Nurture Aid Initiative for Rohingya

NAIR

ANNUAL REPORT

2024-2026

THREE YEARS OF COMMUNITY-LED ACTION AND RESILIENCE



Together We Nurture
Together We Rise

www.nairohingya.org

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Opening Reflection

MESSAGE FROM THE FOUNDER AND CHIEF EXECUTIVE OFFICER



Maung Saw Win/ Hubaib- executive director

The past three year has been a period of both challenge and resilience for the Rohingya community. Despite displacement, limited resources, funding constraints, and growing humanitarian needs, communities continue to demonstrate remarkable strength and determination.

At NAIR, we believe **Rohingya Refugees must be at the center of decisions affecting their lives**. As a Rohingya-led organization, our work is grounded in lived experience, community priorities, and local leadership. Throughout the year, we continued supporting education, protection, mental health and WASH, livelihoods, digital literacy, and emergency response.

The journey has not been easy. Limited funding and operational challenges have required us to adapt, learn, and make careful choices. These experiences have strengthened our commitment to building not only immediate support, but also **skills, leadership, dignity, and long-term community resilience**.

I am deeply grateful to our staff, volunteers, community members, donors, and partners whose dedication makes this work possible. Their trust and support continue to strengthen NAIR and the communities we serve.

As we look ahead, we remain committed to listening to our communities, strengthening Rohingya-led solutions, and creating greater opportunities for a more resilient future.

Together we nurture. Together we rise.

Maung Saw Win
Founder & Chief Executive Officer
Nurture Aid Initiative for Rohingya (NAIR)

MESSAGE FROM THE CHAIR OF TRUSTEES

My involvement with NAIR began in January 2024 when I was introduced to one of the leaders seeking fundraising advice. I soon realized that my initial suggestions reflected assumptions formed far from the realities of camp life. I began listening, learning and became actively involved planning and setting up a crowdfunding campaign.



John Godfrey · Trustee

We began meeting regularly, and the more we talked, the more I realized the extraordinary dedication and capacity of these young leaders to make a difference to their community. My advice was sought on grant funding, which in turn led to new projects being funded. At that point, I realized their position would be strengthened if they were able to apply for and account for funding through a formal legal entity. We therefore set up a charitable trust in New Zealand in September 2025.

In February 2026, I met NAIR's leaders, teachers and students near Cox's Bazar. Hearing their experiences brought home both the hardship endured by more than one million refugees and the determination with which they are building educational and community programs.

NAIR's work matters because it is led by people who understand their community's needs. Our role as trustees is to support that leadership through responsible fundraising, transparent financial oversight and careful stewardship. A New Zealand charitable trust provides an accountable means of receiving and transferring funds for approved activities.

I speak with NAIR's leaders online approximately every two weeks, keeping us connected to changing conditions and emerging needs. The challenges remain immense, but I have great confidence in what Rohingya can achieve when they are trusted and properly resourced.

John Godfrey · Trustee

THE YEAR IN CONTEXT

Community leadership in a protracted crisis

THE CONTEXT WE WORKED IN

During 2025/26, Rohingya refugees in Cox's Bazar continued to face prolonged displacement, limited opportunities, overcrowded living conditions, and growing dependence on humanitarian assistance. At the same time, funding constraints across the humanitarian sector made it increasingly difficult to sustain essential services and community support.

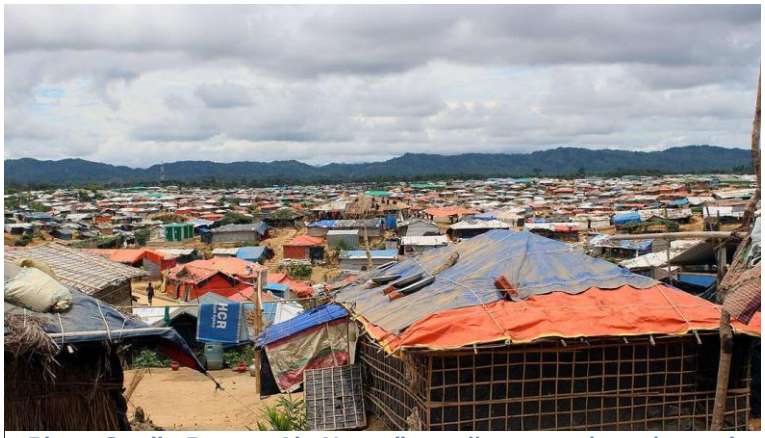


Photo Credit: Protom Alo News (https://www.prothomalo.com)

These conditions shaped NAIR's priorities throughout the year. **Education remained central**, as children continued to face limited access to learning materials. NAIR responded by supporting textbook and educational material distribution to help students continue their education.

