

Budget Overview 2022

Johnson County Ambulance District 500 E. Young Ave. Warrensburg, MO 64093

www.jocoamb.com

CONTENTS

	<u>Page</u>
Fiscal Year & Budget Policy	1
Budget preparation & Adoption	1
Income & Revenue	2
EMS Operating Expenses	6
Training Center Expenses	12
Capital Purchase Expenses	13
Budget Summary	14
Fund Balances	17

Addendums

Service Fee Schedule	18
Training Course Fee Schedule	19
Employee Wage Scale	20

<u>Fiscal Year</u>

Johnson County Ambulance District's (JCAD) fiscal year is January 1st to December 31st.

Budget Policy

The budget is a financial plan for 12-months of operations based on anticipated revenues and expenditures for the functions and services provided Johnson County Ambulance District.

The annual operating and spending budget must be presented and adopted by majority vote of the Board of Director no later than December 31st of the previous year. The annual budget adopted by the Board of Directors serves as *approval* for all purchases and contracts set forth in the budget and set forth in Policy. The Board of Directors must approve any additional funds through a budget revision.

The Board of Directors retains final authority on the budget.

Budget Preparation

The EMS Chief performs the functions of analyzing and preparing the annual budget the organization. The budget is the result of input received from review of previous and past year's expenses, an inclusive and interactive review process, as well as Board direction. The budget will be consistent with JCAD's Strategic Plan and represents a one-year implementation of the JCAD financial plan.

Revenues are projected as accurately as possible in order to set priorities for proposed expenditures. All anticipate expenses have been included.

Budget Adoption

A draft budget is presented for review and discussion at the publicly held Board Meeting in November and December. The Final budget was presented to the Board of Directors at the Board Meeting December 16, 2021 to adopt the 2022 Budget beginning January 1, 2022.

Income & Revenues

I. <u>EMS Service Revenue</u>

The budget includes revenue from fees charged for service provided. This includes patient care services, ambulance transport, EMS standby services, administrative services, and cost reimbursements from governmental payors. The fees rate schedules are adopted and approved by Board of Director.

Ambulance Patient Revenue

EMS calls for service had declined in fiscal years 2020 & 2021 as a result of COVID19. However, the current calls for service are trending at a rate that is anticipated to returned to a more normal volume. The decrease numbers in 2020 & 2021 where not utilized as a prediction of 2022 calls for service and revenue projections.

For 2022 Ambulance Patient Revenue is budgeted for \$3,288,000. This is an increase of \$528,000 or 19% over the revised 2021 budget. This projected increase is based on:

- Increased calls for service and ambulance transports in 2022 over 2021.
- A 5% increase in Medicare reimbursement rates in 2022.
- Decrease in un-insured due to Missouri Medicaid expansion

EMS Standby Revenue

Due to COVID19 few EMS standby events were scheduled in 2021. It is unknown if or when such events will begin to be scheduled again. EMS standby revenue has been conservatively budgeted for \$1,500 in 2022.

Administrative Service Revenue

Administrative Service Revenue included fees and charges for medical records requests both electronic and paper copy. No significant change in requests or revenue are anticipated and the budgeted revenue is \$1,000.

Cost Reimbursements

Cost Reimbursements include the Missouri Medicaid Federal Reimbursement Allowance (FRA) and the Missouri Medicaid Ground Emergency Medical Transportation Program (GEMT) uncompensated cost reimbursements. The FRA reimbursements are related to Missouri Medicaid payments but excludes Medicaid managed care. As the state works to increase the utilization of managed care FRA revenue has been conservatively budgeted at \$90,000.

Missouri's GEMT is currently under reorganization and redrafting of regulations on the administration and auditing processes for cost reporting. There is still potential and benefit to JCAD recovering uncompensated costs by participating in this program. JCAD is anticipated to have to repay some of the GEMT Funds received from years based. These repays will be made through recoupment of future payments and not direct expenses. Due to the uncertainty of the recoupment dates, no GEMT fund have been budgeted for 2022.

Rever	nues		Budget	Budget
Accnt	Sub	Revenue Accnt Name	2022	2021
I.		EMS Service Revenue		
10		Ambulance Patient Revenue	\$3,288,000	\$2,760,000
20		EMS Standby Revenue	\$1,500	\$1,005
30		Administrative Service Revenue	\$1,000	\$1,000
40		Cost Reimbursements		
	41	Medicaid FRA	\$90,000	\$92,300
	42	GEMT - Cost Reimbursement	\$0	\$66,157
		Total EMS Revenue	\$3,380,500	\$2,920,462

II. Organizational Revenue

<u>Tax Revenue</u>

The budget includes revenue from property tax. JCAD's Board of Director's held a Public Tax Rate Hearing at 500 E. Young Ave., Warrensburg, Missouri 64093 on August 19, 2021. After discussion and the opportunity for public comment, JCAD set and approved by majority vote of the Board of Directors a property tax rate of 0.290 per \$100 of assessed valuation. The projected tax income from real estate and personal property is \$2,081,199. The 2022 Property Tax Collections budget is set at \$2,080,000.

