# Senior Software Project Manager

Sim Mann

## Senior Software Project Manager

5.5 years + experience managing & delivering complex multi-functional software projects (SAP ERP Software - S/4HANA Private Cloud)

- Specialized in high-value SAP software implementation projects:
   Project management (PMO), resource management, quality assurance,
   Hands-on SAP software configuration, unit testing, defect resolution, cutover experience
- Highly experienced managing and integrating cross-functional teams:
   Baselining requirements, project roadmaps, delivery governance,
   executive presentations, and stakeholder engagement & management
- Strong leadership skills:
   Ability to build trusting relationships and influence others
   Ability to communicate, negotiate, and rationalize priorities



Sim Mann
Santa Clara, California



## Professional Journey - Functional SAP Consultant to Sr. PM

#### Relevant Experience:



Project Manager (SAP Software)

John Hancock / Manulife



Project Manager (SAP Software)
IBM Consulting



Senior Project Manager (SAP Software)

IBM Consulting

September 2018 - January 2019

- Managed delivery of \$5M SAP project
- Managed system integrated testing with cross-functional teams and vendors
- Managed cutover activities & data migration mock load efforts with technical teams
- Developed hands-on SAP technical skills

March 2020 - April 2022

- Integrated 43 functional, technical, data migration, and quality assurance team members to effectively deliver SAP BRIM project
- Inherited 2 months delayed project; implemented governance, processes, and allocated additional resources for on-time delivery
- Managed completion of 9 cutover milestones to move dev & API interfaces from non-production to production env.

Promoted

April 2022 - Present

- Led software PMO in successful implementation of \$65M SAP software project
- Provided strategic direction and leadership for project governance for project launched with 6M customers
- Led management & integration efforts required for defect resolution (root cause analysis, resolution, and timely status updates)

# Senior Software Project Manager - IBM Consulting









#### Value-adding Skills / Expertise:

Software Development Methodologies

Software Development Lifecycle (SDLC)

Certified - Agile Scrum Master (SAFe)

Certified - Microsoft Excel

Specialized - SAP Software Mgmt. (BRIM)

#### Managed Quality Assurance:

- Defect Resolution & Unit Testing
- User Acceptance Testing
- Integration Testing

#### Managed Plan Alignment:

- API Integration
- Data Migration

# Professional Approach - Software Project / Program Manager

- Experienced & Certified in Agile Methodology
- Experienced in Waterfall Methodology
- Comfortable with Iterative vs. Incremental Workflows
- Experienced Creating & Managing:

Organization of Potential:
 Risks
 Actions
 Issues
 Decisions

Change Logs

- Tracks Requests for Change:
  - Submission
  - Review & Approval
  - Implementation
  - Closure

WBS RTM

- Work Breakdown Structure:
  - Deliverable-oriented breakdown of project
- Requirements Traceability Matrix:
  - Requirement Request Details

RACI GANTT Roadmaps

- Responsibility Assignment Matrix
- Gantt Charts (Project Timelines)
- Roadmaps (Outcome Focused)

## Professional Approach - End-to-End Complex Software Project Mgmt.

Experienced in managing complex, high visibility, high stress, and high value software projects:

# Requirements **Definition**

- Gathering & baselining business requirements
- Blueprinting & comparing source system functions with new software capabilities

# Configuration / Functional Design

- Describe product's features as seen by the Stakeholders & PO's
- Define & mockup the functionality of a particular area

# Unit Testing & Defect RCA

Quality Assurance

- Unit testing the development functionality
- Root cause analysis & documentation for defects resulting from testing

### UAT & SIT

- User Acceptance Testing
- System Integrated Testing

# IBM Project - Air Canada SAP Implementation





#### Project Scope:

Replace Air Canada's core financial systems (Peoplesoft Finance, Hyperion FMS, and BackOffice Finance) with SAP's S/4HANA Private Cloud Edition ERP solution.

Role: Senior Software Project Manager

Responsibilities:

Manage program roadmaps, requirements, scope, schedules & deliverables with development teams, partners, quality assurance teams, and stakeholders

Continuously align & unify all project team members to understand technical issues, project objectives, and drive collaboration with focus on expected business outcomes

Strong ability to influence partners & push projects forward & overall roadmap and milestone management (in collaboration with QA and Data Migration team)

Manage risks & issues while communicating and adjusting timelines. Identify and execute on process optimization opportunities (internally & with partners)

Represent PMO – Create and deliver metric and process-driven executive presentations as part of bi-weekly project steering committee forum

Manage & coach – Create and disperse project governance expectations and guidelines focused on an Agile-Waterfall hybrid delivery model, as required by Air Canada

# IBM Project - 407-ETR Toll Highway - SAP Implementation 18 407 Express Tollars









#### Project Scope:

Replace 407's core financial system (Peoplesoft Finance) with SAP's S/4HANA Private Cloud Edition ERP solution and manage all testing scope for subscription & pay-per-use toll highway charge plan model.

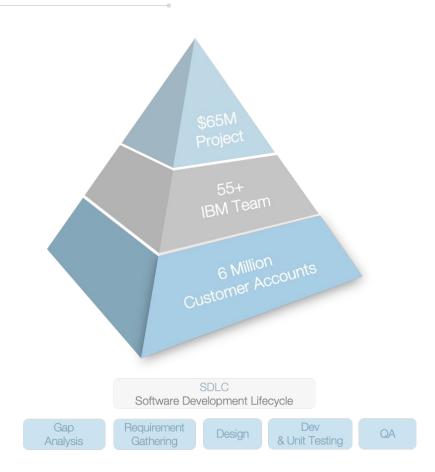
Role: Software Project Manager

Responsibilities:

Managing technical team as part of PMO in successful implementation and launch of \$65M BRIM SAP project

Integration & collaboration to align all involved cross-functional teams via Agile methodology & create and maintain critical project roadmaps

Managed requirement gathering & refinement efforts followed by baselining into the requirements traceability matrix in alignment with the business process hierarchy



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#### Software x Hardware

Hardware component on SAP project: Transponder units for a toll-series highway

#### HWE x SWE Roadmapping

Incorporated hardware roadmap dependencies & milestones into software roadmap

#### **HWE PMO** Integration

Collaborated with HWE PMO to manage requirement gathering with software integration

#### Cross-functional Requirements

Managed software configuration reqs. for embedded tech

(low battery identifier & charge plans)



# Founded & Developed - 'Touch of Elegance' - eCommerce Brand

- Founded South Asian E-commerce fashion brand & launched social media presence
- Led efforts for product management, order billing & processing, order management & fulfillment, and marketing
- Designed and created website to allow for a complete digital shopping experience
- Managed selecting & importing of inventory followed by capturing product photos
- Managed marketing campaigns on social media platforms, fuelling increased sale conversions

8,000+ Followers



to order fulfillment process