Protection risks also remained a serious concern, particularly for children, adolescents, and women. Risks related to **human trafficking, gender-based violence, and child marriage** informed NAIR's awareness and prevention activities, while mental health and WASH needs highlighted the importance of creating safer and healthier spaces for young people.

Limited livelihood opportunities continued to affect vulnerable households. NAIR therefore explored practical income-generating activities, including bamboo crafting, while also strengthening community skills and participation.

Emergencies such as **fires and landslides** further demonstrated the vulnerability of families living in the camps and reinforced the need for flexible, community-based emergency support.

Throughout this period, NAIR's Rohingya-led approach remained essential. Being rooted in the community helped us understand changing needs and respond with practical, locally relevant initiatives. The experience also strengthened our commitment to combining immediate assistance with **education, protection, livelihoods, youth participation, and community resilience**.

These priorities continue to guide NAIR as we work toward a more resilient and empowered Rohingya community.

THE YEAR AT A GLANCE

11 projects and initiatives across 2024–2026	**1,008** students supported with textbooks across 2025 and 2026
600 girls targeted through GBV and child-marriage prevention	**200** young people reached through MHPSS-WASH

.









WHO WE ARE AND HOW WE WORK

By refugees, for refugees

NAIR is a Rohingya-led community-based organization strengthening opportunities, protection, dignity and resilience among children, youth, women and vulnerable households in Cox's Bazar.

OUR MISSION

Our mission is to make sure all refugee people and children get all the support they need, when they need it, no matter what it is.

i. To provide quality education
ii. To offer emergency relief
iii. To empower the community
iv. To advocate for their rights
v. To directly help those in need

OUR VISION

Our vision at NAIR is to create a community where Rohingya refugees can rebuild their lives and flourish. We want a place where they can take control of their future, regain hope, dignity, and opportunities. We can help them achieve this by providing effective support.

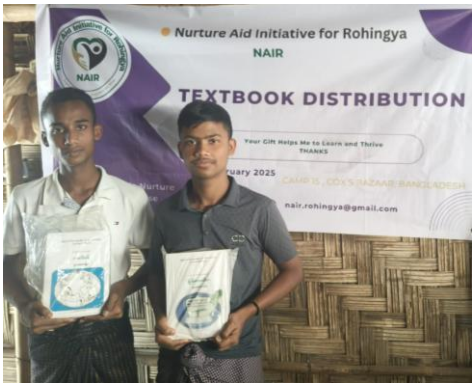
How We Make Desisions



PROJECT NARRATIVE

Education Materials and Textbook Distribution 2025



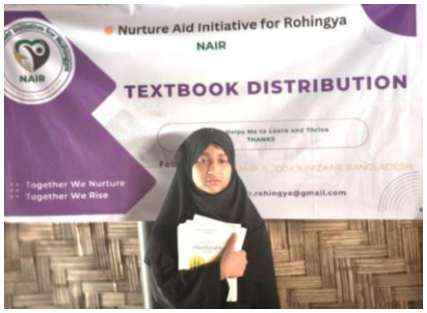


2025

Partner/donor: Individual Donations

Reported reach: 462

Disclosed funding: USD 4,600



OBJECTIVE

To ensure that 462 students in Rohingya community learning spaces had individual, culturally relevant Myanmar-curriculum textbooks to support participation in class and study at home.

WHAT HAPPENED AND WHAT CHANGED

In 2025, NAIR worked with volunteer teachers and community representatives to identify children who had no textbooks or were sharing scarce copies. The distribution gave 462 students their own learning materials and supported continued informal education in camp-based learning spaces. For many children, possessing a book made it possible to follow lessons independently and revisit them at home. Karim, aged 11, had never handled a schoolbook before joining an NAIR learning space. With access to learning materials and support from volunteer teachers, he progressed to reading simple stories, helped his younger siblings learn letters and spoke about wanting to become a teacher. His experience illustrates the significance of a practical intervention in a setting where formal educational opportunities remain severely constrained.

OUTCOMES

462 students received textbooks in 2025.
Students were better able to follow lessons independently and study outside class.
Volunteer teachers reported stronger participation and motivation where children had their own books.
Karim's story provides an example of growing literacy, confidence and peer learning within a family.

