



2016 Annual Report »





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Mission Statement:

“Those of us who live and work in Immokalee envision a future for our town. We see new business and job opportunities in international trade and distribution, agri-business, ecotourism, recreation and entertainment, and the construction industry.

We see Immokalee as an attractive, sustainable community with affordable workforce housing, parks and outstanding schools - a place where people walk and bicycle to do their errands, and where parents are returning to school to finish their education and master new job skills. Main Street will have a Latin flavor - colorful plazas, outdoor cafes, shops and entertainment - attracting both the local community and the tourists who come to explore our unique ecology or entertainment at the Casino.”

Immokalee “My Home”

History

- **Immokalee** is an unincorporated area in Collier County.
- Originally known as Gopher Ridge by the Seminole and Miccosukee Indians. Immokalee means “My Home” in Mikasuki language.
- Area is one of the major tomato growing centers in the United States.

Demographics – 2015 American Community Survey

- Population – 24,879
- Median age – 27 years
- Median household income – \$26,684
- Median family income – \$26,670

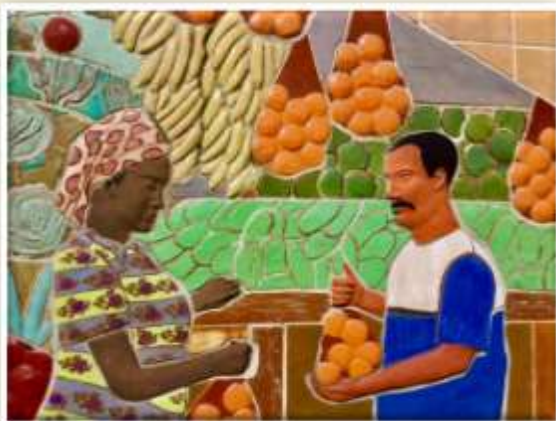


Transportation

- A public-use airport located 1 mile (1.6 km) northeast of the central business district.
- Collier Area Transit provides the local bus service and paratransit.
- The main road through Immokalee is State Road 29. Other important county roads through the region are CR 29A (New Market Road) and CR 846.

Community and Education

- Immokalee is the center of the region's agriculture industry and home to many families who work the vast fields which produce a large amount of the United States' fresh produce.
- The District School Board of Collier County are responsible for elementary schools in Immokalee including Eden Park, Highlands, Lake Trafford, Village Oaks, Pinecrest, and RCMA Charter School. All residents are zoned to Immokalee Middle School and Immokalee High School. Pace Center for Girls and Bethune Education Center are schools also in the Immokalee area. We also have two colleges which are iTECH – Immokalee Technical College and Florida SouthWestern State College within the community of Immokalee and Ave Maria University that is minutes away in Ave Maria.



Landmarks and Institutions

- Seminole Casino Hotel of Immokalee.
 - Gulfshore Business Magazine
 - Southwest Florida Top Attraction.
 - 2.04 Million annual visitors in 2016.
- Immokalee Pioneer Museum at Roberts Ranch
- Pepper Ranch Preserve
- Immokalee Regional Raceway
- Airboats & Alligator's Ecotourism.

CRA Staff



Michelle Edwards–Arnold

Division Director, Public Transit and Neighborhood Enhancement

Michelle Arnold has been employed with Collier County since 1989. She started with the County as a Planner in the Comprehensive Planning Department with responsibilities over the Future Land Use Element for the County. She was also a manager in the County's Housing Department administering various grant programs before becoming an Assistant to the County Manager. After working in the County Manager's office Mrs. Arnold was promoted to Director of Code Enforcement and ran a successful Department for 10 years.



Currently as the Division Director of Public Transit and Neighborhood Enhancement (PTNE) , Michelle is responsible for operating the Transit System, managing 14 Municipal Service Taxing Units (MSTU) with projects consisting of roadway improvement to electric utility burial. Recently, Mrs. Arnold's duties was expanded to include Director of the County's Community Redevelopment Areas (Immokalee and Bayshore).



Christie A. Betancourt

Interim Operations Manager

Accepted the position of Interim Operations for the Immokalee Community Redevelopment Agency (CRA) in November 2015. She has worked for the CRA as the Administrative Assistant since 2008 transferring from Collier County Parks and Recreation, Immokalee Branch, where she was a Program Leader for eight years. Since coming on board with the Immokalee CRA Ms. Betancourt has contributed significantly to the development of the established CRA. In addition to her regular office duties at the CRA, Ms. Betancourt assists local Immokalee community members with logistical issues pertaining to grant programs and other governmental communication efforts.

Ms. Betancourt is an Immokalee, Florida native. Ms. Betancourt invites you to contact her at any time at ChristieBetancourt@colliergov.net.

James Sainvilus

Project Manager

Is a 1997 graduate of Immokalee High School and a former science teacher at Immokalee Middle School. He bring to his new responsibilities seven years as project manager for the Collier County Public Utilities Planning and Project Management Division. A graduate of Alabama A&M University, BS in Electrical Engineering and Minor in Mathematics. Sainvilus said he's happy to be in a position to make improvements to the community he loves. Born in Haiti, Sainvilus came to the U.S. with his family when he was 16 years old. James welcomes you to email him at JamesSainvilus@colliergov.net.