Johnson County and the City of Warrensburg have various tax abatements with specific commercial and industrial organizations. Designed abatement arrangements include economic development penalties if employment or development quotas are not achieved. It is not possible to predict if or when these clauses will be active and therefore income from these courses is not budgeted.

Earnings on Investments

JCAD invests its capital reserve funds in secure interest earning accounts such as money market accounts and certificates of deposits. This allows earnings on capital reserve fund investments.

JCAD has expended capital funds on capital vehicles and equipment purchases during fiscal year 2021. With lower fund balances and uncertainty of the current and future Federal and banking forecasts, assumptions were made anticipating lower income on investment funds. The Earning on Investment income was budgeted at \$5,000 for 2022.

Lease Property Income

JCAD has a lease agreement with Johnson County, Mo for the office facilities located at 263 SE State Rte. Business 13, Warrensburg, MO. Income of \$18,000 per year is budged based on this agreement.

Credit Card Rewards Income

JCAD utilize a credit card for various business purchases. The selected credit card includes cash back rewards based on a percentage of charges.

Rever Accnt	<u>ues</u> Sub	Revenue Accnt Name	Budget 2022	Budget 2021
II.		Organizational Revenue		
50		Tax Revenue		
	51	Property Tax Collections	\$2,080,000	\$1,990,000
	52	Economic Development	\$0	\$3,490
60		Earnings on Investments	\$5,000	\$18,000
70		Contributions	\$0	\$0
90		Miscellaneous Other Income		
	91	Rebates and Refunds	\$0	\$800
	92	Sale of Assets & Equipment	\$0	\$250
	93	Lease Property Income	\$18,000	\$18,000
	98	Credit Card Rewards	\$2,000	\$1,750
	99	Miscellaneous Other Income	\$0	\$0
				\$20,800
		Total Organizational Revenue	\$2,085,000	\$2,032,290

III. <u>Training Center Revenue</u>

The budget includes revenue from tuition and fees for training and education courses provided. This includes CPR & First Aid, Emergency Medical Responder courses, EMT courses, Paramedic courses, EMS Certification courses, EMS Educations/ CEU courses, and Emergency Medical Dispatch courses. The tuition and fees rate schedules are adopted and approved by Board of Director.

Training Course Revenue

JCAD's Education and Training Center will being the 3rd paramedic course in 2022 while continuing the EMR & EMT courses. Based on projected number of courses and student enrollment for 2022, the Training Course Revenue budget increased by 75% to \$342,950.

Rever	nues		Budget	Budget
Accnt	Sub	Revenue Accnt Name	2022	2021
III.		Training Center Revenue		
100		Training Course Revenue		
	101	CPR & First Aid	\$4,200	\$3,555
	102	EMR Program	\$15,900	\$18,700
	103	EMT Program	\$62,100	\$58,000
	105	Paramedic Program	\$251,600	\$104,000
	106	EMS Certification Courses	\$8,000	\$11,200
	107	EMS Education Courses	\$1,000	\$0
			\$342,800	\$195,455
200		Sales of Books and Materials	\$150	\$280
		Total Training Revenue	\$342,950	\$195,735

TOTAL REVENUE & INCOME

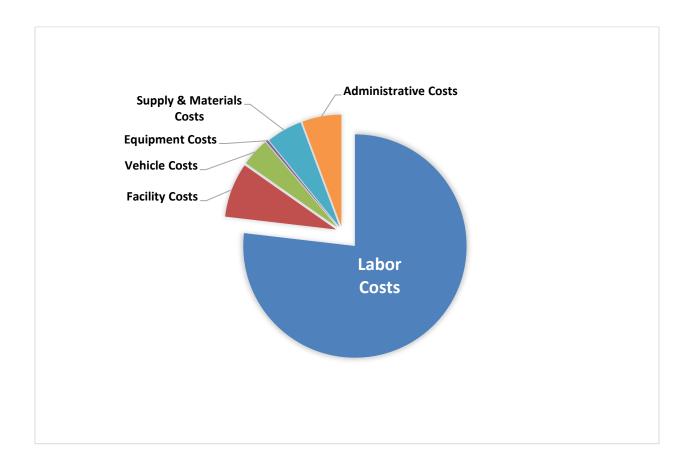
Total – All Revenue & Income budget increased by 12% over 2021.

EVENUE & INCOME Budget		Budget
	2022	2021
EMS Service Revenue	\$3,380,500	\$2,920,462
Organizational Revenue	\$2,085,000	\$2,032,290
Training Center Revenue	\$342,950	\$195,735
Total Revenue & Income	\$5,808,450	\$5,148,487

EMS Operating Expenses

The EMS Operating Expense budget includes all costs and expenses related to providing EMS and ambulance transport services. The largest cost category is Labor Costs which include EMS employee wages, salaries, and benefits.

