

Collier County Community Redevelopment Agency

**IMMOKALEE CRA**

i The Place to Call Home!

**THE IMMOKALEE  
COMMUNITY  
REDEVELOPMENT  
ADVISORY (CRA)  
BOARD MEETING**

**March 18, 2026**

**9:00 A.M.**



Immokalee  
Florida in the 21st century

# IMMOKALEE

**CRA** Collier County Community  
Redevelopment Agency



## 2026

CRA Meetings held every third Wednesday of the month.

January							February							March							April						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
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September							October							November							December						
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CRA Meeting



Special Meeting



BCC Joint  
Workshop



Cancelled



No Meeting

All meetings are held at the Immokalee Community Park, located at 321 North 1st Street, Immokalee, FL 34142 unless otherwise noted. CRA Meetings are held every third Wednesday of the month.

◆ Hybrid Remote Public Meeting

Some of the Board Members and staff may be appearing virtually, with some Board Members and staff present in person. The public may attend either virtually or in person. Space will be limited.

**CRA Board**

Commissioner  
William McDaniel Jr.  
Co-Chair  
District 5

Commissioner  
Dan Kowal  
Co-Chair  
District 4

Commissioner  
Burt L. Saunders  
District 3

Commissioner  
Chris Hall  
District 2

Commissioner  
Rick LoCastro  
District 1

**CRA Advisory Board**

Mike Facundo  
Chairman

Bernardo Barnhart  
Vice-Chair

Anne Goodnight  
Yvar Pierre  
Paul Thein

Lupita Vazquez Reyes  
Jimmy Nieves  
Oscar Lugo  
Estil Null

**CRA Staff**

Michael McNeese  
Executive Director  
Facilities & CRA

Christie Betancourt  
CRA Assistant Director

Yvonne Blair  
CRA Project Manager

Yuridia Zaragoza  
CRA Operations Support  
Specialist I

**Meeting of the Collier County Community Redevelopment Agency  
Immokalee Community Redevelopment Advisory Board.**

**AGENDA**

**Hybrid Remote Public Meeting**

(\*Please see details below)

Immokalee Community Park  
321 N 1<sup>st</sup> Street  
Immokalee, FL 34142  
239.252.4449 (Park Office)  
239.867.0025 (CRA Office)

**March 18, 2026 – 9:00 A.M.**

- A. Call to Order.
- B. Pledge of Allegiance and Prayer.
- C. Roll Call and Announcement of a Quorum.
- D. Voting Privileges for Board Members via Webex. *(Action Item)*
- E. Approval of Agenda. *(Action Item)*
- F. Approval of Consent Agenda. *(Action Item)*
  1. Minutes
    - i. Immokalee CRA Board Meeting for February 18, 2026 (Enclosure 1) (Pages 5-14)
  2. Budget Reports (Enclosure 2) (Pages 15-22)
  3. Code Enforcement Report (Enclosure 3) (Pages 23-24)
  4. Staff Reports
    - i. Assistant Director Report (Enclosure 4) (Pages 25-28)
    - ii. Project Manager Report (Enclosure 5) (Pages 29-44)
    - iii. Project Manager Field Observation Report (Enclosure 6) (Pages 45-52)
    - iv. Community Meetings (Enclosure 7) (Pages 53-56)
- G. Public Comments on General Topics not on the Current or Future Agenda.
- H. Announcements.
  1. Public Comment speaker slips
  2. Communications Folder
  3. Celebration of Life for Edward “Ski” Olesky 3.28.26 (Enclosure 8) (Pages 57-58)
- I. Other Agencies.
  1. FDOT updates
  2. Other Community Agencies
    - i. Immokalee Water and Sewer District (IWSD)
    - ii. Collier County Code Enforcement
    - iii. Collier County Sheriff’s Department
    - iv. Collier County Parks and Recreation
    - v. Immokalee Eastern Chamber of Commerce
- J. Community Presentations.
  1. Immokalee Community Campus (PUDZ) (Catholic Charities)
  2. Immokalee Regional Airport
- K. Old Business.
  1. Development Report by Johnson Engineering (Enclosure 9) (Pages 59-84)

2. Contractor Maintenance Report
    - i. A&M Property Maintenance Report & Schedule (Enclosure 10) (Pages 85-88)
  3. CRA Application (*Action Item*)
    - i. Natalie Tyler (Enclosure 11) (Pages 89-92)
    - ii. Christina Guerrero (Enclosure 12) (Pages 93-94)
  4. 2025 CRA Annual Report update
  5. Brief Staff project update
- L. New Business
- M. Public Comments
- N. Next Meeting Date. The **CRA Board** will meet on *Wednesday, April 15, 2026*, at 9:00 A.M. at the **Immokalee Community Park**.
- O. Adjournment

**\* Hybrid Remote Public Meeting**

Some Advisory Board members and staff may be appearing remotely, with staff present in person. The public may attend either virtually or in person.

If you would like to provide public comment, participate, and/or attend the meeting, please contact Yuridia Zaragoza via email at [Yuridia.Zaragoza@collier.gov](mailto:Yuridia.Zaragoza@collier.gov) by March 17, at 4:00 P.M.

You may attend the meeting in person on March 18, 2026, at the Immokalee Community Park meeting room, 321 N 1<sup>st</sup> Street, Immokalee, FL 34142.

The public is reminded that the CDC and Department of Health recommend social distancing and avoiding public gatherings when possible.

All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library, and provided to the County Public Information Department for distribution. Please contact Yuridia Zaragoza at 239.867.0025 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Yuridia Zaragoza at least 48 hours before the meeting. The public should be advised that members of the CRA Advisory Board are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Board may come before one or more of the referenced Board and Committees from time to time.



**MINUTES**

Meeting of the Collier County Community Redevelopment Agency Immokalee Community Redevelopment Advisory Board on February 18, 2026. The Advisory Board members, staff, and public appeared virtually and in person.

**Hybrid Remote Public Meeting**

Immokalee Community Park  
321 N 1<sup>st</sup> Street  
Immokalee, FL 34142

A. Call to Order.

The meeting was called to order by CRA Chair Michael “Mike” Facundo at 9:00 A.M.

B. Pledge of Allegiance and Opening Prayer.

Michael “Mike” Facundo led the Pledge of Allegiance and the Opening Prayer.

C. Roll Call and Announcement of a Quorum.

Christie Betancourt opened a roll call. A quorum was announced for the CRA Board.

CRA Advisory Board Members Present in Person:

Michael “Mike” Facundo, Bernardo Barnhart, Mark Lemke, Patricia “Anne” Goodnight, Yvar Pierre, Paul Thein, Jimmy Nieves, Oscar Lugo and Estil Null.

CRA Advisory Board Members Present via Webex:

Lupita Vazquez Reyes.

CRA Advisory Board Members Absent/Excused:

Edward “Ski” Olesky.

Others Present in Person:

Andrea Halman, Tricia DeCambra, Vanessa DeLaRosa, Yolanda Flores, Natalie Tyler, Michael “Mike” Sweely, Ashley German, Bryan Reyes, Damion Gonzalez, Armando Yzaguirre and Commissioner William “Bill” L. McDaniel. Jr.

Others Present via Webex:

Stephen Biggar, Sarah Harrington, Melissa Torres Silva, Miranda Estrada, Edward Conrad, and Alicia Hyatte.

Staff Present in Person: Michael McNees, Christie Betancourt, Yvonne Blair, and Yuridia Zaragoza.

D. Voting Privileges for Board Members via Webex

Staff announced that a board member is present on Webex.

***CRA Action: Ms. Patricia “Anne” Goodnight made a motion to allow Board Members on Webex privileges. Mr. Bernardo Barnhart seconded the motion, and it passed by unanimous vote. 8-0.***

E. Approval of Agenda.

Staff presented the Agenda to the board for approval. Due to a schedule conflict, the presenter for the Immokalee Regional Airport was unable to attend and present. The presentation will be done at the March Meeting. The Agenda was approved as amended.

**CRA Action:** *Ms. Patricia “Anne” Goodnight made a motion to approve the Agenda as amended. Mr. Bernardo Barnhart seconded the motion, and it passed by unanimous vote. 9-0.*

F. Approval of Consent Agenda

1. Minutes
  - i. Immokalee CRA Board Meeting for January 21, 2026 (Enclosure 1) (Pages 5-14)
2. Budget Reports (Enclosure 2) (Page 15-22)
3. Code Enforcement Report (Enclosure 3) (Pages 23-26)
4. Staff Reports
  - i. Assistant Director Report (Enclosure 3) (Pages 27-30)
  - ii. Project Manager Report (Enclosure 4) (Pages 31-44)
  - iii. Project Observation Field Report (Enclosure 5) (Pages 45-50)
  - iv. Community Meetings (Enclosure 6) (Pages 51-52)
  - v. Development Report by Johnson Engineering (Enclosure 8) (Pages 53-78)
  - vi. A&M Property Maintenance Report & Schedule (Enclosure 9) (Pages 79-82)

Staff presented the Consent Agenda to the boards for approval. Enclosures 1 through 9 are under the Consent Agenda. The Consent Agenda was approved as presented.

**CRA Action:** *Ms. Patricia “Anne” Goodnight made a motion to approve the Consent Agenda as presented. Mr. Jimmy Nieves seconded the motion, and it passed by unanimous vote. 9-0.*

G. Public Comments on General Topics not on the Current or Future Agenda.

Anyone who would like to discuss anything that’s not on the Agenda can do so in this section.

H. Announcements.

1. Public Comments speaker slips  
CRA Staff commented on the public 3-minute speaker slip policy for each topic. The Board will give more time if they feel it’s necessary.

CRA Staff announced that this is Mr. Mark Lemke’s last meeting. Staff thanked him for his participation on the board. He is always welcomed back.

Mr. Mark Lemke said he was honored to have worked with all the board members and staff. He has seen the efforts of all for this community to make it better. Although things take time, the board and staff never give up, and he advised them to keep going. He will miss everyone.

2. Communications Folder  
Staff will email all attachments in the communication folder to the board members after the meeting. Staff reviewed the communication folder with the board and members of the public. Included in the folder is the Public Notice of the meeting, the updated 2026 Public Meeting Calendar for the Immokalee CRA Board, and articles about local events in the community. Also included was the flyer for the Black History Celebration and the update on the Immokalee Library Hours. The Immokalee Library is now open on Mondays.

I. Other Agencies

1. FDOT Updates

Commissioner McDaniel provided brief updates. He recently met with the new FDOT Secretary for District 1. The Moving Florida Forward Initiative is progressing. The expansion of I-75 is coming; 8 lanes are coming in for the extension of SR 951 to connect to Corkscrew Road. A Diverging Diamond Interchange will be done in three major intersections, including 951, Pine Ridge Rd and Immokalee Rd. There is also progress for the Loop Road that is set to be done from CR 846 E to North of New Market Road. A 4-lane will be done from SR 29 on up to the roundabout.

Commissioner McDaniel also provided information on the progress of the 4-lane for SR 82.

2. Other Community Agencies

i. Immokalee Water and Sewer District (IWSD)

No Update.

ii. Collier County Code Enforcement

No Update.

iii. Collier County Sheriff's Department

Sergeant Michael "Mike" Sweely provided brief updates. He commented on a recent meeting he had with a property owner and also commented on working with Code Enforcement in regard to an upcoming event.

iv. Collier County Parks and Recreation

Ms. Ashley German provided updates on the Immokalee Community Park. The Immokalee Community Park will be collaborating with the Immokalee Sports Complex on the 2<sup>nd</sup> Annual Black History Celebration that will be held on February 28, 2026. Park staff will host a Family Campout, which sold out in 20 minutes. The campout will be held at Pepper's Ranch Preserve. Ms. German also provided information on the Summer Camp program.

Ms. Ashley German also provided information on the Easter Eggstravaganza Event. Previously, this event was held at Roberts Ranch Museum; however, due to renovation being done at the Museum, the event will be held at the Immokalee Community Park. This event will still be done in collaboration with the Robert's Ranch Museum and the Immokalee Library.

Mr. Bryan Reyes introduced himself. He was born and raised in Immokalee. He is the new supervisor of the Immokalee Sports Complex. In the new role comes a great responsibility with the fields, pool, basketball gym, and fitness center. Mr. Reyes provided information on the swimming lessons that will start in March 2026 until the beginning of June 2026. Park staff is partnering with the Guadalupe Center and RCMA, as well as other organizations, to educate on water safety. He also provided information on the indoor soccer programming as well as basketball.

Mr. Reyes provided brief information on the progress of the fields at the Immokalee Sports Complex. Park staff will close the fields in April 2026 and will remain closed until the new fields are in.

Mr. Paul Thein asked if there are any bike trails at the Immokalee Sports Complex. Mr. Bryan Reyes confirmed that there are no bike trails at the Sports Complex. Mr. Thein commented that he knows someone who would like to connect with Park and Recreation to be able to do some leadership on family adventures and bike trails, and the individual would like to fund the free bicycles.

Ms. Christie Betancourt commented on the major opportunities of the Pepper Ranch Preserve. She recommended that all go and see what's out there at Pepper Ranch Preserve. Ms. Ashley German provided information on other programming that occurs at Pepper Ranch Preserve.

- v. Immokalee Eastern Chamber of Commerce  
No update.

J. Community Presentations.

K. Old Business

- 1. Brief Staff Project update

There are no other staff updates. Staff will be discussing the projects on the Budget Workshop.

L. New Business.

- 1. 2025 CRA Annual Report – Draft (Enclosure 11) (Pages 97-128)

Staff announced that the draft 2025 CRA Annual Report is attached as an Enclosure. Staff asked that they be made aware of any changes that are needed. CRA Staff will be sending a copy to the County Attorney's office and the Communication Office for review. Staff hopes to have the 2025 CRA Annual Report on the BCC Agenda by the end of March.

***CRA Action: Ms. Patricia "Anne" Goodnight made a motion to approve the 2025 Immokalee CRA Annual Report. Mr. Mark Lemke seconded the motion, and it passed by unanimous vote. 9-0.***

- 2. Budget Workshop

- i. Budget & Strategic Plan Presentation

Ms. Christie Betancourt presented the 2025/2026 Strategic Plan Prioritization Project list. The list included the following:

- First Street Pedestrian Safety Improvements
- Sidewalk Phase III
- History Preservation
- Lake Trafford Corridor Improvements
- Fields of Dream Park Initiative (Sports Field)
- Housing Development

- Immokalee Community Campus – 9<sup>th</sup> Street Property – Catholic Charities Development
- Main Street Corridor Improvements  
The Project is on hold pending the Loop Road Project completion.
- Immokalee Airport Park Improvements
- 24-Hour Medical Facilities
- Little League Road Extension

CRA Staff are proposing that the 2026/2027 Strategic Plan Prioritization Project list have the same projects with except having Main Street Corridor Improvements and Lake Trafford Corridor Improvements on hold.

Ms. Christie Betancourt presented the Immokalee Tax Increment for the previous years and 2026. The current budget is 1.6 million. The overall budget is 16 million. Ms. Betancourt provided an overview of the adopted and current budget of the CRA Fund 1025, CRA Capital Project Fund 1026, CRA Grant Fund 1027, Immokalee Beautification MSTU Fund 1629, Immokalee Rd and SR 29 1011-163805 Fund.

Ms. Betancourt commented on the Immokalee CRA Grant 1027 Fund and said that staff had to give funds back due to the timeliness of one of the projects. The amount previously awarded was \$250,000 for the First Street Area; however, due to some adjustments needed, staff decided to phase out this project into 2 phases. The 2<sup>nd</sup> portion of the fund was awarded back. Overall, for the Year 2022, staff received \$126,579.50. For 2024, staff were initially awarded \$1,000,371; however, staff plans to utilize \$225,310.00. CRA Staff commented that the funds that are given back are reprogrammed to another organization that may have been awarded as well. Staff commented that the timeline to use the funds is set by HUD. Staff also said that the funds will be re-awarded once staff are ready to start the First Street Area project.

Ms. Christie Betancourt provided further information on Immokalee Rd and SR 29 1011-163805 Fund. This fund assists with the maintenance of Main Street and First Street. Staff tries to utilize all the funds before the Fiscal Year is over. Commissioner McDaniel briefly commented on the policy of Fund 1011 and asked if staff could look into whether this policy could be adjusted so that the funds stay and roll over for the next Fiscal Year.

Ms. Christie Betancourt provided information on CRA-owned Property, which includes the 9<sup>th</sup> Street Property (Reveter) - Immokalee Community Campus, Zocalo Park (maintenance), Eustis Pond, and Howard Way. There will be an update in April on the Immokalee Community Campus. Although the Zocalo Park is owned by the CRA, staff would prefer to have Parks and Recreation do the maintenance of the area. Currently, a local vendor does the maintenance of the Zocalo Park. The County does the mowing of the Eustis Pond. As for the Howard Way Property, a vendor is in charge of mowing the property and will continue to be done for Fiscal Year 2027.

Information was also provided on the Operational and Administrative for Fiscal Year 2027. CRA staff plan to have a High School Intern in the Summer and a KeyStaff Project Manager, who is currently working through the Transportation Department. The KeyStaff Project Manager is set to be shared by the CRAs. CRA Staff will provide more information once they have clarification on the role of the Project Manager. Staff also discussed the office space and training for the FREDA and FRA Conference. CRA staff also provided information on community programs. CRA staff attend and participate in community meetings and the Education Program for Keep Collier Beautiful.

Ms. Christie Betancourt also provided information on the adopted Land Development Code. It was approved in November 2025. A couple of maps may need to be corrected, so the maps may be brought back to the Board.

