

Systemic Shared Equity™ and the Wealth Equity Gap In America

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When nothing changes, nothing changes. People become disengaged and demoralized. “Americans’ overall outlook on the country has changed over the past 27 years. In fall 1998, about 60% of Americans said they were satisfied with the way things were going in the US. Today, that number stands at 24%.” [\(Levy, A.E. December 29th, 2025\)](#) As the fourth largest economy in the world, California has proposed a 5% wealth tax on Billionaires who are threatening to leave the state. The issue is that paper income statements and “cash on hand” liquidity may vary significantly based on a person's financial position or the stage of maturation of a company, its valuation based on revenue, and earnings. There is significant research on the relationship between state corporate tax rates and economic output (GDP). So a flat tax may not be as feasible as one might think.

However, these findings are often nuanced and depend on whether the research focuses on local state growth or the national contribution. “While in 1998, 70% of respondents thought quality of life would improve for the rich, respondents were about split on whether things would improve or worsen for the middle class, and most expected life to get worse for the poor. Nearly 8 in 10 expected Americans in the future to have less personal privacy, and 57% thought that they’d experience less personal freedom. Most also expected higher crime rates, poorer environmental quality, and lower moral values. A 71% majority said it would be harder to raise children to be good people.” [\(Levy, A.E. December 29th, 2025\)](#)

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The hardest problems to solve in the world. Are the problems no one wants to talk about? As leaders, holding ourselves accountable helps others hold themselves accountable. The best way to help others work in their best interest is by leading by example.

- As “leaders,” how do we help work with others towards goals that are in their own best interest, yet they aren’t ready to prioritize?
- As innovators and entrepreneurs, how do you generate interest in a product or service people need, but aren’t sure they want to talk about?
- How do we empower more people to work towards investing in solutions for long-term goals?

Progress does not move at the pace of privilege. But with priorities and principles. Because when working towards progress, we must work with purpose. A summary of the key findings from economic literature and major policy studies follows below:

1. The "Zero-Tax" State Performance: Research often compares states with zero corporate income tax (such as **Texas, Washington, Nevada, South Dakota, Wyoming, and Ohio**) against high-tax states.

- **GDP Growth Correlation:** Generally, states with lower or zero corporate income taxes have shown faster GDP growth rates than states with high income taxes over the last decade. For example, the

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[Tax Foundation](#) and [American Legislative Exchange Council ALEC](#) frequently cite that "zero income tax" states outperform high-tax states in population and [GSP \(Gross State Product\)](#) growth.

- **The "Gross Receipts" Nuance:** It is critical to note that many "zero corporate income tax" states (like Washington, Texas, and Ohio) essentially replace corporate income tax with a [Gross Receipts Tax \(GRT\)](#) (e.g., [Texas Franchise Tax](#), [Washington B&O Tax](#)). Research indicates these taxes can sometimes have a higher effective burden on low-margin companies than a standard corporate income tax, even though the headline rate is "zero."

2. Research on Economic Impact & GDP Contribution: Academic research suggests the relationship is not a simple "lower taxes = higher GDP."

- **Who actually benefits? (The "Incidence" Question):** A major [NBER study by Suárez Serrato and Zidar \(2016\)](#) analyzed who benefits when states cut corporate taxes. They found:
 - **40%** of the benefit goes to firm owners (shareholders), often located outside the state.
 - **35%** goes to workers (wages).
 - **25%** goes to landowners (property values).

Conclusion: A significant portion of the "GDP contribution" generated by tax cuts leaks out of the state to shareholders elsewhere, meaning the local economic multiplier is lower than often claimed.

