

# The Platform Builder

## The Story and Entrepreneur Journey of Mark Kembel

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### Introduction

My career has always been guided by one belief:

**Technology platforms change industries when they connect data, intelligence, and people in new ways.**

From the early days of personal computing to artificial intelligence and digital twin systems, I have always been drawn to the same type of challenge — building technology that can become the foundation for entire ecosystems.

This journey began at Microsoft and eventually led me to design what I believe could become a new category of healthcare technology:

**The GS-AI Core Digital Twin Platform — a Surgical Intelligence Platform designed to help hospitals learn from every surgical procedure.**

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### Chapter 1

## The Day I Realized Surgery Needed an Operating System

The idea did not arrive all at once.

It formed slowly over years of working with software systems, artificial intelligence, and large datasets.

But one day the realization became clear.

Hospitals generate some of the most complex and valuable data in the world.

Every day operating rooms produce:

- CT scans
- MRI imaging

- surgical video
- patient monitoring data
- surgical equipment telemetry
- clinical records



**3-Year Revenue Model (Multi-Layer Platform)**

**Revenue Numbers**

Revenue Stream	Year 1	Year 2	Year 3
AI Database	\$800K	\$4M	\$12M
Digital Twin Platform	\$700K	\$6M	\$33M
<b>Total Revenue</b>	<b>\$1.5M</b>	<b>\$10M</b>	<b>\$45M</b>

Yet most of this data lives in **separate systems that rarely communicate with each other.**

Imaging systems store images.

Electronic health records store patient data.

Surgical robots store device information.

Monitoring systems record patient vitals.

Each system holds part of the story — but none of them combine everything into a complete picture.

At that moment I began asking a simple question:

**What if surgery had its own operating system?**

What if all of the information generated during surgery could be connected into a single intelligent platform?

What if every surgical procedure could contribute to a system that learns and improves over time?

That question led to the idea of creating a **digital twin of surgery.**

A digital twin is a software model that mirrors a real-world system.

Industries such as aerospace and manufacturing already use digital twins to simulate complex machines, analyze performance, and predict outcomes before changes are made in the physical world.

But surgery — one of the most complex human activities — had no such system.

That realization became the seed for what I would later design as the **GS-AI Core Digital Twin Platform.**

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## Chapter 2

# Learning Platform Thinking at Microsoft

My journey into platform design started years earlier at Microsoft.

I joined the company during one of the most important moments in the history of personal computing — the development and release of **Windows 95.**

I worked on the **Windows 95 printer development team**, contributing to a product that would go on to transform the way millions of people used computers.

Working inside Microsoft was an extraordinary experience.

The scale of engineering coordination required to ship an operating system was unlike anything I had seen before.

My role included producing weekly engineering status reports reviewed by senior leadership, including Bill Gates.

That environment taught me several lessons that would shape my career:

- large systems require disciplined architecture
- software platforms enable entire ecosystems
- the most successful technology products are foundations others build upon

My work on that team earned me a **Microsoft Ship-It Award**, but the real reward was the perspective it gave me on how transformative software platforms are built.

### Chapter 3

## Building My First Company

After Microsoft, I decided to take the entrepreneurial path.

I founded **InterTest.com**, a software testing and developer training company focused on improving enterprise software quality.

InterTest worked with organizations including:

- Microsoft
- Boeing
- community colleges
- enterprise software development teams

The company delivered testing tools and technical education programs designed to help organizations improve how they build software.

Over time, InterTest grew into a **multi-million-dollar business**, supported by a small but highly effective team.

Building that company taught me lessons that every entrepreneur eventually learns:

- how to translate technical ideas into real products
- how to build partnerships
- how to scale a business with limited resources

But the most important lesson was this:

**Ecosystems are more powerful than individual products.**

That idea stayed with me long after InterTest was established.

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## Chapter 4

# Entering the Age of Artificial Intelligence

As artificial intelligence began transforming industries, I became increasingly interested in how machine learning could analyze complex systems.

This interest led me to develop **AI Online Developer+**, where I worked on AI training programs, consulting initiatives, and early prototypes of AI-driven solutions.

Through that work I began studying how AI could analyze massive datasets and generate insights that humans might miss.

Healthcare quickly stood out as one of the most important areas where AI could make a difference.

The sheer volume of medical data generated by hospitals is enormous.

Yet most of it remains underutilized.

That realization brought me back to the question that started forming earlier:

**What if all hospital data could be unified into a single intelligent system?**

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## Chapter 5

# Designing the GS-AI Core Digital Twin Platform

That question led me to design what I now call the **GS-AI Core Digital Twin Platform**.

The concept is to build a **Surgical Intelligence Operating System** capable of learning from every surgical procedure.

The architecture begins with **data ingestion**.

The platform collects data from across the hospital environment:

- CT and MRI imaging
- DICOM medical image systems
- surgical cameras
- robotic surgical systems
- patient monitoring devices
- hospital electronic health records

All of this information flows into the platform's central data layer.

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## The AI Digital Twin Database



At the center of the system is the **AI Digital Twin Database**.

This database is designed to serve as the historical memory of the platform.