Economic Development was also discussed. Johnson provided monthly development reports for Immokalee, CRA staff and Johnson Engineering staff attend Pre-Application Meetings for development within the CRA Area. CRA also has a membership with Florida Heartland Economic Region of Opportunity (FHERO), and Website Services and Management, as well as Marketing. Marketing for the CRA is the Annual Reports, which are printed out for the community.

Ms. Christie Betancourt also provided information on the Incentives that are offered. She discussed the CRA Grants, which include the Façade Grant and Sweat Equity. Staff have received a few inquiries about the Façade Grant; however, there is no complete package yet to bring forward for approval. Staff would like to spread the information to the businesses in the area. Ms. Christie Betancourt also commented on the landscape incentive. It was previously awarded to Global Flight Training Solutions (GFTS). If the board is interested in funding this incentive, funds will need to be added again.

Ms. Christie Betancourt provided an overview of the 2025/2026 adopted funds. She provided information on Budget Amendments to assist with identifying funds for a specific project. She also provided an overview of the 2025/2026 amended funds.

Ms. Christie Betancourt provided an update on the CRA Property – Land acquisition made for FY 25/26. Staff was able to bid on a Foreclosure Property (523 Eustis Avenue, now 523 Howard Way). The CRA Board approved staff to bid up to the Market Value of \$62,560. Staff estimated the cost of maintenance and insurance fees. Overall, an estimate was made of \$67,060.00. Staff's actual purchase price was \$5,590.00 with a cost of property taxes, clean and clear, maintenance and insurance/fees. The overall cost was \$12,596.80. Staff and board members discussed what could be done with the Howard Way Property, such as selling the lot, and discussing where to appropriate funds, as well as doing a boundary survey for the property.

Ms. Christie Betancourt also provided information on GFTS. With the help of many, the staff was able to put this item through reimbursement for the landscape. Commissioner McDaniel provided information on the Ribbon Cutting Ceremony for the new hangars of GFTS.

An overview of the CRA Funds and Transfers was also presented, which included the budget given for the Executive Director and staff with Corporate Financial & Management Services. Ms. Christie Betancourt commented on the transfers made from the MSTU Fund to the CRA Fund for staffing. Staff will be asking for more directions on this matter and will provide an update to the board.

Ms. Christie Betancourt provided an update on the projects that are funded. One of the projects listed is under construction. She provided information on the Immokalee Complete Street project and said that although it's complete, the CRA is paying for the utility that was installed. The budget will need to be modified this year, due to back charges that need to be taken care of.

Ms. Andrea Halman asked about a project that was previously discussed in connection with the Cattle Drive and something done within the Main Street Area. CRA staff commented that this initiative was part of the Main Street Corridor Safety Project and an amenity; however, the project is on hold. Mr. Paul Thein questioned whether a philanthropic initiative may be able to assist with doing something in connection with the Cattle Drive. Ms. Halman further commented on the importance of the Cattle Drive Event and the opportunities that are available in regard to the Roberts Ranch Museum. Ms. Betancourt commented that under the Immokalee Strategic Plan, the Immokalee Pioneer Museum at Roberts Ranch is listed under Cultural Preservation. If the project is right, CRA Staff may be able to put something together.

Ms. Christie Betancourt highlighted 2 projects that have made no progress and are on hold. She provided an overview of the funds for the Budget Priorities for the project listed:

- First Street Pedestrian Safety Improvement Project #33831 (Grant) 50250 (CRA)  
The overall budget for this project is set to be \$1,835,435.05.
- First Street Corridor/Zocalo Improvements  
The overall budget is \$50,000. The Budget Itemization includes Zocalo Landscape Maintenance, Electrical Improvements, and Incidental work.
- First Street Zocalo Plaza Holiday Decorations  
Staff had a budget of \$50,000 for Holiday Decorations but were trying to cut the budget to \$25,000; however, the previous year, staff had an overall cost of \$14,910.30. Staff was able to save a good amount of funds for Holiday Decorations. Staff commented that A&M Property Maintenance installs the Holliday lights and banners on the light pole as part of their contract.

- Immokalee Sidewalk Phase III Project – Eustis Avenue & West Delaware Avenue Project #33873 (Grant) #50244 (CRA)  
An overview of the budget for this project was given. A cost share between the CRA and MSTU fund will be done for the construction of this project.
- Main Street Corridor Safety Project SR29 from 9<sup>th</sup> Street to East 2<sup>nd</sup> Street  
CRA Staff plan to continue to allocate funds for this project. The \$80,046.60 has been used from the MSTU Funds for this design of this project before the project was put to a stop. The additional MSTU Fund on hold for the design, which is \$132,551.40, will go back to the MSTU Fund. Staff and board members discussed the overall amount for this project. CRA Staff anticipate the amount to be higher than the current estimated budget.
- Main Street Improvements (Preventative Maintenance)  
The overall budget for preventative maintenance is \$60,000. This is funded by MSTU Funds.
- Landscape Maintenance of Immokalee MSTU Road (Main Street SR29, First Street, and Triangle Area)  
The Landscape Maintenance is funded by the MSTU Funds. The overall budget is \$275,000
- Historic Cemetery on Main Street  
Staff has a budget of \$50,000. They will provide a breakdown of Historic Cemetery expenses.
- Fields of Dreams Park Initiative (Sports Field) Project #80320 (CRA)  
Staff has a Purchase Order for the shade structure project at the Immokalee South Park. If the board is interested in reallocating to this project fund, then staff will need to be made aware.
- Lake Trafford Corridor Improvement Project #50246 (CRA)  
A total of \$106,453.50 of MSTU Funds has been used for the design of the Lake Trafford Corridor Improvement Project. There is about \$143,476.50 of funds currently put on hold for the design. About \$100,000 will go back to the CRA Fund. and the \$43,000 will go back to the MSTU Fund.
- Immokalee Complete Streets  
Staff had previously requested \$120,000 for the Immokalee Complete Streets. However, staff would like to be certain that there is extra funding, if it's necessary, so the budget is now \$175,000. This budget will cover the expenses for the new 388 light poles installed in the TIGER grant area.

- **Economic Development**  
Staff provided a breakdown of the budget itemization, which included FHERO Annual Membership Fees, Economic Development Strategy, Land Planning Services, and Capital Improvement (Project #50264). Overall, the budgeted amount is \$100,806.00.
- **Grants and Programs**  
The overall budget for Grants and Programs is \$185,000. The Commercial Façade Grant Program has an amount of \$170,000. The Sweat Equity Grant Program has \$15,000.

A comment was made by Ms. Vanessa Delarosa on whether her business is eligible for the Commercial Façade Requirement. Ms. Christie Betancourt provided the requirements for the business and the process once an application is received.

Staff will come back to the board and provide an update on the MSTU contribution to the CRA and any other potential changes for funding.

Mr. Michael McNees commented that this is a good head start for the budget process. He also provided a comment on opportunities for the Howard Way Property.

Commissioner McDaniel also commented on the importance of finding opportunities for CRA-owned properties and having a plan for the site.

Mr. Paul Thein also commented on the great opportunities and benefits for the community and the importance of finding a way to implement these initiatives in a timely manner.

Ms. Christie Betancourt announced Ms. Lupita Vazquez Reyes' comments on Webex. Ms. Reyes commented on the feral chickens on Main Street and addressed them on the Main Street Improvement Project.

- ii. **Budget Narrative (Enclosure 12) (Pages 129-132)**  
Staff commented on the Performance Measures that are done for the Fiscal Year. The Measures include a breakdown of items that are reported to the County Manager. The Measures are measured on an annual, weekly, or quarterly basis.
- iii. **Project Status and 2026/2027 Funding Priorities (Enclosure 13) (Pages 133)**  
Staff commented on the Priority Projects that were done through the Strategic Plan.

M. Citizen Comments.

Ms. Patricia “Anne” Goodnight provided information on the 2026 FRA Annual Conference. The conference will be held from October 20-23, 2026, at the Sunseeker Resort at Charlotte Harbor, FL. She encouraged the board members to attend the conference. She was able to learn more about the CRAs at these conferences.

Ms. Patricia “Anne” Goodnight also commented on the passing of Mr. Edward “Ski” Olesky and said the board must think about a remembrance of him. Mr. Edward “Ski” Olesky has been a part of the CRA Board for many years and has always been a contributor and voiced his thoughts about the community. Ms. Goodnight wondered if a park could be named after Mr. Edward “Ski” Olesky.

Commissioner McDaniel commented that if all goes well at the next Board of Collier County Commissioners meeting, he plans to make a motion to rename the “Ann Olesky Park” as “Anne and Ski Olesky Park”.

Ms. Andrea Halman said she also agreed with Ms. Patricia Anne Goodnight’s comment and said she also encourages board members to attend the FRA Conference.

N. Next Meeting Date

The **Immokalee Community Redevelopment Advisory Board** will meet on Wednesday, **March 18, 2026**, at 9:00 A.M. at the Immokalee Community Park.

O. Adjournment

Meeting adjourned at 10:15 A.M.

*\* Webex Meeting chat is attached to the minutes for the record.*

**Fund 1025 Immokalee Community Redevelopment Agency**

02/27/2026

Enclosure 2

C.C. 1025-138324

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
<b>1025000000 IMMOKALEE REDEVELOPMENT</b>			<b>168,875.87</b>	<b>622,296.00-</b>	<b>453,420.13</b>
<b>REVENUE Sub Total</b>	<b>1,729,600.00-</b>	<b>1,762,908.25-</b>		<b>1,727,956.59-</b>	<b>34,951.66-</b>
<b>REVENUE - OPERATING Sub-Total</b>	<b>7,200.00-</b>	<b>7,200.00-</b>		<b>5,156.59-</b>	<b>2,043.41-</b>
324102 DEF IMPCT FEE PAY SF				1,236.74-	1,236.74
361170 OVERNIGHT INTEREST				-1850.55	1850.55
361180 INVESTMENT INTEREST	7,200.00-	7,200.00-		2,069.30-	5,130.70-
<b>CONTRIBUTION AND TRANSFERS Sub-Total</b>	<b>1,722,400.00-</b>	<b>1,755,708.25-</b>		<b>1,722,800.00-</b>	<b>32,908.25-</b>
410001 TRANSFER FROM 0001 GENERAL FUND	1,328,100.00-	1,328,100.00-		1,328,100.00-	
411011 TRANSFER FROM 1011 UNINC AREA MSTD GENERAL	301,900.00-	301,900.00-		301,900.00-	
487999 REIMBURSEMENT INTERDEPARTMENTAL	92,800.00-	92,800.00-		92,800.00-	
489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE		33,308.25-			33,308.25-
489900 NEGATIVE 5% ESTIMATED REVENUES	400.00	400.00			400.00
<b>EXPENSE Sub Total</b>	<b>1,729,600.00</b>	<b>1,762,908.25</b>	<b>168,875.87</b>	<b>1,105,660.59</b>	<b>488,371.79</b>
<b>PERSONAL SERVICE</b>	<b>363,300.00</b>	<b>363,300.00</b>	<b>51,686.00</b>	<b>109,641.70</b>	<b>201,972.30</b>
<b>OPERATING EXPENSE</b>	<b>500,900.00</b>	<b>534,208.25</b>	<b>117,189.87</b>	<b>248,518.89</b>	<b>168,499.49</b>
631400 ENGINEERING FEES	60,000.00	92,408.25	21,740.00	10,668.25	60,000.00
634210 IT OFFICE AUTOMATION ALLOCATION	12,300.00	12,300.00	12,300.00		
634211 INFO TECH BILLING HOURS ALLOCATION	1,600.00	1,600.00			1,600.00
634970 INDIRECT COST REIMBURSEMENT	36,800.00	36,800.00	18,400.00	18,400.00	
634980 INTERDEPT PAYMENT FOR SERV	171,500.00	171,500.00		167,200.00	4,300.00
634990 LANDSCAPE INCIDENTALS	10,000.00	10,900.00	6,837.00	2,710.00	1,353.00
634999 OTHER CONTRACTUAL SERVICES	45,000.00	45,000.00			45,000.00
639967 TEMPORARY LABOR					
640300 OUT OF COUNTY TRAVEL PROFESSIONAL DEVEL	8,000.00	8,000.00		4,054.26	3,945.74
640410 MOTOR POOL RENTAL CHARGE	6,600.00	6,600.00		74.20	6,525.80
640990 TOLLS				3.18	3.18-
641230 TELEPHONE ACCESS CHARGES	200.00	200.00		19.44	180.56
641400 TELEPHONE DIRECT LINE	7,500.00	7,500.00	4,554.71	3,445.29	500.00-
641700 CELLULAR TELEPHONE	1,300.00	1,300.00	2,070.43	929.57	1,700.00-
641950 POSTAGE FREIGHT AND UPS	200.00	200.00			200.00
641951 POSTAGE	100.00	100.00			100.00
643100 ELECTRICITY	3,200.00	3,200.00	2,848.31	651.69	300.00-
643400 WATER AND SEWER	4,000.00	4,000.00	2,733.94	766.06	500.00
644100 RENT BUILDINGS	56,700.00	56,700.00	26,366.04	26,104.98	4,228.98
644620 LEASE EQUIPMENT	1,900.00	1,900.00	1,065.75	761.25	73.00
645100 INSURANCE GENERAL	2,700.00	2,700.00	2,700.00		
645260 AUTO INSURANCE	500.00	500.00	500.00		
646180 BUILDING R AND M ISF BILLINGS				3,218.42	3,218.42-
646360 MAINTENANCE OF GROUNDS ALLOCATED	25,000.00	25,000.00	7,640.00	4,360.00	13,000.00
646430 FLEET MAINT ISF LABOR AND OVERHEAD	600.00	600.00		204.00	396.00
646440 FLEET MAINT ISF PARTS AND SUBLET	200.00	200.00		255.23	55.23-
647110 PRINTING AND OR BINDING OUTSIDE VENDORS	3,200.00	3,200.00			3,200.00
648160 OTHER ADS	200.00	200.00	200.00		
648170 MARKETING AND PROMOTIONAL	7,000.00	7,000.00		320.26	6,679.74
649100 LEGAL ADVERTISING	5,000.00	5,000.00	1,520.50	479.50	3,000.00
651110 OFFICE SUPPLIES GENERAL	3,500.00	3,500.00	124.50	541.73	2,833.77

**Fund 1025 Immokalee Community Redevelopment Agency** Enclosure 2

C.C. 1025-138324

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
651210 COPYING CHARGES	3,500.00	3,500.00	3,124.69	1,465.31	1,090.00-
651910 MINOR OFFICE EQUIPMENT	500.00	500.00			500.00
651930 MINOR OFFICE FURNITURE	400.00	400.00			400.00
651950 MINOR DATA PROCESSING EQUIPMENT	5,000.00	5,000.00			5,000.00
652110 CLOTHING AND UNIFORM PURCHASES	500.00	500.00			500.00
652210 FOOD OPERATING SUPPLIES	2,000.00	2,000.00		805.36	1,194.64
652490 FUEL AND LUBRICANTS ISF BILLINGS	1,300.00	1,300.00		333.59	966.41
652920 COMPUTER SOFTWARE	1,200.00	1,200.00			1,200.00
652990 OTHER OPERATING SUPPLIES	1,000.00	1,000.00		87.32	912.68
652999 PAINTING SUPPLIES	500.00	500.00			500.00
654110 BOOKS PUBLICATIONS AND SUBSCRIPTIONS	400.00	400.00			400.00
654210 DUES AND MEMBERSHIPS	5,000.00	5,000.00	2,464.00	620.00	1,916.00
654310 TUITION	1,000.00	1,000.00			1,000.00
654360 OTHER TRAINING EDUCATIONAL EXPENSES	3,000.00	3,000.00			3,000.00
654370 ORGANIZATIONAL DEVELOPMENT	800.00	800.00		40.00	760.00
<b>CAPITAL OUTLAY</b>	<b>22,500.00</b>	<b>22,500.00</b>			<b>22,500.00</b>
763100 IMPROVEMENTS GENERAL	22,500.00	22,500.00			22,500.00
<b>TRANSFERS</b>	<b>747,500.00</b>	<b>747,500.00</b>		<b>747,500.00</b>	
911026 TRANSFER TO 1026 IMM CRA CAPITAL	747,500.00	747,500.00		747,500.00	
<b>RESERVES</b>	<b>95,400.00</b>	<b>95,400.00</b>			<b>95,400.00</b>
991000 RESERVE FOR CONTINGENCIES	21,500.00	21,500.00			21,500.00
998000 RESERVE FOR CASH BALANCE (CH129.01 F.S.)	73,900.00	73,900.00			73,900.00

