

# MEETING MINUTES OF A SPECIAL MEETING OF THE FOREST LAKES FIRE DISTRICT NOVEMBER 10, 2018



- STRAP Session 3 of the 2018 Update process was called to order by FLFB Chairman John Nelson at 11:34 am in the main equipment bay of the fire station. Also in attendance were fire board members John Hennessey, Quentin Tolby and Tom Cummiskey; Chief Rodriquez; Admin Assistant Roxie Allen; newly elected fire board member Joe Ruet; Judy Nelson; and Auxiliary Chair Jan Cummiskey.
- 2) Approve STRAP Meeting Minutes from the 09-15-18 meeting. The draft meeting minutes of the September 15<sup>th</sup> STRAP Session 1 were previously distributed for review and comment. There being none, the meeting minutes were declared approved as presented.
- 3) Approve STRAP Meeting Minutes from the 10-20-18 meeting. The draft meeting minutes of the October 20<sup>th</sup> STRAP Session 2 were previously distributed for review and comment. There being none, the meeting minutes were declared approved as presented.
- 4) 5-year detailed financial plan, revenue model. Treasurer Cummiskey provided a summary review of the 5-year financial plan spreadsheet, which had been reviewed in great detail at yesterday's Finance Committee meeting. Our projected minimum year end cash balance in year 1 of the 5 year projection is \$306,000, increasing substantially thereafter. We are very healthy from a cash flow projection point of view. On the capital expenditure side, we moved the new engine out one year to better align with any potential grant opportunities. Adjustments were included to salaries, benefits and insurance costs. Other grant revenues and expenditures were addressed, including a FEMA microgrant and the Hazardous Fuels grant. Costs are included for repurposing the Annex. It was noted that our IT upgrades are funded for the current fiscal year, and will include migrating to a new eMail client with thin client architecture. Tom emphasized the end result is a balanced budget projection, including contingency and enterprise funds, for the FY19-20 and FY20-21 fiscal years, suitable for use as the beginning point for finalizing the FY19-20 budget and the FY20-21 estimate, both of which must be submitted to the County. There were some in meeting adjustments to the spreadsheet, which Tom has incorporated and are reflected in the attached spreadsheet.



- 5) Updated goals to include in 5-year plan. Chairman Nelson reviewed last year's goals as summarized in the 2017 STRAP Update document one-page summary:
  - a) Repurpose our old fire station (Annex) by July 2019 per Building Committee recommendations.
  - b) Upgrade our rolling stock as planned in our latest STRAP (Strategic Plan).
  - c) Improve non-tax revenues each year by identifying new revenue sources, and by leveraging community resources via the Auxiliary, grants, on-going donations and corporate/other.
  - d) Decrease our Mil rate by \$.25 by the 2020/2021 fiscal year to \$3.00.
  - e) Identify and develop the FLFD Leadership Team for the future, including qualified candidates for the 2018 Board of Directors election.

Since these goals are, by definition, strategic in nature they are not expected to change much from year to year. The revised goals for the 2018 update are shown below.



# MEETING MINUTES OF A SPECIAL MEETING OF THE FOREST LAKES FIRE DISTRICT NOVEMBER 10, 2018



- a) Develop a Master Plan by June 30, 2019, for long term utilization of the entire FLFD property, including repurposing of the Annex building.
- b) Upgrade our rolling stock as planned in our latest Strategic Plan.
- c) Improve non-tax revenues each year by identifying new revenue sources, and by leveraging community resources via the Auxiliary, grants, on-going donations and corporate/other.
- d) Decrease our Mil rate by the 2021/2022 fiscal year.
- e) Identify and develop the FLFD Leadership Team for the future, including qualified candidates for the Board of Directors.
- 2) One-page summary. The one-page summary, a very useful reference document, is the last item created in the update process. John Hennessey and Tom Cummiskey took the action to draft a new update.
- 3) Plan for STRAP completion and publication. Per prior agreement, John Hennessey has the overall responsibility for the preparation and publication of the 2018 STRAP Update document, with assistance from Tom Cummiskey. The target date for publication is 1Q2019. The proposed Table of Contents, with assignments, was introduced at STRAP Session #2. It is included here again for the record. Due dates for the various modules will be forthcoming.

Executive Summary	JH, TC
Introduction	JH
Facilities/Master Plan	JH, JN
Equipment	DR, RA
	DR
Guiding Operational Principles	JH
Goals	All
Appendix A, Organization Chart	RA, JH
Appendix B, Five-Year Budget Projection.	тс
Annandiy C. Definitions	ILI

- 4) Next Session. We do not anticipate any further meetings. Subsequent interaction and communication will be via email.
- 5) In closing, Chairman Nelson commented that we are in a good place. We have a new fire station, we have just won a grant for a new ambulance, we have a new mini-pumper, we have plans for a new engine to replace E1211, we live within our budgets and our financial future is solid.
- 6) There being no further business before the committee, the meeting was adjourned at 12:12 pm.

### Forest Lakes Fire District 2018 Five and Ten Year STRAP Annual Update--DRAFT Current Year is FY18-19. Year 1 is FY19-20.