EMS OPERATING EXPENSES	Budget 2022	
Labor Costs	\$3,881,800	77%
Facility Costs	\$398,410	8%
Vehicle Costs	\$207,300	4%
Equipment Costs	\$15,400	0.3%
Supply & Materials Costs	\$262,050	5%
Administrative Costs	\$286,440	6%
Total EMS Operating Expenses	\$5,051,400	



EMS Wages & Salaries

The 2021 EMS Wages & Salaries budget was higher than normal due to overtime costs directly related to employee turnover and shift coverage. Based on current staffing conditions and projections, the high utilization of overtime staff is not anticipated in the 2022 budget.

EMS response personnel (non-exempt) hourly pay rates will increase in accordance with the approved step wage scale. Salaries (exempt) staff pay rates will increase as approved by the salary schedule. All wage and salary pay rates are approved by the adoption of the 2022 Budget or by employee agree as approved by the Board of Directors. Any pay or salary rate increased will effectively begin the first payroll for 2022, Sunday, January 2, 2022.

The 2022 EMS Wages & Salaries budget increased by 3%, which is \$84,050.

EMS Employee Benefits

Employee Benefit costs include health & medical benefits, disability insurance, life insurance, pension, education assistance, and workers compensation insurance.

JCAD renewed the employee health benefit plan with Blue Cross Blue Shield of Kansas City at a 1.89% rate increase effective 12/01/2021. JCAD renewed the employee dental, vision, life, and disability insurance with MetLife effective 12/01/2021. Dental insurance premium decreased by 10%. Vision, life, & AD&D premiums did not change. Long-term disability insurance premiums did not change but short-term disability insurance rates increased by 31.99% based on higher utilization over the past two years.

JCAD renewed the workers compensation insurance with 7710 Insurance with an increased cost due to both increased salary and an increase in JCAD's experience modifier from 0.75 to 0.87. The workers compensation budget cost increase by about \$2,500.

For 2022 the EMS Employee Benefit budget increase by 156,100 which just over 4% from 2021 budget.

Facility Costs

JCAD owns and operates six facilities. Five facilities operate as an ambulance station staff 24 hours a day and one facility are utilized as a maintenance and mechanical shop. JCAD headquarters facility also houses the administrative offices, training center, and materials supply.

JCAD Facilities

- 1. House 1, JCAD Headquarters & Training Center, Warrensburg, MO
- 2. House 2, south of Warrensburg, MO
- 3. House 3, Holden, MO
- 4. House 4, Pittsville, MO
- 5. House 5, Knob Noster, MO
- 6. Maintenance Facility, Warrensburg, MO

Facility costs include debt payments on the headquarters & training facility, property insurance, service for cost of ownership, maintenance, and utilities. Facility cost budget increased by only \$5,465 from 2021 budget. This is a 1.4% increase.

Vehicle Costs

At the end of 2021 JCAD EMS operational division maintained a total of 11 operational ambulances, two pickup trucks, three SUVs, one UTV, and support trailers.

Vehicle costs include fuel, maintenance, and auto insurance. Based on potential increases in the cost of fuel, the ambulance fuel budget was increased by 5%. Due to the extended warranties on the majority of the vehicle in the fleet, maintenance and repair budget amounts remain the same from 2021 to 2022. The Total Vehicle Cost budget increased by 5% from 2021 budget.

Equipment Costs

Equipment costs include expenses for maintaining and repairs to both Medical Equipment and Non-Medical Equipment, and the cost of equipment insurance. This budget category is not utilized for the purchase of new equipment. Just the maintenance and service support of the equipment.

Medical equipment maintenance and service costs include:

- Cardiac monitors and defibrillators
- Stretchers and power lift devices
- Ventilators
- IV pumps
- Mechanical & automatic CPR devices
- Other medical care equipment

Non-medical equipment maintenance, service, and lease costs include:

- Communications equipment
- Computer & technology hardware

Most of JCADs high-cost medical equipment is covered by a multi-year extended warranty reducing the annual maintenance costs. This has helped control and reduce operational expenses. The Total Equipment Cost budget decreased by 21% from 2021 budget.

Supply & Material Costs

Supply and material costs include expenses for the purchase of both Medical Supplies and Non-Medical Supplies.

Medical Supply costs include:

- Oxygen/ medical gases
- Medical supplies, medications, & non-capital medical equipment
- Supplies and materials for special EMS operations.

Non-medical Supply costs include:

- Office supplies
- Facility and janitorial supplies
- Employee uniforms and protective gear
- Employee training supplies
- Public education supplies
- Food & beverage items for EMS operations
- Communications, computer, and technology equipment (non-capital)
- Furniture & facility equipment

There are potential supply chain concerns and increasing cost of medical supply and medication in 2022. In anticipation of these potential cost increases the medical supply budget was increased by 8%. Due to reduced use and need, the non-medical supply and equipment budget has been reduced for 2022.