**Fund 1629 Immokalee Beautification MSTU**

Enclosure 2

C.C. 1629-162524

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
<b>1629000000 IMMOKALEE BEAUTIFICATION</b>			<b>245634.71</b>	<b>-365908.85</b>	<b>120274.14</b>
<b>REVENUE Sub Total</b>	<b>2,210,700.00-</b>	<b>2,431,222.12-</b>	<b>0</b>	<b>-594994.12</b>	<b>-1836228</b>
<b>REVENUE - OPERATING Sub-Total</b>	<b>694,000.00-</b>	<b>694,000.00-</b>	<b>0</b>	<b>-594994.12</b>	<b>-99005.88</b>
311100 CURRENT AD VALOREM TAXES	687,000.00-	687,000.00-	0	-540320.85	-146679.15
311200 DELINQUENT AD VALOREM TAXES			0	-231.5	231.5
361170 OVERNIGHT INTEREST			0	-10835.2	10835.2
361180 INVESTMENT INTEREST	7,000.00-	7,000.00-	0	-14453.86	7453.86
361320 INTEREST TAX COLLECTOR			0	-267.47	267.47
369130 INS CO REFUNDS			0	-28885.24	28885.24
<b>CONTRIBUTION AND TRANSFERS Sub-Total</b>	<b>1,516,700.00-</b>	<b>1,737,222.12-</b>	<b>0</b>	<b>0</b>	<b>-1737222.12</b>
486600 TRANSFER FROM PROPERTY APPRAISER			0	0	0
486700 TRANSFER FROM TAX COLLECTOR			0	0	0
489200 CARRY FORWARD GENERAL	1,551,400.00-	1,551,400.00-	0	0	-1551400
489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE		220,522.12-	0	0	-220522.12
489900 NEGATIVE 5% ESTIMATED REVENUES	34,700.00	34,700.00	0	0	34700
<b>EXPENSE Sub Total</b>	<b>2,210,700.00</b>	<b>2,431,222.12</b>	<b>245634.71</b>	<b>229085.27</b>	<b>1956502.14</b>
<b>OPERATING EXPENSE</b>	<b>658,700.00</b>	<b>879,222.12</b>	<b>245634.71</b>	<b>215651.34</b>	<b>417936.07</b>
631400 ENGINEERING FEES	50,000.00	188,518.40	136,556.65	1,961.75	50,000.00
634970 INDIRECT COST REIMBURSEMENT	3,500.00	3,500.00	1,750.00	1,750.00	
634980 INTERDEPT PAYMENT FOR SERV	110,000.00	110,000.00		92,800.00	17,200.00
634990 LANDSCAPE INCIDENTALS	30,000.00	30,000.00	6,387.00	2,260.00	21,353.00
634999 OTHER CONTRACTUAL SERVICES	180,000.00	262,003.72	48,439.87	14,720.00	198,843.85
639961 PAINTING CONTRACTORS	20,000.00	20,000.00			20,000.00
641951 POSTAGE	100.00	100.00			100.00
643100 ELECTRICITY	120,000.00	120,000.00	700.23	64,541.82	54,757.95
645100 INSURANCE GENERAL	1,200.00	1,200.00	1,200.00		
646311 SPRINKLER SYSTEM MAINTENANCE			882.46	117.54	1,000.00-
646318 MULCH					
646360 MAINTENANCE OF GROUNDS ALLOCATED	90,000.00	90,000.00	49,718.50	37,281.50	3,000.00
646451 LIGHTING MAINTENANCE	46,000.00	46,000.00			46,000.00
649010 LICENSES AND PERMITS	2,000.00	2,000.00			2,000.00
649100 LEGAL ADVERTISING	3,000.00	3,000.00			3,000.00
651110 OFFICE SUPPLIES GENERAL	100.00	100.00			100.00
651910 MINOR OFFICE EQUIPMENT	1,000.00	1,000.00			1,000.00
652210 FOOD OPERATING SUPPLIES	600.00	600.00		196.34	403.66
652990 OTHER OPERATING SUPPLIES	600.00	600.00		22.39	577.61
652999 PAINTING SUPPLIES	600.00	600.00			600.00
<b>CAPITAL OUTLAY</b>	<b>350,000.00</b>	<b>350,000.00</b>			<b>350,000.00</b>
763100 IMPROVEMENTS GENERAL	350,000.00	350,000.00			350,000.00
<b>TRANSFER CONST</b>	<b>24,800.00</b>	<b>24,800.00</b>		<b>13,433.93</b>	<b>11,366.07</b>
930600 BUDGET TRANSFERS PROPERTY APPRAISER	5,000.00	5,000.00		2,390.38	2,609.62
930700 BUDGET TRANSFERS TAX COLLECTOR	19,800.00	19,800.00		11,043.55	8,756.45
<b>RESERVES</b>	<b>1,177,200.00</b>	<b>1,177,200.00</b>			<b>1,177,200.00</b>
991000 RESERVE FOR CONTINGENCIES	25,300.00	25,300.00			25,300.00
993000 RESERVE FOR CAPITAL OUTLAY	1,151,900.00	1,151,900.00			1,151,900.00

C.C. 1011-163805

Cost Center 163805 Immokalee Rd and SR 29

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
<b>163805 IMMOKALEE RD &amp; STATE ROAD 29</b>	<b>244,700.00</b>	<b>244,700.00</b>	<b>149,940.28</b>	<b>71,420.32</b>	<b>23,339.40</b>
<b>EXPENSE Sub Total</b>	<b>244,700.00</b>	<b>244,700.00</b>	<b>149,940.28</b>	<b>71,420.32</b>	<b>23,339.40</b>
<b>OPERATING EXPENSE</b>	<b>244,700.00</b>	<b>244,700.00</b>	<b>149,940.28</b>	<b>71,420.32</b>	<b>23,339.40</b>
634990 LANDSCAPE INCIDENTALS	23,700.00	23,700.00	5,712.20	9,287.80	8,700.00
643100 ELECTRICITY	13,000.00	13,000.00	8,874.52	2,675.48	1,450.00
643300 TRASH AND GARBAGE DISPOSAL	3,000.00	3,000.00	1,981.05	1,418.95	400.00-
643400 WATER AND SEWER	13,000.00	13,000.00	8,497.01	4,402.99	100.00
646311 SPRINKLER SYSTEM MAINTENANCE	1,000.00	1,000.00			1,000.00
646318 MULCH	6,000.00	6,000.00		3,510.60	2,489.40
646360 MAINTENANCE OF GROUNDS ALLOCATED	185,000.00	185,000.00	124,875.50	50,124.50	10,000.00
652310 FERTILIZER HERBICIDES AND CHEMICALS					

C.C. 1026-138346

Fund 1026 Immokalee CRA Projects

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
1026000000 IMMOKALEE CRA PROJECT FUND		-	750,200.08	767,724.67-	17,524.59
REVENUE Sub Total	753,700.00-	5,528,449.20-		804,988.67-	4,723,460.53-
REVENUE - OPERATING Sub-Total	6,500.00-	6,500.00-		57,488.67-	50,988.67
361170 OVERNIGHT INTEREST				24,770.29-	24,770.29
361180 INVESTMENT INTEREST	6,500.00-	6,500.00-		32,718.38-	26,218.38
CONTRIBUTION AND TRANSFERS Sub-Total	747,200.00-	5,521,949.20-		747,500.00-	4,774,449.20-
411025 TRANSFER FROM 1025 IMMOKALEE REDEVELOPMENT	747,500.00-	747,500.00-		747,500.00-	
489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE		4,774,749.20-			4,774,749.20-
489900 NEGATIVE 5% ESTIMATED REVENUES	300.00	300.00			300.00
EXPENSE Sub Total	753,700.00	5,528,449.20	750,200.08	37,264.00	4,740,985.12
OPERATING EXPENSE	100,000.00	360,994.70	54,830.50	36,764.00	269,400.20
631400 ENGINEERING FEES			54,830.50		54,830.50-
634999 OTHER CONTRACTUAL SERVICES	100,000.00	368,000.00		36,764.00	324,230.70
649030 CLERKS RECORDING FEES		7,005.30-			
CAPITAL OUTLAY	653,700.00	4,982,454.50	695,369.58	500.00	4,286,584.92
763100 IMPROVEMENTS GENERAL	653,700.00	4,982,454.50	695,369.58	500.00	4,286,584.92
GRANTS AND DEBT SERVICE		185,000.00			185,000.00
884200 RESIDENTIAL REHAB		185,000.00			185,000.00

Fund 1026 Project 50243 Imm CRA-Stormw In

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50243 IMMOKALEE CRA PROJECT FUND		278,000.00			278,000.00
EXPENSE Sub Total		278,000.00			278,000.00
OPERATING EXPENSE		68,000.00			68,000.00
634999 OTHER CONTRACTUAL SERVICES		68,000.00			68,000.00
CAPITAL OUTLAY		210,000.00			210,000.00
763100 IMPROVEMENTS GENERAL		210,000.00			210,000.00

Fund 1026 Project 50244 Imm CRA-S Sidewalk

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50244 IMMOKALEE CRA PROJECT FUND		518,800.00	300,395.10	500.00	217,904.90
EXPENSE Sub Total		518,800.00	300,395.10	500.00	217,904.90
OPERATING EXPENSE		50,000.00			50,000.00
631400 ENGINEERING FEES					
634999 OTHER CONTRACTUAL SERVICES		50,000.00			50,000.00
CAPITAL OUTLAY		468,800.00	300,395.10	500.00	167,904.90
763100 IMPROVEMENTS GENERAL		468,800.00	300,395.10	500.00	167,904.90

Fund 1026 Project 50245 Imm CRA-Park & Rec

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50245 IMMOKALEE CRA PROJECT FUND		50,000.00	49,955.73		44.27
EXPENSE Sub Total		50,000.00	49,955.73		44.27
OPERATING EXPENSE		50,000.00			50,000.00
634999 OTHER CONTRACTUAL SERVICES		50,000.00			50,000.00
CAPITAL OUTLAY			49,955.73		49,955.73-
763100 IMPROVEMENTS GENERAL			49,955.73		49,955.73-

C.C. 1026-138346

Fund 1026 Project 50246 Imm CRA-Neigh R

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50246 IMMOKALEE CRA PROJECT FUND	50,000.00	207,994.70	100,000.00		107,994.70
EXPENSE Sub Total	50,000.00	207,994.70	100,000.00		107,994.70
OPERATING EXPENSE	50,000.00	42,994.70	100,000.00		42,994.70
634999 OTHER CONTRACTUAL SERVICES	50,000.00	42,994.70			42,994.70
649030 CLERKS RECORDING FEES					
CAPITAL OUTLAY		165,000.00	100,000.00		65,000.00
763100 IMPROVEMENTS GENERAL		165,000.00	100,000.00		65,000.00

Fund 1026 Project 50248 Imm CRA-Main St C.

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50248 IMMOKALEE CRA PROJECT FUND	426,000.00	1,400,000.00			1,400,000.00
EXPENSE Sub Total	426,000.00	1,400,000.00			1,400,000.00
OPERATING EXPENSE		100,000.00			100,000.00
634999 OTHER CONTRACTUAL SERVICES		100,000.00			100,000.00
CAPITAL OUTLAY	426,000.00	1,300,000.00			1,300,000.00
763100 IMPROVEMENTS GENERAL	426,000.00	1,300,000.00			1,300,000.00

C.C. 1026-138346

Fund 1026 Project 50250 Imm CRA-First St

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50250 IMMOKALEE CRA PROJECT FUND	227,700.00	1,519,779.50	299,849.25		1,219,930.25
EXPENSE Sub Total	227,700.00	1,519,779.50	299,849.25		1,219,930.25
OPERATING EXPENSE			54,830.50		54830.50-
631400 ENGINEERING FEES			54,830.50		54830.50-
CAPITAL OUTLAY	227,700.00	1,519,779.50	234,068.75		1,274,760.75
763100 IMPROVEMENTS GENERAL	227,700.00	1,519,779.50	234,068.75		1,274,760.75

Fund 1026 Project 50252 Imm CRA-Com Gra

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50252 IMMOKALEE CRA PROJECT FUND		185,000.00			185,000.00
EXPENSE Sub Total		185,000.00			185,000.00
GRANTS AND DEBT SERVICE		185,000.00			185,000.00
884200 RESIDENTIAL REHAB		185,000.00			185,000.00

Fund 1026 Project 50264 Imm CRA-Economic Dev

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50264 IMMOKALEE CRA PROJECT FUND	50,000.00	50,000.00		36,764.00	13,236.00
EXPENSE Sub Total	50,000.00	50,000.00		36,764.00	13,236.00
OPERATING EXPENSE	50,000.00	50,000.00		36,764.00	13,236.00
634999 OTHER CONTRACTUAL	50,000.00	50,000.00		36,764.00	13,236.00

Fund 1026 Project 50269 Imm CRA-Lighting

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
50269 IMMOKALEE CRA PROJECT FUND		118,875.00			118,875.00
EXPENSE Sub Total		118,875.00			118,875.00
CAPITAL OUTLAY		118,875.00			118,875.00
763100 IMPROVEMENTS GENERAL		118,875.00			118,875.00

Fund 1026 Project 80320 Imm Sports Complex Renovations

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
80320 IMMOKALEE CRA PROJECT FUND		1,200,000.00			1,200,000.00
EXPENSE Sub Total		1,200,000.00			1,200,000.00
CAPITAL OUTLAY		1,200,000.00			1,200,000.00
763100 IMPROVEMENTS GENERAL		1,200,000.00			1,200,000.00

C.C. 1027-138315

Fund 1027 Immokalee CRA Grant

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
1027000000 IMM CRA GRANT		-	1,200,718.25		1,200,718.25-
REVENUE Sub Total		1,388,371.00-			1,388,371.00-
REVENUE - OPERATING Sub-Total		987,000.00-			987,000.00-
331555 HUD GRANTS		987,000.00-			987,000.00-
CONTRIBUTION AND TRANSFERS Sub-Total		401,371.00-			401,371.00-
487999 REIMBURSEMENT INTERDEPARTMENTAL		401,371.00-			401,371.00-
EXPENSE Sub Total		1,388,371.00	1,200,718.25		187,652.75
OPERATING EXPENSE					
631400 ENGINEERING FEES					
CAPITAL OUTLAY		1,388,371.00	1,200,718.25		187,652.75
763100 IMPROVEMENTS GENERAL		1,388,371.00	1,200,718.25		187,652.75

Fund 1027 Project 33831 First Street Pedestrian Safety Improvements

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
33831 IMM CRA GRANT			213,718.25		213,718.25-
REVENUE Sub Total		401,371.00-			401,371.00-
CONTRIBUTION AND TRANSFERS Sub-Total		401,371.00-			401,371.00-
487999 REIMBURSEMENT INTERDEPARTMENTAL		401,371.00-			401,371.00-
EXPENSE Sub Total		401,371.00	213,718.25		187,652.75
OPERATING EXPENSE					
631400 ENGINEERING FEES					
CAPITAL OUTLAY		401,371.00	213,718.25		187,652.75
763100 IMPROVEMENTS GENERAL		401,371.00	213,718.25		187,652.75

Fund 1027 Project 33873 EDI/CPF

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
33873 IMM CRA GRANT			987,000.00		987,000.00-
REVENUE Sub Total		987,000.00-			987,000.00-
REVENUE - OPERATING Sub-Total		987,000.00-			987,000.00-
331555 HUD GRANTS		987,000.00-			987,000.00-
EXPENSE Sub Total		987,000.00	987,000.00		
CAPITAL OUTLAY		987,000.00	987,000.00		
763100 IMPROVEMENTS GENERAL		987,000.00	987,000.00		

**Immokalee CRA**  
February 2026

Case Number	Case Type	Date Entered	Location Description	Detailed Description
CENA20260001335	NA	02/04/2026	1020 RINGO LN, IMMOKALEE 34142	Litter and outside storage
CENA20260001336	NA	02/04/2026	1418 PLUM ST, IMMOKALEE 34142	Litter
CEPE20260001407	PE	02/06/2026	3596 Liberty Way	Commercial vehicle
CEAC20260001425	AC	02/07/2026	112 S 1st St Immokalee FL 34142	Dog running at large, Impound
CEV20260001470	V	02/09/2026	303 PRICE AVE, IMMOKALEE 34142	Inoperable vehicle
CEAC20260001482	AC	02/09/2026	313 S Ninth ST Immokalee FL 34142	Stray confined dog, Impound
CEV20260001483	V	02/09/2026	1415 Tangerine St	Inoperable vehicles
CELU20260001488	LU	02/10/2026	704 W Main ST, Immokalee	Unpermitted shipping container
CEAC20260001540	AC	02/11/2026	701 Immokalee Dr Immokalee FL 34142	Stray confined dog, Impound
CEAC20260001573	AC	02/11/2026	968 Hamilton St, Immokalee, FL 34142	Dog running at large
CEAC20260001584	AC	02/11/2026	5107 Perch PL, Immokalee	Dog bite to human
CESD20260001587	SD	02/11/2026	218 W Main ST, Immokalee	Expired permit
CESS20260001595	SS	02/12/2026	Immokalee	Multiple snipe signs removed
CEAC20260001616	AC	02/12/2026	405 Sgt. Joe Jones Rd. Immokalee FL 34142	Stray confined dog, Impound
CESD20260001620	SD	02/12/2026	420 Alachua ST, Immokalee	Expired permit
CES20260001628	S	02/12/2026	420 Alachua ST, Immokalee	Multiple unpermitted signs
CEOCC20260001632	OCC	02/12/2026	420 Alachua ST, Immokalee	Operating business without BTR
CELU20260001661	LU	02/13/2026	209 Adams AVE E, Immokalee	Prohibited outside storage and shipping containers
CES20260001666	S	02/13/2026	209 Adams AVE E, Immokalee	Multiple unpermitted signs
CEAU20260001739	AU	02/17/2026	516 W Main ST, (Gas Station), Immokalee	Unpermitted fences
CEPM20260001743	PM	02/17/2026	516 W Main ST, (Gas Station), Immokalee	Inoperable U-haul truck
CEPM20260001744	PM	02/17/2026	516 W Main ST, (Gas Station), Immokalee	Broken window for store
CENA20260001745	NA	02/17/2026	516 W Main ST, (Gas Station), Immokalee	Litter
CELU20260001825	LU	02/18/2026	106 Dixie Ave E	Junk cars, dumpster and back hoe being illegally stored on C-5 property
CESD20260001904	SD	02/19/2026	1415 TANGERINE ST, IMMOKALEE 34142	Unpermitted shed
CESD20260001940	SD	02/20/2026	593 N 9th St Immokalee	Unpermitted addition

CEAC20260001976	AC	02/20/2026	3902 Liberty Way Immokalee Fl 34142	Dog running at large
CEAC20260001988	AC	02/20/2026	Immokalee Fl. 34142	Cat bite to human
CETU20260002015	TU	02/20/2026	1405 TANGERINE ST, IMMOKALEE 34142	Unpermitted yard sale
CEAC20260002018	AC	02/20/2026	**West Clox St and Carson Rd**	Dead dog
CEAC20260002050	AC	02/22/2026	1204 Lake Trafford	Stray confined kitten, Impound
CEAC20260002053	AC	02/22/2026	Intersection of Euclid and Gaunt	Dog confined in car
CEAC20260002054	AC	02/22/2026	Immokalee Dr & N. 9th St- last seen running East Bound on Immokalee	Two dogs running at large
CESD20260002066	SD	02/23/2026	591 N 9TH ST IMMOKALEE FL	Unpermitted shed
CEAC20260002076	AC	02/23/2026	1314 Tangerine ST, (Mobile/Modular) , Immokalee	Three stray dogs running at large, Impound
CEPM20260002101	PM	02/23/2026	925 Miraham Dr, Immokalee (driveway and mailbox)	Occupied mobile home in deplorable condition
CEAC20260002134	AC	02/24/2026	1113 Marjorie ST, Immokalee	Stray confined dogs, Impound
CENA20260002182	NA	02/25/2026	5326 Thomas Farm Rd	Litter
CEPF20260002209	PF	02/25/2026	1811 8th AVE, Immokalee	Expired permit with fees due
CEPF20260002219	PF	02/25/2026	3333 Whidden Loop RD, Immokalee	Expired permit with fees due
CEAC20260002226	AC	02/26/2026	Immokalee Dr.	Dog running at large, Impound
CEAC20260002314	AC	02/28/2026	1420 Durso Ct Immokalee FL 34142	Stray confined kitten, Impound
CEAC20260002315	AC	02/28/2026	off Boston Ave between S 4th St and S 3rd St, Immokalee, FL	Puppies being sold at the Flea Market

43 Cases

Code Enforcement Monthly Code Case February 1 thru February 28, 2026



**Assistant Director Report  
March 13, 2026**

1. Immokalee Area Master Plan (IAMP) Restudy

(PL201880002258) Approved by BCC for final adoption on 12/10/2019.

