

495 Apex Valley Rd.
PO Box 638
Black Hawk, CO 80422



Main: (303) 582-5499
Fax: (303) 582-3390
admin@gilpinambulance.com

Gilpin Ambulance Authority Board of Directors

Agenda and Notice of Meeting

Wednesday, May 14, 2025 at 9:00 A.M.

Gilpin County Court House: Commissioners Chambers

- 1. Call to Order**
- 2. Roll Call**
- 3. Additions / Amendments to the Agenda**
- 4. Conflicts of Interest**
- 5. Consideration of Minutes: March 12, 2025**
- 6. Executive Session - None**
- 7. Financial Report**
 - a. Balance Sheet (April 2025)
 - b. Profit & Loss Statement: Budget to Actual (YTD)
 - c. List of Bills (April 2025)
 - d. Billing and Accounts Receivable Summary (through April 2025)
- 8. Chief's Report**
- 9. Activity Summary**
- 10. Old Business**
 - a. Boulder County Calls
 - b. Phishing Emails, Fraud Investigation
- 11. New Business**
 - a. First Responder Organization Report
- 12. Action Items**
- 13. Public Comment**
- 14. Board Member Comment**
- 15. Next Meeting: June 11, 2025 at 9:00 AM**
- 16. Adjourn**



Gilpin Ambulance Authority Board of Directors

Regular Meeting Minutes

Wednesday, April 16th, 2025

Gilpin County Court House Commissioners Chambers

- 1. Call to Order at 9:09 AM**
- 2. Roll Call**
 - a. Directors Schmalz, Hailey, Rears, and Enloe were present.
- 3. Additions / Amendments to the Agenda**
 - a. Medicaid/Medicare Payments, prior reimbursement as well as future changes from a federal standpoint
 - b. IT and financial IT support protocols
 - c. Broader insurance coverage and future budget considerations for future.
- 4. Conflicts of Interest**
 - a. None
- 5. Consideration of Minutes: March 12th, 2025**
 - a. Tabled until next meeting because several board members present today were not at the meeting.
- 6. Financial Report**
 - a. **Balance Sheet February 2025**
 - i. No discussion
 - ii. Motion made to approve balance sheet; motion to approve was initiated by Director Hailey seconded by Director Enloe. Motion passed by a unanimous vote.
 - b. **Profit & Loss Statement: Budget to Actual (02/01/2025-02/28/2025)**
 - i. No discussion.
 - c. **Billing Summary and Accounts Receivable (through February 2025)**
 - i. No discussion
- 7. Chief's Report**
 - a. No significant items to bring up. Chief Carroll was asked about what AFG stands for. Chief Carroll explained that AFG is a FEMA grant that stands for Assistance for Firefighters Grant. This grant is applicable to GAA as well. These are large grants that help cover the costs of large capital projects, like building a station.
- 8. Activity Summary**
 - a. Chief Carroll was asked about the disparity in coverage between GAA and Clear Creek EMS. GAA appears to be providing coverage for Clear Creek EMS more than normal. Chief Carroll advised that Clear Creek EMS was supposed to have put a third ambulance in service earlier in the year, but that has since been postponed due to budget issues.
 - b. Director Hailey had asked for information to show what GAA's working relationships with the ancillary agencies in the county are. Chief Carroll advised he would distribute a survey to the front-line crews to try and get feedback surrounding those questions.
 - c. Chief Carroll discussed the recent grant application submitted to GROG (Gateway of the Rockies Opioid Council). This grant was for equipment and personnel to provide a secure vehicle transport (SVT) program for Gilpin County. This program allows for the transport of patients on mental health holds to a more appropriate facility (if they meet the criteria) versus ambulance transport to an emergency department. This program will free up resources from GAA, Gilpin Sheriff and Black Hawk Police.