Terry Rosalez

Administrative Assistant

An Immokalee native, born and raised in Immokalee. She is excited about this new endeavor with the Immokalee CRA. Having lived here most of her life, she sees a lot of changes and wants to be able to help the community in any way she can.

She has worked in various job positions in Immokalee. She worked with the Collier County School District for 10 ten years as a Paraprofessional and with the Southwest Florida Development Board, Inc. (Miracle Program) as a Site Coordinator for the last 4 years.

Ms. Rosalez invites you to contact her at any time with questions or for information about the Immokalee Community Redevelopment Agency at TerryRosalez@colliergov.net.

Board Chairs

Dr. Frank Nappo **Immokalee CRA Chair**

President, Immokalee Housing and Family Services
Board Member Residential Options of Florida
Board Member 1 By 1 Leadership
Board Member Drug Free Collier



Dr. Frank Nappo of Naples has a longstanding involvement in volunteering and public service. He has served as a board member of the Naples Art Association at Von Liebig Art Center and was President of the association's board 2007–2011. He has served as President of Drug Free Collier 2012–2016 and has been a board member for the past eight years. He currently is the President of Immokalee Housing and Family Services 2012–2016 serving on the board since 2008. He was appointed to serve on the Governor's Commission on Community Service, Volunteer Florida 2011–2015. He was appointed to the Volunteer Florida Foundation 2013–2016. In 2014 he was appointed to the Immokalee CRA and became Chair in 2016. He is a Board Member and Secretary of Residential Options of Florida and a Board Member of 1 By 1 Leadership Immokalee.

Dr. Nappo is retired from a distinguished career in education including his role as Dean of Liberal Arts and Associate Professor at Burlington County College. Burlington County College is now known as Rowan College of Burlington. He earned his Ed. D. at Rutgers University and both his B.A. and M.A. degrees at New Jersey City University.

Cherryle Patricia Thomas, **Immokalee MSTU Chair**

Chair of the Christmas Around the World Committee
Event Coordinator for the Immokalee Chamber of Commerce

Mrs. Cherryle Thomas has been a resident of Immokalee for over 26 years. She came to Immokalee in 1985. Since her arrival she has been involved in volunteer and public service work. She was the principal founder of "Christmas around the World Parade & Snow Gala" in 1991. She has served as the chair for the committee for 25 years. She has also served on the MSTU board for 24 years and has been the Chair since 2005. She has been apart of the Immokalee Chamber of Commerce since 1990. She has contributed to every parade held since her arrival to Immokalee.



Her hometown was Tarboro, North Carolina. She is of Native American/White & African America descent. She left when she was 18 years to attend school at A&T State University where she received her BS degree. She was the 1st African American accepted for a Dietetic Internship @ Duke University & MS in Public Health Nutrition from University of Wisconsin.

She is a member of Roman Catholic Faith, Future Homemakers of America, American Dietetic Association, The Alpha Kappa Alpha Sorority (AKA) & Co-Host of Call Radio 90.5 Talk Show.

She has been married for 43 years to Fred N. Thomas Jr., who was Public Housing Administrator (retired from the Collier County Housing Authority) two children (Dr. Fred N. Thomas III -Internal Medicine) & (Ms. Stephanie Williams-Va. High School Principal) and several Grandchildren & God Children.

*Her lifelong mission is to make
a difference in her community.*



Boards

Board of County Commissioners:

Donna Fiala, District 1, CRA Board Co-Chair
Andy Solis, District 2
Burt Saunders, District 3
Penny Taylor, District 4, BCC Chair
William L. McDaniel, Jr. District 5 CRA Board Co-Chair



Local Redevelopment Advisory Board:

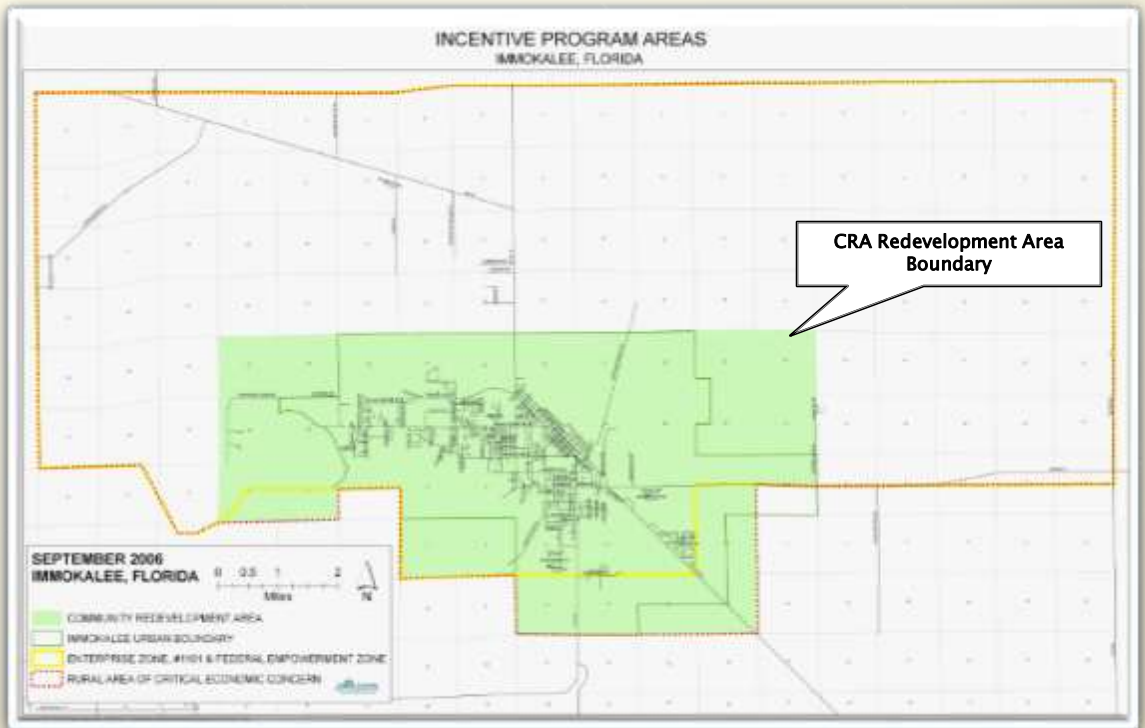
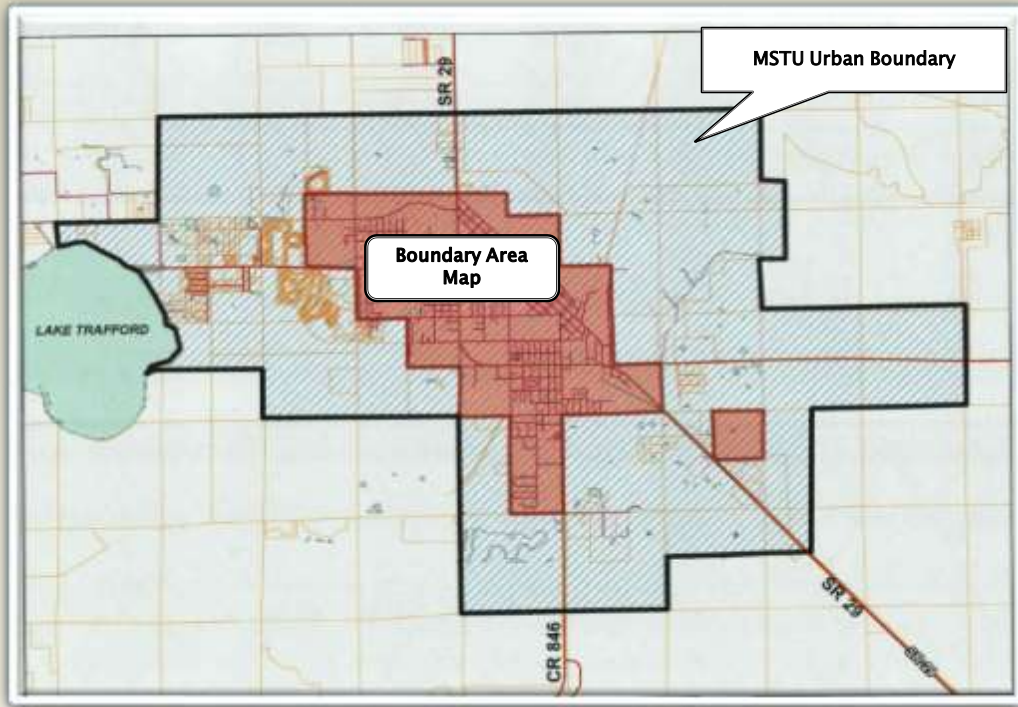
Dr. Frank Nappo, Chair
Estil Null, Vice Chair
Michael Facundo
Ski Olesky
Cynthia Lozano
Andrea Halman
Martha Williams
Julio Estremera
Joseph Mucha
Jim Wall
Yvar Pierre
Paul Anderson Jr.

Lighting and Beautification MSTU:

Cherryle Thomas, Chair
Bill Deyo, Vice Chair
Norma Garcia
Andrea Halman
Lucy Ortiz
Paul Anderson Jr.



CRA & MSTU Boundary



What is a CRA?

- ▶ The Collier County Community Redevelopment Agency (CRA) was established in March of 2000 to alleviate slum and blight in two separate Redevelopment Areas within Collier County: The Bayshore Gateway Triangle Redevelopment Area and the Immokalee Redevelopment Area.
- ▶ Community Redevelopment Agency (CRA) refers to a public entity created by Collier County to implement the community redevelopment activities outlined under Chapter 163, Florida Statutes. The CRA adopted the Immokalee Master Plan, which includes the all of the Immokalee Urban Designated Area.
- ▶ Property values in the Community Redevelopment Area are capped or frozen at the assessed value for a particular base year. Thereafter, any tax revenues due to increases in value in excess of the base are dedicated to the redevelopment area. The generated revenue is known as TIF.
- ▶ Tax increment financing is used in the Immokalee Community Redevelopment Area to leverage its redevelopment efforts.



