

Forest Lakes Fire District
 2019 Five and Ten Year STRAP Annual Update
 Current Year is FY19-20. Year 1 is FY20-21.

Account #		BASELINE											Comments	
		FY2018-2019 Actuals	FY2019-2020 Approved Budget	I based on D										
				2020/21 Year 1	2021/22 Year 2	2022/23 Year 3	2023/24 Year 4	2024/25 Year 5	2025/26 Year 6	2026/27 Year 7	2027/28 Year 8	2028/2029 Year 9		2029/2030 Year 10
Expenditures														
5000	PERSONNEL SALARIES	\$ 557,833	\$ 548,816	\$ 603,136	\$ 603,216	\$ 615,240	\$ 627,505	\$ 640,015	\$ 659,156	\$ 678,870	\$ 699,177	\$ 720,153	\$ 741,757	
5001	Chief District Salary	\$ 79,501	\$ 79,500	\$ 79,500	\$ 79,500	\$ 81,090	\$ 82,712	\$ 84,366	\$ 86,897	\$ 89,504	\$ 92,189	\$ 94,955	\$ 97,803	
5002	Administrative Assistant Payroll	\$ 44,950	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,900	\$ 46,818	\$ 47,754	\$ 49,187	\$ 50,663	\$ 52,182	\$ 53,748	\$ 55,360	
5003	Part Time Office Help Payroll	\$ 6,137	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,093	\$ 1,126	\$ 1,160	\$ 1,194	\$ 1,230	
5004	Green Waste Site Attendant & Fuels Mgmt Payroll (Loader)	\$ 15,770	\$ 16,000	\$ 16,320	\$ 16,400	\$ 16,728	\$ 17,063	\$ 17,404	\$ 17,926	\$ 18,464	\$ 19,018	\$ 19,588	\$ 20,176	
5005	On Duty Staff FF I&II Payroll	\$ 120,994	\$ 136,400	\$ 150,400	\$ 150,400	\$ 153,408	\$ 156,476	\$ 159,606	\$ 164,394	\$ 169,326	\$ 174,405	\$ 179,638	\$ 185,027	
5006	POC Fire Response Payroll	\$ 6,748	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,930	\$ 11,258	\$ 11,596	\$ 11,944	\$ 12,302	
5007	On Duty Staff Paramedic Payroll	\$ 263,696	\$ 241,556	\$ 280,556	\$ 280,556	\$ 286,167	\$ 291,890	\$ 297,728	\$ 306,660	\$ 315,860	\$ 325,336	\$ 335,096	\$ 345,149	
5008	POC EMS Response Payroll	\$ 18,051	\$ 18,360	\$ 18,360	\$ 18,360	\$ 18,727	\$ 19,102	\$ 19,484	\$ 20,068	\$ 20,670	\$ 21,290	\$ 21,929	\$ 22,587	
5010	Training In House (POC)	\$ 1,986	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,001	\$ 2,061	\$ 2,123	
5050	EMPLOYEE BENEFITS	\$ 50,131	\$ 59,222	\$ 54,874	\$ 56,520	\$ 58,216	\$ 59,962	\$ 61,761	\$ 63,614	\$ 65,523	\$ 67,488	\$ 69,513	\$ 71,598	
5051	FICA/Medicare Tax (7.65% of Payroll). FICA is 6.2%, Medicare is 1.45%.	\$ 8,460	\$ 9,000	\$ 9,270	\$ 9,548	\$ 9,835	\$ 10,130	\$ 10,433	\$ 10,746	\$ 11,069	\$ 11,401	\$ 11,743	\$ 12,095	
5052	Unemployment Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5053	Workmans Comp (experience mod of \$0.81 for FY2019/2020)	\$ 25,119	\$ 30,218	\$ 25,000	\$ 25,750	\$ 26,523	\$ 27,318	\$ 28,138	\$ 28,982	\$ 29,851	\$ 30,747	\$ 31,669	\$ 32,619	
5055	FLFD pension Match Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5056	Health Care Benefits for FT Personnel	\$ 16,552	\$ 20,004	\$ 20,604	\$ 21,222	\$ 21,859	\$ 22,515	\$ 23,190	\$ 23,886	\$ 24,602	\$ 25,340	\$ 26,101	\$ 26,884	
5057	FLFD Pension Transfers (Pass Thru Account)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5100	INSURANCE	\$ 28,126	\$ 30,051	\$ 30,953	\$ 31,881	\$ 32,838	\$ 33,823	\$ 34,837	\$ 35,882	\$ 36,959	\$ 38,068	\$ 39,210	\$ 40,386	
