating related recommendations; and directing the implementation and ongoing assessment of tax technology changes.



910 - Tax Technology Manager

Primary responsibilities involve implementing tax technology policies and managing tax process improvement projects.

Responsibilities may include: maintaining and expanding current knowledge of emerging tax issues and related technology developments; actively managing and facilitating tax process and technology projects; identifying and communicating tax functional plans, priorities and project needs for IT staff and/or consultants; managing project progress and performance; managing the testing of new tax systems, tools, fixes and enhancements; developing related system/process documentation and delivering end-user training; and administering access rights and ensuring that new hardware and software are installed and configured for optimized performance.

915 - Tax Technology Senior Analyst

Primary responsibilities involve gathering and articulating business requirements including defining data dependencies and flows.

Responsibilities may include: supporting and administering key tax applications and processes and procedures; assisting in developing and building solutions in alignment with tax technology; performing other job-related duties as assigned, may be expected to enable and administer solutions that support the tax team processes; requires the ability to manage projects; should have a Bachelor's degree preferably in Information Systems with at least 5 years relevant experience.

Tax Legal Positions

1005 - Tax Counsel - Senior Manager

Primary responsibilities involve providing support to deal teams and business units throughout the organization with respect to the tax aspects of pending acquisitions, dispositions, financings, reorganizations, restructurings, and joint ventures, with a view to optimize taxes.

Responsibilities may include: managing all aspects of various worldwide tax projects, including analyzing relevant tax law for tax planning transactions, working with foreign and U.S. tax advisors to understand relevant tax rules; effectively communicate complex technical tax issues to Senior Management and internal/external stakeholders, including the broader finance business unit; exhibit sound business judgment in a fast-paced work environment with ability to proactively manage and prioritize various responsibilities and deliverables; should have at least a Bachelor's Degree and Master of Laws in Taxation (LL.M.) be a Member in Good Standing of a State Bar (U.S.) and have 12+ years of relevant work experience, specializing in structuring and documenting complex M&A transactions, preparing tax memoranda, opinions, and ruling requests; reviewing transaction documents and drafting tax provisions and reviewing and commenting on the tax aspects of financial models.



1010 - Tax Counsel - Manager

Primary responsibilities involve assisting job 1005 with support to deal teams and business units throughout the organization with respect to the tax aspects of pending acquisitions, dispositions, financings, reorganizations, restructurings, and joint ventures, with a view to optimize taxes.

Responsibilities may include: serving as the U.S. federal income tax single point of accountability and be able to identify state income tax and non-income tax issues; negotiating, drafting and reviewing tax provisions in deal documents, manage and develop team members; analyzing relevant tax law for tax planning transactions; prepare and review technical tax memoranda; should have at least a Bachelor's Degree and Master of Laws in Taxation (LLM) be a Member in Good Standing of a State Bar (U.S.) and have 8+ years of relevant work experience, specializing in structuring and documenting complex M&A transactions, preparing tax memoranda, opinions, and ruling requests; reviewing transaction documents and drafting tax provisions and reviewing and commenting on the tax aspects of financial models.

1015 - Tax Attorney - Senior

Primary responsibilities involve providing support to deal teams and business units throughout the organization with respect to the tax aspects of pending acquisitions, dispositions, financings, reorganizations, restructurings, and joint ventures, with a view to optimize taxes.

Responsibilities may include: managing all aspects of various worldwide tax projects, including analyzing relevant tax law for tax planning transactions, working with foreign and U.S. tax advisors to understand relevant tax rules; effectively communicate complex technical tax issues to Senior Management and internal/external stakeholders, including the broader finance business unit; exhibit sound business judgment in a fast-paced work environment with ability to proactively manage and prioritize various responsibilities and deliverables; should have at least a Bachelor's Degree and Master of Laws in Taxation (LL.M.) be a Member in Good Standing of a State Bar (U.S.) and have 5+ years of relevant work experience, specializing in structuring and documenting complex M&A transactions, preparing tax memoranda, opinions, and ruling requests; reviewing transaction documents and drafting tax provisions and reviewing and commenting on the tax aspects of financial models.

1020 - Tax Attorney - Principal

Primary responsibilities involve assisting job 1015 with support to deal teams and business units throughout the organization with respect to the tax aspects of pending acquisitions, dispositions, financings, reorganizations, restructurings, and joint ventures, with a view to optimize taxes.

Responsibilities may include: serving as the U.S. federal income tax single point of accountability and be able to identify state income tax and non-income tax issues; negotiating, drafting and reviewing tax provisions in deal documents, manage and develop team members; analyzing relevant tax law for tax planning transactions; prepare and review technical tax memoranda; should have at least a Bachelor's Degree and Master of Laws in Taxation (LL.M.) be a Member in Good Standing of a State Bar (U.S.) and have 3+ years of relevant work experience, specializing in structuring and documenting complex M&A transactions, preparing tax memoranda, opinions, and ruling requests; reviewing transaction documents and drafting tax provisions and reviewing and commenting on the tax aspects of financial models.