Γ		7-2018	FY2018-2019			0001101	000000	2022124	2004/07	2025/26	2026/27
Account#	Act	uals	Approved Budget	2019/20 Year 1	2020/21 Year 2	2021/22 Year 3	2022/23 Year 4	2023/24 Year 5	2024/25 Year 6	2025/26 Year 7	2026/2/ Year 8
Expenditures		L	Yearu	Year 1	Year 2	Tear 3	Tear 4	rear o	16010	10417	70410
5000 PERSONNEL SALARIES	\$	521,637									
or or not blocket outer,	s s	79,542 45,000									
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$	45,000		\$ 1,000			Section 1997				
5004 Green Waste Site Attendant &	\$	11.030					\$ 16,480	\$ 16,974	\$ 17,484	\$ 18,008	\$ 18,548
Fuels Mgmt Payroll (Loader)	\$	,									
	s	114,526 12,250	\$ 10,000	\$ 10,000							
	\$	233,733		\$ 200,720		200,720	\$ 206,742				
5008 POC EMS Response Payroll	\$		\$ 18,360								
5009 Dispatcher 5010 Training In House (POC)	\$ \$	5,866	\$ - \$ 2,000	\$ - \$ 1,000	\$ 2,000				*		
5011 Grant Fuels Mgmt Payroll	\$		\$ -	\$ -		5 -				\$ -	
5050 EMPLOYEE BENEFITS		38,381		\$ 50,222				\$ 56,525	\$ 58,221	\$ 59,968	\$ 61,767
FICA/Medicare Tax (7.65% of									L LILL		
5051 Payroll). FICA is 6.2%, Medicare is 1.45%.	\$	7,872	\$ 7,500	\$ 9,000	\$ 9,270	\$ 9,548	\$ 9,835	\$ 10,130	\$ 10,433	\$ 10,746	\$ 11,069
	\$			\$ -	ş -	s -	s -	\$	\$ -	\$ -	s -
Workmans Comp (experience	\$	15,229	\$ 20,600	\$ 21,218	\$ 21,855	\$ 22,510	\$ 23,185	\$ 23,881	\$ 24,597	\$ 25,335	\$ 28,095
mod of \$1.04 for FY2014/2015)	•	10,220	20,000	2.,2.0		,	,				
5055 FLFD pension Match Contributions	\$	-	<b>s</b> -								
Health Care Benefits for FT	s	15,280	\$ 15,822	\$ 20.004	\$ 20,604	\$ 21,222	\$ 21,859	\$ 22,515	\$ 23,190	\$ 23,886	\$ 24,602
Personnel	•	10,200	,			,					
FLFD Pension Transfers (Pass Thru Account)	\$	-	•								
5058 Accrued Benefit				\$ -					s -		\$ .
5100 INSURANCE		26,676									
5101 Accident & Sickness	\$	3,440									
5102 Automobile 5103 Commercial Package	\$	7,455 8,779									
5104 Umbrella	\$	7,002									
FIRE DEPARTMENT	\$	114,078	\$ 103,708	\$ 129,285	\$ 149,134	\$ 113,498	\$ 115,668	\$ 117,881	\$ 120,139	\$ 122,442	\$ 124,790
5200 ADMINISTRATION											
5201 Uniforms - All Departments 5202 Benefits & Awards	\$	3,005	\$ 4,222 \$ 765								
Office Staff Training (Chief and											
Roxie)	\$	3,439	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	3,709	3 3,004	9 3,842	4,020	4,101
5204 Office Staff Per Diem			\$ -								
		0		\$ 1,040	\$ 1,081	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,19
5204 Office Staff Per Diem 5205 Outside Duplication and Publishing 5206 Dues and Fees	\$	0 13,152	\$ 1,020								
5205 Outside Duplication and Publishing 5206 Dues and Fees	\$		\$ 1,020 \$ 14,641								
5205 Outside Duplication and Publishing 5206 Dues and Fees 5207 Grant Writing Mgmt Service Fee's	\$		\$ 1,020								
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Occo fees,			\$ 1,020 \$ 14,641 \$ -	\$ 14,934	\$ 15,232	\$ 15,537	\$ 15,848	\$ 16,165	\$ 16,488	\$ 16,818	\$ 17,154
5206 Outside Duplication and Publishing 5206 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5206 Fire Recovery USA, Legal,		13,152	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 250	\$ 14,934	\$ 15,232 ) \$ 55,141	\$ 15,537 \$ 56,244	\$ 15,848 \$ 57,369	\$ 16,165 \$ 58,516	\$ 16,488 \$ 59,687	\$ 16,818 \$ 60,880	\$ 17,154 \$ 62,084
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Eccounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections	\$	13,152	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ -	\$ 14,034 0 \$ 54,080 0 \$ -	\$ 15,232 ) \$ 55,141 \$ -	\$ 15,537 \$ 56,244 \$ -	\$ 15,848 \$ 57,369 \$ -	\$ 16,165 \$ 58,516 \$ -	\$ 16,488 \$ 59,687 \$ -	\$ 16,818 \$ 60,880	\$ 17,154 \$ 62,086 \$ -
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 51200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Fin	\$	13,152 44,343 -	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ -	\$ 14,934 0 \$ 54,000 0 \$ - \$ -	\$ 15,232 0 \$ 55,141 \$ - \$ -	\$ 15,537 \$ 56,244 \$ - \$ -	\$ 15,848 \$ 57,369 \$ - \$ -	\$ 16,185 \$ 58,516 \$ - \$ -	\$ 16,488 \$ 59,687 \$ - \$ -	\$ 16,818 \$ 60,880 \$ - \$ -	\$ 17,154 \$ 62,084 \$ - \$ -
5205 Outside Duplication and Publishing 5209 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, Accounting, IT Support, Coco fees, Payroll) 5209 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping	\$ 5	13,152 44,343 - 511	\$ 1,020 \$ 14,641 \$ - \$ 53,000 \$ 250 \$ - \$ - \$ 1,020	\$ 14,834 \$ 54,080 \$ - \$ - \$ 1,046	\$ 15,232 0 \$ 55,141 \$ - \$ - 0 \$ 1,061	\$ 15,537 \$ 56,244 \$ - \$ - \$ 1,082	\$ 15,848 \$ 57,369 \$ - \$ - \$ 1,104	\$ 16,185 \$ 58,516 \$ - \$ - \$ 1,128	\$ 16,488 \$ 59,687 \$ - \$ - \$ 1,149	\$ 16,818 \$ 60,880 \$ - \$ 1,172	\$ 17,154 \$ 62,086 \$ - \$ - \$ 1,198
5205 Outside Duplication and Publishing 5209 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5208 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training	\$ 5	13,152 44,343 -	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ . \$ . \$ 1,020 \$ 4,500	\$ 14,834 \$ 54,080 \$ - \$ - \$ 1,046	\$ 15,232 0 \$ 55,141 \$ - \$ - 0 \$ 1,061	\$ 15,537 \$ 56,244 \$ - \$ - \$ 1,082	\$ 15,848 \$ 57,369 \$ - \$ - \$ 1,104	\$ 16,185 \$ 58,516 \$ - \$ - \$ 1,128	\$ 16,488 \$ 59,687 \$ - \$ - \$ 1,149	\$ 16,818 \$ 60,880 \$ - \$ 1,172	\$ 17,154 \$ 62,086 \$ - \$ - \$ 1,198
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5700 Fire Recovery USA, Legal, 5700 Focunting, IT Support, Coco fees, Payroll) 5700 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem	\$ 5	13,152 44,343 - 511 3,559	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ -	\$ 14,934 \$ 54,000 \$ - \$ - \$ 1,040 \$ 4,590	\$ 15,232 0 \$ 55,141 \$ - \$ - 0 \$ 1,061 0 \$ 4,682	\$ 15,537 \$ 56,244 \$ . \$ . \$ 1,082 \$ 4,778	\$ 15,848 \$ 57,360 \$ - \$ - \$ 1,104 \$ 4,871	\$ 16,165 \$ 58,516 \$ - \$ - \$ 1,126 \$ 4,968	\$ 16,488 \$ 59,687 \$ - \$ 1,149 \$ 5,068	\$ 16,818 \$ 60,880 \$ - \$ 1,772 \$ 5,169	\$ 62,098 \$ - \$ - \$ 1,19 \$ 5,27
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5218 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education	\$ \$ \$ \$	44,343 - 511 3,559	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,020 \$ - \$ 1,000	\$ 14,034  5 \$ 54,060  \$ - \$ - \$  \$ 1,044  5 \$ 1,045	\$ 15,232 0 \$ 55,141 \$ - 0 \$ 1,061 0 \$ 4,882	\$ 15,537 \$ 56,244 \$ . \$ 1,082 \$ 1,081	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082	\$ 16,165 \$ 58,510 \$ - \$ 1,126 \$ 4,068 \$ 1,104	\$ 16,488 \$ 59,687 \$ - \$ 1,149 \$ 5,068	\$ 16,818  \$ 90,880  \$ - 5 1,172  \$ 5,190  \$ 1,140	\$ 62,094 \$ -\$ \$ 1,19 \$ 5,27
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5218 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education Office Supplies / Copier / Office Equipment R&M	\$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 6,463	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,020 \$ 1,000 \$ 8,180	\$ 14,034  3 \$ 54,060  3 \$ -  \$ -  \$ 5 -  \$ 1,044  0 \$ 4,560  0 \$ 1,025	\$ 15,232 0 \$ 55,141 \$ - 0 \$ 1,081 0 \$ 4,882 0 \$ 1,040 3 \$ 8,490	\$ 15,537 \$ 56,244 \$ . \$ . \$ 1,082 \$ 4,775 \$ 1,081 \$ 8,856	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000	\$ 16,488 \$ 59,687 \$ - \$ 1,149 \$ 5,068 \$ 0,180	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172 \$ 5,100 \$ 1,149 \$ 9,373	\$ 62,084 \$ - \$ - \$ 1,19 \$ 5,27 \$ 1,17 \$ 9,58
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Fire Recovery USA, Legal, 5208 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5210 Geric Supplies / Copier / Office 5210 Equipment R&M 5217 Euriplies & Improvements	\$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 8,483 472	\$ 1,024 \$ 14,841 \$ - \$ 53,000 \$ 250 \$ - \$ 1,000 \$ 8,180 \$ 51,000	\$ 14,034  \$ 54,000  \$ - \$ - \$ 1,046  \$ 1,020  \$ 8,322  \$ 521	\$ 15,232 \$ 55,141 \$ - \$ - \$ 5 \$ 1,081 \$ 4,882 \$ 1,040 \$ 8,490 \$ 531	\$ 15,537 \$ 56,244 \$ . \$ . \$ 1,082 \$ 4,778 \$ 1,082 \$ 5,41	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 1,104  \$ 9,000  \$ 563	\$ 16,488 \$ 59,887 \$ - \$ - \$ 1,149 \$ 5,088 \$ 1,120 \$ 9,189 \$ 574	\$ 16,818  \$ 00,880  \$ - \$ - \$ 1,172  \$ 5,100  \$ 1,140  \$ 9,373  \$ 588	\$ 62,098 \$ -\$ \$ 1,178 \$ 5,272 \$ 1,177 \$ 9,58 \$ 591
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5218 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education Office Supplies / Copier / Office Equipment R&M	\$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 6,463	\$ 1,024 \$ 14,841 \$ - \$ 53,000 \$ 250 \$ - \$ 1,000 \$ 8,180 \$ 51,000	\$ 14,034  3 \$ 54,060  3 \$ -  \$ -  \$ 5 -  \$ 1,044  0 \$ 4,560  0 \$ 1,025	\$ 15,232 \$ 55,141 \$ - \$ - \$ 5 \$ 1,081 \$ 4,882 \$ 1,040 \$ 8,490 \$ 531	\$ 15,537 \$ 56,244 \$ . \$ . \$ 1,082 \$ 4,778 \$ 1,082 \$ 5,41	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306	\$ 16,165  \$ 58,516  \$ - \$ 1,126 \$ 4,088 \$ 1,104 \$ 9,009 \$ 563 \$ 5,412	\$ 16,488 \$ 59,887 \$ - \$ - \$ 1,149 \$ 5,068 \$ 1,126 \$ 9,189 \$ 574 \$ 5,520	\$ 16,818  \$ 00,880  \$ - \$ - \$ 1,172 \$ 5,169 \$ 1,149 \$ 9,373 \$ 586 \$ 5,631	\$ 17,154 \$ 62,084 \$ -\$ \$ 1,19 \$ 5,27 \$ 1,17 \$ 9,58 \$ 59 \$ 5,74