PARTICIPANT VOICE

"Before, I waited for others to finish reading before I could study. Now I can follow the lesson myself and read again at home."— [Abdul Karim, 12 year old student from class 7]

Human Trafficking Prevention

2025

· Partner / donor: INGO

· Reported reach: 650

· Disclosed project funding: USD 2,150



OBJECTIVE

To strengthen community protection against human trafficking in Camps 15 and 16 by increasing the knowledge of 500 Rohingya residents, equipping 150 trusted community leaders to educate and support others, and establishing accessible block-level referral contacts.

WHAT HAPPENED AND WHAT CHANGED

Trafficking risks are intensified by prolonged displacement, poverty, restricted movement and employment, and misinformation about work and migration. NAIR responded through a community-led program that combined broad awareness with deeper training for people already trusted within the camps. Across 15 blocks, volunteers delivered 96 small-group awareness sessions for 500 residents, using pictures, real-life examples and discussion in the Rohingya language. A further 150 Imams, Mazhis, women leaders, teachers and young people completed 16 workshops on trafficking indicators, safer decision-making and referral pathways. Fifteen focal people - one for each block - were designated as confidential community contacts. Funding delays pushed the leader training into early July, but the team adjusted the timetable without reducing the planned coverage. The report describes women and young people speaking more openly about exploitation and trained leaders continuing to share prevention messages within their blocks.

OUTCOMES

Pre- and post-training assessments recorded knowledge gains of 70-90% among the 150 trained leaders. Participants reported greater caution about job offers, travel proposals and unfamiliar people approaching families. Fifteen community focal contacts and a referral system were established across the participating blocks. The report records community members beginning to use the referral contacts and informal watch or peer-alert activity emerging in several clusters.



PARTICIPANT VOICE

"Before this, we didn't know how to protect our families. Now, we know what to watch for, what to do, and who to trust." — [Bodiur Rahman, community leader , Camp-15"]

Source: Human Trafficking Project Final Report NAIR, dated 14 July 2025.

MHPSS through WASH

2025

Partner/donor: Private donor

Reported reach: 200

Disclosed project funding: USD 1,100



OBJECTIVE

To improve hygiene knowledge and psychosocial awareness among 200 adolescents and young people in Camp 15 by combining practical WASH education, stress-management messages, hygiene supplies and clearer information about where to seek support.

OUTCOMES

200 participants attended 29 sessions and received hygiene kits.

72% reported increased confidence in practicing safe hygiene.

70% reported improved awareness of mental health and stress-relief practices.

Participants showed greater understanding of available referral pathways, and young people reportedly shared project messages with peers and family members.

WHAT HAPPENED AND WHAT CHANGED

NAIR brought together two concerns that young people in Camp 15 experience every day: maintaining personal hygiene in an overcrowded environment and managing the stress of prolonged displacement. The project delivered 29 interactive sessions for 200 adolescents and young people, supported by practical demonstrations, visual materials and storytelling. Each participant received a hygiene kit, while a simple referral guide identified available mental-health and psychosocial services. Participant feedback changed delivery during the project: when adolescent girls said they were uncomfortable in mixed groups, NAIR introduced female-led sessions and adapted the schedule. The final participation profile was approximately 65% female and 35% male. Community leaders and volunteers helped identify participants, provide venues and monitor attendance. The project report says that the combined approach made sensitive discussions about hygiene and emotional wellbeing easier, although it also notes that a one-month intervention was too short to demonstrate sustained behavior change.



PARTICIPANT VOICE

"Before, I was too shy and afraid to talk about these problems. Now I feel strong, and I know where to get help if I need it." – Fatima , 14 years old girl

Professional Article Writing / Capacity Development

2025

Partner/donor: Zeenath Azmi

Reported reach: 15 refugee youths

Disclosed project funding: USD 1,130



OBJECTIVE

To equip 15 Rohingya young people interested in journalism and writing with practical skills in research, article structure, drafting and editing, while strengthening their confidence to express community experiences and aspirations.