What is a MSTU?

A Municipal Service Taxing Unit (MSTU) is a funding mechanism for community members to create, through approval of the Board of County Commissioners, a special taxing district to make improvements to their neighborhood and/or community area. Providing additional services based on community desires.

Our daily, routine services of the Immokalee Beautification MSTU consist of managing the maintenance of all area public areas along Main Street (SR 29) and 1st Street (CR 846) within the limits of the Immokalee Urban Area. Our responsibility includes the selection, coordination and management of Collier County approved contractors assigned to various maintenance and repair services such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and street lighting (Immokalee's blue street lights). In addition, the MSTU is here to serve you, the public, providing assistance and coordination for communication with various governmental agencies.

Immokalee Lighting and Beautification

The five member committee was created on October 22, 1985, amended on October 22, 2002 to assist the Board of County Commissioners in the business affairs of the Immokalee Beautification Taxing District, and prepare and recommend an itemized budget to carry out the business of the district for each fiscal year and recently October 2011 to designate the CRA as administer and manager of the Immokalee MSTU.

Membership represents the population of the area within the Immokalee Beautification District. Four members shall be permanent residents within the MSTU and one member may be an owner of residential or commercial property within the MSTU or may be an individual, an officer of a corporation, or a partner of a partnership. Terms are 4 years.



How funding is created?

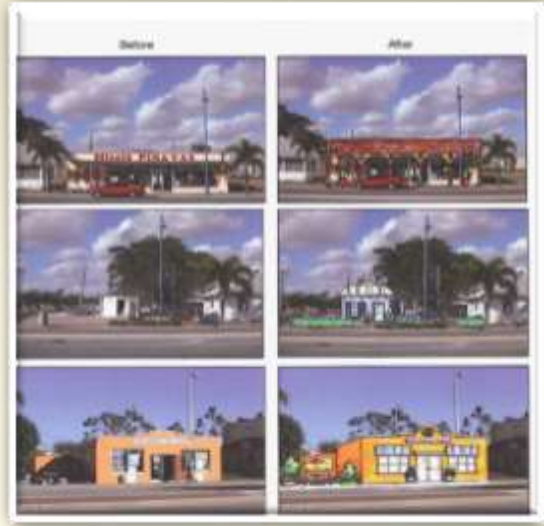
Through a millage rate set by the MSTU's enabling Ordinance. All capital projects, as well as the maintenance and other operating projects, are managed by Project Manager James Sainvilus of the Collier County Community Redevelopment Agency - Immokalee.

CRA Projects

Commercial Façade Improvement Grant:

The purpose of the Façade Improvement Grant Program is to increase commercial occupancy rates and property values within the CRA while revitalizing the overall appearance of the Immokalee Urban Designated Area.

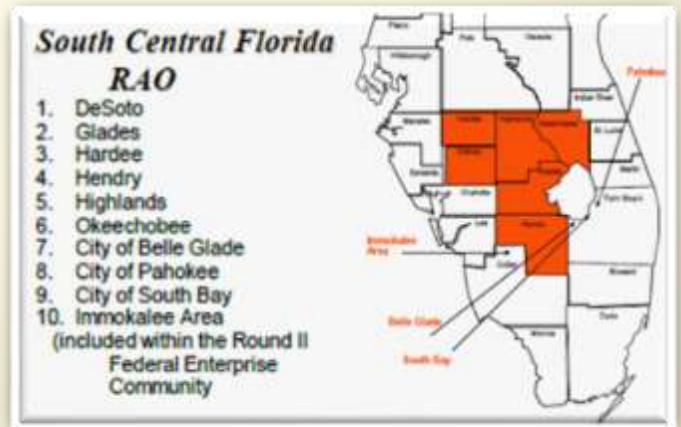
Eligible applicants may receive grant funding up to a maximum of \$20,000 as reimbursement, using a one-half (½)-to-1 match with equal applicant funding for façade improvements to commercial structures.



On April 26, 2016 the Collier County Board of County Commissioners acting in its capacity as the Collier County Community Redevelopment Agency (CRA) approved the application and recipient agreement for the Immokalee CRA Commercial Façade Improvement Grant Program for reimbursement of \$20,000 for façade improvements to Lozano's Restaurant located at 405 New Market Road, Immokalee, Florida, which is located within the Immokalee Community Redevelopment Area. Construction is set to be completed in early 2017.