5205 Outside Duplication and Publishing 5208 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Forcounting, 17 Support, Coco fees, Payroll) 5209 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5210 Fire Supplies / Copier / Office 5216 Equipment R&M 5217 Furniture & Improvements 5218 Fire A Reimbursement (Fuels	\$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 8,483 472	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,020 \$ 4,500 \$ 1,000 \$ 8,18 \$ 51	\$ 14,834  \$ 54,080  \$ - \$ - \$ 1,044  \$ 1,025  \$ 8,322  \$ 6,000	\$ 15,232 \$ 55,141 \$ - \$ - \$ 5,0 \$ 1,081 \$ 4,882 \$ 3 8,490 \$ 531 \$ 5,100	\$ 15,537 \$ 56,244 \$ - \$ 1,082 \$ 4,775 \$ 1,082 \$ 5,41 \$ 5,202	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306	\$ 16,165  \$ 58,516  \$ - \$ 1,126 \$ 4,088 \$ 1,104 \$ 0,000 \$ 563 \$ 5,412 \$ 5,520	\$ 16,488 \$ 59,687 \$ - \$ - \$ 1,149 \$ 5,068 \$ 1,126 \$ 9,180 \$ 5,520 \$ 5,531	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172 \$ 5,160  \$ 1,149 \$ 9,373 \$ 586 \$ 5,031 \$ 5,743	\$ 17,154 \$ 62,000 \$ -\$ 5,27; \$ 1,17; \$ 9,56 \$ 59; \$ 5,74 \$ 5,85
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Fire & EMS Public Education 5210 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels 5218 Grant Reimbursement (Fuels 5218 Grant Reimbursement (Fuels 5218 Grant Reimbursement)	\$ \$ \$ \$ \$ \$ \$	44,343 - 511 3,559 606 6,463 472 20,250	\$ 1,020 \$ 256 \$ 53,000 \$ 256 \$ - \$ 1,020 \$ 4,500 \$ 1,000 \$ 8,180 \$ 511 \$ 511	\$ 14,834  \$ 54,080  \$ - \$ - \$ 1,044  \$ 1,025  \$ 8,322  \$ 6,000	\$ 15,232 \$ 55,141 \$ - \$ - \$ 1,061 \$ 4,082 \$ 1,040 \$ 8,490 \$ 531 \$ 5,100 \$ 5,202	\$ 15,537  \$ 56,244  \$ -\$ \$ 1,082  \$ 4,778  \$ 1,083  \$ 54,788  \$ 5,200  \$ 5,300	\$ 15,848 \$ 57,369 \$ - \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412	\$ 16,165  \$ 58,516  \$ - \$ 7 \$ 1,126 \$ 4,088 \$ 1,104 \$ 9,009 \$ 563 \$ 5,412 \$ 5,520	\$ 16,488 \$ 59,687 \$ - \$ - \$ 1,149 \$ 5,068 \$ 1,126 \$ 9,180 \$ 5,520 \$ 5,531	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172 \$ 5,160  \$ 1,149 \$ 9,373 \$ 586 \$ 5,031 \$ 5,743	\$ 17,154 \$ 62,088 \$ -\$ \$ 1,100 \$ 5,27 \$ 1,177 \$ 9,58 \$ 59,8 \$ 5,474 \$ 5,85 \$ 5,85 \$ 5,85
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Cocc fees, Peyroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5216 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Equipment R&M 5217 Furniture & Improvements 5218 Grant Reimbursement (Fuels 5216 Grant Reimbursement (Fuels 5216 Misc. Receivables Expended	\$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 6,463 472 20,250 1,577	\$ 1,026 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,020 \$ 4,500 \$ 5,100 \$ 5,1100 \$ 5,1112 \$ 5,1112	\$ 14,934  \$ 54,000  \$ -\$  \$ -\$  \$ 1,044  \$ 4,590  \$ 8,322  \$ 6,000  \$ 5,100  \$ 25,000	\$ 15,232 \$ 55,141 \$ - \$ - \$ 1,061 \$ 4,082 \$ 1,040 \$ 8,490 \$ 531 0 \$ 5,100 0 \$ 5,202 0 \$ 42,764	\$ 15,537  \$ 56,244  \$ - \$ 1,082  \$ 4,778  \$ 1,083  \$ 5,005  \$ 5,006	\$ 15,848 \$ 57,369 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,300 \$ 5,412	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 4,068  \$ 1,104  \$ 9,000  \$ 5633  \$ 5,412  \$ 5,520  \$ 5,1867	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,122  \$ 9,188  \$ 5,520  \$ 5,033  \$ 5,000  \$ 52,924	\$ 16,818  \$ 00,880  \$ - \$ 1,172 \$ 5,169 \$ 1,149 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,000 \$ 53,983	\$ 02,000 \$ - \$ 1,100 \$ 5,27 \$ 1,17 \$ 9,56 \$ 59,5 \$ 5,45 \$ 5,85 \$ 5,50 \$ 5,50 \$ 5,50
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Board Per Diam 5215 Fire & EMS Public Education 5210 Office Supplies / Copier / Office 5210 Grant Reimbursement (Fuels 5216 Grant Reimbursement (Fuels 5218 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,343 - 511 3,559 608 6,463 472 20,250 1,577 16,700 48,759 9,576	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,000 \$ 8,18 \$ 51 \$ - \$ 11,12 \$ - \$ 14,405 \$ 12,21	\$ 14,834  \$ 54,000  \$ -\$  \$ -\$  \$ 1,044  \$ \$ 1,02  \$ 5,000  \$ 5,100  \$ 5,100  \$ 25,000  \$ 47,933  \$ 15,40	\$ 15,232 \$ 55,141 \$ - \$ 5 \$ 1,061 \$ 4,882 \$ 5,100 \$ 5,100 \$ 5,100 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 \$ 15,772	\$ 15,537  \$ 56,244  \$ -\$ \$ 1,082  \$ 4,775  \$ 1,081  \$ 5,202  \$ 5,300  \$ 49,872  \$ 19,873	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 5,0,666 \$ 10,406 \$ 10,406	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126  \$ 4,085  \$ 1,104  \$ 9,000  \$ 53  \$ 5,412  \$ 5,520  \$ 5,000  \$ 11,8737	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,120  \$ 5,520  \$ 5,924  \$ 17,072	\$ 16,818  \$ 00,880  \$ -\$ \$ 1,172  \$ 5,109  \$ 1,149  \$ 9,373  \$ 586  \$ 5,931  \$ 5,743  \$ 5,000  \$ 53,983	\$ 62,098  \$ -\$ \$ 1,178  \$ 9,59  \$ 5,74  \$ 5,80  \$ 1,776
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Board Per Diam 5215 Fire & EMS Public Education 5210 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt \$ to homeowners) 5218 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, Oll, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,343 - 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 250 \$ - \$ 1,020 \$ 4,050 \$ 51 \$ - \$ 11,12 \$ - \$ 11,12 \$ - \$ 11,12 \$ 11,	\$ 14,834  \$ 54,080  \$ -\$ \$ -\$ \$ 1,044  \$ 4,586  \$ 5,000  \$ 5,100  \$ 5,100  \$ 25,000  \$ 47,931  \$ 15,40	\$ 15,232 \$ 55,141 \$ - \$ - \$ 1,081 \$ 4,682 \$ 1,040 \$ 8,490 \$ 531 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 2 \$ 15,772 3 \$ 33,122	\$ 15,537  \$ 56,244  \$ -	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 5,0869 \$ 10,406 \$ 10,406	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563  \$ 5,520  \$ 5,1807  \$ 18,737  \$ 35,150	\$ 16,488 \$ 59,887 \$ - \$ 1,149 \$ 5,088 \$ 1,120 \$ 9,189 \$ 5,520 \$ 5,520 \$ 1,7,072 \$ 35,853	\$ 16,818  \$ 00,880  \$ -\$ \$ 1,172 \$ 5,169  \$ 1,140 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,500 \$ 33,983 \$ 17,413 \$ 36,570	\$ 62,000 \$ - \$ - \$ 1,170 \$ 5,277 \$ 1,177 \$ 9,58 \$ 5,144 \$ 5,85 \$ 5,065 \$ 55,065 \$ 17,70 \$ 37,30
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt & to homeowners) 5216 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,343 - 511 3,559 608 6,463 472 20,250 1,577 16,700 48,759 9,576	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 250 \$ - \$ 1,020 \$ 4,050 \$ 51 \$ - \$ 11,12 \$ - \$ 11,12 \$ - \$ 11,12 \$ 11,	\$ 14,834  \$ 54,080  \$ -\$ \$ -\$ \$ 1,044  \$ 4,586  \$ 5,000  \$ 5,100  \$ 5,100  \$ 25,000  \$ 47,931  \$ 15,40	\$ 15,232 \$ 55,141 \$ - \$ 5 \$ 1,081 \$ 4,682 \$ 3 8,490 \$ 531 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 2 \$ 15,772 3 \$ 33,122	\$ 15,537  \$ 56,244  \$ -	\$ 15,848 \$ 57,366 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 5,0869 \$ 10,406 \$ 10,406	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563  \$ 5,520  \$ 5,1807  \$ 18,737  \$ 35,150	\$ 16,488 \$ 59,887 \$ - \$ 1,149 \$ 5,088 \$ 1,120 \$ 9,189 \$ 5,520 \$ 5,520 \$ 1,7,072 \$ 35,853	\$ 16,818  \$ 00,880  \$ -\$ \$ 1,172 \$ 5,169  \$ 1,140 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,500 \$ 33,983 \$ 17,413 \$ 36,570	\$ 62,081 \$ -\$ \$ 1,19 \$ 5,27 \$ 1,17 \$ 9,58 \$ 5,48 \$ 5,85 \$ 5,00 \$ 55,06 \$ 17,70 \$ 37,30
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Coco fees, Payroll) 5209 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt \$ to homeowners) 5219 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,343 - 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,000 \$ 8,180 \$ 51 \$ 11,12 \$ 11,12 \$ 44,05 \$ 14,500	\$ 14,834  \$ 54,000  \$ -\$  \$ -\$  \$ 1,044  \$ 5,000  \$ 5,000  \$ 5,100  \$ 5,100  \$ 25,000  \$ 32,47  \$ 51,08	\$ 15,232 \$ 55,141 \$ - \$ - \$ 1,081 \$ 4,682 \$ 1,040 \$ 8,490 \$ 531 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 2 \$ 15,772 3 \$ 33,122	\$ 15,537  \$ 56,244  \$ -	\$ 15,848 \$ 57,366 \$ -\$ \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 50,866 \$ 10,405 \$ 34,461 \$ 54,214	\$ 16,165  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 53  \$ 5,120  \$ 5,520  \$ 51,887  \$ 16,737  \$ 35,150	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,120  \$ 5,520  \$ 5,520  \$ 17,072  \$ 35,853	\$ 16,818  \$ 00,880  \$ -\$ \$ 1,172 \$ 5,169  \$ 1,149 \$ 9,373 \$ 586 \$ 5,931 \$ 5,743 \$ 5,000 \$ 53,983 \$ 17,413 \$ 36,570 \$ 57,532	\$ 62,090 \$ - \$ - \$ 1,190 \$ 5,27 \$ 1,177 \$ 9,59 \$ 5,74 \$ 5,80 \$ 55,06 \$ 17,70 \$ 37,30 \$ 58,68