The Total Supply & Materials Cost budget decreased by \$500 the 2022 budget.

Administrative Costs

Administrative costs include expenses related to the administrative support and management of JCAD's EMS operations and employees. These administrative costs Include both Medical Related Support Costs and Non-Medical Administrated Costs.

Medical related administrative costs include:

- Medical waste disposal services
- Other medical support services

Non-medical related administrative costs include:

- Computer & IT programs (subscription services)
- IT support services
- Telephone, cellular,, & internet service
- Billing & collection expenses
- Legal services
- Financial & accounting services
- Administrative office costs
- Human resources & employee support
- Employee health & worker injury costs
- Employee labor relations
- Business travel
- Advertising & marketing
- Organizational memberships
- Public relations & education
- Refunds & replacement costs
- Liability & cooperate insurance
- Board expenses

The revised 2022 administrative cost budget increased across most sub-categories based on anticipated increased costs. The larges increased were in the areas of computer and IT programs, employee training, and business travel (related to employee training). Board of Directors expense budget was increased for 2022 in anticipation of election costs as a result of filing for April 2022 election.

The Total Administrative Cost budget increased by \$30,496 or 12% from the 2021 budget.

TOTAL EMS Operational Costs

Total – All EMS Operations budget increased by 197,015, a 4% increase over 2021 budget.

EMS OPERATING EXPENSES	Budget 2022	Budget 2021	Actual 2020
Labor Costs	\$3,881,800	\$3,725,700	\$3,579,079
Facility Costs	\$398,410	\$392,945	\$358,783
Vehicle Costs	\$207,300	\$197,680	\$186,052
Equipment Costs	\$15,400	\$19,566	\$26,313
Supply & Materials Costs	\$262,050	\$262,550	\$252,438
Administrative Costs	\$286,440	\$255,944	\$204,533
Total EMS Operating Expenses	\$5,051,400	\$4,854,385	\$4,607,197

Training Center Expenses

The Training Center Expense budget includes all costs and expenses related to operation of the educational and training center and programs. The largest cost category is Labor Costs which includes faculty wages, salaries, and benefits. The training center budget includes three full-time staff members plus wages and pay for part-time instructors.

The 2022 Training Center expense budget shows increase in all sub-categories. These increase are the result of having three full-time staff members (labor costs) for the entire fiscal years and increases program offerings in 2022.

Total – Training Center Expenses budget increased by \$113,993, a 32% increase over 2021 budget.

Training Center Expenses	Budget 2022	Budget 2021	Actual 2020
Labor Costs	\$348,750	\$250,985	\$98,648
Vehicle Costs	\$8,200	\$6,200	\$0
Equipment Costs	\$2,500	\$1,500	\$0
Supply & Materials Costs	\$70,300	\$60,700	\$55,109
Administrative Costs	\$34,700	\$31,072	\$9,645
Total Training Center Expenses	\$464,450	\$350,457	\$163,402

Capital Purchase Expenses

The 2021 Capital Purchase budget include the 75% down-payment on three new ambulances plus power-stretchers and power—load systems. This equipment is anticipated to be delivered in fiscal year 2022 with the 25% of cost to be paid. Additionally, extended warranty plans will be purchases in-line with JCAD capital equipment plan.

Capital Purchase Expenses Expense Accnt Name	Budget 2022
<u>Vehicles - Ambulances</u>	\$204,490
Capital Medical Equipment	
Stretchers & Loading Equipment	\$32,700
Technimount Safety Arms setups (safety)	\$46,000
Medical Equipment Warranties & Service Plans	
Stryker ProCare - Stretchers (3) & PowerLoads	\$29,115
TOTAL CAPITAL EXPENDITURES	\$312,305