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- **Impact on Firm Location vs. Creation:** Research indicates that low corporate taxes are very effective at causing **firm migration** (companies moving headquarters to the state) but less effective at causing **organic firm creation** (startups).
 - **Kansas Experiment:** A famous case study where Kansas cut business taxes to near zero (2012–2017) in hopes of boosting GDP. Most retrospective studies found that it did not lead to significant boosts in state GDP compared to neighboring states, primarily because the revenue loss forced cuts in infrastructure and education, which negatively impacted the business climate.
- **The "Disconnect" Study:** Harvard Business School research has highlighted a "disconnect" where high corporate profits (often aided by low effective tax rates) do not automatically translate into domestic investment or GDP growth. This suggests that simply lowering rates increases corporate **profitability** (which counts toward GDP) but does not necessarily increase **activity** (jobs/factory output) at the same rate.

3. Contribution to National GDP: When looking at the aggregate contribution to the national GDP:

- **High-Tax States still dominate nominal GDP:** Despite the growth of low-tax states, the largest contributions to US GDP still come from states with moderate-to-high corporate tax rates (e.g., **California, New York, Massachusetts**). This is due to "agglomeration

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effects"—companies stay because the talent pools and infrastructure (funded by taxes) are superior.

- **Low-Tax States are rising:** States like **Texas** and **Florida** (low/no income tax) are rapidly increasing their share of the national **GDP**, driven largely by attracting headquarters from high-tax states.

Summary Table and Consensus of Research: Regarding the nuances of "paper wealth" versus liquidity. The proposal we are referring to is the "2026 Billionaire Tax Act" (Initiative 25-0024), which was filed recently for the 2026 ballot.

Research Focus	General Finding
State GDP Growth	Positive Correlation: Low/Zero tax states tend to grow faster, though causality is debated (is it the tax, or the weather/regulation?).
Firm Location	Strong Link: Companies definitely move their headquarters to low-tax jurisdictions.

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New Business Creation	Weak Link: Low taxes have a minimal effect on the rate of <i>new</i> startups forming.
Revenue Impact	Negative: Tax cuts rarely "pay for themselves" via growth; they usually lead to reduced public services unless spending is cut.

One central economic flaw: Wealth for the ultra-rich is rarely sitting in a bank account—it is tied up in equity, much of it unrealized and illiquid. Here is a breakdown of the current proposal, and why the "liquidity" argument is the biggest hurdle, and the feasibility challenges noted.

1. The Proposal: "[2026 Billionaire Tax Act](#) (Initiative 25-0024)": This is a real initiative currently gathering signatures. If passed, it would be stricter than previous attempts (like [AB 259](#)).

- **The Rate:** A one-time 5% tax on the net worth of individuals with more than **\$1 billion** in assets.
- **The Target:** It affects approximately **200 billionaires** in California.
- **The Exit Mechanism:** To prevent people from leaving, it includes a "lookback" provision that attempts to tax anyone who was a resident as

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of **January 1, 2026**, or who recently left, challenging the constitutional right to freedom of movement.

- **Revenue Use:** 90% would be earmarked for healthcare (specifically mediated by the sponsors, largely healthcare unions) and 10% for schools/food assistance.

2. The Feasibility Problem: "Paper Wealth" vs. Liquidity: The point about financial position is the primary argument against this tax in economic circles.

- **Illiquidity of Founders:** Some billionaires in California are not sitting on piles of cash; they are founders (tech, biotech) whose wealth is their ownership stake in their own companies.
- **Forced Liquidation:** To pay a **5% tax** on **\$10 billion (\$500 million)**, a founder might be forced to sell stock. If the company is private, it cannot easily sell stock. Even if they are public, selling that much stock sends a negative signal to the market, driving the stock price down and hurting other shareholders (including pension funds).
- **Dilution of Control:** Forcing founders to sell 5% of their stake could threaten their voting control over the companies they built.

3. The Valuation Nightmare: Implementing this on "paper income" creates massive administrative hurdles that the state franchise tax board may not be equipped to handle:

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- **Private Market Volatility:** How do you value a pre-IPO startup? In 2021, a startup might have been valued at **\$5 billion**. In 2023, it might be worth \$1 billion. If the tax is assessed at the peak, the founder could owe more in taxes than the assets are currently worth.
- **Disputes:** Every billionaire would likely sue over the valuation of their private assets, leading to years of litigation before the state sees a dime.