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, 5200 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Board Per Diam 5215 Fire & EMS Public Education 5210 Office Supplies / Copier / Office 5210 Furniture & Improvements 5216 Grant Reimbursement (Fuels mgmt \$ to homeowners) 5210 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS POC Tutliton / Training-Outside 5001 FIRE & EMS OPERATIONS 5001 FUEL SOURCE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,575 9,575 39,183 44,812	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 250 \$ - \$ 1,000 \$ 8,18 \$ 51 \$ - \$ 11,12 \$ - \$ 11,12 \$ - \$ 44,05 \$ 12,21 \$ 31,83 \$ 44,50	\$ 14,834  \$ 54,000  \$ -\$  \$ -\$  \$ 1,044  \$ 5,000  \$ 5,000  \$ 5,100  \$ 5,100  \$ 25,000  \$ 32,47  \$ 51,08	\$ 15,232 \$ 55,141 \$ - \$ 5 \$ 1,081 \$ 4,682 \$ 51 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 2 \$ 15,772 3 \$ 33,122 7 \$ 52,109	\$ 15,537  \$ 56,244  \$ -	\$ 15,848 \$ 57,366 \$ -\$ \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 50,866 \$ 10,405 \$ 34,461 \$ 54,214	\$ 16,165  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 53  \$ 5,120  \$ 5,520  \$ 51,887  \$ 16,737  \$ 35,150	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,120  \$ 5,520  \$ 5,520  \$ 17,072  \$ 35,853	\$ 16,818  \$ 00,880  \$ - \$ 1,172  \$ 1,149  \$ 9,373  \$ 586  \$ 5,931  \$ 5,743  \$ 53,983  \$ 17,413  \$ 36,570  \$ 57,532	\$ 62,08 \$ - \$ - \$ 1,19 \$ 5,27 \$ 1,17 \$ 9,58 \$ 5,74 \$ 5,85 \$ 5
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Eccounting, IT Support, Coco fees, Payroll) 5209 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5216 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt \$ to homeowners) 5219 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ . \$ 1,020 \$ 4,500 \$ 51 \$ 51 \$ 11,12 \$ 12,21 \$ 31,83 \$ 44,50 \$ 12,21 \$ 31,83 \$ 14,50	\$ 14,634  \$ 54,060  \$ - \$ - \$ - \$ 1,020  \$ 1,020  \$ 5,100  \$ 5,100  \$ 2,500  \$ 2,500  \$ 2,500  \$ 3,247  \$ 51,08  \$ 5,100  \$ 3,478	\$ 15,232 \$ 55,141 \$ - \$ 1,040 \$ 1,040 \$ 8,490 \$ 5,100 \$ 5,100 \$ 5,202 0 \$ 42,794 2 \$ 15,772 3 \$ 33,122 7 \$ 52,109 0 \$ 4,162	\$ 15,537  \$ 56,244  \$	\$ 15,848  \$ 57,366  \$ - \$ 1,104  \$ 4,871  \$ 1,082  \$ 8,833  \$ 562  \$ 5,400  \$ 50,866  \$ 16,406  \$ 34,461  \$ 64,214  \$ 4,336	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563  \$ 5,142  \$ 5,5200  \$ 51,887  \$ 16,737  \$ 35,150  \$ 55,298  \$ 4,416	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,126  \$ 9,188  \$ 51,494  \$ 5,520  \$ 54,924  \$ 17,072  \$ 35,853  \$ 56,404  \$ 4,505	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172 \$ 5,190  \$ 1,149 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,500  \$ 53,983 \$ 17,413 \$ 36,570 \$ 57,532 \$ 4,595	\$ 02,08 \$ - \$ - \$ 1,10 \$ 5,27 \$ 1,17 \$ 9,58 \$ 5,74 \$ 5,85 \$ 5,00 \$ 17,76 \$ 37,30 \$ 4,88 \$ 5,85
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Fee Recovery USA, Legal, 5208 Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Guipment R&M 5217 Furniture & Improvements 5218 Grant Reimbursement (Fuels 5218 mgmt \$ to homeowners) 5219 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5401 FUEC Training Per Diem 5401 Protective Clothing 5401 Protective Clothing 5401 Protective Clothing 5401 Protective Clothing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,865 3,677	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ . \$ 1,020 \$ 4,500 \$ 51 \$ 51 \$ 11,12 \$ 12,21 \$ 31,63 \$ 44,50 \$ 12,21 \$ 31,63 \$ 14,50	\$ 14,634  \$ 54,060  \$ - \$ - \$ - \$ 1,020  \$ 1,020  \$ 5,100  \$ 5,100  \$ 2,500  \$ 2,500  \$ 2,500  \$ 3,247  \$ 51,08  \$ 5,100  \$ 3,478	\$ 15,232 \$ 55,141 \$ - \$ 1,061 \$ 4,082 \$ 1,040 \$ 5,100 \$ 5,100 \$ 5,100 \$ 5,202 \$ 42,784 \$ 48,894 2 \$ 15,772 \$ 3,31,22 7 \$ 52,109 0 \$ 4,182	\$ 15,537  \$ 56,244  \$	\$ 15,848  \$ 57,366  \$ - \$ 1,104  \$ 4,871  \$ 1,082  \$ 8,833  \$ 562  \$ 5,400  \$ 50,866  \$ 16,406  \$ 34,461  \$ 64,214  \$ 4,336	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563  \$ 5,142  \$ 5,5200  \$ 51,887  \$ 16,737  \$ 35,150  \$ 55,298  \$ 4,416	\$ 16,488  \$ 59,687  \$ - \$ 1,149  \$ 5,068  \$ 1,126  \$ 9,186  \$ 55,924  \$ 17,072  \$ 35,653  \$ 56,404  \$ 4,500  \$ 5,831	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172  \$ 5,190  \$ 1,149  \$ 9,373  \$ 586  \$ 5,031  \$ 5,743  \$ 55,093  \$ 17,413  \$ 36,570  \$ 67,532	\$ 02,08 \$ - \$ - \$ 1,10 \$ 5,27 \$ 1,17 \$ 9,58 \$ 5,74 \$ 5,85 \$ 5,00 \$ 17,76 \$ 37,30 \$ 4,88 \$ 5,85
5205 Outside Duplication and Publishing 5208 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Forcounting, 17 Support, Coco fees, Payroll) 5208 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Ges Supplies / Copier / Office 5210 Grice Supplies / Copier / Office 5210 Force Supplies / Copier / Office 5210 Force Supplies / Copier / Office 5210 Furniture & Improvements 5216 Grant Reimbursement (Fuels 5216 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5417 POC Training Per Diem 5403 Protective Clothing 5404 SCBA R & M 5416 POC Medical - Physicals &	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,865 3,677	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ 5 1,020	\$ 14,634  \$ 54,060  \$ - \$ - \$ - \$ 1,024  \$ \$ 1,024  \$ \$ 5,000  \$ 5,100  \$ 5,100  \$ 1,044  \$ 47,933  \$ 5,100  \$ 25,000  \$ 3,2,47  \$ 5,000  \$ 5,100  \$ 3,2,47	\$ 15,232 \$ 55,141 \$ - \$ 1,040 \$ 1,040 \$ 8,490 \$ 5,100 \$ 5,100 \$ 5,202 0 \$ 42,794 2 \$ 15,772 3 \$ 33,122 7 \$ 52,109 0 \$ 4,162	\$ 15,537  \$ 56,244  \$	\$ 15,848  \$ 57,366  \$ -\$ \$ 1,104  \$ 1,082  \$ 8,833  \$ 552  \$ 5,306  \$ 5,412  \$ 5,0866  \$ 16,406  \$ 34,461  \$ 54,214  \$ 4,336	\$ 16,165  \$ -\$ \$ -\$ \$ 1,128  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563,87  \$ 16,737  \$ 35,150  \$ 55,288  \$ 4,416	\$ 16,488  \$ 59,887  \$ -\$ \$ 1,149  \$ 5,088  \$ 1,126  \$ 9,188  \$ 5,520  \$ 5,830  \$ 55,924  \$ 17,072  \$ 35,853  \$ 56,404  \$ 4,506  \$ 5,631  \$ 5,633	\$ 16,818  \$ 00,880  \$ - \$ - \$ 1,172  \$ 5,100  \$ 1,149  \$ 9,373  \$ 586  \$ 5,631  \$ 5,743  \$ 53,983  \$ 17,413  \$ 36,570  \$ 57,532  \$ 4,595	\$ 02,09  \$ - \$ - \$ 1,17  \$ 1,52  \$ 1,17  \$ 9,56  \$ 5,74  \$ 5,88  \$ 5,06  \$ 17,76  \$ 37,30  \$ 58,68  \$ 4,61
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5708 Fee Recovery USA, Legal, 5708 Fee Recovery USA, Legal, 5709 Notary 5700 Stolary 5700 Elections 5711 Public Finance 5712 Postage & Shipping 5713 Board Expenses / Dues / Training 5714 Board Per Diem 5715 Fire & EMS Public Education 5716 Equipment R&M 5717 Furniture & Improvements 5718 Improvements 5719 Misc. Receivables Expended 5720 Fire Agnit Services 5720 FUEL, Oll., LUBE, R&M 5720 FUEL, Oll., LUBE, R&M 5720 FUEL, Oll., Training-Outside 5720 FOC Tuition / Training-Outside 5720 POC Training Per Diem 5720 Foc Medical - Physicals & 5720 Immunizations 5720 Hydrant Replacement per IGA with 5721 Ford Misc. Physicals & 5722 Foc Medical - Physicals & 5723 Immunizations 1972 Hydrant Replacement per IGA with 5724 FOC Wolfacil - Physicals & 5725 Ford Misc. Physica	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,343 511 3,559 908 6,483 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,965 3,677	\$ 1,026 \$ 14,841 \$ - \$ 53,006 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ 5 1,020 \$ 11,12 \$ - \$ 14,125 \$ 12,23 \$ 44,505 \$ 12,243 \$ 44,505 \$ 12,27 \$ 17,500 \$ 1,75	\$ 14,034  \$ 54,000  \$ - \$ - \$ 1,024  \$ 5,00  \$ 3,32  \$ 6,000  \$ 25,00  \$ 32,47  4 \$ 51,08  0 \$ 4,08  0 \$ 5,10  \$ 1,408	\$ 15,232 \$ 55,141 \$ - \$ 5 \$ 1,061 \$ 4,882 0 \$ 1,040 3 \$ 8,490 0 \$ 5,100 0 \$ 5,202 0 \$ 42,764 5 \$ 48,894 2 \$ 15,772 3 \$ 33,122 7 \$ 52,109 0 \$ 4,162	\$ 15,537 \$ 56,244 \$	\$ 15,848 \$ 57,360 \$ - \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 552 \$ 5,306 \$ 5,412 \$ 50,866 \$ 19,406 \$ 4,334,461 \$ 54,214 \$ 5 4,318	\$ 16,165  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,000  \$ 563  \$ 5,412  \$ 5,520  \$ 55,298  \$ 4,416  \$ 55,228	\$ 16,488  \$ 59,887  \$ -\$ \$ 1,149  \$ 5,088  \$ 1,126  \$ 9,188  \$ 5,520  \$ 5,830  \$ 55,924  \$ 17,072  \$ 35,853  \$ 56,404  \$ 4,506  \$ 5,631  \$ 5,633	\$ 16,818  \$ 00,880  \$ - \$ - \$ 1,172  \$ 5,100  \$ 1,149  \$ 9,373  \$ 586  \$ 5,631  \$ 5,743  \$ 53,983  \$ 17,413  \$ 36,570  \$ 57,532  \$ 4,595	\$ 02,000 \$ - \$ - \$ 1,110 \$ 5,221 \$ 1,172 \$ 5,500 \$ 55,000 \$ 17,773 \$ 37,333 \$ 58,600 \$ 37,333 \$ 5,810 \$ 3,810 \$ 3,810 \$ 2,33 \$ 2,01