Budget Summary

	IUE & INCOME		Budget		Budget
Accnt #	Revenue/ Income Description		2022		2021
Ι.	EMS Service Revenue	\$3	3,380,500	\$	2,920,462
Π.	Organizational Revenue		2,105,000		2,032,290
III.	Training Center Revenue	\$	342,950	\$	
	TOTAL INCOME		\$5,828,450		5,148,487
EMS O	PERATING EXPENSES		Budget		Budget
Accnt #	Expense Accnt Name		2022		2021
1000	EMS Wages & Salaries	\$3	3,185,050	\$	3,101,000
1600	EMS Employee Benefits	\$	696,750	\$	
2000	Facility Costs	\$	398,410	\$	392,945
3000	Vehicle Costs	\$	207,300	\$	197,680
4000	Equipment Costs		\$ 15,400	9	\$ 19,566
5000	Supply & Materials Costs	\$	262,050	\$	262,550
6000	Administrative Costs	\$	286,440	\$	255,944
Total E	MS Operating Expense		\$5,051,400		\$4,854,385
TRAIN	NG CENTER EXPENSES		Budget		Budget
Accnt #	Expense Accnt Name		2022		2021
0100	Faculty Wages	¢		<u>م</u>	
0160	Facility Benefits	\$ \$	306,600 42,150	\$ \$	215,100 35,885
	•	J	42.100		
	I raining Vahicla ("osts				
0300	Training Vehicle Costs	\$	8,200	\$	6,200
0300 0400	Training Equipment Costs	\$ \$	8,200 2,500	\$ \$	6,200 1,500
0300 0400 0500	Training Equipment Costs Training Supplies & Materials Costs	\$ \$ \$	8,200 2,500 70,300	\$ \$ \$	6,200 1,500 60,700
0300 0400	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs	\$ \$ \$ \$	8,200 2,500 70,300 34,700	\$ \$ \$	6,200 1,500 60,700 31,072
0300 0400 0500	Training Equipment Costs Training Supplies & Materials Costs	\$ \$ \$	8,200 2,500 70,300	\$ \$ \$	6,200 1,500 60,700 31,072
0300 0400 0500 0600	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs	\$ \$ \$ \$	8,200 2,500 70,300 34,700	\$ \$ \$	6,200 1,500 60,700 31,072
0300 0400 0500 0600	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450	\$ \$ \$	6,200 1,500 60,700 <u>31,072</u> 350,457
0300 0400 0500 0600 <u>Capital</u> Accnt	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses Expenses Expense Accnt Name	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget	\$ \$ \$	6,200 1,500 60,700 <u>31,072</u> 350,457 Budget
0300 0400 0500 0600 <u>Capital</u> Accnt	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses Expenses	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget 2022	\$ \$ \$	6,200 1,500 60,700 31,072 350,457 Budget 2021
0300 0400 0500 0600 Capital Accnt #	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses Expense Accnt Name Capital Purchase Expenses	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget	\$ \$ \$ \$	6,200 1,500 60,700 31,072 350,457 Budget 2021 613,471
0300 0400 0500 0600 <u>Capital</u> Accnt #	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses <u>Expenses Accnt Name</u> <u>Capital Purchase Expenses</u> Vehicles Capital Medical Equipment	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget 2022	\$ \$ \$ \$	6,200 1,500 60,700 31,072 350,457 Budget 2021 613,471
0300 0400 0500 0600 Capital Accnt #	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses Expenses Expense Accnt Name Capital Purchase Expenses Vehicles	\$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget 2022	\$ \$ \$ \$	6,200 1,500 60,700 31,072 350,457 Budget 2021 613,471 523,300
0300 0400 0500 0600 <u>Capital</u> Accnt #	Training Equipment Costs Training Supplies & Materials Costs Administrative Costs Total Training Center Expenses Expenses Expense Accnt Name Capital Purchase Expenses Vehicles Capital Medical Equipment Asset Warranty Expenses	\$ \$ \$ \$ \$ \$ \$	8,200 2,500 70,300 34,700 464,450 Budget 2022 204,490 78,700	\$ \$ \$ \$ \$ \$	6,200 1,500 60,700 31,072 350,457 Budget 2021 613,471 523,300

Income & Expenses Summary	Budget 2022	Budget 2021
All Income	\$5,828,450	\$5,148,487
Capital Reserve Funds to be Used	<u>\$-</u>	\$1,304,106
Total Budgeted Funds	\$5,828,450	\$6,452,594
COSTS & EXPENSES		
EMS Operating Expenses	\$5,051,400	\$4,854,385
Training Center Expenses	\$ 464,450	\$ 350,457
Capital Purchase Expenses	\$ 312,305	\$1,247,752
Total Budgeted Expenses	\$5,828,155	\$6,452,594
Carry Over Funds	\$ 295	\$ -

ADDENDUMS

Service Fee Schedule As of 01/01/2022.

Patient Services Fees

Transport Fees - Level of Service	Code	Fee
BLS Non-Emergency	A0428	\$450
BLS Emergency	A0429	\$650
ALS Non-Emergency	A0426	\$575
ALS 1 Emergency	A0427	\$775
ALS 2 Transport	A0433	\$950
Specialty Care Transport (SCT)	A0434	\$1,150
Ambulance Transport Mileage	A0425	\$12.50
Treatment/Referral - No Transport	A0998	\$152
Dedicated Ambulance Stand-by - BLS	(per hour)	\$90
Dedicated Ambulance Stand-by - ALS	(per hour)	\$100
Dedicated Personnel Stand-by - BLS	(per hour)	\$35
Dedicated Personnel Stand-by - ALS	(per hour)	\$60

ADDENDUMS

Training Course Fee Schedule As of 01/01/2022.