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- d. A request to initiate our Community Paramedic program was also a part of this grant. This will allow us to provide much needed in-home care for patients who are unable to get the care they need for their addiction, as well as other long term medical conditions.
 - e. Discussion regarding the phishing emails that resulted in a monetary loss.
 - f. Director Rears advised that Gilpin County switched IT providers and suggest we contact them to get an estimate as to how much it would cost to utilize their services.
 - g. Chief Carroll gave a brief update about past billing fraud issues, essentially nothing has been heard from the investigating agencies.
- 9. Executive Session**
- a. No executive session.
- 10. Old Business**
- a. None
- 11. New Business**
- 12. Public Comment**
- a. No members of the public were present. No discussion.
- 13. Board Member Comments**
- a. None
- 14. Next Meeting and Budget Hearing to be held on May 14th, 2025 at 9:00 AM**
- 15. Adjourn at 9:45 AM.**

Gilpin Ambulance Authority

Balance Sheet

As of April 30, 2025

	<u>Total</u>
ASSETS	
Current Assets	
Bank Accounts	
BOK EFT account	237,390.84
BOK HRA Account Restricted	26,619.35
BOK Operating Account	777,699.08
Restricted for Capital	0.00
Total BOK Operating Account	\$ 777,699.08
BOK Supply Account	650.15
Total Bank Accounts	\$ 1,042,359.42
Accounts Receivable	
Accounts Receivable	698,808.32
Allowance for Doubtful Accounts	-489,165.82
Total Accounts Receivable	\$ 209,642.50
Total Accounts Receivable	\$ 209,642.50
Other Current Assets	
AR Adj to cash basis Asset	0.00
Due from other entities	0.00
Inventory Asset	15,753.70
Prepaid Expenses	-73,905.00
Capital	73,905.00
Total Prepaid Expenses	\$ 0.00
Undeposited Funds	0.00
Total Other Current Assets	\$ 15,753.70
Total Current Assets	\$ 1,267,755.62
Fixed Assets	
Accumulated Depreciation	-1,050,607.00
Vehicles and Equipment	1,647,231.78
Total Fixed Assets	\$ 596,624.78
TOTAL ASSETS	\$ 1,864,380.40
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	-59.00
Total Accounts Payable	-\$ 59.00
Credit Cards	
Credit Card at Elan Financial	95.95
Ramp Credit Card	9,396.72
Total Credit Cards	\$ 9,492.67
Other Current Liabilities	
Accrued Expenses	-409.48
Accrued PTO	34,715.55

Accrued wages		0.00
HRA liability		28,905.16
Payroll Tax Liability		-5,062.35
Total Other Current Liabilities	\$	58,148.88
Total Current Liabilities	\$	67,582.55
Total Liabilities	\$	67,582.55
Equity		
Investment in Fixed Assets		596,625.66
Capital Outlay		0.00
Total Investment in Fixed Assets	\$	596,625.66
Reserve for Capital Improvement		0.00
Retained Earnings		690,466.44
Net Income		507,067.07
Total Equity	\$	1,794,159.17
TOTAL LIABILITIES AND EQUITY	\$	1,861,741.72