5101	Accident & Sickness	\$ 3,440	\$ 3,658	\$ 3,768	\$ 3,881	\$ 3,997	\$ 4,117	\$ 4,241	\$ 4,368	\$ 4,499	\$ 4,634	\$ 4,773	\$ 4,916	
5102	Automobile	\$ 7,478	\$ 6,914	\$ 7,121	\$ 7,335	\$ 7,555	\$ 7,782	\$ 8,015	\$ 8,256	\$ 8,503	\$ 8,758	\$ 9,021	\$ 9,292	
5103	Commercial Package	\$ 9,756	\$ 9,740	\$ 10,032	\$ 10,333	\$ 10,643	\$ 10,963	\$ 11,291	\$ 11,630	\$ 11,979	\$ 12,338	\$ 12,708	\$ 13,090	
5104	Umbrella	\$ 7,452	\$ 9,739	\$ 10,031	\$ 10,332	\$ 10,642	\$ 10,961	\$ 11,290	\$ 11,629	\$ 11,978	\$ 12,337	\$ 12,707	\$ 13,088	
5200	FIRE DEPARTMENT ADMINISTRATION	\$ 104,627	\$ 129,786	\$ 185,554	\$ 218,560	\$ 129,948	\$ 151,373	\$ 123,062	\$ 117,376	\$ 119,623	\$ 121,916	\$ 124,254	\$ 126,639	
5201	Uniforms - All Departments	\$ 2,716	\$ 4,306	\$ 4,393	\$ 4,480	\$ 4,570	\$ 4,661	\$ 4,755	\$ 4,850	\$ 4,947	\$ 5,046	\$ 5,147	\$ 5,250	
5202	Benefits & Awards	\$ 1,362	\$ 782	\$ 798	\$ 814	\$ 830	\$ 846	\$ 863	\$ 881	\$ 898	\$ 916	\$ 935	\$ 953	
5203	Office Staff Training (Chief and Roxie)	\$ 945	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789	\$ 3,864	\$ 3,942	\$ 4,020	\$ 4,101	\$ 4,183	\$ 4,266	\$ 4,352	
5205	Outside Duplication and Publishing	\$ 115.42	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	\$ 1,268	
5206	Dues and Fees	\$ 19,841	\$ 14,934	\$ 15,232	\$ 15,537	\$ 15,848	\$ 16,165	\$ 16,488	\$ 16,818	\$ 17,154	\$ 17,497	\$ 17,847	\$ 18,204	
5208	Professional Services (AeroMed, Fire Recovery USA, Legal, Accounting, IT Support, Coco fees, Payroll)	\$ 56,584	\$ 54,060	\$ 55,141	\$ 56,244	\$ 57,369	\$ 58,516	\$ 59,687	\$ 60,880	\$ 62,098	\$ 63,340	\$ 64,607	\$ 65,899	
5209	Notary	\$ 285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5210	Elections	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5211	Public Finance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5212	Postage & Shipping	\$ 248	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	\$ 1,268	
5213	Board Expenses / Dues / Training	\$ 4,457	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871	\$ 4,968	\$ 5,068	\$ 5,169	\$ 5,272	\$ 5,378	\$ 5,485	\$ 5,595	
5215	Fire & EMS Public Education	\$ 837	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	
5216	Office Supplies / Copier / Office Equipment R&M	\$ 7,251	\$ 8,323	\$ 8,490	\$ 8,659	\$ 8,833	\$ 9,004	\$ 9,189	\$ 9,373	\$ 9,561	\$ 9,752	\$ 9,947	\$ 10,146	
5217	Furniture & Improvements	\$ 3,978	\$ 1,020	\$ 1,041	\$ 1,061	\$ 1,083	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,244	
5218	Grant Reimbursement (Fuels mgmt \$ to homeowners)	\$ -	\$ 30,000	\$ 72,500	\$ 73,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5219	Misc. Receivables Expended	\$ 5,958	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975	\$ 6,095	\$ 6,217	
5220	Non Capital Equipment	\$ -	\$ -	\$ 11,272	\$ 40,792	\$ 24,054	\$ 43,361	\$ 12,890	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
