

2019 STRAP Update Plan for the Plan--Draft

- Items to be addressed
 - Brief review of Foundational documents (Mission, Vision, Values, Guiding Operational Principles)
 - Top priorities
 - Goals
 - Service delivery model
 - Staffing model, succession planning (board and staff)
 - Revenue sources, current and potential
 - CAPEX plan, including rolling stock evaluation/replacement plans
 - Master Planning Committee, including plans for refurb of FLFD annex
 - Grant outlook and strategy
 - HR related issues (including POC, health care benefits, ...)
 - Five and ten year financial models
- Planning session schedule
 - September 21 after the Board Meeting (12-2, working lunch to be provided):
 - Brief review of Foundational documents (Mission, Vision, Values, Guiding Operational Principles)
 - Chief's "State of the District"
 - Top Priorities
 - Potential goals
 - Master Planning Committee, revisit plans for overall property upgrades and refurbishment of Annex
 - Plan for remaining meetings and finalization of new 5-Year Plan
 - October 19 after the Board Meeting (12-2 with working lunch)
 - SWOT analysis update (Cummiskey)
 - Financial planning kickoff (Ruet)
 - HR issues: health care benefits, wages, (Chief)
 - Service delivery model, Succession planning. Assistant Chief discussion.
 - November 9 after the Board Meeting (12-2 with working lunch)
 - Rolling stock discussion. Sell/Donate E1211?
 - Capital expenditure plan.
 - Grant outlook and strategy
 - IT updates
 - First pass 5 year financial model
 - Goals to include in 5-year plan
 - December 14 after the Board Meeting (12-2 with working lunch)
 - Final 5-year financial plan, revenue model
 - 1-page summary
 - Wrap up and publication plan