4. The Risk to California (The "Golden Goose" Problem): California's economy (roughly **\$3.9T GDP**, oscillating between the 4th and 5th largest in the world) is heavily dependent on the **top 1%** of earners.

- **Reliance on the Rich:** The **top 1%** of Californians pay nearly **50%** of all personal income tax collected by the state.
- **Capital Flight:** If this tax causes even 10-20 major billionaires to move to **Florida** or **Texas** (which have no state income tax), **California** loses not just the "wealth tax" revenue, but the annual income tax revenue these people pay every year.
- **Historical Precedent:** European countries (like **France** and **Sweden**) tried wealth taxes in the 1990s and eventually repealed them because they cost more to administer and lost more in "capital flight" than they generated in revenue.

A flat tax on net worth ignores the reality of modern finance. A billionaire with **\$5B** in illiquid private equity is in a vastly different cash

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position than a billionaire with **\$5B** in a money market fund. **Circular System Architecture™** can help assess what capital is needed for strategic investment to support infrastructure enhancement, where liquidity can be found in an existing system, and use **Core Civic Collaboratives™** or **Closed Loop Learning Ecosystems™** (as an example) to support common-sense policy development that encourages strategic investments at scale, establishes **accretive** and **regenerative capital flows**. That helps address a wealth equity gap in an ecosystem, supports future strategic road map needs, and identifies areas of opportunity for future investments in innovation that solve real-world problems and generate a reasonable rate of return over a longer period of time. This is a reimagining of how capital and civic value can interact. We are essentially proposing a shift from an **extractive model** (taxation) to a **regenerative model** (systemic investment). Applying the **Circular System Architecture™ (CSA) Framework** to the **California** wealth tax dilemma creates a compelling alternative "third way." It moves the debate from "how much do we take?" to "how do we circulate value?"

A wealth tax attempts to harvest crops by burning the field. A **Circular System Architecture™** harvests the seeds to plant new fields. By accepting **Strategic Infrastructure Investment** in place of cash taxes, California can bridge the liquidity gap and secure long-term solvency for both the state and its innovators.

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The Solution: CSA™ as the Bridge

Solvency vs. Insolvency

- **Solvency (The Balance Sheet View):** Solvency is strictly about whether Assets > Liabilities. It is a measure of long-term survival. A company is solvent if it liquidated everything it owns today and could pay off all its debts with money left over.
- **Insolvency:** When **Liabilities > Assets**. You owe more than you own.
- **The Nuance:** You can be **Solvent** but **Illiquid**. This is the classic "land rich, cash poor" scenario. You own **\$100M** in real estate (**Solvent**) but have **\$0** in the bank to pay the electric bill (**Liquidity crisis**).
 - "Solvency is having a positive Net Worth; Insolvency is having a negative Net Worth."

Liquidity vs. Illiquidity: For policy makers, there may be a **Get it G.A.P.™** here regarding "cash equivalents."

- **Liquid Assets:** These include Cash "AND" Cash Equivalents.
 - **Cash Equivalents:** In finance, "cash equivalents" (like US Treasury bills, money market funds, or commercial paper maturing in <90 days) are considered **Liquid**. They do *not* fall under "**Illiquidity**." They are treated as "good as cash."
- **Illiquid Assets:** These are assets that cannot be converted to cash quickly without a substantial loss in value.

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- **Examples:** Real estate, private equity (founder stock), heavy machinery, art.
- **Why:** To sell a building in 24 hours to pay a tax bill, you would have to sell it at a 50% discount (a "fire sale"). That friction is what defines illiquidity.

Summary Table for Clarity

Concept	The "Litmus Test"	User's Definition Refined
Solvency	Assets > Liabilities	Can you cover all debts if you sell everything eventually?
Liquidity	Cash + Equivalents > Short Term Bills	Can you pay the bills <i>today</i> without selling the factory?
Illiquidity	Time to Convert > 2-3 Days	Assets that are valuable but "trapped" (e.g., Founder Stock).