5300	FUEL, OIL, LUBE, R&M	\$ 33,877	\$ 47,935	\$ 53,894	\$ 54,972	\$ 56,071	\$ 57,193	\$ 58,337	\$ 59,503	\$ 60,693	\$ 61,907	\$ 63,145	\$ 64,408	
5301	Fuel-Oil	\$ 9,593	\$ 15,462	\$ 15,772	\$ 16,087	\$ 16,409	\$ 16,737	\$ 17,072	\$ 17,413	\$ 17,761	\$ 18,117	\$ 18,479	\$ 18,849	
5302	Lube Repair & Maintenance	\$ 24,284	\$ 32,473	\$ 38,122	\$ 38,885	\$ 39,663	\$ 40,456	\$ 41,265	\$ 42,090	\$ 42,932	\$ 43,791	\$ 44,666	\$ 45,560	
5400	FIRE & EMS OPERATIONS	\$ 26,537	\$ 42,987	\$ 43,847	\$ 44,723	\$ 45,618	\$ 46,530	\$ 47,461	\$ 48,410	\$ 49,378	\$ 50,366	\$ 51,373	\$ 52,401	
5401	POC Tuition / Training-Outside Source	\$ 2,524	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330	\$ 4,416	\$ 4,505	\$ 4,595	\$ 4,687	\$ 4,780	\$ 4,876	\$ 4,973	
5403	Protective Clothing	\$ 2,168	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975	\$ 6,095	\$ 6,217	
5404	SCBA R & M	\$ 1,235	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165	\$ 2,208	\$ 2,252	\$ 2,297	\$ 2,343	\$ 2,390	\$ 2,438	\$ 2,487	
5405	POC Medical - Physicals & Immunizations	\$ 372	\$ 1,785	\$ 1,821	\$ 1,857	\$ 1,894	\$ 1,932	\$ 1,971	\$ 2,010	\$ 2,050	\$ 2,091	\$ 2,133	\$ 2,176	
5407	EMS/Fire Small Tools-New/Replacement Equipment & Expenditures	\$ 6,844	\$ 5,030	\$ 5,131	\$ 5,233	\$ 5,338	\$ 5,445	\$ 5,554	\$ 5,665	\$ 5,778	\$ 5,893	\$ 6,011	\$ 6,132	
5408	Expired Drugs	\$ -	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	\$ 1,268	
5409	Disposables	\$ 8,650	\$ 14,993	\$ 15,293	\$ 15,599	\$ 15,911	\$ 16,229	\$ 16,553	\$ 16,885	\$ 17,222	\$ 17,567	\$ 17,918	\$ 18,276	
5410	Expendables - Oxygen	\$ 1,326	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624	\$ 1,656	\$ 1,689	\$ 1,723	\$ 1,757	\$ 1,793	\$ 1,828	\$ 1,865	
5411	Certification / Licenses / ADHS Registration	\$ 500	\$ 728	\$ 743	\$ 757	\$ 773	\$ 788	\$ 804	\$ 820	\$ 836	\$ 853	\$ 870	\$ 887	
5413	GWS / Grant Mgmt Expense	\$ 740	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	\$ 1,268	
5414	Radio Equipment & Equipment R & M:	\$ 1,714	\$ 2,560	\$ 2,611	\$ 2,663	\$ 2,717	\$ 2,771	\$ 2,826	\$ 2,883	\$ 2,941	\$ 2,999	\$ 3,059	\$ 3,121	
5416	Mileage Reimbursement	\$ 464	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247	\$ 3,312	\$ 3,378	\$ 3,446	\$ 3,515	\$ 3,585	\$ 3,657	\$ 3,730	
5600	BUILDING & GROUNDS R & M	\$ 866	\$ 6,472	\$ 6,602	\$ 6,734	\$ 6,868	\$ 7,006	\$ 7,146	\$ 7,289	\$ 7,435	\$ 7,583	\$ 7,735	\$ 7,890	
5601	Building R & M	\$ (1,928)	\$ 2,835	\$ 2,892	\$ 2,950	\$ 3,009	\$ 3,069	\$ 3,130	\$ 3,193	\$ 3,257	\$ 3,322	\$ 3,388	\$ 3,456	
5602	Ground R & M	\$ 2,300	\$ 2,081	\$ 2,122	\$ 2,165	\$ 2,208	\$ 2,252	\$ 2,297	\$ 2,343	\$ 2,390	\$ 2,438	\$ 2,487	\$ 2,536	
5603	Janitorial Supplies	\$ 394	\$ 1,353	\$ 1,380	\$ 1,407	\$ 1,435	\$ 1,464	\$ 1,493	\$ 1,523	\$ 1,554	\$ 1,585	\$ 1,616	\$ 1,649	
5604	Back Flow Test	\$ 100	\$ 204	\$ 208	\$ 212	\$ 216	\$ 221	\$ 225	\$ 230	\$ 234	\$ 239	\$ 244	\$ 249	
5700	UTILITIES	\$ 28,340	\$ 28,089	\$ 29,451	\$ 30,040	\$ 30,641	\$ 31,254	\$ 31,879	\$ 32,516	\$ 33,167	\$ 33,830	\$ 34,507	\$ 35,197	