Copy of IAMP as amended by Ordinance 2019-47 can be found at [www.ImmokaleeCRA.com](http://www.ImmokaleeCRA.com) website.

- Implementation schedule was provided at the November 2020 Meeting.
- Staff is continuing with implementation of the Immokalee Initiatives.

2. Immokalee Area Overlay District LDC Update

The Immokalee Area Overlay District Land Development Code (LDC) update advanced through a multi-year public and advisory process beginning with CRA discussions in March 2021 and an initial LDC workshop in May 2021, followed by consultant engagement with The Neighborhood Company in 2022 and multiple site visits, workshops, and board presentations throughout 2023 and 2024, including a White Paper, draft language, and revisions reviewed by the Development Services Advisory Committee. Although architectural design standards were temporarily tabled due to Senate Bill 250 and Loop Road Overlay considerations, revisions continued, including updated language for mobile food dispensing vehicles.



The Immokalee Urban Area Overlay District (IUAOD) amendments (PL20240004278) were reviewed by the Collier County Planning Commission in March 2025 and the Board of County Commissioners in May 2025, with continuances as needed, and ultimately advanced to adoption hearings on October 28 and November 10, with a recommendation to approve an ordinance amending the Collier County Land Development Code to implement the Immokalee Area Master Plan, rename and revise the overlay district, establish subdistricts, and update uses, boundaries, and design standards. County staff are working on updating the overlay maps.

3. CRA Office

CRA Staff are collaborating with Facilities Department on the new office that will be near the current Clerk of Courts building, located at 106 South 1<sup>st</sup> Street.

The CareerSource building is under contract (Togetherhood) and staff will remain at this location until the new building is complete.

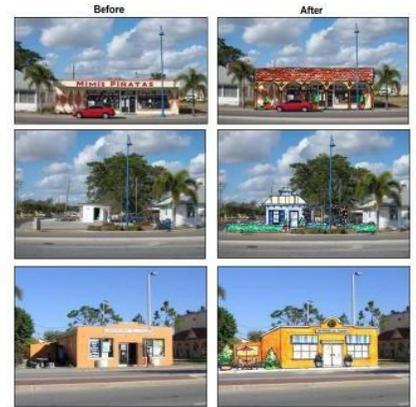


4. Redevelopment Plan

On May 10, 2022, the BCC, acting as the (CRA) board, approved a Resolution recommending approval to the BCC an amendment to the Collier County Community Redevelopment Area Plan. Staff have started scope of work to hire a consultant to start the process of updating the Redevelopment Plan by 2027.

5. Commercial Façade Grant Program

In accordance with objective 1.2 in the Immokalee Area Master Plan, the CRA continues to provide financial incentives to business in Immokalee via the Commercial Façade Improvement grant program. The CRA initiated the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67. Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures. Program is in place and being reviewed for revisions. No update.



6. FHERO – Florida Heartland Economic Region of Opportunity

Staff attend monthly FHERO board meetings via Zoom or in person. The last FHERO board meeting was held 3/11/2026.

Please see link to view copy of [2021 Retail Demand Analysis](#).

On June 28, 2021, Governor DeSantis issued Executive Order Number 21-149 which re-designated the South-Central RAO for another five-year term with an expiration date of June 28, 2026. For more information on FHERO please visit <https://flaheartland.com/>



The new digital flip-book edition of the **FHERO Guide** is live, active, and public. For complete 32-page guide please visit [http://passportpublications.com/FHERO\\_Guide.html](http://passportpublications.com/FHERO_Guide.html)

7. Immokalee Unmet Needs Coalition

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state, or national organizations who work together to meet the unmet needs of Immokalee residents impacted by disaster. The Housing committee meetings are usually held on the second Friday of every month via zoom at 10:00 a.m.



The next meeting is scheduled for April 10, 2026, at 10:00 a.m. via Webex. For information on housing assistance please visit website at:

<https://www.colliercountyhousing.com/collier-community-assistance-programs/>

10. Collier County Parks & Recreation – Immokalee area

CRA staff and Parks & Recreation staff are coordinating monthly meetings to discuss improvements of all Immokalee Parks. Immokalee Parks & Recreation updates are provided in communications folder, when available.

11. Impact Fee Installment Payment Program

The Impact Fee Installment Payment Program was extended for five years on July 25, 2023, by the Board of County Commissioners. For questions, please call Gino Santabarbara at 239-252-2925 or email him at [Gino.Santabarbara@collier.gov](mailto:Gino.Santabarbara@collier.gov).

## Program details:

- Pay your impact fees in installments over a 30-year term.
- Available for single-family, multi-family and commercial projects.
- Non-ad valorem special assessment on property tax bill.
- 5% fixed interest rate. (2026 applicants)
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- Assessment is superior to all other liens, titles, and claims, except State, County, and municipal taxes.
- Call or email for complete program requirements.

On April 9, 2024, the Board of County Commissioners approved a 30-year Impact Fee Installment Payment Plan for Immokalee Fair Housing Alliance (IFHA) for \$195,160.96 in impact fees for 16 affordable units in the first of two residential buildings.

A second approval on August 26, 2025, authorized a similar 30-year installment plan for another 16 units in the second building, for an additional \$195,160.96. Overall, IFHA received approval for 32 units across two buildings, with a combined total of \$390,321.92 to be paid over 30 years.

## 12. Adopt A Road Program

The Collier County Adopt-A-Road program is an environmental program of public/private partnership that is dedicated to providing safe and clean roads through removal of roadside litter.

Area 4, encompassing Immokalee, currently has 13 road segments within the CRA boundary (8.75 miles). While 10 segments previously had sponsors, none are currently active. Additional segments can be added based on community interest. Call 252-8924 to request trash pickup after cleanups.

For additional information or an application please contact: Collier County Road Maintenance Division, 4800 Davis Blvd., Naples, Florida 34104, PH: (239) 252-8924 or email at [roadmaintenance@collier.gov](mailto:roadmaintenance@collier.gov)

## 13. Unpaved Private Road Emergency Repair MSTU (Municipal Service Taxing Unit)

At the March 28, 2023, Board of County Commissioners meeting, the Board considered an Ordinance to create a municipal service taxing unit to handle the unpaved private roads. At the December 12, 2023, Board of County Commissioners' meeting the Board approved an Ordinance which would create the unpaved private road emergency repair municipal service taxing unit by authorizing a levy of not to exceed one (1.0000) mil of ad valorem taxes per year. There are approximately 25 roads that contain approximately 13.694 miles of unpaved private road considered impassable for emergency vehicles. The taxable value of the 625 properties benefiting from these roads is estimated to be \$61,452,001. A millage rate of 1.0000 will generate \$61,452 annually. With the average repair cost of \$12,000 per mile, approximately four (4) miles of impassable private lime rock road per year can be repaired.

On December 10, 2024, the Board of County Commissioner approved to amend Ordinance 2023-71, which created the unpaved private road emergency repair municipal service taxing unit and provide that the Board of County Commissioners be the Unit's governing body and have a levy of one (1.0000) mil of ad valorem taxes per year. County staff reported that the PTNE MSTU Team is working with a vendor to get road repair estimates. The top 3 roads are Sunnygrove, Della Dr., and Markely. The total cost estimate will be presented to the Collier County Board of County Commissioners. They will make the decisions on funding the program so that repairs may begin.

14. Collier County Opportunity Zone Program

This program is a community and economic development tool to drive long-term private investment in low-income communities! Collier County hopes to leverage Opportunity Zones as an important tool to support the development of jobs, affordable housing, and economic vitality in five areas in Golden Gate, Naples Manor and in and around Immokalee. Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators.

To become a Qualified Opportunity Fund, an eligible corporation or partnership self-certifies by filing [Form 8996](#), Qualified Opportunity Fund, with its federal income tax return.

Three areas in and around Immokalee, from Lake Trafford to the west to the county line to the east

- 1) [Census Tract 112.05](#) area surrounding Immokalee.
- 2) [Census Tract 113.01](#) area surrounding Immokalee.
- 3) [Census Tract 114](#) area surrounding Immokalee.

***Report by: Christie Betancourt, CRA Assistant Director***

**Project Manager Report**  
03/06/2026

**1. First Street Zocalo Plaza (107 N. 1<sup>st</sup> Street) and Main Street (1<sup>st</sup> Street – 9<sup>th</sup> Street)**  
*Monthly Maintenance*

A&M continues to provide satisfactory maintenance work to keep Zocalo Plaza clean and in a safe condition.



03.04.26



03.04.26

**2. First Street Corridor Improvements**

Phase 1: Phase 1 is on South First Street from Eustis Avenue to School Road. Staff received a fully executed Construction Agreement #25-8371 that awarded the project to Traffic Control Devices (TCD) with a bid amount of \$205,310 for the construction of Phase 1. A Pre-Construction Meeting is scheduled for March 23, 2026, 10-11 a.m. at the Immokalee CRA Office. The Pre-construction Meeting shall be conducted prior to a Purchase Order or Notice to Proceed (NTP) being issued to TCD. The design engineer, Kisinger, Campo & Associates (KCA), has approved the three (3) Transmittals for Materials submitted by TCD. Staff received a quote and issued a Purchase Order in the amount of \$36,200 to the Grant Compliance Coordinator, Angie Brewer & Associates, for grant-related monitoring services on Phase 1. The Construction Engineer & Inspector, WSP USA, will be issued a Start Work Notice once the NTP is issued to TCD and construction commences.

Phase 2: Phase 2 is on South First Street from Main Street to Eustis Avenue. 100% Plans and Legal Descriptions & Sketches for the Easements were reviewed and approved by TMSD. KCA's Surveyor is to provide twenty (20) signed and dated legal descriptions and sketches needed to be acquired for Phase 2. TMSD advised the appraisals for the needed easements have an anticipated delivery of the appraisal reports by April 7, 2026. Upon receipt of the reviewed and approved appraisal reports, fiscal impact will be calculated and an Offer Resolution authorizing Staff to provide written offers to purchase the easements from the property owners will be provided to the BCC. Staff are preparing a request for purchase order for the title work. The acquisition process may be a 12–18-month process with an anticipated cost of \$200,000 funded by the CRA. The URA (Uniform Relocation Act) is applicable, and compliance will be monitored by CHS throughout the easement acquisition process.

**3. Immokalee Airport Expansion**

The Ribbon Cutting Ceremony for the new hangers at the Immokalee Airport was held on February 25, 2026.



**4. 523 Howard Way – CRA-owned property (.39 ac) PID#65071520004**

On April 22, 2025, 16L2, the BCC approved the CRA’s acquisition of the parcel with a purchase price of \$5,500 (OR Book 6471, Page 1203). Mainscape completed the initial clean up and mowing services on July 30, 2025 and is maintaining the lot. The last mowing by Mainscape is in April. Staff will process an Invitation to Bid for continued landscape services or amend existing landscape contract.



03.04.25

**5. Eden Park Elementary School Sidewalks**

Marquee Development is the contractor of this sidewalk project Contract # CC 23-8155. The Notice to Proceed was issued on April 28, 2025 and the Final Completion Date is scheduled to be May 7, 2026. Bi-weekly progress meetings are held on-site and virtually. As of February 24, 2026, the project (% Time) is 78% complete. The next production meeting is March 10, 2026.

**6. South Park Shade Structure – Permit #PTAC20260206609**

On August 20, 2025 the CRA Board passed a Motion 7-0 to fund the Parks and Recreation Immokalee South Park with the allocated \$50,000 under Fund 1026 – Immokalee CRA – Parks & Recreation allocation for a shade over the playground at South Park. The best option was a 50’ X 30’ X 14’ hip shade from GameTime at a price of \$49,955.73 installed. The Purchase Order was received on February 4, 2026. The Vendor ordered shade drawings from the engineer for the permit application. The drawings may take 3-4 weeks before the permit application may be submitted. P&R Staff advised the permit application was submitted on February 18, 2026 with an estimated review completion date of April 3, 2025.

**7. Immokalee Sidewalk PH3 Project**

The Notice to Proceed was issued to Marquee Development on January 26, 2026. A Kick-Off Meeting was conducted on-site on January 29, 2026 with the Contractor, Engineer of Record, CEI, Grant Coordinators, Immokalee Water and Sewer, Comcast, Summit and County Staff. The Contractor started the stake-out work on February 9, 2026 at the west end of West Delaware on the north side. Formwork had been laid out and concrete poured on February 16, 2026. By February 17, 2026, formwork progressed and ground prepped for the concrete pour to the corner of S 3<sup>rd</sup> St. A drunk and disorderly resident was found to be threatening the working crew, but dealt with by the local law enforcement and it did not impact work done.

A bi-monthly progress meeting was held on-site on February 19, 2026. A disorderly resident was on-site during the progress meeting, but dealt with by local law enforcement after a call was made. The CCSO will increase patrol in the area. On February 24, 2026, a backflow pipe was ruptured on the southside of Delaware during fill leveling and IWSD immediately responded and restored. Work commenced on the south side of Howard Way FKA Eustis Avenue the week of March 2, 2026 while contractor works with EOR on the issue with the pipe depth on the south side of West Delaware.



02.12.26 W Delaware



02.12.26



02.14.26



02.14.26



02.19.26



02.19.26



02.24.26



02.24.26



02.26.26



03.04.26 Howard Way



03.04.26 Howaard Way

Report by: Yvonne Blair, Project Manager Dated: March 6, 2026



# Immokalee Community Redevelopment Area (ICRA)

## Projects Updates

March 6, 2026

## Table of Content

### ICRA Projects (Funded by CRA and MSTU)

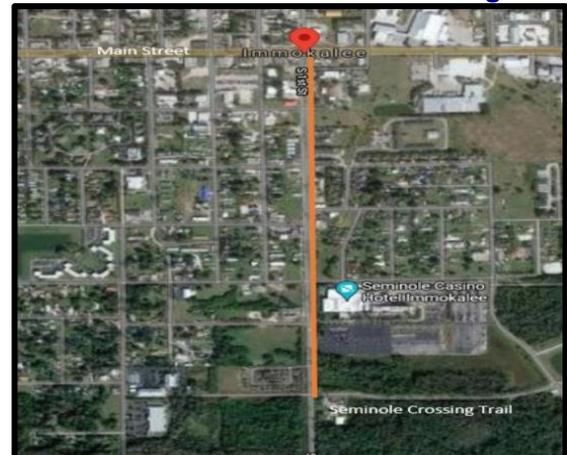
- **First Street Corridor Pedestrian Safety Improvements**
  - South 1<sup>st</sup> Street From Main Street to School Road/Seminole Crossing Trail
- **Immokalee Sidewalk Phase III**
  - Eustis Avenue & West Delaware Avenue
- **Historic Cemetery Preservation**
  - 815 West Main Street
- **Lake Trafford Road Corridor Lighting Study**
  - Lake Trafford from SR29 (15<sup>th</sup> St.) to Ann Olesky Park & a portion of Carson Road
- **Main Street Corridor Streetscape**
  - SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street
- **Immokalee Community Campus**
  - SR29 (W Main Street) at South 9<sup>th</sup> Street
- **Immokalee Sports Complex Park Improvement Project**
  - 505 Escambia Street

### Other Projects of Interest

- SR 29 Loop Road
- Eden Park Elementary School Sidewalks

## South 1<sup>st</sup> Street From Main Street to School Road/Seminole Crossing Trail

**Project #:** 33831-01 & 33831-02 (Grant) #50250 (CRA)  
**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair  
**Project Scope:** In 2021 a Conceptual Plan recommended the installation of rectangular rapid beacons at three crosswalks and 11 additional Collier County Traffic Operations light poles. Staff applied for a \$250,000 Community Development Block Grant for the design. On 2/12/24 Procurement Services authorized modifying the Scope to full corridor lighting. Staff applied for 1.2M CDBG funds for construction. Project being divided into PH1 and PH2. Corridor is appx. 4,000 feet.



