

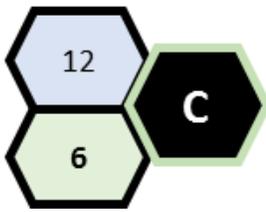
CARBOVATE DEVELOPMENT CORP.

Innovative Carbon Materials Solutions

OUR SKILLS MATRIX

200+ cumulative years with Morgan Stanley, Royal Dutch, Shell Oil (US), and Shell Canada, Atomic Energy of Canada Limited, Ontario Hydro (Nuclear and Thermal divisions), Fluor, Imperial Oil, ExxonMobil, Lambton & Algonquin Colleges, IEEE, 3M, Union Gas, Polysar, & Marsulex as well as private consulting practices.

<i>EXPERIENCE</i>	<i>Dennis Bernhard</i>	<i>Edward Brost</i>	<i>Don Greaves</i>	<i>Gary Locke</i>	<i>Maïke Luiken</i>	<i>Don Wood</i>
<i>Major International Organizations</i>	✓	✓	✓	✓	✓	✓
<i>Refining & Petrochemical</i>	✓	✓	✓	✓	✓	✓
<i>Business Management & Marketing</i>	✓					✓
<i>Corporate Development</i>	✓				✓	✓
<i>Logistics & Pipelines</i>		✓				✓
<i>Refining Economics</i>		✓		✓		✓
<i>Plant Operations</i>		✓		✓		
<i>Governance</i>					✓	
<i>R&D Management</i>	✓				✓	✓
<i>IP Origination & Development</i>	✓			✓	✓	
<i>Public R&D Funding</i>					✓	
<i>IP Management</i>	✓			✓	✓	✓
<i>Process Design</i>		✓		✓	✓	
<i>Process Licensing & Delivery</i>	✓	✓		✓		✓
<i>Project Origination</i>	✓	✓	✓		✓	✓
<i>Project Planning & Execution</i>			✓			
<i>Financing</i>	✓					✓
<i>Stakeholder Engagement and Consultation with Aboriginal Communities</i>		✓				
<i>Environmental Assessment & Project Approvals</i>		✓				
<i>Project Management & Delivery</i>	✓	✓	✓			✓



CARBOVATE DEVELOPMENT CORP.

Innovative Carbon Materials Solutions

RE-THINKING BITUMEN RESOURCES

OUR CAPABILITIES

With years of production experience with multinational entities, our team has the capabilities and expertise to take a high value carbon products project from concept to construction. Through partners and our inhouse expertise, CARBOVATE can assist on a consultative basis in the following areas;

**Commercialization and Implementation
Research and Development**

Process Design, Project Management, Plant Operations

Project Financing, Environmental Analysis and Permitting



ADVANCED CARBON MATERIALS

CANADIAN CARBON MATERIALS LEADERSHIP

Canadian Bitumen provides a valuable resource from which to develop high value, low cost Advanced Carbon Materials. There is a billion dollar market for high value low cost Advanced Carbon-based materials in several sectors such as automotive, building materials.

With decades of experience, the team at CARBOVATE is dedicated to all aspects of furthering projects to develop a new Carbon Materials industry in Canada.

Based in Sarnia Ontario, the team at CARBOVATE are well versed in the development of new projects, financing, research and development, IP management and regulatory approvals. CARBOVATE fosters a cooperative approach leveraging its relationships across industry, academia and government partnerships.



CARBOVATE Development Corporation

Western Sarnia-Lambton Research Park, Building 1040, Suite 2300 1086 Modeland Road, Sarnia, ON N7S 6L2
(416) 708-2587 info@carbovate.com