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Why This Matters for the "Wealth Tax" Context

If we are building an argument for the **Circular System Architecture™**, this distinction is the strongest weapon:

The California (Billionaire Tax) may inadvertently treat **Illiquid Assets** (Founder Stock) as if they were **Liquid** (Cash Equivalents).

- **The Error:** They assume a **\$5B** private company stake is the same as **\$5B** in T-Bills.
- **The Consequence:** Taxing an illiquid asset as if it were liquid forces the owner to create liquidity artificially (by selling the asset), which often destroys the value of the asset itself (crashing the stock price).

The Problem: The "Liquidity Gap": The state requests **Liquidity** (cash tax payment) from entities that only possess **Solvency** (illiquid infrastructure/stock).

- **Result:** Forced liquidation of assets (economic destruction) to satisfy a bureaucratic ledger. Despite a realistic infrastructure need.

Instead of forcing the billionaire to convert **Asset -> Cash -> Tax**, the **Circular System Architecture™** allows the value to flow directly: **Asset -> Strategic Investment -> Civic Value**.

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Current Linear Model (Extractive)	Proposed Circular Model (Regenerative)
Step 1: The taxpayer sells stock (creates market volatility).	Step 1: Taxpayer pledges capital to a Core Civic Collaborative™ .
Step 2: The taxpayer sends cash to the State General Fund.	Step 2: Capital is deployed into Strategic Infrastructure (e.g., Water/Energy).
Step 3: State bureaucracies allocate funds (high leakage/inefficiency).	Step 3: Infrastructure generates revenue/value (closed loop).
Outcome: Wealth is reduced; the state gets one-time cash.	Outcome: Wealth is circulated; the state gets permanent assets + GDP growth.

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Contextualizing for the "2026 Billionaire Tax Act" (Initiative 25-0024)

- **The Policy:** The "2026 California Billionaire Wealth Tax
- **The Mechanism:** A one-time **5% tax** on net worth **>\$1 billion**.
- **The Trap (Exit Tax):** It applies to anyone who was a resident as of **January 1, 2026**. Even if they leave in February, they owe the tax.

Applying the "Circular System Architecture™" (CSA)

Solvency is a measure of long-term financial health, defined strictly by the balance sheet equation: **Assets > Liabilities**. A solvent entity has a positive Net Worth and can eventually meet all debt obligations if it liquidates all holdings. **Insolvency** occurs when **Liabilities > Assets** (Negative Net Worth). **Critical Distinctions:** A billionaire founder is almost always **Solvent** (high net worth), but often **Illiquid** (cash poor). The wealth tax mistakenly treats **Solvency** as **Liquidity**.

Liquidity refers to the ability to meet short-term obligations (like a tax bill) using **Cash or Cash Equivalents** (assets convertible to cash in <90 days without loss of value, e.g., Treasuries). **Illiquidity** refers to assets that cannot be converted to cash quickly without a significant "fire-sale" discount (e.g., Private Equity, Real Estate, Founder Stock). **The Friction:** The proposed tax imposes a **Liquid Liability** (payable in cash) on an **Illiquid Asset** (unrealized gains).

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Here is an analysis of how the **Circular Systems Architecture™ Framework** specifically solves the liquidity and economic friction problems identified in the wealth tax proposal:

1. Solving the Liquidity Paradox:

The Problem: The "2026 Billionaire Tax Act" treats illiquid assets (private equity, founder stock) as liquid cash. This forces "wealth destruction" (selling stock to pay taxes) rather than value creation.

The CSA™ Solution:

- **Assessing Internal Liquidity:** Instead of forcing external liquidity (selling stock), CSA™ assesses where liquidity already exists in the system. For a billionaire founder, the liquidity isn't in their stock; it's in the creditworthiness and strategic alignment of their organization.
- **Strategic Investment vs. Tax Bill:** Rather than a **\$500M** tax bill (which disappears into the general fund), the system identifies a **\$500M** strategic investment opportunity in state infrastructure (e.g., energy grid modernization, water systems).
- **Result:** The capital stays within the ecosystem. The billionaire invests in a "real-world problem" (infrastructure) and receives a "reasonable rate of return" (e.g., municipal bond yields or revenue share), turning a sunk cost (tax) into an asset (investment).