Monday, May 12, 2025 07:58:21 PM GMT-7 - Cash Basis

Gilpin Ambulance Authority

Budget vs. Actuals Variance Analysis

January - April, 2025

Quickbooks Budget vs. Actual Cash-Basis

	Current Year-to-Date			Current Fiscal Year Budget		
	Actual	Budget	Variance	Full Year Budget	Remaining Budget	% Budget Remaining
Beginning Funds Available		524,195.00		524,195.00		
Call Revenue						
Collections-derived payments	8,635.31	4,800.00	3,835.31	14,400.00	5,764.69	40%
Income Patient and Insurance	214,071.48	184,800.00	29,271.48	554,400.00	340,328.52	61%
Medicare-derived payments	17,108.98	50,400.00	-33,291.02	151,200.00	134,091.02	89%
Total Call Revenue	\$ 239,815.77	\$ 240,000.00	-\$ 184.23	\$ 720,000.00	480,184.23	67%
Contributions						
IGA Black Hawk	141,494.68	141,494.68	0.00	424,484.00	282,989.32	67%
IGA Central City	43,192.00	43,192.00	0.00	129,576.00	86,384.00	67%
IGA Gilpin County	198,560.00	198,560.00	0.00	595,680.00	397,120.00	67%
Total Contributions	\$ 383,246.68	\$ 383,246.68	\$ 0.00	\$ 1,149,740.00	766,493.32	67%
Grant Revenue						
Colorado EMTS Grants	152,920.87	0.00	152,920.87	73,390.00	(79,530.87)	-108%
DOLA Grant Revenue	1,126,416.00	1,126,416.00	0.00	1,126,416.00	0.00	0%
Total Grant Revenue	\$ 1,279,336.87	\$ 1,126,416.00	\$ 152,920.87	\$ 1,199,806.00		
Other Revenue						
Sale of Vehicles	0.00	2,000.00	-2,000.00	6,000.00	6,000.00	100%
Total Other Revenue	\$ 0.00	\$ 2,000.00	-\$ 2,000.00	\$ 6,000.00		
Total Income	\$ 1,902,399.32	\$ 2,275,857.68	-\$ 373,458.36	\$ 3,599,741.00	\$ 1,697,341.68	47%
Gross Profit	\$ 1,902,399.32	\$ 2,275,857.68	-\$ 373,458.36	\$ 3,599,741.00	\$ 1,697,341.68	47%
Expenses						
Administration						
Accounting - Audit	6,900.00	3,333.32	3,566.68	10,000.00	3,100.00	31%
Accounting - Contract Services	4,575.00	8,000.00	-3,425.00	24,000.00	19,425.00	81%
Legal	20,280.50	3,333.32	16,947.18	10,000.00	(10,280.50)	-103%
Other						
Bank Service Charges	1,472.44	0.00	1,472.44	0.00	(1,472.44)	
Discretionary	800.60	833.32	-32.72	2,500.00	1,699.40	68%
Employee Recognition & Retention	0.00	3,333.32	-3,333.32	10,000.00	10,000.00	100%
Licensing/Memberships	1,599.98	2,166.68	-566.70	6,500.00	4,900.02	75%
Professional Services	3,941.71	3,000.00	941.71	9,000.00	5,058.29	56%
Total Other	\$ 7,814.73	\$ 9,333.32	-\$ 1,518.59	\$ 28,000.00	20,185.27	72%
Total Administration	\$ 39,570.23	\$ 23,999.96	\$ 15,570.27	\$ 72,000.00	32,429.77	45%
Capital Expenditures						
Ambulance Lease	0.00	22,267.32	-22,267.32	66,802.00	66,802.00	100%
Ambulance purchase	50,141.26	0.00	50,141.26	0.00	(50,141.26)	
Capital (misc)	205,404.10	54,126.68	151,277.42	162,380.00	(43,024.10)	-26%
Equipment Lease	0.00	10,821.00	-10,821.00	32,463.00	32,463.00	100%
Total Capital Expenditures	\$ 255,545.36	\$ 87,215.00	\$ 168,330.36	\$ 261,645.00	6,099.64	2%
Operations and Maintenance						
Communications R&M	2,142.81	1,666.68	476.13	5,000.00	2,857.19	57%
Crew Quarters supplies	4,662.45	4,000.00	662.45	12,000.00	7,337.55	61%
Disposable Medical Supplies	17,067.86	16,666.68	401.18	50,000.00	32,932.14	66%
Durable Medical Equipment	7,513.52	2,000.00	5,513.52	6,000.00	(1,513.52)	-25%
Office Supplies/Postage/Fees	3,258.05	2,000.00	1,258.05	6,000.00	2,741.95	46%
Credit Card fees	4,626.54	0.00	4,626.54	0.00	(4,626.54)	
Total Office Supplies/Postage/Fees	\$ 7,884.59	\$ 2,000.00	\$ 5,884.59	\$ 6,000.00	(1,884.59)	-31%
Property Lease	50,400.54	26,531.32	23,869.22	79,594.00	29,193.46	37%
Property Liability Insurance	186.00	11,333.32	-11,147.32	34,000.00	33,814.00	99%
Property Maintenance	4,488.79	6,666.68	-2,177.89	20,000.00	15,511.21	78%
Public Education/PR	676.95	2,666.68	-1,989.73	8,000.00	7,323.05	92%
Safety Gear	1,355.87	1,000.00	355.87	3,000.00	1,644.13	55%
Service Contracts/Equip Lease	20,397.06	23,693.68	-3,296.62	71,081.00	50,683.94	71%
Technology/Hardware/Software	24,928.89	4,000.00	20,928.89	12,000.00	(12,928.89)	-108%
Telephone/TV/Internet	5,418.84	4,833.32	585.52	14,500.00	9,081.16	63%