Immokalee Area Received (RAO) Rural Area of Opportunity Designation:

The benefits of being a designated RAO is that communities are given extra points on grants, they are eligible to receive waivers or reduction of match, they are priority assignments for REDI as well as to allow the Governor, acting through REDI, to waive criteria, requirements, or similar provisions of any economic development incentive. Incentives include, but are not limited to, the Qualified Target Industry Tax Refund Program, Quick Response Training Program, and Quick Response Training Program for participants in the welfare transition program, transportation projects, Brownfield redevelopment bonus refund, and the rural job tax credit program.



Immokalee Received Promise Zone Designation:

The Southwest Florida Promise Zone (SFPZ) was one of two rural areas designated by President Obama on June 6, 2016. The SFPZ, which is the only Promise Zone in Florida, covers all of Glades and Hendry Counties as well as the Immokalee portion of Collier County. The Promise Zone is a partnership led by the Southwest Florida Regional Planning Council with goals of creating jobs, enhancing economic activity, improving educational opportunities, reducing crime and improving community infrastructure.



Promise Zone Benefits:

The Promise Zone designation partners the Federal government with local leaders who are addressing multiple community revitalization challenges in a collaborative way. Promise Zone Designees will receive:

- Preferences for certain competitive federal grant programs and technical assistance from participating federal agencies;
- A federal liaison assigned to help designees navigate federal programs;
- An opportunity to engage AmeriCorps VISTA members in the Promise Zone’s work; and,
- Promise Zone tax Incentives, if enacted by Congress.

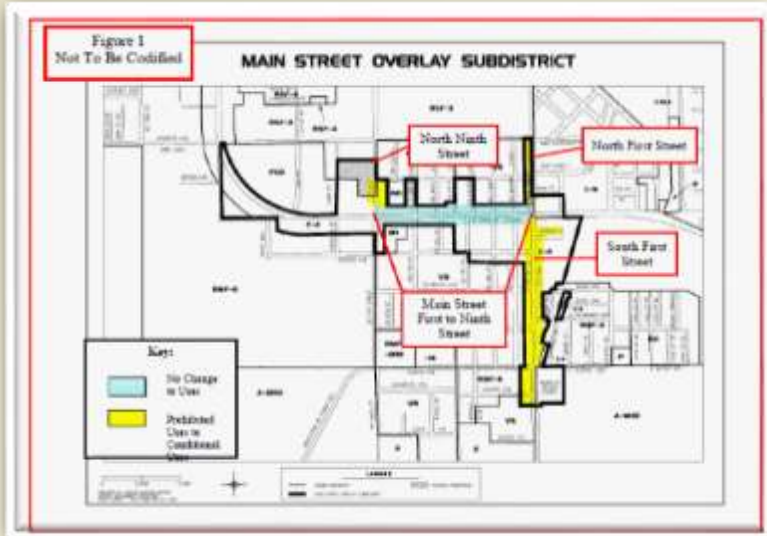
Altogether, this will last for a term of 10 years. During this term, the specific benefits made available to Promise Zones will vary from year to year, and sometimes more often than annually, due to changes in package of assistance will accelerate local efforts. The Promise Zone designation the agency policies and changes in appropriations and authorizations for relevant programs.



Immokalee amended the Land Development Code Section 2.03.07 Overlay Zoning Districts: *Main Street Overlay Subdistrict (MSOSD)*

The CRA advisory board unanimously voted on November 18, 2015 to seek relief from the prohibitive uses through the conditional use process rather than alter the existing MSOSD boundary. Relief through a conditional use would be provided for properties with frontage on N. First St., S. First St., and N. Ninth St. (Shaded Yellow areas on Figure 1). The conditional uses would not apply to properties with frontage on Main St. located in between First St. and Ninth St. The principle reason for this exception is to preserve these streets as a pedestrian oriented district and to support public safety.

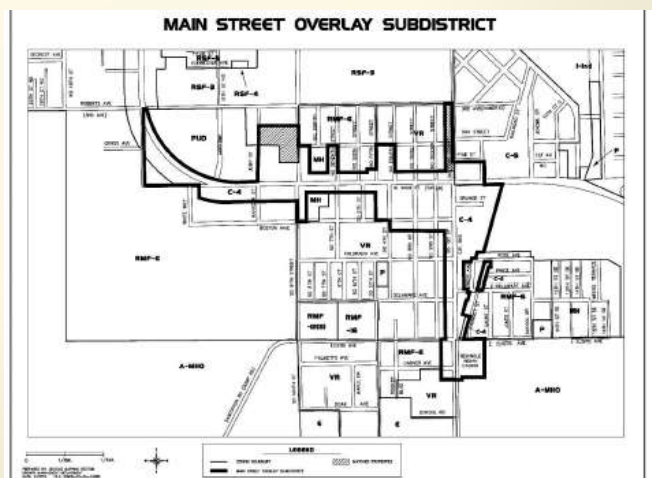
The approved amendment amends the conditional and prohibited uses within the Immokalee MSOSD. First, to apply the current prohibited commercial uses identified in the MSOSD to only properties with frontage on Main St. in between First St. and Ninth St. (Light Blue - Dotted area on Figure 1). Secondly, to allow the current prohibited uses identified in the MSOSD to become conditional uses for properties with frontage on N. First St., South First St., and N. Ninth St. (Yellow-Highlighted areas on Figure 1).