OUTCOMES

1. *Fifteen participants completed the training and each produced at least one original article.*
2. *Three participants received Writing Excellence Awards at the concluding ceremony.*
3. *Participants reported increased confidence in writing, storytelling and self-expression.*
4. *The program created a body of participant writing that could support future publication or advocacy opportunities.*

WHAT HAPPENED AND WHAT CHANGED

Over twelve weeks, 15 young people from Camps 14, 15 and 16 took part in a structured program on professional article writing. Twenty-four interactive sessions moved from research and outlining through drafting, editing and presentation. Participants received writing materials and printed guidance, while the trainer provided continuing mentorship and additional help for those writing in English. Each participant completed an original article on a chosen theme. The program concluded with an awards ceremony at which three participants received Writing Excellence Awards, certificates and trophies. Camp restrictions occasionally required flexible scheduling, and some participants needed more individual language support, but the report identifies mentoring, regular refreshments and public recognition as important to attendance and motivation. It recommends creating publication and digital-writing opportunities so participants can continue developing their work and contribute to advocacy and community dialogue.

PARTICIPANT VOICE

“Before this training, I found it difficult to express community issues clearly. Now I feel more confident in writing and sharing our experiences in a professional way.” – *Anos (trainee of Article Writing Project)*

GBV and Child Marriage Prevention

2025–26

Partner/donor: GRYN

Reported reach: 600

Disclosed project funding: USD 1,500





OBJECTIVE

To increase understanding of gender-based violence and child marriage, help participants recognize different forms of abuse and harmful gender norms, and strengthen awareness of safe disclosure, referral pathways and survivor-centered support.

WHAT HAPPENED AND WHAT CHANGED

The available training material presents gender-based violence as a human-rights issue rooted in unequal power and socially constructed gender roles. It introduces physical, sexual, psychological and economic violence, as well as harmful practices including child marriage, and explains how violence can restrict access to family-planning and reproductive-health services. From this material, the project appears intended to give participants a shared language for recognizing abuse, responding safely and identifying appropriate sources of help. The content emphasizes compassionate, confidential and survivor-centered care rather than blame or stigma. Because the available file is a generic Pathfinder International training deck rather than a NAIR completion report, this description records the apparent educational purpose only and does not claim that particular activities or outcomes were achieved.

OUTCOMES

1. *Intended learning included distinguishing sex from socially constructed gender roles and understanding how gender inequality contributes to violence.*
2. *Intended learning included recognizing physical, sexual, psychological and economic violence and harmful practices such as child marriage.*
3. *Intended learning included understanding the importance of safe disclosure, referral pathways and confidential, survivor-centered support.*

PARTICIPANT VOICE

“The session helped me understand the risks of child marriage and gender-based violence. I learned that we have the right to speak up, seek support, and help protect others in our community.”— *[Shanu, 16 years old participant]*

Emergency Assistance — Fire-Affected Families

2026

Partner/donor: individual Donations

Reported reach: 60

Disclosed project funding: USD 400





OBJECTIVE

To provide rapid, practical assistance to particularly vulnerable households affected by the January 2026 fire in Camp 16, with priority given to mothers and infants.

OUTCOMES

1. *The January emergency appeal raised US$786.*
2. *Emergency baby nutrition and household utensils were distributed.*
3. *Sixty people affected by the Camp 16 fire received assistance.*
4. *Community volunteers helped identify and prioritize particularly vulnerable households.*

WHAT HAPPENED AND WHAT CHANGED

A major fire in Camp 16 destroyed the dwellings and possessions of around 1,000 families. NAIR's Rohingya volunteers, based close to the affected area, used their community knowledge to identify households facing acute needs, particularly mothers caring for infants. The January emergency appeal raised US$786. Once supplies could be arranged, NAIR distributed emergency baby nutrition and household utensils, assisting 60 people. The response was modest in relation to the scale of the disaster, but it directed flexible support to immediate needs identified by affected families and demonstrated the value of trusted, community-based volunteers in the first stages of an emergency.

PARTICIPANT VOICE

"When the fire destroyed our belongings, we did not know how we would manage. The support we received helped our family replace some of the essential things we had lost and gave us hope during a very difficult time."— *[Asiya, a mother of 3months old baby,]*

Education Materials and Textbook Distribution 2026



2026

Partner/donor: Crowdfunding / individuals

Reported reach: 546

Disclosed project funding: USD 3,378

OBJECTIVE

To help 546 students begin the 2026 academic year with their own textbooks and structured learning materials, improving access to lessons and opportunities for independent study.