**CHS CDBG Grant #CD22-03-IMM (Design Only PH1)**  
**Design Budget:** \$201,945 CDBG Funds (including CO#1)  
**Design Proposal:** Kisinger, Campos & Associates (KCA)  
**CDBG Design Funds End:** 1/6/25. 100% PH1 plans rec'd 1/3/25. 100% PH2 plans November 7, 2025.

**Construction CD24-02 Budget:** \$1.2M construction with total budget of \$1,575,000 & pending awarded of \$1,001,371 CDBG to be reduced by 1<sup>st</sup> Amendment to \$401,371 and decreased to \$225,310 by a proposed Waiver of Funds & proposed 2<sup>nd</sup> Amendment.

**Architect/Engineer:** KCA  
**General Contractor:** Traffic Control Devices \$205,310.  
**Notice to Proceed Date:** TBD  
**Estimated CD24-02 Completion Date:** PH1 grant extended to 4/29/26. Extension requested via proposed Second Amendment to 6.1.27.

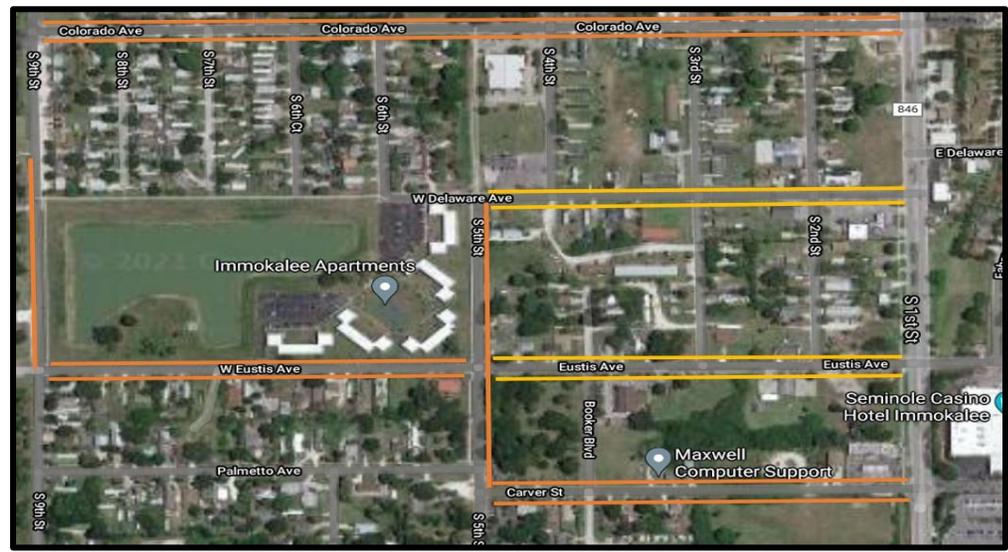
### Milestones/Challenges To Date: 03/06/2026

- Subrecipient Agreement approved by BCC's 9/13/22 for CD22-03 \$250,000 the design project.
- BCC approved 1.2M construction Grant Application on 2/27/24 #16L1. The Subrecipient Agreement for \$1,001,371 was approved on 9/10/24 16.L.1 BCC Agenda.
- 8/2/24 Traffic Ops authorized alternative fixtures. On 8/12/24 KCA requested an extension for Final Plans. 10/22/24 1st Amendment approved by BCC a 60-day extension to the performance end date (12/26/24). 10/7/24 a Stop Work Notice was issued to KCA. 11/6/24 Start Work with CO2 issued. A 2nd Amendment approved BCC 12/10/24 Agenda for PH1 to reduced to \$189,000 & extend to 1/6/25. Received 100% PH1 Plans on 1/3/25.
- CD24-02 1<sup>st</sup> Amendment approved by BCC on 2/11/25 to reduce to \$401,371 & performance end of 10/31/25 extended to 4/29/26. 11/22/24 requested new KCA Proposal for phasing project. CO3 approved 4/15/25. 1/29/25 prepared Solicitation for Contractor. Posted ITB on 7/7/25 with Bid Opening on 8/21/25, 8/26/25 – 9/4/25 & 9/8/25-9/15/25 for PH 1. Estimated PH1 Cost: \$169,847.24, lowest bid was \$205,310. 10/30/25 Received DELORA & NORA posted 11/3/25 (3-day protest period) and received Construction Agreement from Procurement on 1/21/26.
- KCA sent legal descriptions and sketches for acquisitions for PH2 Plans on 8/4/25 & sent 60% PH2 Plans to County & Utility Providers with comments due 8/15/25. Est. PH2 Cost: \$602,880.72. TSMD to do the easement acquisition activities. 8/11/25 draft Acquisition Report prepared. On 7/21/25 sent NTP to CEI and a Suspend Work Notice on 7/22/25. On 8/8/25 Sent Angie Brewer & Associates a PO for Grant Compliance Services; requested new quote on 1/23/26 because Contract expired. On 5/13/25 CHS conducted Close-out Audit of CD22-03. 10/27/25 Mitigation Summary & Waiver of Funds approved reducing grant funds to \$225,310. KCA's CO4 (Tasks Reallocation) was approved 1/27/26 & KCA's CO5 (Time & Task 1 additional funds) is being processed. A PO Modification is being processed for KCA specific to CO4. CHS processing Second Amendment before 4/29/26.
- A Request for PO is being processed for title work & appraisals for 20 easements are under way.

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DESCRIPTION OF WORK	% COMPLETE
Procurement PH1	100%
Design PH2	100%
Construction PH1	0%

## Eustis Avenue & West Delaware



Yellow - Proposed Phase 3, Orange - Phase 1 and 2 (completed in 2018 and 2021)

**Project #: 33873 (Grant) #50244 (CRA)**  
**Grant #B-22-CP-FL-0233**  
**Project Sponsor:** Immokalee CRA  
**Project Manager:** Yvonne Blair  
**Project Scope:** A comprehensive sidewalk plan for the southern area of the Immokalee Community. Consists of 6' wide concrete sidewalks as well as drainage improvements along Howard Way/Eustis Avenue and W. Delaware Avenue from S 5<sup>th</sup> Street to S 1<sup>st</sup> Street (approximately 2,500 LF, 5,000 LF for both sides of the roadways).

**Design Budget:** \$114,763 MSTU Funds  
**Total Construction Costs:** 100% cost estimate \$1,329,558.10

**Federal Appropriations Funds:** \$987,000

**Architect/Engineer:** Agnoli, Barber & Brundage (ABB)  
 ABB acquired by LJA Engineering.

**Owner's Representative (CEI):** Total Municipal Solutions  
**CEI Budget:** \$101,215.60 CRA Funds

**General Contractor:** Marquee Development #24-8233

**BCC Board Date:** BCC 04/08/25 16L1

**Notice to Proceed Date:** 08/16/2021 Design

**Notice to Proceed Construction:** 01/26/2026

**Estimated Substantial Completion Date:** 08/24/26

### Milestones/Challenges To Date: 03/06/2026

- 9/27/23 CRA & MSTU Advisory Boards authorized a cost share for gap funding estimated expenses of \$245,100. 11/14/23 BCC Agenda #16L1 was approved for the Chairman's execution of the Grant Agreement with a Commencement Date of 4/13/24.
- On 7/17/24 the ITB was posted in OpenGov with bids due 9/17/24. \$1,101,179.50 Construction Agreement was approved on BCC 4/8/25 Agenda 16L1.
- On 8/6/24 HUD approved Action Plan and the Performance Report #04 with the Federal Financial Report SF-425. Section 3 and Real Property Report SF-429 were submitted via DRGR. Performance Report #05 due 7/30/26.
- 09/27/24 Staff mailed letters to Property Owners announcing project. 5/30/25 Staff mailed new start construction letters to property owners/occupants.
- 10/28/24 CO1 for LJA Engineering issued for time extension end 7/31/25. CO2 extended to 3/14/26 was approved on 6/23/25. CO3 to extend to 12/31/26 issued 12/10/25. CO1 for CEI to extend to 12/31/26 issued 12/3/25. Project signage installed on W Delaware/S 5<sup>th</sup> Street on 2/7/25. On 1/15/26 the permit was extended to 4/21/26 and a request for extension will be submitted. 5/14/25 Pre-Construction Mtg. 10/25/25 Limited NTP issued and NTP issued 1/6/26 with commencement date of 1/26/26.
- A Kick-Off Meeting was conducted on-site on 1/29/26. The contractor started to stake out his work on 1/9/26. CEI Progress Meeting #2 was on 3/5/26. Contractor to submit first invoice by 3/9/26 to CEI & CRA for review. Contractor working with EOR on field concerns for resolution.

Packet Page 36

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	100%
Construction	12%

815 West Main Street, PID 00127320003, 0.06 Ac +/-

**District #:** 5  
**Project #:**

**Project Sponsor:** ICRA & IMSTU  
**Project Manager:** TBD

**Project Scope:** Staff to proceed with the maintenance and preservation of the Historic Cemetery. An appropriate roadmap that defines vision, destinations and outcomes will be drafted to map out both maintenance and restoration milestones and budget(s).

**Location:** 815 W Main St. 28' X 95' (.06 Ac)

**Maintenance Budget:** TBD

**Restoration Budget:** TBD

**Team/Partners:** Stantec Consulting (Survey)

**Construction Manager:** TBD

**Landscape Maintenance:** A&M Property Maintenance LLC

**BCC Approval Date:** TBD

**Estimated Substantial Completion Date:** 2026 (Partial hold for FDOT's conveyance of Main St to County)



### Milestones/Challenges To Date: 03/06/2026

- 10/18/23 Advisory Committees reviewed a proposed 5-year plan and approved (1) clean up perimeter, (2) establish Team/partnerships with A&M, Seminole, BCC Liaison, and Museum, (3) price all tasks, and (4) do exterior tasks in Year 1.
- A&M completed the repair for the alignment/secure signage in concrete, repaired fence and gate on 1/19/24. 6/9/25 Discovered fence damaged with gate not closing properly. On 7/10/25 approved Estimate of \$600 to repair fence. Ongoing issues with gate repairs.
- 10/29/24 Sent Stantec PO \$27,148 & NTP. 1/21/25 Stantec conducted survey and GPR work on-site. Final Report and Survey received on 4/25/25.
- 9/23/24 Staff sent A&M a RFQ for PH1 (W Main medians btw 7th-9th & cemetery) for irrigation and landscaping. 6/10/25 approved \$3,220 quote for assessment of irrigation for perimeter of cemetery. Need digital version of existing irrigation plans to utilize on scope for full corridor bids. 8/20/25 A&M confirmed the existing irrigation lines are operational; considering known graves outside the border/fence of the cemetery, irrigation may not be pursued. 9/8/25 Staff investigating the installation of bollards on ROW which shall wait for SR29 turnover to County. 9/18/25 Webber installed 3 barricades.
- Staff to secure quotes for cemetery stone restoration by cemetery conservationist. FL Public Archaeology Network to supervise cleaning of the headstones by Immokalee HS students in Fall 2026 as a field trip study project.

DESCRIPTION OF WORK	% COMPLETE
Procurement	0%
Design	5%
Construction	0%

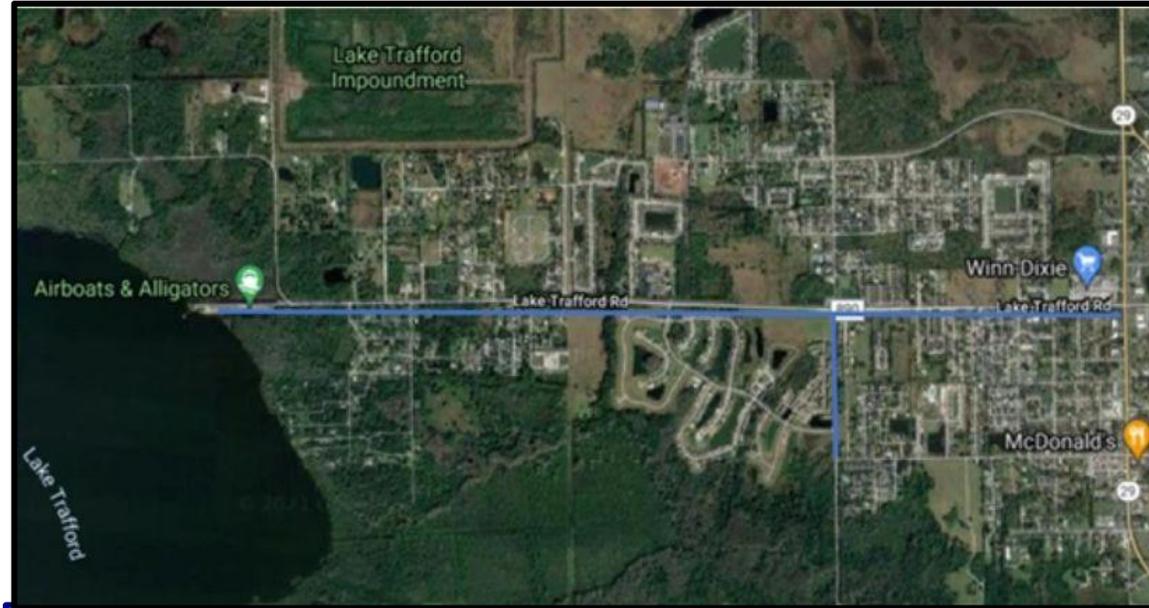
**Project #:** 1026-138346-50246.2 (CRA)  
1629-162524-631400 (MSTU)

**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair

**Project Scope:** Complete a lighting justification study to determine lighting requirements along Lake Trafford Road utilizing LCEC equipment and complete required survey of the corridor. The project will be completed in phases in coordination with the Transportation Division's project consisting of bike lanes and drainage improvements on both sides of Lake Trafford from Little League Road and Laurel Street.

**Location:** Lk Trafford Rd 4.8 mi & Carson Rd .5 mi  
**Design Budget:** \$149,930 MSTU Funds/\$100,000 CRA  
**Construction Budget (Estimate):** \$3,000,000 – contingent on type of pole and partnership with LCEC.  
**Funding:** CRA & MSTU Funds and Grants  
**Architect/Engineer (Design):** Jacobs Engineering (Jacobs)  
**Owner's Representative (CEI):** TBD  
**General Contractor:** TBD

**Notice to Proceed Date:** 05/02/23  
**Estimated Substantial Completion Date:** TBD  
**Suspend Work Notice:** 04/10/24 w/21 days remaining



### Milestones/Challenges To Date: 03/06/2026 – Suspend Work Notice

- A Work Order was finalized on 3/6/23 with Jacobs to perform a lighting study & prepare the construction plans to be utilized by LCEC and provide limited Subsurface Utility Engineering.
- On 5/1/23 a NTP with a PO in the amount of \$249,930 was issued for Jacobs to commence on 5/2/23. Topographic design surveys were completed 8/11/23. 10/16/23 Jacobs coordinated with LCEC.
- Task 1 – 11/7/23 Jacobs provided the 30% Lighting Study Analysis Report. 11/28/23 Summary of Poles Spreadsheet with the Report sent to County Staff and IWSD. 1/16/24 conference with IWSD, Jacobs & CRA. Task 2 – 3/8/24 Jacobs coordinated with several projects on the corridor & LCEC.
- 4/9/24 Jacobs advised of underground conflicts on the County's Suspend Work Sidewalk Project on the same corridor & requested Suspend Work Notice. 4/10/24 Staff issued Suspend Work Notice to Jacobs while the County's sidewalk project works through utility changes that may impact pole placements and IWSD's funding on project.
- Civil Engineer Library Contract 18-7432-CE expended to 8/24/26. Staff put on hold processing Change Order #1 for consideration for the future life term of the project (7/26/28). Staff may be directed to terminate Contract/Work Order in lieu of CO1.

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	43%
Construction	0%

## SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street

**Project #:** 1629-162524-631400

**Sponsor:** Immokalee MSTU

**Project Manager:** Yvonne Blair

**Project Scope:** Johnson Engineering (Johnson) had been selected as the Consultant to prepare a Proposal for the design improvements to the streetscape of Main Street Corridor (.61 miles). The project consists of design services, permitting, and construction oversight for streetscape enhancements.