CPR / First Aid Training	Rate/ Fee
Basic First Aid	\$35
CPR & AED - Adult only	\$35
CPR & AED - Child & Infant Only	\$35
CPR/AED "Skills Session" Fee	\$20
CPR & AED - Adult, Child, & Infant Combo	\$40
"Skills Session" Fee	\$30
Combo - CPR, AED, and First Aid	\$50
"Skills Session" Fee	\$30
Blood Borne Pathogens Course	\$35
Professional CPR/ AED	
Professional CPR & AED *	\$50
"Skills Session" Fee	\$30
Professional CPR & AED - Renewal *	\$30
Certification Classes AHA ACLS & PALS / NAEMT Courses	
Full Provider Course: 16 hours *	\$160
Renewal Course: 8 hours *	\$100
"Skills Session" Fee	\$75
Renewal Course: 8 hours *	\$100
Paramedic Program 10% Discount for JoCo Resident & JCAD Employee	
Initial Paramedic Course	\$7,500
Paramedic Refresher: 48 hour	\$450
Anatomy & Physiology Course	\$600
EMT Program 10% Discount for JoCo Resident & JCAD Employee	
Initial EMT-Basic Course	\$1,150
EMT-Basic Refresher: 24 hours	\$240
Emergency Medical Responder Course	
40 Hour Medical First Responder - per course *	\$2,000
EMS Instructor	
EMS Instructor: 40 Hour	\$250
Continuing Education Couse per Hours	
Cost per Hour	\$10

* Course fee set on "borrowed book rate". Purchase of book extra.

• \$75 fee for EMT Program payment plan \$200 fee for Paramedic Program payment plan

Employee Wage Scale

Effective 01/01/2021

		<u>Para</u>	me	edic				
		24-Hour	_	12-Hour	Instructor Qualification	Per Hour		
1	Hourly	\$16.30		\$23.62	Basic Instructor	\$0.15		
'	Annually	\$54,056		\$54,043	Advanced Instructor	\$0.20		
2	Hourly	\$16.63		\$24.09	EMS Instructor or FTO	\$0.25		
2	Annually	\$55,137		\$55,123				
3	Hourly	\$16.95		\$24.56	Education Qualification	Per Hour		
3	Annually	\$56,218		\$56,204	Associate Degree	\$0.05		
4	Hourly	\$17.28		\$25.04	Bachelor's Degree	\$0.10		
4	Annually	\$57,299		\$57,285	Graduate Degree	\$0.15		
5	Hourly	\$17.60		\$25.51				
5	Annually	\$58,380		\$58,366	Certification Qualification	Per Hour		
6	Hourly	\$17.93		\$25.98	Critical Care Paramedic	\$0.10		
0	Annually	\$59,461		\$59,447				
7	Hourly	\$18.26		\$26.45				
'	Annually	\$60,542		\$60,528				
8	Hourly	\$18.58		\$26.93				
0	Annually	\$61,623		\$61,609	Officer Pay	Per Hour		
9	Hourly	\$18.91		\$27.40	Shift Supervisor	\$0.65		
9	Annually \$62,705			\$62,689	Duty Assignment Officer \$			
10	Hourly	\$19.23		\$27.87				
10	Annually	\$63,786		\$63,770				
11	Hourly	\$19.56		\$28.34				
11	Annually	\$64,867	\$64,851					
12	Hourly	\$19.89		\$28.82	Part-time Paramec	lic		
12	Annually	\$65,948		\$65,932	Step 1	\$23.62		
13	Hourly	\$20.21		\$29.29	Step 2	\$24.09		
13	Annually	\$67,029		\$67,013	Step 3	\$24.56		
14	Hourly	\$20.54		\$29.76	Step 4	\$25.04		
14	Annually	\$68,110		\$68,094	Step 5	\$25.51		
15	Hourly	\$20.86		\$30.23				
15	Annually	\$69,191		\$69,174				
16	Hourly	\$21.19		\$30.71				
10	Annually	\$70,272		\$70,255				
17	Hourly	\$21.52		\$31.18				
17	Annually	\$71,354		\$71,336				
18	Hourly	\$21.84	ſ	\$31.65				
10	Annually	\$72,435		\$72,417				
10	Hourly	\$22.17	Ī	\$32.12				
19	Annually	\$73,516		\$73,498				
	Hourly	\$22.49	Ī	\$32.60				
20				+				

20+ will receive 1.5% per year

Annual amounts are estimates based on projected scheduled hours.