OUTCOMES

1. *546 students received textbooks in 2026.*
2. *Students gained more consistent access to lesson content and could study independently at home.*
3. *Teachers reported more focused active and organized participation in class.*
4. *The distribution strengthened continuity between classroom learning and study within students' households.*

WHAT HAPPENED AND WHAT CHANGED

NAIR again coordinated with volunteer teachers and community representatives to identify students in selected camp blocks who were sharing books or had none. The 2026 distribution reached 546 children. In bamboo-and-tarpaulin learning spaces, a personal textbook is more than an item of stationery: it allows a student to follow the teacher, revise after class and share learning with siblings. Teachers described classes becoming more focused and organized when students could work from their own copies. The project continued NAIR's community-led response to the shortage of formal educational opportunities, using local knowledge to direct limited resources to children with the greatest need.

PARTICIPANT VOICE

“Before, I waited for others to finish reading before I could study. Now I can follow the lesson myself and read again at home.”
— Student participant (anonymous)

Sources: NAIR Impact Report 2024–2026 and NAIR newsletters. The quotation is from an actual participant; publication permission and anonymous attribution have been confirmed.

Bamboo Crafting Livelihoods

2026

Partner/donor: Private donor

Reported reach: 30

Disclosed project funding: USD 900



OBJECTIVE

To enable 30 skilled Rohingya bamboo artisans in Camp 15 to restart household-based production and earn income by providing bamboo, basic tools and practical guidance on production, pricing and savings.



WHAT HAPPENED AND WHAT CHANGED

Many Rohingya households arrived in Cox's Bazar with skills that displacement has made difficult to use. In Camp 15, experienced bamboo artisans knew how to make baskets, containers and household goods but lacked the materials and tools needed to restart production. NAIR identified 30 artisans through community consultation and supplied bamboo and basic equipment, allowing participants to make and sell products through existing informal buyers, neighboring households and small traders. The project built on skills already held in the community rather than introducing a lengthy external training course. Short orientation and follow-up support addressed production planning, quality, pricing and simple savings, with the intention that artisans could reinvest part of their earnings in further raw materials. The approach kept production household-based and low-profile, reflecting protection constraints inside the camp and prioritizing economically vulnerable artisans.

OUTCOMES

1. *Thirty skilled artisans were supplied with bamboo materials and basic tools and began making products for sale.*
2. *Participants produced baskets, containers and other household items using existing skills.*
3. *Artisans gained practical guidance on costing, pricing, product quality and small savings.*
4. *The target of at least 80% of participating artisans earning income daily*

PARTICIPANT VOICE

"The bamboo crafting training gave me a practical skill to earn an income. Receiving the bamboo crafting kit means I can continue practicing the skill and use it to make products for my family's livelihood." - Gonu Miya, Community-Based Income Generating Activities through Bamboo Crafting, Camp 15, Ukhiya, 2026

GOVERNANCE AND ACCOUNTABILITY

Board of Management

1. Maung Saw Win/Hubaib
   Executive Director
2. Mohammed Ayeas
   Finance & Accounting
3. Shamu Ana
   Women's Engagement Officer
4. Mohammed Rafique
   Trainer & Security Advisor
5. Dr. John Godfrey
   Trustee



Governance during the year

NAIR is registered as a charitable trust in New Zealand.

The day-to-day leadership, program management, and financial accountability are overseen by a board of refugees living within the camp in Cox's Bazar, Bangladesh and the Trustee.

This board meets approximately every 2 weeks or as required.

Trust information

Legal name and registration details:	Nurture Aid Initiative for Rohingya. NZBN: 9429053054562
Registered address:	21 Hunters Park Drive, Three Kings, AUCKLAND 1024. New Zealand.
Bankers:	Westpac New Zealand
Principal contact:	Dr John Godfrey
Email:	john@johngodfreyassoc.com

FINANCIAL STATEMENTS

Two-year cash-basis financial statement

For the year ended 30 June 2026, with the previous period from the first transaction on 26 January 2025 to 30 June 2025.