**Design Budget:** \$212,598 MSTU Funds

**Construction Budget (Estimated):** \$2,500,000 CRA & MSTU Funds (Funds may be diverted to First St Project)

**Architect/Engineer:** Johnson Engineering

**Design Notice to Proceed Date:** 9/1/22

**Final Design 100% Plans:** Suspend Work Notice Issued 9/27/23 with 213 remaining days.

**Construction Completion Date:** TBD



### Milestones/Challenges to date: 03/06/26 – Suspend Work Notice

- A NTP was issued to Johnson with a commencement date of 9/1/22. Kick-Off and Site Visit Meeting held on 9/26/22 with Johnson’s design team and CRA Staff.
- Johnson’s design team conducted Public Meeting #1 11/16/22, Public Meeting #2 on 2/15/23, & Public Meeting #3 on 3/15/23. On 6/1/23 Johnson provided preliminary hardscape plants o CRA staff. Pre-App with FDOT on 7/18/23.
- An on-site meeting was held on Main Street with Johnson on 7/26/23 with a detailed follow up email to Johnson with questions and concerns for improvements to the corridor. On 8/31/23 Johnson provided a Cost Estimate of \$1,945,440.83.
- On 9/27/23 the CRA & MSTU Advisory Boards authorized Staff to stop work with Johnson Engineering until the evaluation of the SR29 Loop Road project is defined & the future conveyance of Main St. to County is investigated. A new scope of Main Street shall enhance features for a pedestrian friendly downtown streetscape. FDOT PM for Loop Road attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd updates from (SR29) Oil Well Rd to SR82.
- A Suspend Work Notice was issued to Johnson on 9/28/23 with 213 remaining days. Civil Engineer Library Contract 18-7432-CE expires 8/24/26. Staff considered processing Change Order #1 for the future life term of the project (12/31/37). Staff may be directed to terminate Contract/Work Order in lieu of CO1 because if FDOT conveys Main St to County, project no longer under FDOT’s requirements and can redesign roadway for preferred downtown streetscape.
- Staff installment funding contribution to be incorporated in the FY27 Budget for the project.

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	60%
Construction	0%

Formally CRA owned property located at 107 S 9th St

**District #: 5**

**Project #: Immokalee Community Campus (PUDZ)**

**PL20240000390**

**Ninth Street Parcel – (formally owned by CRA)**

**Project Sponsor:** Immokalee CRA

**Project Manager:** Christie Betancourt

**Monitoring Project for Community's Awareness**

**Project Scope:** In May 2021, Catholic Charities submitted a Letter of Intent (LOI) and draft concept plan to purchase the CRA property to complete the assembly of appx. 7 acres at the corner of Ninth Street and Main Street in downtown Immokalee. The concept plan includes a mix of uses including urgent care facility, improved social services, community meeting room, administrative offices, retail space and affordable housing. Folio # 01228400009, 1.96 Ac., Zoning RMF-6 with C-4 MSOSD.

**Property closed on 8/29/23.**

**Architect/Engineer:** Bowman Consulting Group

**Construction Manager:** TBD

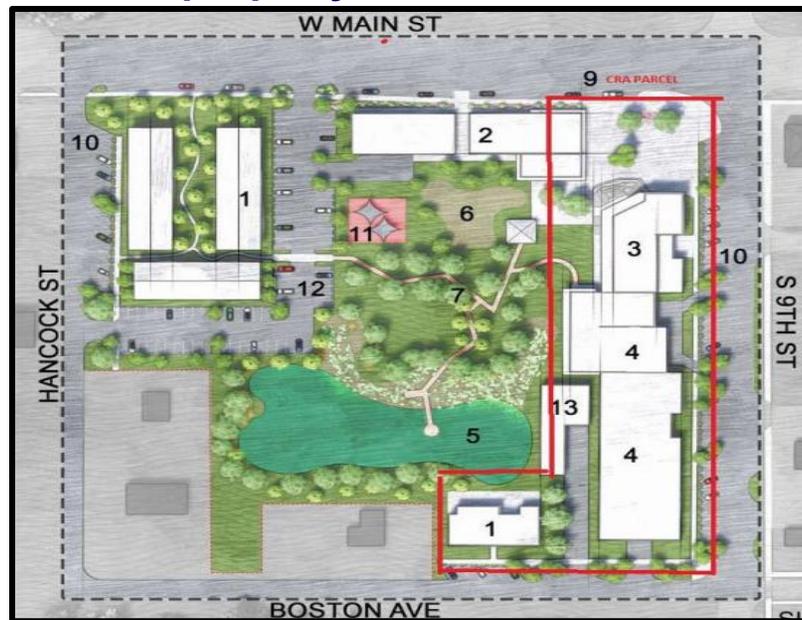
**Buyer:** Catholic Charities Diocese of Venice, Inc. (Catholic Charities)

**Buyer's Representative:** Chancellor Volodymyr Smeryk Interim CEO

**BCC Approval Date:** 04/11/23

**Estimated Substantial Completion Date:** TBD

**Final Completion Date:** TBD



**Milestones/Challenges To Date: 03/06/2026**

- On 4/11/23 BCC/CRA 16B1 approved Purchase Agreement with a Sales Price of \$600,000 plus closing costs. Transaction closed on 8/29/23. Deed recorded at OR Book 6282, Page 2959. Post-closing milestones:
- 2/15/24 Catholic Charities requested a 90-day extension to the full rezoning application deadline. 2/20/24 Deputy County Manager extended to 5/20/24. Rezone application includes a Catholic Community Center, Catholic Clinic with related medical offices, and/or retail/commercial space on the property in accordance with the Conceptual Plan (Exhibit B of the Purchase Agreement). HMA, CRA & LCEC's design engineer met on 5/29-30 on relocating power line.
- Within 6 years of approval of rezone application & adoption of the rezone ordinance, Catholic Charities must have substantial completion of project. If Purchaser fails to meet the timelines including extensions, a reverter clause may be applied with written notice.
- The proposed on-street parking in place of on-site parking is being reviewed by the County. NIM was conducted on 11/18/24, 5PM, at Catholic Charities Guadalupe.
- On 2/21/25 Meeting with Bowman & Casa San Juan's Consultant regarding configuration of Boston Ave suitable for both projects. 7/29/25 Coordination meeting with TSMD & IWSD on Boston Rd Easement Subordination issues. County denied on-street parking. Awaiting redesign for Rezone approval. Week of 3/2/26 improvements to Boston Ave.

DESCRIPTION OF WORK	% COMPLETE
Procurement	0%
Design	0%
Construction	0%

## Immokalee Sports Complex

505 Escambia Street

**District #: 5**

**Project #: 80320 (CRA)**

**Project Sponsor: Collier County Parks & Recreation**

**Project Manager:**

**Monitoring Project for Community’s Awareness**

**Project Scope:** This project includes soccer fields, providing for the conversion of two (2) existing grass fields to artificial turf, construction of an additional restroom facility, addressing stormwater management issues. Renovations will include repairs of the pools and pool decks, the equipment/pump building, parking renovations and landscape.

**Design Budget:**

**Construction Budget (Estimated):** \$4,000,000

CRA Capital Funds (1026) \$1,200,000; Parks & Recreation & County CIP allocated \$2,800,000.

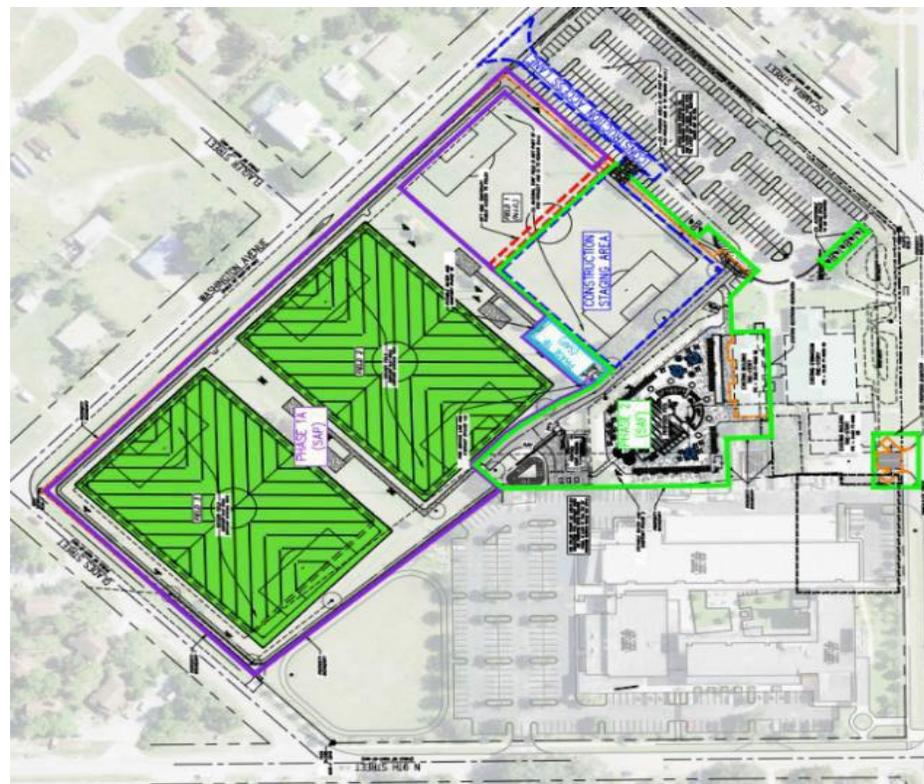
**Architect/Engineer:**

Stantec Consulting Services Inc.

**Notice to Proceed Date:** Estimated August 2026

**Final Design 100% Plans:** In permitting

**Construction Completion Date:** Est. May 2027



**Milestones/Challenges To Date: 03/06/2026**

- “Fields of Dreams” Park Initiative identified as part of the Strategic Planning Project Prioritization list at the 01/17/24, CRA Advisory Board Meeting.
- On 02/21/24, the CRA Advisory Board approved allocating \$1,200,000 of CRA Capital Funds (1026) for the Park Initiative.
- On 06/11/24, the BCC approved a \$4,000,000 capital project budget for the renovation of the Immokalee Sports Complex. CRA’s contribution of 1.2M for Sports Complex improvements were discussed at the CRA Workshop with BCC on 7/23/24.
- On 11/12/24, BCC awarded Stantec Consulting Services Inc., \$804,263.65 for professional services for the Immokalee Sports Complex Turf Field Conversion and Pool Renovation Project.
- Fields are scheduled to receive upgraded lighting systems. During construction, one field will be temporarily closed for appx 2 weeks at a time to allow for efficient installation. Permitting in progress.

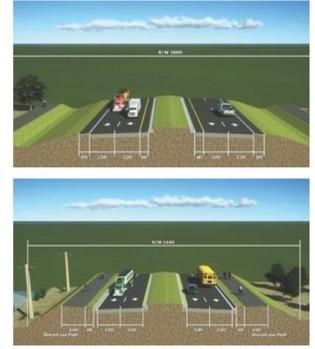
**DESCRIPTION OF WORK**

**% COMPLETE**

Procurement	0%
Design	100%
Construction	0%

## SR 29 from CR846 E. to North of New Market Road N

**District #:** 5  
**Project #:** 417540-5 (Segment #B) SR29 from CR846 E to N of New Market Road  
**Project Sponsor:** FDOT  
**Project Manager:** Sean Pugh, P.E., Design Project Manager  
**Monitoring Project for Community's Awareness**  
**Project Website:** <https://www.swflroads.com/project/417540-5>



**Project Scope:** The intent of the loop road is to remove much of the truck traffic from SR29 through Immokalee on Main Street and New Market Road West where the western position of that street is primarily residential. The loop road interconnects on Airport Access Road and Alachua Street will provide direct access from the loop road to intensive industrial, grower, packing and shipping districts along New Market Road. Project is 3.35 miles and the overall SR29 Project is divided into 5 segments.

**Construction Budget:** Estimated 85 M  
**Architect/Engineer:** WH Lochner, Inc.  
**Construction Manager:** TBD  
**Owner's Representative (CEI):** TBD  
**Project Contact:** Sean Pugh PE, [sean.pugh@dot.state.fl.us](mailto:sean.pugh@dot.state.fl.us), 239.225.1925  
**BCC Approval Date:** TBD  
**Estimated Completion of PD&E Study:** Summer 2024  
**Public Outreach Meeting:** TBD 2025  
**Estimated Design Completion:** 2027  
**Estimated Substantial Completion Date:** TBD



### Milestones/Challenges To Date: 03/06/2026

- The FL Legislature approved a 4B budget for the "Moving Florida Forward" Project. This project will construct a new alignment of SR29 as a 4-lane divided roadway with drainage improvements on the corridor to serve as a loop around downtown Immokalee area. FDOT's Environmental Manager attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd update with video presentation [www.SR29Collier.com](http://www.SR29Collier.com). In person public meeting was on 4/18/24 & online 4/23/24 <https://bitly.ws/3fFYL>.
- 7/16/24 FDOT PM presented update to the East of 951 Ad Hoc Advisory Board.
- The PD&E Study commenced in the Summer of 2007 and received approval from the FDOT Office of Environmental Management on 6/19/24 (cost of \$4,551.635).
- 06/18/25 Loop Road construction is tracking to start in 2027.

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	40%
Construction	0%

**District #:** 5

**Project #:** CC 23-8155

**Project Sponsor:** FDOT

**Project Manager:** Shannon Bassett

**Monitoring Project for Community's Awareness**

**Project Scope:** This federal funded local agency program (LAP) project is intended to install sidewalks and improve drainage on a portion of Carson Road.

**Construction Budget:** \$1,414,943.50

**Engineer of Record:** Joshua Hildebrand, P.E., Johnson Engineering

**Contractor:** Marquee Development, Inc.

**Owner's Representative (CEI):** Jared Thompson, EXP

**NTP:** 04/28/25

**Stop Work Notice:** 10/15/25 (19 days)

**Resume Work Notice:** 11/3/25

**Estimated Final Completion Date:** 05/7/26



### Milestones/Challenges To Date: 03/06/2026

- The BCC Approved the Construction Agreement (LAP) #23-8155 on 02/27/24, 16E4.
- Construction Progress Meetings are held bi-weekly. Meeting #16 was held on-site and virtually on 2/24/26. Next Progress Meeting is scheduled for 3/10/26.
- Progress (% Time): 78% as of 2/24/26.

<b>Procurement</b>	100%
<b>Design</b>	100%
<b>Construction</b>	78%



## Project Manager Field Observations March 4, 2026

A Walking Tour is scheduled for Monday, March 9, 2026, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.  
Overview of Project Manager's March 4, 2026 Observation:

### Beautification Area Improvements:

#### 1) First Street Zocalo Plaza/Landscape Maintenance



**A&M:** A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

#### 2) Improvements on Main Street (between 1<sup>st</sup> and 9<sup>th</sup>)

**A&M:** A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street on a quarterly basis.

**Main Street:** The corridor on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street was satisfactory.



Homeless observed in three areas on Main St



Street sweeper on Main Street





New auto repair business with open flags



Code Enforcement attached a warning on container



South 9<sup>th</sup> Street was closed with detours at Boston Ave



## Project Manager Field Observations March 9, 2026

A recap of the MSTU Walking Tour on March 9, 2026, with attendees: Armando Yzaguirre, Sean Kingston of MPO Collier, Jeremiah Matos and Yuredli (Yuri) Franklin of Collier County Code Enforcement, Owen Ames Kimball, and Yvonne Blair. The next Walking Tour was scheduled for Monday, April 13, 2026, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.



Overview:

### Beautification Area Improvements:

- 1) *First Street Zocalo Plaza/Landscape Maintenance*





**A&M:** A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

2) Improvements on Main Street (between 1<sup>st</sup> and 9<sup>th</sup>)

**A&M:** A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street on a quarterly basis.

**Main Street:** The corridor on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street was satisfactory. The area experienced a heavy rains on March 8, 2026 leaving puddles, leaves and mud along the right-of-way.