Training	25,450.57	22,000.00	3,450.57	66,000.00	40,549.43	61%
Uniforms	9,160.02	6,666.68	2,493.34	20,000.00	10,839.98	54%
Utilities	2,295.85	2,666.68	-370.83	8,000.00	5,704.15	71%
Vehicle expense						
Fuel	8,235.22	11,666.68	-3,431.46	35,000.00	26,764.78	76%
Insurance	32,730.45	8,333.32	24,397.13	25,000.00	(7,730.45)	-31%
Tires	4,828.17	2,666.68	2,161.49	8,000.00	3,171.83	40%
Vehicle Maintenance	66,742.59	18,000.00	48,742.59	54,000.00	(12,742.59)	-24%
Total Vehicle expense	\$ 112,536.43	\$ 40,666.68	\$ 71,869.75	\$ 122,000.00	9,463.57	8%
Total Operations and Maintenance	\$ 296,567.04	\$ 179,058.40	\$ 117,508.64	\$ 537,175.00	240,607.96	45%
Personnel Expense						
Employee Benefits and Payroll						
457(b) Admin Fees	728.70	1,166.68	-437.98	3,500.00	2,771.30	79%
457(b) Employee Contribution	-2,192.50	0.00	-2,192.50	0.00	2,192.50	
457(b) Employer Match	12,098.83	40,334.68	-28,235.85	121,004.00	108,905.17	90%
457(b) Loan	-527.97	0.00	-527.97	0.00	527.97	
Benefits HRA	0.00	9,200.00	-9,200.00	27,600.00	27,600.00	100%
Benefits Life AD& D STD LTD	0.00	4,907.32	-4,907.32	14,722.00	14,722.00	100%
Employee Wellness	32.04	1,666.68	-1,634.64	5,000.00	4,967.96	99%
Health Insurance	0.00	83,168.00	-83,168.00	249,504.00	249,504.00	100%
Dental Ins	-3,339.96	0.00	-3,339.96	0.00	3,339.96	
Medical Ins	80,880.44	0.00	80,880.44	0.00	(80,880.44)	
Other	579.09	0.00	579.09	0.00	(579.09)	
Vision Ins	-454.41	0.00	-454.41	0.00	454.41	
Total Health Insurance	\$ 77,665.16	\$ 83,168.00	-\$ 5,502.84	\$ 249,504.00	171,838.84	69%
Payroll & Unemployment Taxes	53,116.80	59,184.32	-6,067.52	177,553.00	124,436.20	70%
Payroll Service Fees	5,333.06	2,333.32	2,999.74	7,000.00	1,666.94	24%
Worker's Comp	36,607.00	21,565.68	15,041.32	64,697.00	28,090.00	43%
Total Employee Benefits and Payroll	\$ 182,861.12	\$ 223,526.68	-\$ 40,665.56	\$ 670,580.00	487,718.88	73%
Salaries						
Holiday stipends	1,900.00	2,500.00	-600.00	7,500.00	5,600.00	75%
PTO	24,259.72	51,009.32	-26,749.60	153,028.00	128,768.28	84%
Salaries Admin	86,885.40	83,505.68	3,379.72	250,517.00	163,631.60	65%
Salaries Field Staff	508,310.91	515,765.32	-7,454.41	1,547,296.00	1,038,985.09	67%
Total Salaries	\$ 621,356.03	\$ 652,780.32	-\$ 31,424.29	\$ 1,958,341.00	1,336,984.97	68%
Total Personnel Expense	\$ 804,217.15	\$ 876,307.00	-\$ 72,089.85	\$ 2,628,921.00	1,824,703.85	69%
Unapplied Cash Bill Payment Expense	-567.53		-567.53			
Total Expenses	\$ 1,395,332.25	\$ 1,166,580.36	\$ 228,751.89	\$ 3,499,741.00	\$ 2,104,408.75	60%
Net Operating Income	\$ 507,067.07	\$ 1,109,277.32	-\$ 602,210.25	\$ 100,000.00		
Net Income	\$ 507,067.07	\$ 1,109,277.32	-\$ 602,210.25	\$ 100,000.00		