Increase at 2% YOY. This is a zero net sum situation since costs are offset by revenues.

One FF full time for a year at \$10/hr is \$87,600.

One PM full time for a year at \$15/hr is \$131,400

Roxie is a notary

No inflation

5701 Electric	\$ 7,383	\$ 9,710	\$ 9,904	\$ 10,102	\$ 10,304	\$ 10,510	\$ 10,721	\$ 10,935	\$ 11,154	\$ 11,377	\$ 11,604	\$ 11,836
5702 Telephone / Communications	\$ 10,897	\$ 11,320	\$ 11,546	\$ 11,777	\$ 12,013	\$ 12,253	\$ 12,498	\$ 12,748	\$ 13,003	\$ 13,263	\$ 13,528	\$ 13,799
5703 Propane	\$ 7,264	\$ 4,120	\$ 4,202	\$ 4,286	\$ 4,372	\$ 4,460	\$ 4,549	\$ 4,640	\$ 4,733	\$ 4,827	\$ 4,924	\$ 5,022
5704 Water	\$ 828	\$ 1,040	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,149	\$ 1,172	\$ 1,195	\$ 1,219	\$ 1,243	\$ 1,268
5705 Garbage Service	\$ 600	\$ 674	\$ 687	\$ 701	\$ 715	\$ 730	\$ 744	\$ 759	\$ 774	\$ 790	\$ 805	\$ 822
5706 Septic	\$ -	\$ -	\$ 800	\$ 816	\$ 832	\$ 849	\$ 866	\$ 883	\$ 901	\$ 919	\$ 937	\$ 956
5707 TV / Media	\$ 1,367	\$ 1,225	\$ 1,250	\$ 1,274	\$ 1,300	\$ 1,326	\$ 1,352	\$ 1,380	\$ 1,407	\$ 1,435	\$ 1,464	\$ 1,493
8000 CAPITAL EXPENDITURES	\$ 72,637	\$ 325,400	\$ 35,000	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

8001 Vehicles	\$ -	\$ 250,000			\$ 450,000							
8002 Machinery & Equipment	\$ 51,597	\$ 50,400										
8003 Facilities Improvement	\$ 21,040	\$ 25,000										
Annex Refurbishment		\$ 25,000										
Other Capital		\$ 10,000										
8004 Carryover Funds	\$ -											

8200 CONTINGENCY		\$ 47,350	\$ 100,831	\$ 104,665								
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9500 DEBT SERVICE	\$ 90,217	\$ 68,228	\$ 78,439	\$ 114,602	\$ 48,922	\$ 48,922	\$ 56,922	\$ 56,922	\$ 56,922	\$ 56,922	\$ 56,922	\$ 56,922
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9501 EQUIPMENT	\$ 16,978	\$ 16,978					\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
CAT 924 Front Loader			\$ 16,978	\$ 65,680								
9502 LEASE PURCHASE	\$ 73,239	\$ 51,250										
Tundra / Heart Monitor			\$ 12,539									
Building Payment: 4900 SQ FT Facility per Conditional Use Permit Description \$700K Lease/Purchase			\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922	\$ 48,922

Balloon payment in September 2021
Based on Zion Bank, 20 year loan
for \$700K at 3.08% fixed. Lee Davis.