		<u>EM</u> T	- Basic		
		24-Hour	12-Hour	Instructor Qualification	Per Hour
1	Hourly	\$11.15	\$16.15	Basic Instructor	\$0.15
I	Annually	\$36,977	\$36,951	Advanced Instructor	\$0.20
2	Hourly	\$11.37	\$16.47	EMS Instructor or FTO	\$0.25
2	Annually	\$37,716	\$37,690		
3	Hourly	\$11.60	\$16.80	Education Qualification	Per Hour
5	Annually	\$38,456	\$38,429	Associate Degree	\$0.05
4	Hourly	\$11.82	\$17.12	Bachelor's Degree	\$0.10
т	Annually	\$39,195	\$39,168	Graduate Degree	\$0.15
5	Hourly	\$12.04	\$17.44		
5	Annually	\$39,935	\$39,907		
6	Hourly	\$12.27	\$17.77		
0	Annually	\$40,674	\$40,646	Officer Pay	Per Hour
7	Hourly	\$12.49	\$18.09	Duty Assignment Officer	\$0.50
'	Annually	\$41,414	\$41,385		
8	Hourly	\$12.71	\$18.41		
0	Annually	\$42,153	\$42,124		
9	Hourly	\$12.93	\$18.73		
3	Annually	\$42,893	\$42,863		
10	Hourly	\$13.16	\$19.06		
10	Annually	\$43,633	\$43,602		
11	Hourly	\$13.38	\$19.38		
	Annually	\$44,372	\$44,341		
12	Hourly	\$13.60	\$19.70		
12	Annually	\$45,112	\$45,080	Part-time EMT-Bas	sic
13	Hourly	\$13.83	\$20.03	Step 1	\$16.15
10	Annually	\$45,851	\$45,819	Step 2	\$16.47
14	Hourly	\$14.05	\$20.35	Step 3	\$16.80
17	Annually	\$46,591	\$46,559	Step 4	\$17.12
15	Hourly	\$14.27	\$20.67	Step 5	\$17.44
10	Annually	\$47,330	\$47,298		
16	Hourly	\$14.50	\$21.00		
10	Annually	\$48,070	\$48,037		
17	Hourly	\$14.72	\$21.32		
	Annually	\$48,809	\$48,776		
18	Hourly	\$14.94	\$21.64		
.0	Annually	\$49,549	\$49,515		
19	Hourly	\$15.16	\$21.96		
	Annually	\$50,288	\$50,254		
20	Hourly	\$15.39	\$22.29		
	Annually	\$51,028	\$50,993		

20+ will receive 1.5% per year

Annual amounts are estimates based on projected scheduled hours.

		Admin.	Patient		
		Assistant	Biller	Certification Qualification	Per Hour
1	Hourly	\$13.50	\$15.00	Certified Ambulance Coder	\$0.15
	Annually	\$28,080	\$31,200	* Patient Biller	
2	Hourly	\$13.77	\$15.30		
2	Annually	\$28,642	\$31,824		
3	Hourly	\$14.04	\$15.60		
5	Annually	\$29,203	\$32,448		
4	Hourly	\$14.31	\$15.90		
-	Annually	\$29,765	\$33,072		
5	Hourly	\$14.58	\$16.20		
5	Annually	\$30,326	\$33,696		
6	Hourly	\$14.85	\$16.50		
0	Annually	\$30,888	\$34,320		
7	Hourly	\$15.12	\$16.80		
'	Annually	\$31,450	\$34,944		
8	Hourly	\$15.39	\$17.10		
0	Annually	\$32,011	\$35,568		
9	Hourly	\$15.66	\$17.40		
9	Annually	\$32,573	\$36,192		
10	Hourly	\$15.93	\$17.70		
10	Annually	\$33,134	\$36,816		
11	Hourly	\$16.20	\$18.00		
11	Annually	\$33,696	\$37,440		
12	Hourly	\$16.47	\$18.30		
12	Annually	\$34,258	\$38,064		
13	Hourly	\$16.74	\$18.60		
13	Annually	\$34,819	\$38,688		
14	Hourly	\$17.01	\$18.90		
14	Annually	\$35,381	\$39,312		
15	Hourly	\$17.28	\$19.20		
15	Annually	\$35,942	\$39,936		
16	Hourly	\$17.55	\$19.50		
16	Annually	\$36,504	\$40,560		
17	Hourly	\$17.82	\$19.80		
17	Annually	\$37,066	\$41,184		
10	Hourly	\$18.09	\$20.10		
18	Annually	\$37,627	\$41,808		
10	Hourly	\$18.36	\$20.40		
19	Annually	\$38,189	\$42,432		
20	Hourly	\$18.63	\$20.70		
20	Annually	\$38,750	\$43,056		

20+ will receive 1.5% per year Annual amounts are estimates based on projected scheduled hours.