Instead of using a single database model, the system combines several specialized technologies.

### **Object Storage**

Stores large data files such as:

- medical images
- surgical video
- 3D anatomical models

### **Time-Series Databases**

Capture real-time streams from:

- patient monitoring systems
- operating room sensors
- surgical equipment telemetry

### **Graph Databases**

Map relationships between medical information such as:

- anatomy structures
- surgical procedures
- treatment pathways

### **Vector Databases**

Allow artificial intelligence systems to search and analyze complex datasets using machine learning embeddings.

This architecture creates a powerful **AI healthcare data platform** capable of understanding surgical environments.

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## **The Digital Twin Intelligence Pipeline**

The GS-AI platform follows a simple but powerful pipeline:

**Real-World Surgery → Data Pipeline → Twin Database → AI Analysis → Visualization**

Each procedure feeds new data into the system, allowing continuous learning.

Over time the platform becomes smarter with every surgery performed.

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### **Artificial Intelligence in Surgery**

The AI layer of the platform can perform a wide range of tasks.

Examples include:

- tumor detection using computer vision
- surgical planning simulations
- implant optimization
- complication risk prediction
- surgical workflow analysis

As more procedures are analyzed, the platform can begin identifying patterns that help surgeons make better decisions.

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### **Visualization and Surgical Interfaces**

The final layer of the platform is the interface surgeons use.

Through advanced visualization tools surgeons could:

- explore 3D anatomical models
- simulate surgical procedures
- analyze surgical data
- review AI predictions

Future versions of the platform could integrate with **augmented reality surgical displays**, allowing surgeons to see digital information during procedures.

This is where the concept of the **surgical digital twin** becomes truly powerful.

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### **A New Category of Healthcare Platform**

Rather than simply creating another healthcare database, the platform is designed as a new category of system:

**Surgical Intelligence Platform as a Service (SIPaaS).**

Hospitals could use this platform to:

- store surgical data
- analyze medical imaging
- simulate procedures
- train surgeons
- improve operating room efficiency

Because hospitals already spend large budgets on imaging infrastructure, this platform could integrate with existing systems while dramatically expanding their capabilities.

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## Looking Toward the Future

The GS-AI Core Digital Twin Platform represents more than a single product.

It represents the possibility of creating an **operating system for surgical intelligence**.

By combining:

- artificial intelligence
- digital twin simulation
- advanced healthcare databases
- immersive visualization technologies

the platform could transform how surgery is planned, performed, and analyzed.

Every procedure could contribute to a continuously learning system designed to improve patient outcomes.

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## Career Timeline

### Early Career

#### Microsoft — Windows 95 Development

- Worked on the Windows 95 printer development team
- Contributed to one of the most influential operating systems in computing history
- Produced engineering status reports reviewed by senior leadership
- Earned a Microsoft Ship-It Award

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## Entrepreneurship

### Founder — InterTest.com

- Built a software testing and developer training company
  - Worked with organizations including Microsoft and Boeing
  - Generated multi-million-dollar revenues
  - Developed enterprise developer training programs
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## Artificial Intelligence Development

### AI Online Developer+

- Developed AI training programs
  - Built AI consulting initiatives
  - Explored machine learning applications across industries
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## Healthcare Technology Innovation

### Founder — Global Surgical AI Healthcare

- Designed the GS-AI Core Digital Twin Platform
  - Developed the concept of a Surgical Intelligence Platform
  - Designed an AI Digital Twin Database architecture for hospitals
  - Working toward building a global surgical intelligence ecosystem
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## Final Thoughts

Looking back, the pattern in my career has been consistent.

I am drawn to challenges where **platform technologies can transform complex industries.**

From operating systems to developer platforms to artificial intelligence systems, the goal has always been the same:

**build technology that helps people solve difficult problems.**

The “**GS-AI Core Digital Twin Platform**” is my attempt to bring that philosophy to healthcare.

If successful, it could help create a future where every surgery contributes to a system that continuously improves the safety and effectiveness of surgical care worldwide.






And that is a vision worth pursuing.

Mark Kembel

## So can you license it to other industries?

**Yes — because the core engine is reusable.**

You're basically licensing the **same brain**, just applied to different bodies:

Industry	What your platform would do
 Aerospace	Simulate aircraft systems, predict failures, optimize maintenance
 Manufacturing	Model factories, improve production, reduce downtime
 Automotive	Test vehicles digitally before building them
 Energy	Monitor power grids, predict outages
 Healthcare	(your current focus) simulate surgeries and patient outcomes



## Potential Company Valuation

AI healthcare platforms often trade at:

**8x – 12x revenue**

With **\$50M revenue**

Estimated valuation:

**\$400M – \$600M company**

### The Important Strategic Point

Your **AI Database + Digital Twin combination** is powerful because:

Database = **data moat**

Digital Twin = **clinical workflow product**

TI am now inviting investors of all types—angel, accredited, family office, and strategic partners—to participate in our stock offering with an investment of **\$250,000 to \$5,000,000**, and an individual entry option of **\$100,000**. We are offering a **Convertible Note with a 20% discount to the Series A price**.