Bill Payment List
Gilpin Ambulance Authority
April 1-30, 2025

DATE	NUM	VENDOR	AMOUNT
BOK Operating Account			
04/11/2025	99717188	CPS HR Consulting	-122.50
04/11/2025	99717189	CPS HR Consulting	-208.75
04/11/2025	99717190	CEBT	-21,686.70
04/15/2025	8979	Colographic Inc	-2,747.50
04/15/2025	8980	Stryker	-57,319.07
04/15/2025		ESO Solutions, Inc	-1,545.00
04/15/2025	8984	Statewide Internet Portal Authority	-938.00
04/15/2025	8983	GilpinCounty	-30,000.01
04/09/2025	To print	Airgas USA	-3,396.33
04/30/2025	AAPASPVP	National EMS Managment Association	-13,000.00
04/08/2025		Bound Tree Medical, LLC	-2,605.99
04/08/2025		Wild West Capital LLC dba Frontier Upfitting	-7,775.00
04/29/2025		Bound Tree Medical, LLC	-5,410.20
Total for BOK Operating Account			-\$146,755.05
TOTAL			-\$146,755.05

Gilpin Ambulance Authority
Fiscal YTD Summary - 01/01/25 to 04/30/25

	Jan-25	Feb-25	Mar-25	Apr-25	Totals
Beginning AR	\$731,936.68	\$711,763.23	\$1,129,385.48	\$909,204.08	\$731,936.68
Charges/Invoices	\$2,608.67	\$573,557.31	\$222,051.17	\$107,410.27	\$905,627.42
Medicare Contractual	(\$1,124.31)	(\$15,462.79)	(\$22,865.47)	(\$9,346.21)	(\$48,798.78)
Medicaid Contractual	(\$3,893.43)	(\$67,513.56)	(\$56,846.40)	(\$43,268.19)	(\$171,521.58)
Insurance Contractual	(\$3,031.87)	(\$19,102.93)	(\$37,585.53)	(\$34,653.63)	(\$94,373.96)
Facility Contractual	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Patient Contractual	\$0.00	\$0.00	\$0.00	(\$215.86)	(\$215.86)
Total Contractual	(\$8,049.61)	(\$102,079.28)	(\$117,297.40)	(\$87,483.89)	(\$314,910.18)
Allowed Charges	(\$5,440.94)	\$471,478.03	\$104,753.77	\$19,926.38	\$590,717.24
Patient Discounts	\$0.00	(\$2,222.09)	(\$2,334.59)	\$0.00	(\$4,556.68)
Bad Debt	\$0.00	\$0.00	(\$260,625.37)	\$0.00	(\$260,625.37)
Bad Debt Recovery	\$3,285.95	\$0.00	\$818.55	\$1,557.80	\$5,662.30
Bankruptcy	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Misc Adjustments	\$0.00	(\$1,204.48)	\$0.00	(\$2,352.05)	(\$3,556.53)
Total Adjustments	\$3,285.95	(\$3,426.57)	(\$262,141.41)	(\$794.25)	(\$263,076.28)
Medicare Payments	(\$611.53)	(\$5,462.33)	(\$7,879.39)	(\$3,155.73)	(\$17,108.98)
Medicaid Payments	(\$553.25)	(\$18,763.89)	(\$14,657.49)	(\$9,944.81)	(\$43,919.44)
Insurance Payments	(\$8,578.94)	(\$19,565.06)	(\$29,012.12)	(\$34,866.85)	(\$92,022.97)
Facility Payments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Patient Payments	(\$8,274.74)	(\$6,637.93)	(\$11,244.76)	(\$19,085.09)	(\$45,242.52)
Total Payments	(\$18,018.46)	(\$50,429.21)	(\$62,793.76)	(\$67,052.48)	(\$198,293.91)
Insurance Refunds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Patient Refunds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Returned Checks	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Refunds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Change in A/R	(\$20,173.45)	\$417,622.25	(\$220,181.40)	(\$47,920.35)	\$129,347.05
Ending A/R	\$711,763.23	\$1,129,385.48	\$909,204.08	\$861,283.73	\$861,283.73
BAD DEBT ACTIVITY					
Beginning Bad Debt	(\$955,130.91)	(\$951,844.96)	(\$951,844.96)	(\$1,211,651.78)	(\$955,130.91)
Accounts Sent to Bad	\$0.00	\$0.00	(\$260,625.37)	\$0.00	(\$260,625.37)
Bad Debt Adjustments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bad Debt Recovery	\$3,285.95	\$0.00	\$818.55	\$1,557.80	\$5,662.30
Ending Bad Debt	(\$951,844.96)	(\$951,844.96)	(\$1,211,651.78)	(\$1,210,093.98)	(\$1,210,093.98)
OPERATING RATIOS					
Total # of Tickets	1	223	85	41	350
Total # of Bills Sent	8	151	108	78	345
Gross Days in AR	\$299.67	\$181.20	\$102.51	\$85.84	
Avg Charge / Transport	\$2,608.67	\$2,572.01	\$2,612.37	\$2,619.76	\$2,587.51
Avg Revenue / Transport	\$18,018.46	\$226.14	\$738.75	\$1,635.43	\$566.55
A0425 Mileage	\$30.30	\$6,218.70	\$2,318.00	\$1,094.40	\$9,661.40
A0427 ALS Emergency	1	159	61	29	250
A0429 BLS Emergency	0	61	24	11	96
A0433 ALS - Level 2	0	3	0	1	4