Command Staff Salary Scale

Base Salary \$72,000

	Chief	f Executive	Chief	Operations							As of
	(Officer	(Officer	Chief A	Chief Admin. Officer		Director of Quality		t Manager	01/02/2022
STEP	Factor	Annual	Factor	Annual	Factor	Annual	Factor	Annual	Factor	Annual	
1	1.30	\$93,600	1.20	\$86,400	1.10	\$79,200	1.00	\$72,000	1.00	\$72,000	
2	1.32	\$95,040	1.22	\$87,840	1.13	\$81,360	1.02	\$73,440	1.02	\$73,440	
3	1.34	\$96,480	1.24	\$89,280	1.15	\$82,800	1.04	\$74,880	1.04	\$74,880	
4	1.36	\$97,920	1.26	\$90,720	1.17	\$84,240	1.06	\$76,320	1.06	\$76,320	
5	1.38	\$99,360	1.28	\$92,160	1.19	\$85,680	1.08	\$77,760	1.08	\$77,760	
6	1.40	\$100,800	1.30	\$93,600	1.21	\$87,120	1.10	\$79,200	1.10	\$79,200	
7	1.42	\$102,240	1.32	\$95,040	1.23	\$88,560	1.12	\$80,640	1.12	\$80,640	
8	1.44	\$103,680	1.34	\$96,480	1.25	\$90,000	1.14	\$82,080	1.14	\$82,080	
9	1.46	\$105,120	1.36	\$97,920	1.27	\$91,440	1.16	\$83,520	1.16	\$83,520	
10	1.48	\$106,560	1.38	\$99,360	1.29	\$92,880	1.19	\$85 <i>,</i> 680	1.19	\$85,680	
11	1.51	\$108,720	1.41	\$101,520	1.32	\$95,040	1.22	\$87,840	1.22	\$87,840	
12	1.54	\$110,880	1.44	\$103,680	1.35	\$97,200	1.25	\$90,000	1.25	\$90,000	
13	1.57	\$113,040	1.47	\$105,840	1.38	\$99,360	1.28	\$92,160	1.28	\$92,160	
14	1.60	\$115,200	1.50	\$108,000	1.41	\$101,520	1.31	\$94,320	1.31	\$94,320	
15	1.63	\$117,360	1.53	\$110,160	1.44	\$103,680	1.34	\$96,480	1.34	\$96,480	
16	1.66	\$119,520	1.56	\$112,320	1.47	\$105,840	1.37	\$98,640	1.37	\$98,640	
17	1.69	\$121,680	1.59	\$114,480	1.50	\$108,000	1.40	\$100,800	1.40	\$100,800	
18	1.72	\$123,840	1.62	\$116,640	1.53	\$110,160	1.43	\$102,960	1.43	\$102,960	
19	1.75	\$126,000	1.65	\$118,800	1.56	\$112,320	1.46	\$105,120	1.46	\$105,120	
20	1.78	\$128,160	1.68	\$120,960	1.59	\$114,480	1.49	\$107,280	1.49	\$107,280	J

Annual Increase
\$500
\$1,000
\$2,000

Notes:

A. Annual salaries are calculated by multiplying the factor by the Command Staff Base Salary plus the education qualification.

Education Faculty Salary Scale

Base Salary \$65,000

				ate Program	Lead Instructor		Lead Instructor	
	Progr	am Director		Director	Paramedic		EMT	
STEP	Factor	Annual	Factor	Annual	Factor	Annual	Factor	Annual
1	1.30	\$84,500	1.10	\$71,500	1.00	\$65,000	0.90	\$58,500
2	1.32	\$85,800	1.12	\$72,800	1.02	\$66,300	0.92	\$59,800
3	1.34	\$87,100	1.14	\$74,100	1.04	\$67,600	0.94	\$61,100
4	1.36	\$88,400	1.16	\$75,400	1.06	\$68,900	0.96	\$62,400
5	1.38	\$89,700	1.18	\$76,700	1.08	\$70,200	0.98	\$63,700
6	1.40	\$91,000	1.20	\$78,000	1.10	\$71,500	1.00	\$65,000
7	1.42	\$92,300	1.22	\$79,300	1.12	\$72,800	1.02	\$66,300
8	1.44	\$93,600	1.24	\$80,600	1.14	\$74,100	1.04	\$67,600
9	1.46	\$94,900	1.26	\$81,900	1.16	\$75,400	1.06	\$68,900
10	1.48	\$96,200	1.28	\$83,200	1.18	\$76,700	1.08	\$70,200
11	1.51	\$98,150	1.30	\$84,500	1.21	\$78,650	1.11	\$72,150
12	1.54	\$100,100	1.32	\$85,800	1.24	\$80,600	1.13	\$73,450
13	1.57	\$102,050	1.34	\$87,100	1.27	\$82,550	1.15	\$74,750
14	1.60	\$104,000	1.36	\$88,400	1.30	\$84,500	1.18	\$76,700
15	1.63	\$105,950	1.38	\$89,700	1.33	\$86,450	1.21	\$78,650
16	1.66	\$107,900	1.40	\$91,000	1.36	\$88,400	1.24	\$80,600
17	1.69	\$109,850	1.42	\$92,300	1.39	\$90,350	1.27	\$82,550
18	1.72	\$111,800	1.44	\$93,600	1.42	\$92,300	1.30	\$84,500
19	1.75	\$113,750	1.46	\$94,900	1.45	\$94,250	1.33	\$86,450
20	1.78	\$115,700	1.48	\$96,200	1.48	\$96,200	1.36	\$88,400

As of 01/02/2022

Education Qualification	Annual Increase
Associate Degree	\$500
Bachelor's Degree	\$1,000
Graduate Degree	\$2,000

<u>Notes</u>

A. Annual salaries are calculated by multiplying the factor by the Command Staff Base Salary plus the education qualification.