## Upcoming Community Events *Updated 03/06/2026*

### **Collier County Public School (CCPS) Board Work Session (Budget) Meeting**

**Date:** 03/18/2026 at 9:00 a.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

### **Immokalee Water and Sewer District (IWSD) Board of Commissioners Meeting**

**Date:** 03/18/2026 at 3:30 p.m.

**Location:** Immokalee Water and Sewer District  
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630

### **417540-5 & 417540-6 S.R. 29 – Joint In-Person Public Meeting**

**Date:** 03/19/2026 at 5:00 p.m.

**Location:** Immokalee Sports Complex  
505 Escambia Street., Immokalee, FL 34142

For more information: <https://www.swflroads.com/project/417540-5>

### **Easter Egg-stravaganza (FREE EVENT)**

**Date:** 03/21/2026 from 10:00 a.m. to 12:00 p.m.

**Location:** Immokalee Community Park  
321 N 1<sup>st</sup> Street, Immokalee, FL 34142

For more information contact: 239.252.4449

### **Collier County Board of County Commissioners (BCC) Meeting**

**Date:** 03/24/2026 at 9:00 a.m.

**Location:** Board of County Collier Commissioners Chambers, 3<sup>rd</sup> floor, Collier County Government Center  
3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>

### **417540-5 & 417540-6 S.R. 29 – Joint Virtual Public Meeting**

**Date:** 03/24/2026 from 5:00 p.m. to 6:00 p.m.

**Location:** GoToWebinar

Register in Advance: <https://register.gotowebinar.com/register/6483287258878211166>

For more information: <https://www.swflroads.com/project/417540-5>

**2026 Immokalee Cattle Drive and Jamboree**

**Date:** 03/28/2026 from 07:30 a.m. to 3:00 p.m.

**Location:** Immokalee Pioneer Museum at Roberts Ranch

1215 Roberts Ave., Immokalee, FL 34142

For more information contact: 239.252.2611

**Celebration of Life for Edward “Ski” Olesky**

**Date:** 03/28/2026 from 12:00 p.m. to 3:00 p.m.

**Location:** Pepper Ranch Preserve

6315 Pepper Road, Immokalee, FL 34142

Family, Friends, and Community Members are invited to honor the life and legacy of Edward “Ski” Olesky

**Immokalee Fire Control District – Board of Fire Commissioners Meeting**

**Date:** 03/31/2026 at 3:00 p.m.

**Location:** IFCD Headquarters (Fire Station 32) / Live Online

5368 Useppa Drive, Ave Maria, FL 34142

For more information call: 239.657.2111

Join Live Online: <https://www.immfire.com/view-live-meeting>

**Immokalee Eastern Chamber of Commerce  
Rise and Shine Networking Breakfast Meeting**

**Date:** 04/01/2026 at 9:00 a.m.

**Location:** Immokalee Technical College

508 N 9<sup>th</sup> Street, Immokalee, FL 34142

**Immokalee Interagency Council Meeting**

**Date:** 04/08/2026 from 11:30 a.m. to 1:00 p.m.

**Location:** Immokalee Community Park

321 N 1<sup>st</sup> Street, Immokalee, FL 34142

Website: <https://immokaleeinteragency.org/>

**Family Health and Wellness Fair**

**Date:** 04/11/2026 from 09:00 a.m. to 12:00 p.m.

**Location:** Immokalee Sports Complex

505 Escambia Street., Immokalee, FL 34142

For more information contact: Email Maria Andrade at [MAndrade@HealthcaresWFL.org](mailto:MAndrade@HealthcaresWFL.org)

**Collier County Board of County Commissioners (BCC) Meeting**

**Date:** 04/14/2026 at 9:00 a.m.

**Location:** Board of County Collier Commissioners Chambers, 3<sup>rd</sup> floor, Collier County Government Center

3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>



**Collier County Public School (CCPS) Board Meeting**

**Date:** 04/14/2026 at 9:00 a.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

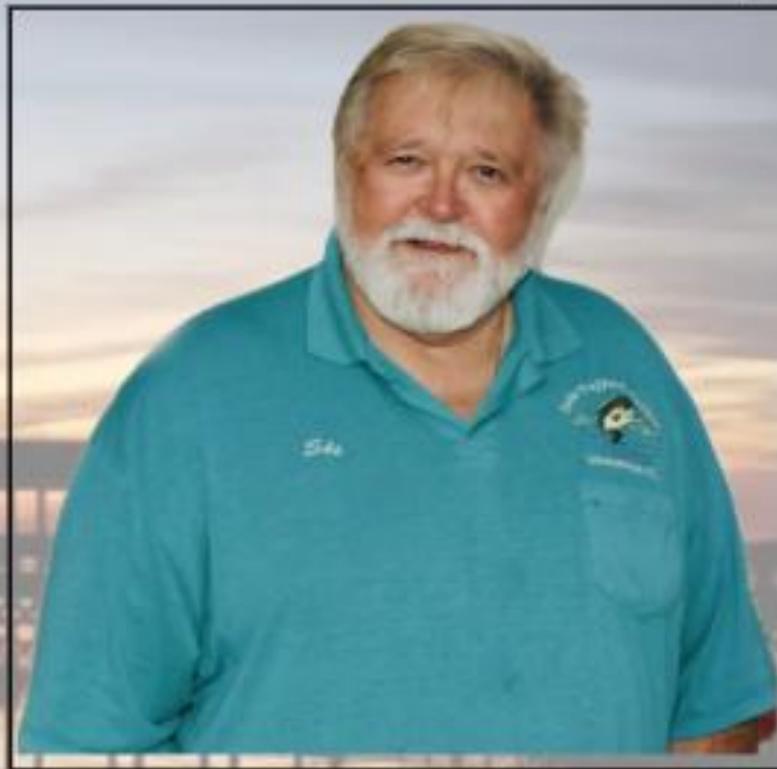
If you have a community event you would like us to add to the list or a correction that needs to be made, please send to [Yuridia.Zaragoza@collier.gov](mailto:Yuridia.Zaragoza@collier.gov) or call at 239-867-0025



# *Celebrating*

*the life of*

**Edward "Ski" Olesky**



A celebration will be held in his honor on Saturday, March 28, 2026, from 12:00 p.m. to 3:00 p.m. at Pepper Ranch Preserve, 6315 Pepper Road, Immokalee, FL 34142.

Family, friends, and community members are invited to honor the life and legacy of Edward "Ski" Olesky. His devotion to Immokalee and generous spirit touched countless lives. This Celebration of Life is a time to remember and celebrate the lasting impact he had on our community, our parks, and our hearts.



## March 2026 Development Update

Item K.1.

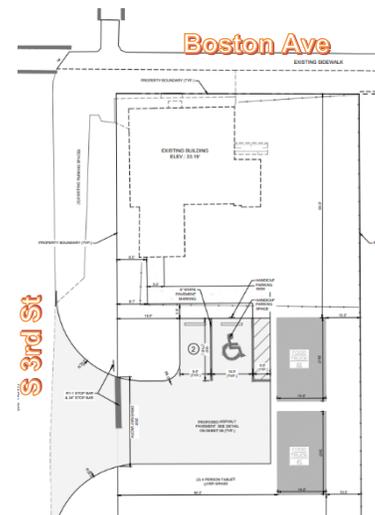
Please Note: Projects with \*and highlight have been updated since the last report  
**Yellow highlight** indicates old project with recent activity; **Blue highlight** indicates new project;  
**Red highlight** indicates Live Local project

### Zoning Petitions

**1. 200 S 3<sup>rd</sup> St (CU): PL20240010631\***

Location: 200 S 3<sup>rd</sup> St. (parking lot behind Esquivel Cuts)  
 Current Zoning: C-4-MSOSD and Airport Overlay  
 Owner: Bedolla Rentals LLC  
 Status: First applicant submittal on 2/24/2026 with TIS and signed forms submitted on 3/5/2026.

Request for conditional use approval for two food trucks on the commercial C-4 premises. A Neighborhood Information Meeting will be required, with final decision by the Hearing Examiner.



**2. 1300 N 15<sup>th</sup> St (CUD): PL20260001783\***

Location: 1300 N 15<sup>th</sup> St  
 Current Zoning: C-1-SR29COSD and Airport Overlay  
 Owner: Williams Farm of Immokalee Inc.  
 Status: Pre-app meeting scheduled for 3/4/2026 had been cancelled.

Request for comparable use determination to allow a quick service restaurant with 10 or 12 tables.



**3. 120 Hancock St (ZLTR): PL20260000647**

Location: 120 Hancock St  
 Current Zoning: RMF-6 with ST/W-3 Wellfield Protection and Airport Overlays  
 Owner: Matias, Isabel Jeronimo  
 Status: First applicant submittal on 1/19/2026, pending fee payment.

Request to verify if a mobile home can be placed on the property and if not, what can be built on it.



**4. 114 Immokalee Dr (ZLTR): PL20260000955**

Location: 114 Immokalee Dr  
 Current Zoning: C-4 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Munoz Estates LLC  
 Status: First applicant submittal on 1/23/2026, pending fee payment.



Zoning verification letter request to verify the property's Future Land Use is Medium Residential (MR) per the Immokalee Area Master Plan, and to confirm the MR Subdistrict allows a base density of 6 dwelling units per gross acre and eligible for the Residential Infill Bonus (3 additional units per acre) under IAMP Policy 2.3.2. Applicant states the parcel was created prior to 1989 and is under 20 acres and per historical building permits dated 12/6/1965, residential use is vested, allowing for a 3-unit remodel despite the C-4 zoning.

**5. Beraca Baptist Church (CU): PL20250014576\***

Location: 905 Roberts Ave W (formerly the Roberts Center Community Center)  
 Current Zoning: RSF-3 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Beraca Baptist Church, Inc.  
 Status: Pre app meeting held on 1/20/2026. First applicant submittal on 2/19/2026. Staff issued an incomplete submittal letter on 2/26/2026 citing missing Listed Species Survey.



Applicant provided notice on 3/2/2026 that during the pre-app meeting it was discussed that a Listed Species Survey would be determined at the first site review inspection; first round of staff reviews are due 4/1/2026.

Request for conditional use approval for a proposed church in an RSF-3 zoning district. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.

**6. Keith Heckman Jr (VAC): PL20250013807**

Location: 129 White Way  
 Current Zoning: RMF-6-ST/W-3 and Airport Overlay  
 Owner: Keith Heckman, Jr.  
 Status: First applicant submittal on 11/24/2025. Applicant submitted additional documents on 12/11/2025 in response to incomplete submittal notice. Staff issued first comment on 1/7/2026 with County Attorney, Survey, Transportation, Stormwater, and Addressing comments.



Request to vacate right-of-way west of intersection of White Way & Avenue B. There are no utilities located within this end of Avenue B ROW. The area to be vacated is shown in red on the aerial.

**7. Iglesia Herederos De Dios Inc. (CU): PL20250012195**

Location: Parcel ID #00057480000 (south side of Lake Trafford Rd)  
 Current Zoning: A-MHO  
 Owner: Iglesia Herederos De Dios Inc  
 Status: Pre app meeting held on 11/19/2025.

Request for conditional use approval to allow a 123-seat church in the Agricultural Zoning district. Building is proposed to be 7,500 square feet. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.



**8. Firehouse Doggie Daycare & Boarding (CUD): PL20250012003**

Location: 502 New Market Rd. E  
 Current Zoning: Industrial with ST/W-1 & W-2 Wellfield Protection and Airport Overlays  
 Owner: GRAFIAS USA INC  
 Status: Pre application meeting held on 11/12/2025. First applicant submittal on 12/4/2025 with additional documents submitted on 12/16/2025. Staff issued first comment letter on 1/22/2026 with Zoning, Transportation, and General Comments. Second applicant submittal on 2/4/2026.



Comparable Use Determination request for open range and caged Dog Daycare and Boarding with certified pet care specialists, and a 300 sq.ft. specialty pet store providing specialty dog supplies in the Industrial (I) zoning district.

**502 New Market RD (APR): PL20260001685\***

Status: First applicant submittal on 2/13/2026.

Per advice from County staff, the applicant seeks an Administrative Parking Reduction. The property owner declares that due to the uses of the building, the existing parking on site is more than sufficient to support both the Firehouse Doggie Daycare & Boarding, LLC and G&G Auto Mechanic Services LLC.

**502 New Market RD E (ZLTR): PL20250008900**

Status: Applicant submitted request on 8/7/2025. Zoning Verification letter issued on 9/22/2025.

Request to verify if a Doggie Day Care & Boarding Facility is a permitted use. Staff advised the proposed animal specialty services are not explicitly permitted in the Industrial (I) district. Staff added that the Board of County Commissioners may consider allowing the Comparable Use Determination (CUD) process to apply to (I) zoned property in Nov or Dec; this would be a path forward to request the use as comparable to other permitted uses in the (I) district.

**9. 3206 Lake Trafford Rd (CUD): PL20250011804\***

Location: 3206 Lake Trafford Road  
 Current Zoning: RCMA Immokalee MPUD with ST/W-1, W-2, W-3 & W-4 Wellfield Protection Overlay  
 Owner: Redlands Christian Migrant Association, Inc.  
 Status: Initial applicant submittal on 10/9/2025. Applicant submitted additional information on 10/20/2025. Staff issued first comment letter on 12/3/2025. Second applicant submittal on 12/19/2025. Additional documents submitted on 12/22/2025. Staff issued second comment letter on 1/26/2026 with Zoning, County Attorney and General comments. **Hearing Examiner Hearing scheduled for 3/26/2026.**



The Immokalee Fire District seeks a comparable use determination to allow a public safety facility. Final decision will be by the Hearing Examiner.

**Parcel 3 of 3206 Lake Trafford Rd (LS): PL20250014312**

Status: First applicant submittal on 12/5/2025. Staff issued first comment letter on 12/29/2025 stating a new sketch and description is needed for the remaining parcel, less the 4.23-acre parcel being split. Second applicant submittal on 12/30/2025. Lot Split Approval letter issued on 12/30/2025.

Request for a Lot Split to create a 4.23 acre parcel along Lake Trafford Road for the Fire Station.

**RCMA Immokalee MPUD (SDPI): PL20250007305**

Status: First applicant submittal on 6/24/25. Staff issued first comment letter on 7/28/2025. Staff issued SDPI approval letter on 8/28/2025.

Insubstantial change to revise playground fencing for the pre-school and landscape modifications.

**Redlands Christian Migrant Association (RCMA) Childcare Development Center and Community Hub (SDP): PL20210001073**

Status: SDP approved 12/20/2022.

The proposed RCMA childcare center and community hub consists of childcare classrooms, area office, and playground. The development will accommodate 234 children and 30 employees.

Approximately 8 acres are designated for housing. Q. Grady Minor presented updated plans for the RCMA Immokalee MPUD (PL20200001827) at the CRA June 16, 2021, Board Meeting. The PUD rezoning was approved for the 62-acre project on 10/26/2021 by Ord. 2021-38. RCMA is reviewing partnership options for the development of the recreational fields with Collier County. Construction started in March 2023 and Lipman Family Farms, a long-time supporter of RCMA, made a \$3 million donation to the organization; the largest donation Lipman has ever made to any one organization. The ground-breaking for the new campus was held on May 25, 2023. When completed, the \$16.4 million campus will feature two new child development centers, a community center, two soccer fields and a new charter school.

**10. Immokalee Fair Housing Alliance II (PUDZ): PL20250006894**

Location: 2070 Corazon De La Comunidad Cir

Current Zoning: Immokalee Fair Housing Alliance Inc. RPUD (Ord. 2020-23) with Airport Overlay

Owner: Immokalee Fair Housing Alliance Inc.

Status: First applicant submittal on 12/15/2025. Additional documents submitted on 1/8/2026. First staff review letter issued on 2/6/2026.

Rezone to Residential PUD for 112 rental units affordable for households earning 51-80% of Area Median Income. Seven 2-story buildings are proposed with a community center and two playgrounds on 8.08 acres (13.9 units per acre).

**Immokalee Fair Housing Alliance Phase 2 (SAP): PL20250012633**

Status: First applicant submittal on 10/29/2025. Acceptance letter issued on 11/24/2025. Under construction.



Site Acceptance for completion of second phase of developing low income multi-family residential development for migrant workers on Lake Trafford Road. Three buildings are complete. Final project will include 8 buildings (128 units) and community educational / laundry building and associated drainage, utility, pavement and landscape improvements. The units include two- and three-bedroom apartments ranging from approximately 750 to 950 square feet. Land clearing for the site began in September 2021. IFHA has partnered with The Shelter for Abused Women & Children to reserve 16 apartments for program graduates. The second building, which will house individuals from this partnership, is expected to break ground soon. In response to this development, IFHA has amended its construction phasing plan to prioritize the installation of a children's playground. They have initiated a fundraising effort to support this amenity. At the April 9, 2024, Board of County Commissioners (BCC) meeting, the Board approved an Immokalee Impact Fee Installment Payment Plan Agreement with IFHA. This agreement allows \$195,160.96 in impact fees to be paid over 30 years as a special assessment for the 16 affordable multi-family rental units within the IFHA Residential Planned Unit Development (RPUD). Link to [IFHA Wink News story](http://www.ifha.info/) For more information, please visit <http://www.ifha.info/>.

**11. Immokalee Community Campus (PUDZ) (Catholic Charities): PL20240000390**

Location: 909 and 917 W. Main Street, and 107 S. 9th Street

Current Zoning: C-4-MSOSD & RMF-6 with ST/W-3 & W-4 Wellfield Protection and Airport Overlays

Owner: Catholic Charities Diocese of Venice Inc.

Status: First applicant submittal on 5/20/2024. Staff issued first comment letter on 6/27/2024. NIM held on 11/18/2024. Second applicant submittal on 12/4/2024. Staff issued second comment letter on 1/10/2025. Consultant Bowman presented at CRA Board meeting on 3/19/2025. Third applicant submittal on 4/28/2025. Staff issued third comment letter on 6/3/2025.

Rezone from C-4 – MSOSD Overlay and RMF-6 to a Mixed Use Planned Development (MPUD) to allow 100 multifamily dwelling units (±14 dwelling units per acre); and up to 91,300 square feet of

gross floor area of limited C-4 Commercial Intermediate District uses. As part of the 91,300 square feet of commercial uses, the MPUD shall include a community center a minimum of 28,000 square feet in size; a medical clinic and associated medical uses a minimum of 25,000 square feet; and retail/commercial uses a minimum of 10,300 square feet. At the March 19th meeting, the CRA board unanimously voted to support the project, contingent on compliance with all applicable County regulations. This project directly supports a key objective of the Immokalee Community Redevelopment Area Plan—providing decent, safe housing and vital community services. The proposed development will strengthen Immokalee’s housing stock while introducing essential services and economic opportunities that enhance quality of life.



## Development Review Petitions

### 12. Family Dollar: PRCS20251149587\*

Location: 610 N 15<sup>th</sup> Street (SR 29)  
 Current Zoning: C-4-SR29COSD *Immokalee Urban Overlay District State Road 29 Commercial Overlay Subdistrict* with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: 610 N 15<sup>th</sup> Street LLC  
 Status: First applicant submittal on 11/26/2025. Staff issued an incomplete letter on 12/2/2025, 12/4/2025, 12/18/2025, 12/22/2025 and 1/16/2026 citing missing documents. Applicant submitted additional documents on 12/2/2025, 12/16/2025, 12/19/2025 and 1/16/2026. Applicant paid permitting fees on 1/27/2026. **Staff issued comment letter on 2/25/2026 with Electrical, Fire and Mechanical comments.**



Application for Commercial Building Renovation to rebuild the existing Family Dollar store after fire damage. The renovation is to match the existing structure, and includes Structural, Architectural, Mechanical, Electrical and Plumbing work.

### 13. Pathways Early Learning Center, Immokalee (SDPA): PL20250013852

Location: 415 Colorado Ave  
 Current Zoning: VR – CU “2” with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Immokalee Child Care Center Inc  
 Status: Pre-app meeting held on 1/6/2026. First applicant submittal on 2/5/2026.



Request to amend the approved Site Development Plan to add 2 temporary modular classrooms.