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt \$ 10 homeowners) 5218 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, Oll., LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5401 FOC Tuttion / Training-Outside 5402 POC Training Per Diem 5403 Protective Clothing 5404 SCBA R & M 5405 POC Medical - Physicals & Hydrant Replacement per IGA with 5406 FLDWID, R & M, supplies, flow testing, disposables EMS/Fire Small Tools- 5407 NewReplacement Equipment & 5407 Feer Replacement per IGA with 5407 FUEL, Olly D, R & M, supplies, flow testing, disposables EMS/Fire Small Tools- 5407 NewReplacement Equipment & 5407 Feer Replacement per IGA with 5407 FUEL Replacement per IGA with 5407 NewReplacement Equipment & 5408 FUEL Replacement per IGA with 5407 NewReplacement Equipment & 5408 FUEL Replacement per IGA with 5407 NewReplacement Equipment & 5409 FUEL Replacement per IGA with 5407 NewReplacement Equipment & 5409 FUEL Replacement per IGA with 5407 NewReplacement Equipment & 5409 FUEL Replacement per IGA with 5409 Replacement per I	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 608 6,483 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,085 3,677 - 1,411	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ 5 11,12 \$ - \$ 144,05 \$ 12,21 \$ 3,1,83 \$ 44,50 \$ 5,00 \$ 7,75	\$ 14,034  0 \$ 54,060  0 \$ -  0 \$ 1,024  0 \$ 1,024  0 \$ 5,10  0 \$ 5,10  \$ 25,00  \$ 4,590  0 \$ 5,10  \$ 25,00  \$ 4,590  0 \$ 4,7,93  8 \$ 15,49  0 \$ 47,93  8 \$ 15,49  0 \$ 4,08  0 \$ 5,10  0 \$ 4,08	\$ 15,232 \$ 55,141 \$ - \$ - \$ 1,061 \$ 4,682 \$ 1,040 \$ 5,100 \$ 5,202 \$ 42,764 \$ 48,894 2 \$ 15,772 \$ 52,109 0 \$ 42,764 \$ 3,31,22 7 \$ 52,109 0 \$ 4,162 0 \$ 1,821	\$ 15,537  \$ 56,244  \$	\$ 15,848  \$ 57,366  \$ - \$ 1,104  \$ 1,082  \$ 8,833  \$ 552  \$ 5,306  \$ 50,869  \$ 10,406  \$ 54,214  \$ 4,336  \$ 54,214  \$ 1,336	\$ 16,165  \$ 58,516  \$ - \$ 1,126  \$ 4,068  \$ 1,104  \$ 9,000  \$ 563  \$ 5,412  \$ 5,520  \$ 10,737  \$ 10,737  \$ 35,150  \$ 4,416  \$ 5,520  \$ 1,032  \$ 1,032  \$ 1,032	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,068  \$ 1,122  \$ 9,180  \$ 55,924  \$ 17,072  \$ 35,853  \$ 56,404  \$ 4,506  \$ 5,631  \$ 5,632  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707  \$ 1,707	\$ 16,818  \$ 00,880  \$ - \$ 1,172 \$ 5,169  \$ 1,140 \$ 9,373 \$ 5806 \$ 5,031 \$ 5,743 \$ 5,000 \$ 53,983 \$ 36,570 \$ 37,532 \$ 4,595 \$ 57,532 \$ 2,297 \$ 2,010	\$ 02,08 \$ - \$ - \$ 1,10 \$ 5,27 \$ 1,17 \$ 9,56 \$ 5,85 \$ 5,85 \$ 5,85 \$ 17,76 \$ 3,73,06 \$ 3,73,06 \$ 3,85 \$ 4,88 \$ 5,23 \$ 2,34 \$ 2,06 \$ 1,85 \$ 2,34
5205 Outside Duplication and Publishing 5208 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5208 Forcounting, 17 Support, Coco fees, Payroll) 5208 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Ges Supplies / Copier / Office 5216 Equipment R&M 5217 Furniture & Improvements 5218 Misc. Receivables Expended 5228 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5417 POC Tutining Per Diem 5403 Protective Clothing 5404 SCBA R & M 5405 CT Weining Per Diem 5405 Protective Clothing 5406 FUE Medical - Physicals & 5407 EVC Medical - Physicals & 5408 FUE Medical - Physicals & 5408 FUE Medical - Physicals & 5409 FUE Med	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,065 3,677 1,411 5,250	\$ 1,020 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ 5 1,020 \$ 1,020 \$ 11,12 \$ 11,12 \$ 12,21 \$ 44,05 \$ 12,21 \$ 31,83 \$ 44,50 \$ 1,020 \$ 1,75	\$ 14,634  \$ 54,060  \$ - \$ - \$ - \$ - \$ 1,024  \$ \$ 1,024  \$ \$ 5,000  \$ 5,100  \$ 25,000  \$ 25,000  \$ 3,247  \$ 51,08  \$ 51,08  \$ 51,08  \$ 5,100  \$ 2,04  \$ 4,08  \$ 5,100  \$ 1,78	15,232  15,232  15,232  15,232  15,232  15,232  15,141  15,1040 15,104	\$ 15,537 \$ 56,244 \$	\$ 15,848  \$ 57,366  \$ - \$ 1,104  \$ 1,082  \$ 8,833  \$ 562  \$ 5,300  \$ 50,866  \$ 16,406  \$ 34,461  \$ 64,214  \$ 4,336  \$ 5,412  \$ 2,181  \$ 1,894	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126 \$ 4,088  \$ 1,104 \$ 9,000 \$ 563 \$ 5,412 \$ 5,520 \$ 5,500  \$ 51,887 \$ 16,737 \$ 33,150 \$ 55,298 \$ 4,416 \$ 5,520 \$ 2,208 \$ 1,932 \$ - \$ 7,177 \$ 1,127	\$ 16,488  \$ 59,887  \$ - \$ 1,149  \$ 5,088  \$ 1,128  \$ 9,188  \$ 55,924  \$ 17,072  \$ 35,853  \$ 56,404  \$ 4,500  \$ 5,831  \$ 5,831  \$ 7,322	\$ 16,818  \$ 90,880  \$ - \$ - \$ 1,172  \$ 5,190  \$ 1,149  \$ 9,373  \$ 586  \$ 5,743  \$ 5,000  \$ 53,983  \$ 17,413  \$ 36,570  \$ 57,532  \$ 4,595  \$ 2,207  \$ 2,207  \$ -	\$ 17,15- \$ 02,08- \$ \$ \$ 1,118- \$ 5,27 \$ 1,17- \$ 9,56 \$ 5,85 \$ 5,85 \$ 5,85 \$ 17,7- \$ 3,7,30 \$ 58,68 \$ 17,7- \$ 3,7,30 \$ 58,68 \$ 17,7- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118- \$ 1,118-
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, Fire Recovery USA, Legal, Accounting, IT Support, Coco fees, Payroll) 5200 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Office Supplies / Copier / Office 5216 Grant Reimbursement (Fuels mgmt \$ 10 homeowners) 5216 Misc. Receivables Expended 5220 Non Capital Equipment 5300 FUEL, Oll., LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5401 POC Tuttion / Training-Outside 5402 POC Training Per Diem 5403 Protective Clothing 5404 SCBA R & M POC Medical - Physicals & Immunizations Hydrant Replacement per IGA with 5405 FLOWID, R & M, supplies, flow testing, disposables EMS/Fire Small Tools- 5407 New/Replacement Equipment & Expenditures 5408 Expired Drugs 5409 Disposables	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 - 511 3,559 908 6,493 472 20,250 1,577 16,700 48,759 9,576 39,183 44,812 4,965 3,677 - 1,411 5,250 2,935 - 12,188	\$ 1,024 \$ 14,841 \$ - \$ 53,000 \$ 255 \$ - \$ 1,020 \$ 4,500 \$ 5 - \$ 1,020 \$ 1,75 \$ 44,050 \$ - \$ 12,21 \$ 31,23 \$ 44,500 \$ - \$ 1,75 \$ - \$ 1,75	\$ 14,034  \$ 54,060  \$ - \$ 1,040  \$ \$ 1,020  \$ 1,020  \$ 5,100  \$ 25,000  \$ 4 \$ 47,931  \$ 51,080  \$ 5,100  \$ 25,000  \$ 1,780  \$ 5,100  \$ 5,100  \$ 1,780  \$ 1,780  \$ 1,780  \$ 1,780  \$ 1,780	15,232  15,232  15,232  15,232  15,232  15,241  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,242  15,243  15,243  15,243  15,243  15,243  15,243  15,243  15,243  15,243  15,243	\$ 15,537 \$ 56,244 \$	\$ 15,848  \$ 57,399  \$ \$ 1,104 \$ 4,871 \$ 1,082 \$ 8,833 \$ 5542 \$ 5,000 \$ 5 10,400 \$ 34,461 \$ 54,214 \$ 3 4,334 \$ 54,214 \$ 1,384 \$ 5,412 \$ 1,104 \$ 1,894	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126  \$ 4,088  \$ 1,104  \$ 9,009  \$ 563  \$ 5,520  \$ 51,887  \$ 35,150  \$ 55,228  \$ 4,416  \$ 2,202  \$ 1,932  \$ -\$ \$ 7,177	\$ 16,488  \$ 50,687  \$ -\$ \$ 1,149  \$ 5,068  \$ 1,120  \$ 5,744  \$ 5,224  \$ 17,072  \$ 35,653  \$ 56,404  \$ 1,979  \$ 2,255  \$ 1,979	\$ 16,818  \$ 00,880  \$ - \$ 1,172 \$ 5,160  \$ 1,149 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,000 \$ 63,983 \$ 17,413 \$ 36,570 \$ 57,532 \$ 4,595 \$ 2,207 \$ 2,010 \$ - 0 \$ 7,400 \$ 1,172 \$ \$ 2,3842 \$ \$ 2,3842 \$ \$ 3,4555	\$ 17,154 \$ 62,084 \$ -\$ \$ 1,19 \$ 5,27 \$ 11,19 \$ 5,85 \$ 5,85 \$ 5,00 \$ 55,06 \$ 17,76 \$ 37,30 \$ 58,68 \$ 4,88 \$ 2,06 \$ - \$ 7,61 \$ 1,16 \$ 24,11
5205 Outside Duplication and Publishing 5200 Dues and Fees 5207 Grant Writing Mgmt Service Fee's Professional Services (AeroMed, 5708 Free Recovery USA, Legal, 5708 Foccunting, IT Support, Coco fees, Payroll) 5709 Notary 5210 Elections 5211 Public Finance 5212 Postage & Shipping 5213 Board Expenses / Dues / Training 5214 Board Per Diem 5215 Fire & EMS Public Education 5216 Grain Services (Fee Supplies / Copier / Office 5216 Equipment R&M 5217 Furniture & Improvements 5218 mgmt \$ to homeowners) 5219 Misc. Receivables Expended 5228 Non Capital Equipment 5300 FUEL, OIL, LUBE, R&M 5301 Fuel-Oil 5302 Lube Repair & Maintenance 5400 FIRE & EMS OPERATIONS 5401 POC Tuition / Training-Outside Source 5402 POC Training Per Diem 5403 Protective Clothing 5404 SCBA R & M 5405 FUEL, OIL, LUBE, R&M 5405 FUEL, OIL, LUBE, R&M 5406 FOC Training Per Diem 5407 POC Tuttion / Per Diem 5408 Protective Clothing 5409 FOC Medical - Physicals & Immunizations Hydrant Replacement per IGA with 5406 FLDWID, R & M, supplies, flow 15407 New/Replacement Equipment & 15408 Expired Drugs	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,152 44,343 511 3,559 606 6,463 472 20,250 1,577 16,700 48,759 9,576 39,833 44,812 4,965 3,677 - 1,411 5,250 2,935 12,166 762	\$ 1,026 \$ 14,841 \$ - \$ 53,000 \$ 256 \$ - \$ 1,020 \$ 4,500 \$ 5 1,020 \$ 5 1,020 \$ 5 1,020 \$ 5 1,020 \$ 5 1,020 \$ 5 1,020 \$ 5 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755 \$ 1,020 \$ 1,755	\$ 14,034  \$ 54,000  \$ -\$  \$ 1,024  \$ 5,100  \$ 25,000  \$ 3,22  \$ 6,000  \$ 25,00  \$ 4 \$ 15,40  \$ 17,83  \$ 5 12,40  \$ 1,78  \$ 1,78  \$ 1,78  \$ 1,78  \$ 1,78  \$ 1,78  \$ 1,78	15,232  15,232  15,232  15,232  15,232  15,232  15,141  15,1040 15,104	\$ 15,537 \$ 56,244 \$	\$ 15,848  \$ 57,366  \$ \$ 1,104  \$ 4,871  \$ 1,822  \$ 8,833  \$ 5522  \$ 5,306  \$ 5,412  \$ 50,866  \$ 14,406  \$ 4,334  \$ 54,214  \$ 2,1162  \$ 1,1894	\$ 16,165  \$ 58,516  \$ -\$ \$ 1,126  \$ 4,968  \$ 9,009  \$ 563  \$ 5,520  \$ 51,887  \$ 4,416  \$ 5,520  \$ 1,032  \$ 1,032  \$ 1,032  \$ 1,032	\$ 16,488  \$ 56,687  \$ -\$ \$ 1,149  \$ 5,068  \$ 1,126  \$ 5,748  \$ 5,226  \$ 1,97  \$ -\$ \$ 7,324  \$ 1,141  \$ 2,317	\$ 16,818  \$ 00,880  \$ - \$ 1,172 \$ 5,160  \$ 1,149 \$ 9,373 \$ 586 \$ 5,631 \$ 5,743 \$ 5,000 \$ 63,983 \$ 17,413 \$ 36,570 \$ 57,532 \$ 4,595 \$ 2,207 \$ 2,010 \$ - 0 \$ 7,400 \$ 1,172 \$ \$ 2,3842 \$ \$ 2,3842 \$ \$ 3,4555	\$ 17,154 \$ 62,084 \$ -\$ \$ 1,195 \$ 5,27 \$ 1,17 \$ 9,56 \$ 5,85 \$ 5,00 \$ 55,06 \$ 55,06 \$ 54,88 \$ 4,88 \$ 2,34 \$ 2,05 \$ 7,61 \$ 1,16 \$ 24,11 \$ 1,75