Total Expenses	\$ 993,192	\$ 1,334,337	\$ 1,222,580	\$ 1,265,914	\$ 1,474,363	\$ 1,063,568	\$ 1,061,421	\$ 1,080,669	\$ 1,108,570	\$ 1,137,258	\$ 1,166,812	\$ 1,197,198
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Levies/Revenue/Offsets/Transfers/Donations

4001 4001 - Real Property Tax	\$ 574,596	\$ 607,473	\$ 634,809	\$ 663,375	\$ 693,227	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000
4002 4002 - FDAT	\$ 103,978	\$ 103,270	\$ 126,962	\$ 132,675	\$ 138,645	\$ 138,000	\$ 138,000	\$ 138,000	\$ 138,000	\$ 138,000	\$ 138,000	\$ 138,000
4011 4011-EMS Receivables	\$ 104,805	\$ 166,000	\$ 169,320	\$ 172,706	\$ 176,161	\$ 179,684	\$ 183,277	\$ 186,943	\$ 190,682	\$ 194,495	\$ 198,385	\$ 202,353
4012 4012-Fire Receivables	\$ 13,482	\$ 20,260	\$ 20,665	\$ 21,079	\$ 21,500	\$ 21,930	\$ 22,369	\$ 22,816	\$ 23,269	\$ 23,727	\$ 24,190	\$ 24,658
4013 4013-GWTS Income (dump fee income)	\$ 13,458	\$ 16,000	\$ 16,320	\$ 16,647	\$ 16,980	\$ 17,319	\$ 17,666	\$ 18,019	\$ 7,627	\$ 7,780	\$ 7,935	\$ 8,094
4014 4014-Investment Interest	\$ 7,030	\$ 4,582	\$ 4,674	\$ 4,767	\$ 4,862	\$ 4,960	\$ 5,059	\$ 5,160	\$ 5,263	\$ 5,369	\$ 5,476	\$ 5,585
4015 4015-Misc Receivables/Contributions	\$ 26,126	\$ 10,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
4016 4016-FLFD Pension Transfers	\$ -											
4017 4017-Projected Grant Income	\$ 274,117	\$ 69,400	\$ 125,000	\$ 126,000	\$ 405,000							
4018 4018- District Funds			\$ 100,831	\$ 104,665								
4019 4019 - Lease Purchase Funds												

Tax levies increasing at 4.5% YOY for years 1 thru 4, and are held flat at flat at \$690,000 for years 5 thru FDAT at 20% of Tax levies years 2 thru 10

Total Available Spend	\$ 1,117,590	\$ 996,985	\$ 1,222,581	\$ 1,265,914	\$ 1,480,375	\$ 1,075,893	\$ 1,080,371	\$ 1,070,938	\$ 1,079,709	\$ 1,084,543	\$ 1,089,474	\$ 1,094,503
Net Income	\$ 124,398	\$ (337,353)	\$ 0	\$ 0	\$ 6,012	\$ 12,325	\$ 18,950	\$ (9,731)	\$ (28,862)	\$ (52,715)	\$ (77,338)	\$ (102,695)

Prior year ending cash balance	\$ 448,098	\$ 198,098	\$ (95,689)	\$ (95,689)	\$ (95,689)	\$ (89,676)	\$ (77,352)	\$ (58,402)	\$ (68,133)	\$ (96,995)	\$ (149,710)	\$ (227,048)
Adjustments to expenses	\$ (250,000)	\$ -										
Adjustments to income	\$ -	\$ -										
Adjusted ending of the year cash balance .	\$ 198,098	\$ (139,254)	\$ (95,689)	\$ (95,689)	\$ (89,676)	\$ (77,352)	\$ (58,402)	\$ (68,133)	\$ (96,995)	\$ (149,710)	\$ (227,048)	\$ (329,743)