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Fax: (303) 582-3390
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Chief's Report

Date: May 12, 2025

Report by: Cody Carroll

- Firstdye implementation
- Multiple interviews
- Hired 1 FTO and 1 Paramedic
- Additional work on fraud investigation
- Work on initial RFP for station remodel
- New Chief vehicle to Cheyenne for upfitting
- Took off to work on house renovation
- FRO survey report

Chief Ambulance Hours											
Year	Jan	Feb	Mar	Apr	May	Jun	Nov	Dec	Total	Avg Medic/Hr	Annual
2025	89	63.75	24	23					199.75	\$ 33.56	\$ 6,703.61
2024	36	186	229	139	144	24	24	53	835	\$ 31.94	\$ 26,669.90

Incidents by Unit Disposition					
Unit Disposition	Incidents				
	Jan	Feb	Mar	Apr	2025
Canceled Prior to Arrival at Scene	14	16	6	11	47
Canceled on Scene		1	6	4	11
No Patient Contact	1	3		1	5
No Patient Found	12	9	6	9	36
Non-Patient Incident (Not Otherwise Listed)	19	9	11	9	48
Patient Contact Made	115	135	147	120	517
Grand Total	161	173	176	154	664

Incidents by Patient Evaluation/Care Disposition					
Patient Evaluation/Care Disposition	Incidents				
	Jan	Feb	Mar	Apr	Total
Patient Evaluated and Care Provided	77	100	109	89	375
Patient Evaluated and Refused Care	33	31	30	19	113
Patient Evaluated, No Care Required	3	4	9	11	27
Patient Refused Evaluation and Care	3		1	2	6
N\A	44	37	28	34	143
Grand Total	160	172	177	155	664

Incidents by Crew Disposition					
Crew Disposition	Incidents				
	Jan	Feb	Mar	Apr	Total
Assumed Primary Care from Another EMS Crew	2			2	4
Back in Service, Care or Support Services Refused	34	34	30	22	120
Back in Service, No Care or Support Services Required	28	23	24	32	107
Incident Support Services Provided (Including Standby)	17	11	12	9	49
Initiated Primary Care and Transferred to Another EMS	1		2	1	4
Initiated and Continued Primary Care	75	97	107	84	363
N\A	3	8	3	5	19
Grand Total	160	173	178	155	666

Incidents by Transport Disposition										
Transport Disposition	Jan		Feb		Mar		Apr		2025	
	Incidents	%	Incidents	%	Incidents	%	Incidents	%	Incidents	%
No Transport	32	20.65%	23	13.45%	20	11.63%	25	16.45%	99	15.33%
Patient Refused Transport	43	27.74%	47	27.49%	54	31.40%	51	33.55%	195	30.19%
Transport by Another EMS Unit	1	0.65%			1	0.58%	1	0.66%	3	0.46%
Transport by Another EMS Unit, with a Member of This Crew					1	0.58%			1	0.15%
Transport by This EMS Unit (This Crew Only)	57	36.77%	74	43.27%	82	47.67%	53	34.87%	265	41.02%
N\A	29	18.71%	30	17.54%	20	11.63%	25	16.45%	103	15.94%
Grand Total	155	100.00%	171	100.00%	172	100.00%	152	100.00%	646	100.00%