The Immokalee MSOSD was originally codified through the adoption of Ordinance No. 2000-08. The purpose and intent of the overlay designation was to “encourage development and redevelopment by enhancing and beautifying the downtown Main Street area through flexible design and development standards” (Ordinance No. 2000-08, Section 2.2.28.1). Since August of 2015, various buyers have sought to purchase properties for uses, such as a car dealership, gas station/convenience store, and a motel in areas where these uses are prohibited. Therefore, they did not enter into purchase agreements due to land use limitations.

The CRA advisory board supported providing a conditional use process because each application for a conditional use would be reviewed, vetted on a case-by-case basis, and assessed for compatibility with the surrounding area. In addition, the board would be able to provide public comments on conceptual site plans and development standards, such as lighting, noise, landscape buffers, parking, etc., during a public hearing process.

The Planning Commission reviewed the LDC Amendments on April 21, May 5, and May 25, 2016. The Planning Commission unanimously approved the LDC Amendments during a special nighttime hearing on Wednesday, May 25, 2016. On July 12, 2016 the Board of County Commissioner voted to adopt Ordinance #04-41.

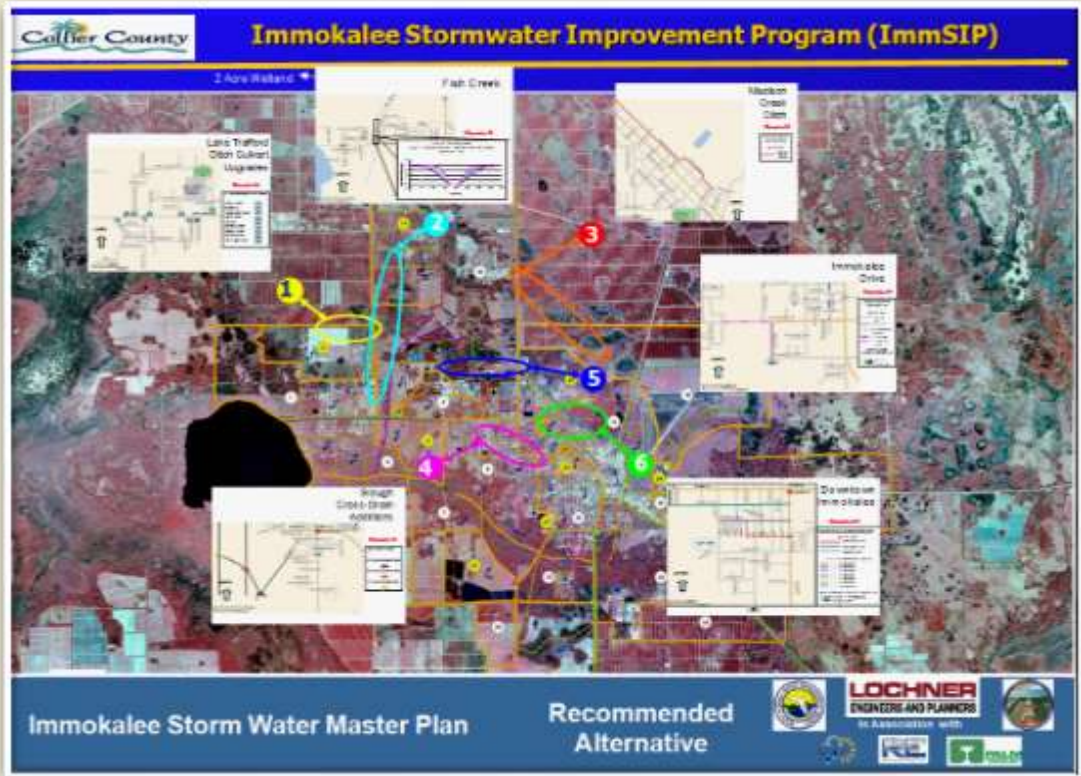


Proposed Changes for Uses in MSOSD			
Properties Fronting Streets	Current Permitted	Current Prohibited	Current Conditional
Main Street in between First Street and Ninth Street (<i>Dotted Area</i>)		No Change	
North First Street (<i>Shaded Area</i>)	No Change	To Become Conditional Uses	No Change
South First Street (<i>Shaded Area</i>)			
North Ninth Street (<i>Shaded Area</i>)			
Underlying Zoning Districts per 2.03.07 G		No Change	

Immokalee Stormwater Master Plan:

In 2004, due to historical concerns regarding storm water contaminants and flooding, the Big Cypress Basin performed a comprehensive drainage study of Immokalee, known as the Immokalee Stormwater Master Plan that was completed by HM Lochner, Inc in 2006. Over the past eight years, the Immokalee CRA has continued it's efforts in implementing the projects, or problem areas, identified in the Plan.