Provisional management accounts — not audited or reviewed

Cash received

	2025/26 USD	2025/26 BDT	2024/25 USD	2024/25 BDT
Individual Donations	7,642.70	935,822.29	2,872.00	350,384.00
Corporate Donations — John Godfrey & Associates	1,804.50	220,586.72	0.00	0.00
Grants	3,628.46	444,768.91	0.00	0.00
Nationality for All — BLAST Fellowship	1,643.46	200,975.60	0.00	0.00
Women's Refugee Commission — GBV workshops	1,500.00	184,200.00	0.00	0.00
Endangered Languages Program — Endangered Languages	485.00	59,593.31	0.00	0.00
Other cash received — funds received as agent	1,500.00	184,200.00	0.00	0.00
Other cash received — WRC fee amount pending	30.00	3,684.00	0.00	0.00
Total Cash Received	**14,605.66**	**1,789,061.92**	**2,872.00**	**350,384.00**

FINANCIAL STATEMENTS — CONTINUED

Cash paid and result

	2025/26 USD	2025/26 BDT	2024/25 USD	2024/25 BDT
Textbooks	3,446.88	424,638.00	2,981.69	355,943.12
Solar Units	2,059.69	263,360.00	0.00	0.00
Emergency Appeals	705.38	85,500.00	0.00	0.00
Emergency Medical Assistance	864.43	100,712.00	0.00	0.00
Unrestricted Assistance	129.33	15,742.08	0.00	0.00
BLAST Fellowship	1,651.54	202,500.00	0.00	0.00
GBV & Child Marriage Workshops	1,522.05	179,843.65	0.00	0.00
Writers' Workshop	800.73	96,197.57	0.00	0.00
Endangered Languages	488.64	60,335.00	0.00	0.00
Classroom Equipment & Supplies	310.31	38,620.00	0.00	0.00
Website Development	247.94	30,204.47	0.00	0.00
Funds transferred as agent	1,539.93	181,956.35	0.00	0.00
Fundraising Costs	563.95	68,970.66	214.47	26,123.65
Bank Fees	43.37	5,301.45	0.00	0.00
Total Cash Paid	**14,374.17**	**1,753,881.23**	**3,196.16**	**382,066.77**
Surplus / (Deficit)	**231.49**	**35,180.69**	**-324.16**	**-31,682.77**

NOTES TO THE FINANCIAL STATEMENTS

Basis. Cash receipts and cash payments. Amounts are translated using actual transaction/platform rates where available and transaction-date reference rates otherwise.

Reporting periods. Previous period: first transaction on 26 January 2025 to 30 June 2025. Current year: 1 July 2025 to 30 June 2026.

Trustee Transactions. Some transactions during the first crowdfunding campaign moved through the trustee's personal account. Unresolved personal items are provisionally treated through the Trustee's current account. They are not automatically classified as donations or program expenses.

Recycled USD250 transaction. The second February 2026 USD250 Stripe charge is excluded from donation income. Its actual Stripe fee remains in Fundraising Costs.

Income classification. Crowdfunding is classified as Individual Donations except the confirmed USD250 corporate gift. Nationality for All, Women's Refugee Commission and Endangered Languages Program receipts are Grants.

WRC agency transaction. Of the USD3,030 received from WRC, USD1,500 is grant income for NAIR, USD1,500 was received and paid solely as agent for a third party, and USD30 remains provisionally classified pending confirmation of the related fee.

Website services. Website expenses are shown as an in-kind corporate gift and as Website Development/Bank Fees expenditure.

Fees. Stripe/GoGetFunding fees are Fundraising Costs; Westpac/card fees are Bank Fees; Wise/Bkash remittance costs are included in the relevant project.

Status. Provisional management accounts prepared from supplied bank, Wise, Stripe, crowdfunding, invoice and corroborating records; not audited or reviewed.

Provisional cash position at 30 June 2026

	USD	BDT
Cash at Westpac	90.36	11,085.40
Less: Trustee Current Account	-378.80	-46,470.66
Accumulated funds / (deficit)	**-288.44**	**-35,385.26**
None	–	–

PARTNERS, SUPPORTERS AND LOOKING AHEAD

With gratitude

Your support enables NAIR to respond to immediate needs while building stronger opportunities for education, protection, livelihoods, and community resilience.

PRIORITIES FOR 2026-27

Education- Expand access to essential learning materials and strengthen opportunities for Rohingya children to continue their education.

Protection- Strengthen prevention and awareness around trafficking, GBV, child marriage, and other protection risks, with safer pathways to support.

Livelihoods- Increase practical skills and small-scale income-generating opportunities for vulnerable households, particularly through community-based initiatives.

Youth Leadership- Create more opportunities for young people to develop skills, lead community activities, and contribute to positive change.

Evaluation and Organizational Development- Strengthen monitoring, learning, accountability, policies, and organisational systems so NAIR can deliver programs more effectively and responsibly.



Contact

Nurture Aid Initiative for Rohingya

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Together We Nurture Together We Rise