5412 Lodging - On Duty Personnel \$	6,300 \$	. \$	- \$	- \$	. \$	- \$	- \$	. \$	- \$	
5413 GWS / Grant Mamt Expense \$	1,022 \$	1,020 \$	1,040 \$	1,061 \$	1,082 \$	1,104 \$	1,126 \$	1,149 \$	1,172 \$	1,195
Radio Equipment & Equipment R & M:	3,699 \$	3,000 \$	3,060 \$	3,121 \$	3,184 \$	3,247 \$	3,312 \$	3,378 \$	3,446 \$	3,515
5416 Mileage Reimbursement \$	2,104 \$	3,000 \$	3,060 \$	3,121 \$	3,184 \$	3,247 \$	3,312 \$	3,378 \$	3,446 \$	3,515
5600 BUILDING & GROUNDS R & M \$	1,851 \$	8,666 \$	7,972 \$	8,132 \$	8,294 \$	8,460 \$	8,629 \$	8,802 \$	8,978 \$	9,158
5601 Building R & M \$	474 \$	5,100 \$	4,335 \$	4,422 \$	4,510 \$	4,600 \$	4,692 \$	4,786 \$	4,882 \$	4,980
5602 Ground R & M \$	390 \$	2,040 \$	2,081 \$	2,122 \$	2,165 \$	2,208 \$	2,252 \$	2,297 \$	2,343 \$	2,390
5603 Janitorial Supplies \$	837 \$	1,326 \$	1,353 \$	1,380 \$	1,407 \$	1,435 \$	1,484 \$	1,493 \$	1,523 \$	1,554
5604 Back Flow Test \$	150 \$	200 \$	204 \$	208 \$	212 \$	216 \$	221 \$	225 \$	230 \$	234
5700 UTILITIES \$	23,557 \$	35,383 \$	36,091 \$	37,612 \$	38,365 \$	39,132 \$	39,915 \$	40,713 \$	41,527 \$	42,358
5701 Electric \$	7,058 \$	10,500 \$	10,710 \$	10,924 \$	11,143 \$	11,366 \$	11,593 \$	11,825 \$	12,061 \$	12,302
5702 Telephone / Communications \$	10,198 \$	16,000 \$	16,320 \$	16,646 \$	16,979 \$	17,319 \$ 6,495 \$	17,665 \$ 6,624 \$	18,019 \$ 6,757 \$	18,379 \$ 6,892 \$	18,747 7,030
5703 Propane \$	3,999 \$	6,000 \$	6,120 \$ 1,040 \$	6,242 \$ 1,061 \$	6,367 \$ 1,082 \$	1,104 \$	1,126 \$	1,149 \$	1,172 \$	1,195
5704 Water \$ 5705 Garbage Service \$	536 \$ 570 \$	1,020 \$ 663 \$	676 \$	690 \$	704 \$	718 \$	732 \$	747 \$	762 \$	777
5705 Garbage Service \$ 5708 Septic \$	- S	- \$	- \$	800 \$	816 \$	832 \$	849 \$	866 \$	883 \$	901
5707 TV / Media \$	1,198 \$	1,200 \$	1,224 \$	1,248 \$	1,273 \$	1,299 \$	1,325 \$	1,351 \$	1,378 \$	1,406
8000 CAPITAL EXPENDITURES \$	179,638 \$	507,150 \$	182,350 \$	550,050   \$	-  \$	- \$	- Is	-  \$	- \$	-
8001 Vehicles \$	3,000 \$	250,000 \$	10,000 \$	450,000						
8002 Machinery & Equipment \$										
8003 Facilities Improvement \$	150,000									
8004 Carryover Funds \$	-									
8005 Contingency \$	26,638									
Battery Powered Jaws of Life										
Thermal Imaging Camera	\$									
2nd Stryker Powerload	\$ \$	30,000 - \$	45,000							
Annex Refurbishment		-	45,000							
Electronic Patient Care Reporting	\$	-								
Mogollon Tower Air Cylinders	\$ \$	13,000								
Transfer to Capital for Fire Station	\$:	30,000								
Contingency	\$	86,150 \$	87,350 \$	90,050						
SCBA Harnesses	\$	78,000 \$	-							
Other Capital	\$	- \$	40,000 \$	10,000						
Computer System Upgrade	\$	20,000								
					Τ					
9500 DEBT SERVICE \$	29,517 \$	90,178 \$	68,228 \$	61,978 \$	110,680 \$	45,000 \$	45,000 \$	53,000 \$	53,000 \$	53,000
9501 Equipment \$	12,539 \$	8,000 \$	4,000				\$	8,000 \$	8,000 \$	8,000
9502 Land	_									
9503 Vehicle 9504 Station	\$	4,500 \$	2,250							
9504 Station 9505 Interest Payments										
9505 Interest Payments										
CAT 924 Front Loader \$	16,978 \$	16,978 \$	16,978 \$	16,978 \$	65,680					
Building Payment; 4900 SQ FT	20,5.0 \$	, •	, 🔻	, *						
Facility per Conditional Use Permit	\$	60,700	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Description \$600K	7	00,700	\$43,000	\$45,000	<b>4-3,000</b>	\$ 15,000	<i>ϕ</i> ,	,,	,	Ţ,- se
Lease/Purchase		4 070 000 1 4	4 404 440 2	4 540 400 6	000 040   4	938,547 \$	962,510 \$	995,139 \$	1,020,453 \$	1,046,472
Total Expenses \$	1,028,904 \$	1,376,335 \$	1,124,116 \$	1,512,483 \$	980,912 \$	930,54/ \$	902,370 \$	990,139 9	1,020,403 3	1,040,412