2. Core Civic Collaboratives™ vs. State Bureaucracy:

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The Problem: The wealth tax proposal earmarks revenue for healthcare and schools, but traditional government spending often suffers from "leakage" (bureaucratic inefficiency), meaning \$1 of tax results in less than \$1 of value.

The CSA™ Solution:

- **Collaborative Governance:** Using **Core Civic Collaboratives™**, the state doesn't just collect checks; it forms partnerships with the capital holders.
- **Shared Equity™:** These collaboratives align the policy (e.g., "we need better schools") with the capital (the billionaire's investment). The "wealth tax" becomes a "civic venture fund."
- **Accountability:** Because the capital is an investment with a return profile, there is rigorous oversight on performance. If the infrastructure project fails, the return fails. This creates a "closed loop" of accountability that tax dollars rarely have.

3. Closed Loop Learning Ecosystems™ for Policy Development:

The Problem: Tax policy is often static and reactionary (e.g., "We need money, let's tax the rich"). It rarely learns or adapts until a crisis happens (like capital flight).

The CSA™ Solution:

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- **Iterative Policy: A Closed Loop Learning Ecosystem™** implies that the policy evolves based on data. If an investment in renewable energy infrastructure yields high social and financial returns, the system "learns" and directs more capital there.
- **Accretive Flows:** Unlike a tax (which happens once annually), these investments create **accretive flows**—the infrastructure built generates revenue (e.g., tolls, energy fees, increased productivity), which funds further cycles of investment. This is the definition of **Circular System Architecture™** regenerative economics.

The "CSA™ Strategic Roadmap" Application for California

If **California** considered applying a **Circular System Architecture Framework™** instead of the flat **5%** wealth tax, the conversation with a broadly termed "Tech Billionaire" would shift dramatically:

- **Current Path (Wealth Tax):** "You owe us **\$500 million** because you live here. Pay up or we sue." -> **Result:** Billionaire leaves for Texas.
- **Circular System Architecture™ Path:** "We have identified a **\$1 billion** liquidity gap in our high-speed rail/water desalination roadmap. We invite you to form a **Core Civic Collaborative™** to anchor this project. Your capital will solve a critical state problem, improve the ecosystem you live in, and generate a 4% reliable return over 20 years." -> **Result:** Capital stays, infrastructure improves, and the wealth gap is addressed through job creation (construction/maintenance).

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Summary of Impact: This approach addresses the **Wealth Equity Gap** not by bringing the top down (punitive taxation), but by directing the massive energy of the top (capital) into the base of the system (infrastructure, innovation, jobs).

This document, “**Systemic Shared Equity™ and the Wealth Equity Gap In America**,” analyzes the challenges of the proposed 5% California wealth tax on billionaires and presents an alternative framework, **Circular System Architecture™ (CSA™)**, as a regenerative solution.

Here is a summary of the key points:

Critique of the Proposed Wealth Tax ("2026 Billionaire Tax Act"):

- **Liquidity Problem:** The tax is on net worth (paper wealth), which is often tied up in illiquid assets like private company equity. Forcing founders to sell stock to pay the tax could lead to "wealth destruction," depress stock prices (hurting other shareholders), and threaten the founders' control over their company.
- **Valuation Nightmare:** Valuing private, volatile assets (like pre-IPO startups) creates massive administrative and legal hurdles, potentially leading to years of litigation.
- **Risk of Capital Flight:** The top 1% of Californians pay nearly 50% of the state's personal income tax. Even a small number of billionaires

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moving to low-tax states (like Texas or Florida) could cause California to lose more in annual income tax revenue than the wealth tax would generate.

- **Historical Precedent:** Past wealth taxes in European countries like France and Sweden were repealed because they resulted in more capital flight and administrative costs than revenue generated.