The South Florida Water Management District has been a huge supporter of the CRA's mission to improve the water quality and flow rates of the storm waters throughout Immokalee. The District contributed \$200,000 to the design of the Immokalee Drive Drainage Improvement project and is a potential partner for future projects. The Collier County Growth Management Division, Florida Department of Economic Opportunity, US Department of Housing & Urban Development and the Collier County Community & Human Services Department have also been huge contributors by assisting the CRA in bringing this Plan to fruition. In 2014, the Immokalee CRA awarded two construction contracts related to the further implementation of the Immokalee Stormwater Master Plan construction began on March 2015 and was completed on August 2015. Part of the deliverables of CDM Smith, Inc. was to update the Immokalee Stormwater Master Plan. The draft plan is currently being revised by the Collier County's Growth Management Division staff and is slated to be completed in late 2017.



MSTU Maintenance

Our daily, routine services of the Immokalee Beautification MSTU consist of managing the maintenance of all public areas along Main Street (SR 29) and 1st Street (CR 846) within the limits of the Immokalee Urban Area. A&M Property Maintenance, a local Immokalee vendor, has been providing great service by performing various maintenance and repair services, such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and installing banners and holiday decorations.



Joint Projects

FDOT Project coordinating with the Immokalee CRA and MSTU – Pedestrian Safety Improvements on SR 29 (Main Street) from N 9th Street to N 1st Street.

FDOT will be constructing new signals at 3rd St. and 7th St., and consolidating the midblock crossings and signage to reflect the new changes in their standards. There are also some ADA upgrades that they will be doing as well as new lighting throughout the corridor. The project is currently in design phase. Expected Construction in 2019.

Scope of Project:

- Traffic signals at N 3rd Street and N 7th Street
- Maintain existing midblock crosswalks
- Install LED highway lighting through the corridor
- ADA, signing, and pavement marking enhancements
- Reducing pedestrian crossing distance at side streets

Changes to Project:

- No longer pursuing pedestrian fencing
- Reduced impact to median landscaping
- Enhance existing crossing at N. 5th St. to include overhead RRFB
- Reduced signage at crossings (36 down to 20)
- Install two additional crosswalks



Immokalee Sidewalk Improvement Project:

Collier County's Community and Human Services Division awarded the CRA with a Community Development Block Grant in the amount of \$475,000.

The MSTU hired Agnoli, Barber, & Brudgage Inc. to design the construction of sidewalks along both sides of West Eustis Avenue from South 9th St to South 5th Street, along the east side of South 5th Street from Carver Street to the Bethune School's existing concrete sidewalk, and along the west side of South 9th Street from West Eustis Avenue to Colorado Avenue. The construction project is slated to be finished by September 2017.

LOCATION MAP

South 9th Street

Eustis Avenue

Eustis Avenue

Eustis Avenue

Eustis Avenue

Eustis Avenue

South 5th Street

South 5th Street



Community Events

- ▶ The Lipman Backpack Giveaway
- ▶ Boys & Girls Club Grand Opening
- ▶ Collier Area Transit Public Meeting
- ▶ Immokalee Chamber of Commerce Meetings
- ▶ Immokalee Soccer Pit Cobra Proclamation
- ▶ Immokalee Harvest Festival
- ▶ Christmas Around the World Gala & Parade
- ▶ Mackensie Alexander Day
- ▶ Juanita's Grand Opening
- ▶ Avow Butterfly Event
- ▶ Big Bus Event
- ▶ Farm City BBQ Event
- ▶ Sunflower Event
- ▶ Earth Day
- ▶ Ciclovía Events
- ▶ Interagency
- ▶ Rotary Club



3rd Annual Tree Lighting Event

The CRA hosted the Annual Tree Lighting with the help of the MSTU, the Seminole Casino, Collier County Parks & Recreation, the Immokalee Chamber of Commerce, the Sheriffs Department and the Immokalee Fire Department. Special thanks to all the performers. We look forward to making the event better next year.



Goals

2016 CRA Advisory Board Goals:

- ▶ Economic Development, business Retention & Expansion
- ▶ Marketing & Branding
- ▶ Infrastructure Transportation
- ▶ Identify and prioritize drainage and storm water improvements to reduce flooding and promote development
- ▶ Land use Planning



2016 MSTU Committee Advisory Board Goals:

- ▶ Lighting
- ▶ Pedestrian Safety
- ▶ Pathways/Sidewalks/Streetscape
- ▶ Drainage & Stormwater Improvements
- ▶ Beautification & Landscape Beautification
- ▶ Water Quality
- ▶ Road Improvements