CAT 924 Front Loader	\$	16,978	\$ 16,978	\$ 16,978	\$ 16,978	\$ 65,680						
Building Payment; 4900 SQ FT Facility per Conditional Use Permit Description \$600K Lease/Purchase	t		\$ 60,700	\$45,000	\$45,000	\$45,000	\$45,000	,	\$45,000	\$45,000	\$45,000	\$45,000
Total Expenses	\$	1,028,904	\$ 1,376,335	\$ 1,124,116	\$ 1,512,483	\$ 980,912	\$ 938,547	\$	962,510	\$ 995,139	\$ 1,020,453	\$ 1,046,472
evies/Revenue/Offsets/Transfers	Dona	itions										
4001 4001 · Real Property Tax	\$	556,916	\$ 578,435	\$ 604,465	\$ 631,665	\$ 660,090	\$ 689,794	\$	690,000	\$ 690,000	\$ 690,000	\$ 690,000
4002 4002 · FDAT	Ś	94,660	\$ 95,880	\$ 102,759	\$ 126,333	\$ 132,018	\$ 137,959	\$	138,000	\$ 138,000	\$ 138,000	\$ 138,000
4011 4011EMS Receivables	Ś	155,876	\$ 176,000	\$ 206,000	\$ 210,120	\$ 214,322	\$ 218,609	\$	222,981	\$ 227,441	\$ 231,989	\$ 236,629
4012 4012-Fire Receivables	\$	20,976	\$ 13,000	\$ 18,260	\$ 18,625	\$ 18,998	\$ 19,378	\$	19,765	\$ 20,161	\$ 20,564	\$ 47,326
4013 4013-GWS Income	Ś	14,609	\$ 13,260	\$ 16,000	\$ 16,320	\$ 16,647	\$ 16,980	\$	17,319	\$ 17,666	\$ 18,019	\$ 9,465
4014 4014-Investment Interest	\$	4,523	\$ 4,200	\$ 4,284	\$ 4,370	\$ 4,457	\$ 4,546	\$	4,637	\$ 4,730	\$ 4,824	\$ 4,921
4015 Acceivables/Contributions	\$	27,917	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$ 10,000	\$ 10,000	\$ 10,000
4016 4016-FLFD Pension Transfers	\$	-	\$ -									
4017 4017-Projected Grant Income	\$	21,434	\$ 370,220	\$ 75,000	\$ 405,000	\$ 50,000						
4018 4018-Enterprise Transfers			\$ 115,340	\$ 87,350	\$ 90,050							
Bank Loan Proceeds	\$	-	\$ •									
Total Available Spend	\$	896,910	\$ 1,376,335	\$ 1,124,117	\$ 1,512,484	\$ 1,106,532	\$ 1,097,266	\$	1,102,703	1,107,997	1,113,396	1,136,341
Net Income	\$	(131,994)	\$	\$ 0	\$ 0	\$ 125,621	\$ 158,719	\$	140,193	\$ 112,858	\$ 92,943	\$ 89,869
Prior year ending cash												
balanceBeginning of the year cas	h		\$ 306,464	\$ 306,464	\$ 306,464	\$ 306,464	\$ 432,085	\$	590,804	\$ 730,997	\$ 843,854	\$ 936,797
balance												
Adjustments to expenses	\$	-	\$ -									
Adjustments to income	\$	-	\$ -									
Adjusted ending of the year cash balance .	\$	306,464	\$ 306,464	\$ 306,464	\$ 306,464	\$ 432,085	\$ 590,804	\$	730,997	\$ 843,854	\$ 936,797	\$ 1,026,666