The Alternative: Circular System Architecture™ (CSA™) Framework:

The document proposes shifting from an extractive model (taxation) to a regenerative model (systemic investment) using the **CSA™ Framework** to address the wealth equity gap.

1. **Solving the Liquidity Paradox:** Instead of forcing external sales for a tax bill, **CSA™** identifies internal liquidity and redirects it toward strategic investment. A \$500 million tax bill is transformed into a \$500 million strategic investment in state infrastructure (e.g., energy grid or water), allowing the capital holder to receive a reasonable return (e.g., municipal bond yields). This turns a sunk cost (tax) into an asset (investment) that stays in the ecosystem.
2. **Core Civic Collaboratives™:** Instead of relying on state bureaucracy (which suffers from "leakage" and inefficiency), the state forms partnerships with capital holders through **Core Civic Collaboratives™**. This aligns policy goals with the investment,

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effectively turning the "wealth tax" into a "civic venture fund" with rigorous, performance-based accountability.

3. **Closed Loop Learning Ecosystems™**: Policy becomes iterative and data-driven. As investments (like in renewable energy infrastructure) yield social and financial returns, the system "learns" and directs more capital to successful areas, creating accretive flows that fund future cycles of regenerative investment.

Summary of Impact: This approach addresses the wealth equity gap by directing the vast capital of the ultra-rich into the system's base (infrastructure, innovation, jobs), moving away from punitive taxation and towards a more sustainable model of systemic investment.

References

Levy, A.E. (December 29th, 2025) [Americans in 1998 tried to predict 2025. Here's what they got right](https://www.cnn.com/2025/12/29/politics/americans-predictions-1998-2025?cid=ios_app) www.cnn.com Retrieved December 30th, 2025, from https://www.cnn.com/2025/12/29/politics/americans-predictions-1998-2025?cid=ios_app

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Lexicon of Knowledge™. These acronyms can be used interchangeably throughout the CSA™ Methodology. This is a simple reference guide to help contextualize them as you read through the Playbook.

The Lexicon League of Legends™ ABIDE Five-Step Framework™,
A.C.E.™, A.C.C.E.S.S.™, Accretive Circular Economic Principles™
(ACEP™), A.C.T.™, A.G.E.™, A.G.I.L.E.™, A.I.M Methodology™,
A.P.E.R.T.U.R.E.™, Accretive & Regenerative Capital & Resource
Optimization Model ARCROM™, A.R.C.S™, A.R.T.™, A.S.S.E.T.S™,
A.U.T.H.E.N.T.I.C.™, B.A.L.A.N.C.E.™, B.E.A.C.O.N.S™, B.E.T.™, B.E.S.T.™,
Board Governance in the Digital Epoch™, B.R.I.D.G.E™, B.U.I.L.D.™,
B.U.R.N Protocol™, C.A.P™, C.A.R™, C.A.R.E™, C,E,SDoH™, C.H.A.I.N™,
Circular Economic Principles™, Circular Public Option for Capital™,
C.I.R.C.U.L.A.R.™, Circular Economic Principles™, Circular Equity™,
Circular Public Option for Capital™, Circular Systems Architecture™,
Circular Value Filter™, Closed-Loop Value Creation™ (CLVC™), Civic
Engagement Strategies™, Circular Economic Infrastructure™, C.I.V.I.C
(F.O.R.C.E)™, Civic D.U.T.Y.™, Civic Impact Reports™, C.L.A.S.S.™,
C.L.E.A.R. Protocol™, C.L.I.E.N.T.™, Closed Loop Learning Ecosystems™
(CLLE™), Closed Loop Delivery Referral Networks™ (CLDRN)™,
Closed-Loop Value Creation™, C.L.O.U.T™, C.L.U.E™, C.L.U.T.C.H.™,
C.O.D.E™, C.O.M.M.U.N.I.T.Y™, Comprogression™, Comprogressive™
Concentric C.O.R.E™, .Circular Flywheel Feedback Loops™ (CCFFL™),
Consent Custody Circuitry™, Consolidated Consent Architecture™

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