Public Meetings

Meeting Date	Meeting	Location	Attendees
January 20, 2016	Joint CRA & MSTU Meeting	Anne Oleksy Park @ Immokalee Pier	31
February 17, 2016	Joint CRA & MSTU Meeting	Immokalee Pioneer Museum @ Roberts Ranch	26
March 16, 2016	Joint CRA & MSTU Meeting	Pepper Ranch	34
April 20, 2016	Joint CRA & MSTU Meeting	Immokalee Library	42
May 18, 2016	Joint CRA & MSTU Meeting	Seminole Casino Hotel Immokalee - Event Center	35
June 15, 2016	CRA Meeting	Immokalee Airport - Salazar Machine & Steel	48
June 22, 2016	MSTU Meeting	Careersource SWFL	11
July 2016	No CRA or MSTU Meeting		0
August 24, 2016	Joint CRA & MSTU Meeting	Careersource SWFL	39
September 21, 2016	Joint CRA & MSTU Meeting	Careersource SWFL	37
October 12, 2016	MSTU Meeting	Careersource SWFL	7
October 19, 2016	CRA Meeting	Immokalee Community Park	24
November 10, 2016	MSTU Meeting	Careersource SWFL	9
November 16, 2016	CRA Meeting	Careersource SWFL	22
December 20, 2016	MSTU Meeting	Careersource SWFL	13
December 21, 2016	CRA Meeting	Immokalee Airport Hangar	30



Public meetings for the Immokalee CRA are held the third Wednesday of every month. Public meetings for the Immokalee MSTU are held the fourth Wednesday of every month. All meetings are held at 750 South 5th Street, Immokalee, FL., 34142 at 8:30 AM unless otherwise noticed.

Immokalee CRA Annual Report

Financial Reporting

Immokalee CRA

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA

FY-2016 CRA Operating and Grants Budget

Funds 186

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Beginning Balance	\$ 151,400	\$ 151,400	\$ 209,476	\$ 58,076
Tax Increment	440,300	440,300	440,300	-
Interest	700	700	3,032	2,332
Mgt. Fee Paid from MSTUs	85,000	85,000	85,000	-
Misc., TC & PA Trans	-	-	186	186
Total Sources	<u>\$ 677,400</u>	<u>\$ 677,400</u>	<u>\$ 737,993</u>	<u>\$ 60,593</u>
Expenditures				
Personal Services	\$ 261,200	\$ 261,200	\$ 229,817	\$ (31,383)
Operating	209,900	209,900	140,294	(69,606)
Grants in Aid	55,000	55,000	11,777	(43,223)
Repay Advance to Fund (111)	30,000	30,000	30,000	-
Estimated End Balance / Reserve	121,300	121,300	326,104	204,804
Total Uses	<u>\$ 677,400</u>	<u>\$ 677,400</u>	<u>\$ 737,993</u>	<u>\$ 60,593</u>

In accordance with s.163.356 (3) Fla., Stat., the annual report for the Immokalee Community Redevelopment Agency (CRA) has been filed with Collier County. This report includes information on activities for fiscal year 2016. Complete financial statements are contained in the 2016 Collier County Comprehensive Annual Financial Report (CAFR).

Immokalee Beautification Municipal Services Taxing Unit

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA Managed MSTU

FY-2016 Budget to Actual - Immokalee Beautification MSTU

Fund 162

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Beginning Balance	\$ 18,200	\$ 28,395	\$ 366,338	\$ 337,943
Ad Valorem Taxes	318,010	318,010	324,324	6,314
Interest	190	190	4,281	4,091
Misc., TC & PA Trans	0	0	11,644	11,644
Total Sources	<u>\$ 336,400</u>	<u>\$ 346,595</u>	<u>\$ 706,587</u>	<u>\$ 359,992</u>
Expenditures				
Operating	\$ 240,400	\$ 250,595	\$ 154,646	\$ (95,949)
Capital	-	-	7,699	7,699
Mgt. Fee Paid to CRA	85,000	85,000	85,000	0
Cost of Tax Collection	11,000	11,000	9,724	(1,276)
Estimated End Balance / Reserve	-	-	449,518	449,518
Total Uses	<u>\$ 336,400</u>	<u>\$ 346,595</u>	<u>\$ 706,587</u>	<u>\$ 359,992</u>



Immokalee CRA Managed Road Segment

Immokalee Road & SR 29

Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida

Immokalee CRA Managed Road Segment

FY-2016 Budget to Actual - Immokalee Road & State Road 29

Fund 111-163805

	Adopted Budget	Amended Budget	Actual	Variance to Amended Budget
Revenues				
Net Cost Unincorp Gen'l Fund	\$ 195,700	\$ 195,700	\$ 186,040	\$ (9,660)
Miscellaneous	0	0	0	0
Total Sources	<u>\$ 195,700</u>	<u>\$ 195,700</u>	<u>\$ 186,040</u>	<u>\$ (9,660)</u>
Expenditures				
Landscape Material	\$ 35,000	\$ 35,000	\$ 41,662	\$ 6,662
Contractual Maintenance	130,000	130,000	129,995	(5)
Water & Electricity	25,000	25,000	14,232	(10,768)
Irrigation/Other Supplies	5,700	5,700	151	(5,549)
Total Uses	<u>\$ 195,700</u>	<u>\$ 195,700</u>	<u>\$ 186,040</u>	<u>\$ (9,660)</u>





Collier County Community Redevelopment Agency – Immokalee
CareerSource Southwest Florida
750 South Fifth Street,
Immokalee, FL 34142
www.ImmokaleeToday.com
239-867-0025