2027/28	2028/2029

### Comments

\$	622,884	\$	641,571			
\$	94,927	\$	97,775			
\$	53,732	\$	55,344			
\$	1,194	\$	1,230			
\$	19,105	\$	19,678	Increase at 2% YOY. by revenues.	This is a zero n	е
\$	178,391	\$	183,743	One FF full time for a	year at \$10/hr is	5 5
\$	11,941	\$	12,299			
\$	239,670	\$	246,860	One PM full time for a	a year at \$15/hr i	s \$
\$	21,923	\$	22,580			
\$		\$				
\$	2,001	\$	2,061			
\$						
\$	63,621	\$	65,528			
·		<u> </u>				
\$	11,401	\$	11,743			
\$		\$	•			
\$	26,878	\$	27,685			
\$		\$				
\$	25,340	\$	28,101			
\$	1					
\$	37,960	\$	39,099			
\$	5,376	\$	5,537			
\$	10,079	\$	10,382			
\$	10,047	\$	10,348			
\$	12,459		12,832			
\$	127,186	\$	129,630			
\$	5,048	\$	5,147	1		
\$	914	\$	933			
\$	4,183	\$	4,266			

\$		\$		
\$	1,219	\$	1,243	
\$	17,497	\$	17,847	
\$		\$		
s	63,340	s	64,607	
\$		\$	-	Roxie is a notary
s		\$		
\$		\$		
\$	1,219	\$	1,243	
\$	5,378	\$	5,485	
\$		\$		
\$	1,195	\$	1,219	
\$	9,752	\$	9,947	
\$	609	\$	622	
\$	5,858	\$	5,975	
\$	5,975	\$	8,095	
\$	5,000	\$	5,000	No inflation
\$	56,164	\$	57,287	
\$	18,117	\$	18,479	
\$	38,047	\$	38,808	
\$	59,857	\$	61,054	
\$	4,780	\$	4,876	
		\$		
\$	5,975	\$	6,095	
\$	2,390	\$	2,438	
\$	2,091	\$	2,133	
\$	•	\$	•	
\$	7,768	\$	7,923	
\$	1,219	\$	1,243	
\$	24,597	\$	25,089	
\$	1,793	\$	1,828	

\$		\$	
\$	1,219	\$	1,243
\$	3,585	\$	3,657
\$	3,585	\$	3,657
\$	9,341	\$	9,528
\$	5,079	\$	5,181
\$	2,438	\$	2,487
\$	1,585	\$	1,616
\$	239	\$	244
	239		2-1-1
\$	43,205	\$	44,069
\$	43,205	\$	44,069
\$	43,205 12,548	\$	44,069 12,799
\$ \$	43,205 12,548 19,121	\$ \$	44,069 12,799 19,504
\$ \$ \$ \$	43,205 12,548 19,121 7,171	\$ \$ \$ \$	44,069 12,799 19,504 7,314
\$ \$ \$ \$	43,205 12,548 19,121 7,171 1,219	\$ \$ \$ \$	44,069 12,799 19,504 7,314 1,243
\$ \$ \$ \$ \$	43,205 12,548 19,121 7,171 1,219 792	\$ \$ \$ \$ \$	44,069 12,799 19,504 7,314 1,243 808

\$	53,000	\$	53,000
\$	8,000	\$	8,000
•	-,	•	-,

Balloon payment in September 2021

\$45,000 Based on Zion Bank, 20 year loan for \$700K at 3.08% fixed. Lee Davis. \$45,000

\$ 1,073,218	\$ 1,100,766

\$ 690,000	\$ 690,000	Tax levies increasing at 4.5% YOY for years 1 thru 4, and are held flat at 6690,000 for years 5 thru 10. This does not account for the reduction in FDAT, that was assumed to be constant when the implied promise was made to FL residents.
\$ 138,000	\$ 138,000	FDAT at 20% of Tax levies years 2 thru 10
\$ 241,362	\$ 246,189	
\$ 48,272	\$ 49,238	
\$ 9,654	\$ 9,848	
\$ 5,019	\$ 5,120	
\$ 10,000	\$ 10,000	Flat

a .	1,142,308	•	1,140,394
\$	69,090	\$	47,628

\$ 1,026,666 \$ 1,095,756

\$ 1,095,756 \$ 1,143,385