### Pathways Early Learning Center, Immokalee (SDPI): PL20250009765

Status: First applicant submittal on 8/29/2025. Staff issued first comment letter on 9/22/2025. Second applicant submittal on 9/22/2025. SDPI Approval letter issued on 10/3/2025.

Request for an insubstantial change to install new playground equipment and shade structures at the child development center previously approved SDP 91-140. The improvements include age – appropriate play structures and fabric shade coverings to enhance safety and comfort in outdoor play areas. All installations will comply with safety and accessibility standards. The work remains within the scope of the original SDP approval and does not alter site layout, building footprints, or access.

**14. Commercial Plaza (SIP): PL20250014409\***

Location: 507 W Main St  
 Current Zoning: C-4-MSOSD and Airport Overlay  
 Owner: 507 W Main Investments LLC  
 Status: Pre-app meeting waived, first applicant submittal on 12/12/2025. Staff issued first comment letter on 1/15/2026 with Stormwater, ADA, Transportation, Zoning, and Landscape comments. **Application cancelled on 2/23/2026.**



Site Improvement Plan is required to remove and replace +/-11,900 square feet of asphalt. Strip, rock, and pave the existing parking lot plus an additional grass area to be excavated, restriping 26 single stalls, and adding 2 ADA stalls. No change proposed to existing drainage or water flow, as current site elevations will be maintained.

**15. 7 Eleven #41287 Immokalee (SDPI): PL20250012050\***

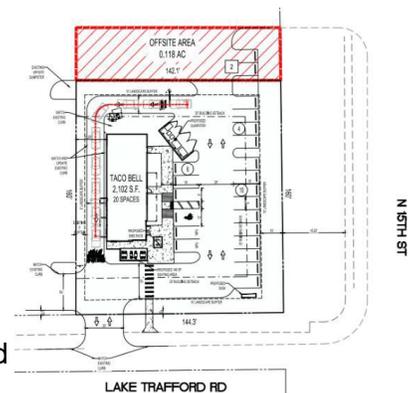
Location: 920 W Main St.  
 Current Zoning: CPUD- MSOSD with ST/W-3 Wellfield Protection and Airport Overlays  
 Owner: CJC RESPONSIVE, LLC  
 Status: Initial applicant submittal on 10/16/2025. Staff issued first comment letter on 11/1/2025 with stormwater and zoning comments. **Second applicant submittal on 2/16/2026.**



The PUD for the 7 Eleven gas station was approved under Ordinance 2021-22 (PL20200000756) and included 2 commitments related to stormwater. It was determined in PUD monitoring that Commitment B: All stormwater inlets must include the installation and maintenance of a hooded outfall to prevent petroleum hydrocarbons from entering the stormwater management system, was not addressed during site development permitting. Applicant is proposing filter inserts to be inserted to existing inlets in order to meet the intent of Commitment B.

**16. Taco Bell – Immokalee SR 29 & Lake Trafford Rd (SDP): PL20250005501**

Location: 1101 N 15<sup>th</sup> St./SR 29 (existing Wendy's at northwest corner SR 29 and Lake Trafford Road)  
 Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Royal Consolidated Props Inc.  
 Status: Pre-app meeting held on 5/27/2025.

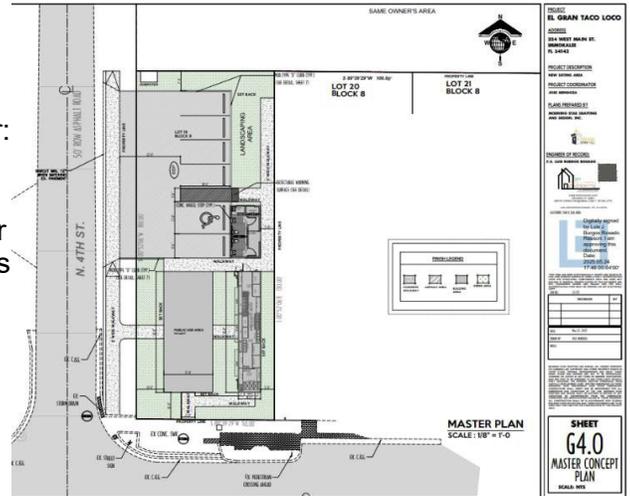


Site Development Plan to construct a 2,102-square foot Taco Bell to replace the existing Wendy's. Water & Sewer services to be reused and stormwater to be modified as necessary to accommodate the modified parking lot and improved drive through queue. The property is owned by the larger shopping center and the offsite area may be a part of the land lease to allow for an expansion of the drive through.

**17. El Gran Taco Loco (SDP): PL20230008826**

Location: 324 W Main St (northeast corner of Main St & North 4<sup>th</sup> Street)  
 Current Zoning: C-4-MSOSD and Airport Overlay Owner: Mauricio Martinez  
 Status: Pre-app held on 6/1/2023. Initial applicant submittal on 9/13/2024. Staff issued an incomplete letter on 9/19/2024. Applicant submitted additional documents through 7/08/2025. Staff issued first comment letter on 8/7/2025.

Request to develop a food truck/container with 795-square foot building, bathrooms, and 6 parking spaces.



**18. Mendoza Housing (SDP): PL20250010328**

Location: North Side of Curry Rd (00072480108)  
 Current Zoning: VR with ST/W-2 Wellfield Protection Overlay  
 Owner: Florentino Mendoza  
 Status: Pre-application meeting held on 9/25/2025.

Request for the construction of a two-story multifamily residential building. The proposed project will be developed in two phases and will include a total of 40 units, along with supporting infrastructure such as a parking lot, drainage system, landscaping, and lighting on 10 acres.



**19. Immokalee Recycle Drop-Off Center, Scale House, and Control Center (SDPA): PL20250010841**

Location: 700 Stockade Rd  
 Current Zoning: A-MHO and Airport Overlay  
 Owner: Collier County  
 Status: Pre-app meeting held on 10/8/2025.

Collier County Solid Waste Department is applying to develop a new 15,000 sq. ft. public recycle drop-off facility, scale house, and control center at the Immokalee Transfer Station.

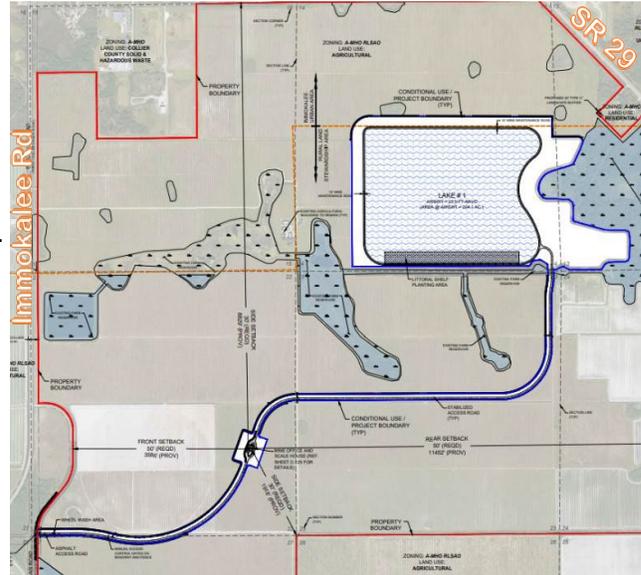


**20. Silver Strand Mine (SDP): PL20250006127**

Location: 1990 Camp Keais Rd Current Zoning: A-MHO-Rural Lands Stewardship Area Overlay (RLSAO)

Owner: Silver Strand III Partnership  
 Status: Pre app meeting held on 6/24/2025.

Request for a Site Development Plan for a new mine located between Immokalee Rd and SR 29.



**Silver Strand Mine Variance (VA): PL20230001067**

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Variance approved by Resolution 2025-281 at the 12/9/2025 BCC meeting.

The applicant is requesting a variance for the proposed mine's landscape design, specifically to:

- Eliminate landscape buffers except where the site borders residential properties.
- Allow no paving beyond the tire wash area.
- Waive the requirement for foundation plantings around the scale house/office.
- Remove the requirement for a 7-foot-tall fence or equivalent landscaping around outdoor storage areas.

**Silver Strand III (CU): PL20220001634 companion to Silver Strand Mine Variance (above) and Excavation Permit (EX): PL20230018067**

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Conditional Use Resolution 2025-280 approved at the 12/9/2025 BCC meeting.

Applicant seeks conditional use approval for a commercial excavation operation on 3,938 acres.

**21. Jiron Market (SIPI): PL20250008975**

Location: 180 Boston Ave (El Lucero Bar)  
 Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Jiron, Magguiel Hevert Sebastian Jiron Status: First applicant submittal on 8/08/2025. Staff issued incomplete submittal letter on 8/20/2025.

Request for an insubstantial change to reflect use of existing building as business instead of assembly, build a fence as a buffer on rear parking adjacent to residential area, new partition wall and interior door for janitor closet, install grass as shown on site plan and paint parking stripes on existing pavement areas.



**22. Park View Community Center- Results Care Physical Therapy Pain & Wellness (SDP): PL20250007253**

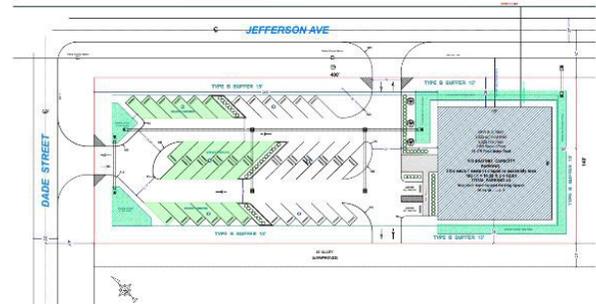
Location: N 1<sup>st</sup> St and Broward St.(63866000003 & 63865960005) Current Zoning: C-5-FMOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Results Care LLC  
 Status: Pre-app meeting held on 7/10/2025.



Site Development Plan for a new commercial medical facility titled Parkview Commercial Center, which will serve as the future home of Results Care Physical Therapy, Pain and Wellness Center. Our organization is a long-standing community healthcare provider in Immokalee, Florida, offering critical outpatient physical therapy and wellness services to an underserved and economically disadvantaged population.

**23. Iglesia Cristiana Mana (SDP): PL20250007264**

Location: Jefferson Ave. and Dade St.  
 Current Zoning: C-4 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: IGLESIA CRISTIANA MANA CORP  
 Status: Pre-app meeting held on 7/8/2025.



Request for Site Development Plan for a new 12,175-square foot church on 2 floors with seating for 100.

**Iglesia Cristiana Mana (CU): PL20250008966**

Status: Pre-app meeting held on 9/3/2025.

Request for conditional use to allow the proposed church on the site. This will require a Neighborhood Information Meeting and final decision by Hearing Examiner.

**24. Immokalee Government Center (SDPA): PL20250007757\***

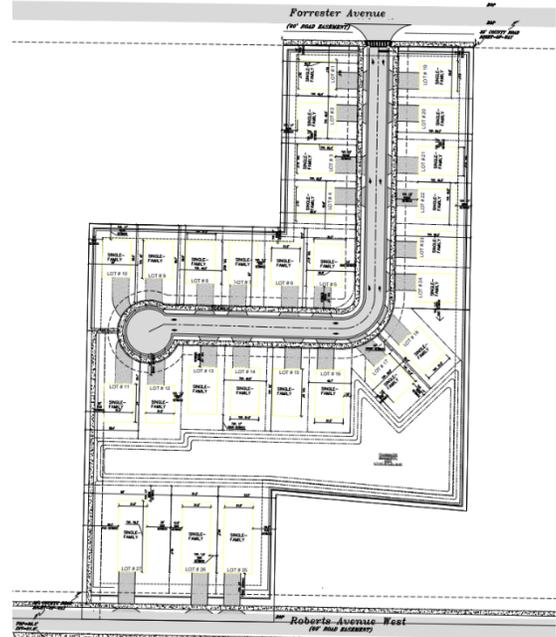
Location: 112 S 1<sup>st</sup> Street  
 Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: Pre-app meeting held on 7/29/2025. First applicant submittal on 2/1/2026.  
 Staff issued an incomplete submittal letter on 2/4/2026 citing missing signatures on the Boundary and Topo survey and the Geotechnical report. Additional documents submitted on 3/5/2026.



Request to amend the Site Development Plan for the construction of a new government center building south of the existing Sheriff's Office building. The proposed building size is approximately 15,000 sq. ft. The development will include parking, drive aisles, and water, sewer, and drainage infrastructure to support the development. The stormwater management system will consist of dry retention area within the existing site. The existing government center/tax collector office on the northern portion of the site will be demolished and will be used as dry retention area for the property. The total project area is +/- 7.42 acres.

**25. Sainvilus Subdivision (PPL): PL20250005829\***

Location: 1300 Roberts Ave. W. & 1215 Forrester Ave.  
 Current Zoning: Sainvilus Subdivision RPUD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: SAINVILUS, JAMES & FRANCESCA L JEAN CALIXTE & ELIAMENE SAINVILUS  
 Status: Pre-app meeting held on 6/17/2025. First applicant submittal on 7/15/2025. Additional documents submitted on 8/14/2025. Staff issued first comment letter on 9/19/2025 with comments requesting corrections to the plat and ensuring proper access to easements, who is responsible for maintenance, changes to notes and adding a legend, revisions to drives and roadways, and others. Second applicant submittal on 11/5/2025. Staff issued second comment letter on 12/8/2025 with addressing, county attorney, stormwater, engineering and environmental comments. Third applicant submittal on 2/5/2026. **Staff issued third comment letter on 3/6/2026 with landscape comments.**



Construction Plans and Plat for a 4.5-acre residential subdivision located at 1215 Forrester Ave. and 1300 Roberts Ave. W. The owner is proposing a new, safe, hurricane resistant, residential development of 27 single family attached (two family) homes including a new road, drainage and utility infrastructure.



**Sainvilus Subdivision (PUDZ): PL20230016622**

Status: First applicant submittal on 6/21/2024. Staff issued an incomplete letter on 6/28/2024. Second applicant submittal on 9/3/2024. Staff issued second comment letter on 10/3/2024. Third applicant submittal on 10/22/2024. Staff issued third comment letter on 11/27/2024. Canon Sandora Civil Engineering, Inc. presented to the CRA Board and held NIM on 12/11/2024. Fourth applicant submittal on 1/22/2024. Ordinance 2025-26 approved by BCC on 5/13/2025.

Rezone from RSF-3 to RPUD to allow increase from 13 units allowed per RSF-3 zoning (density of 3 units per acre) to 27 units allowed per the Medium Residential Subdistrict (density of 6 units per acre).

One deviation requested from Land Development Code (LDC) Section 6.06.01.N, which typically requires a minimum 60-foot-wide local street right-of-way. The approved deviation allows a 45-foot-wide right-of-way with 10-foot public utility easements on both sides for the internal subdivision street. There was no public opposition to the project during the planning commission process. Although a letter of support was initially discussed at a joint CRA/MSTU meeting in March 2025, the CRA Board chose not to act due to a lack of representation from the applicant and the need for clarification on the support requested. Nevertheless, the County determined the project was consistent with criteria for rezoning and deemed the deviation request reasonable for the proposed development.

**26. Immokalee Sports Complex (SDPA): PL20230003411\***

Location: 505 Escambia St.

Current Zoning: P, Public Use with ST/W-4 Wellfield Protection and Airport Overlays

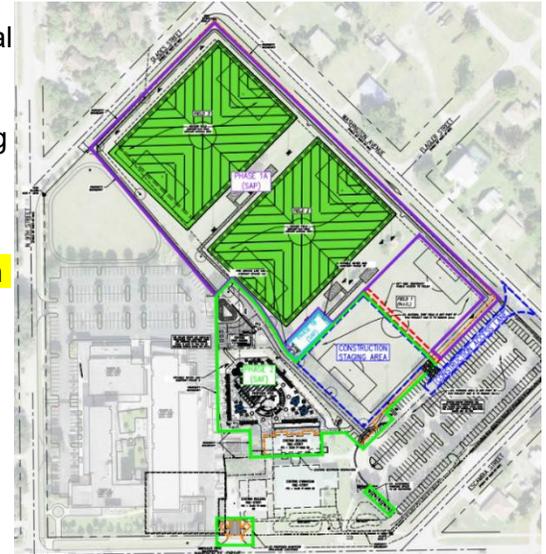
Owner: Collier County c/o Real Property Management

Status: First application submittal on 5/12/2023. Staff issued first comment letter on 6/30/2023. Second application submittal on 5/7/2025. Staff issued second comment letter on 6/9/2025.

Third applicant submittal on 8/29/2025. Staff issued third comment letter on 9/29/2025 with comments regarding parking summaries, location of trash enclosures, building codes and landscape buffers. Fourth applicant submittal on 12/11/2025. Staff issued Landscape review comments on 1/14/2026.

Applicant submitted revised Landscape and Irrigation plans on 3/3/2026.

Improvements and renovations will include on-site repairs and renovation of the competition pool and kid's activity pool and immediate surrounding pool decks, the equipment/pump building, potential soccer pitch regrading and a turf field, existing restroom facilities renovations, new restroom facilities, supporting utilities, lighting, landscape, maintenance access, parking renovations, signage and wayfinding, project stormwater outfall & stormwater management.



**Immokalee Sports Complex Construction Plan Phasing (CPP): PL20250005940**

Status: First applicant submittal on 5/19/2025. Staff issued an incomplete letter on 5/21/2025. Applicant submitted additional documents on 6/2/2025. Phasing Plan approved on 7/9/2025.

The Immokalee Sports Complex Site Development Plan was originally permitted by Collier County under permit application No. SDP-93-105, and the Site Development Plan Amendment (SDPA) is currently under review, application no. PL20230003411. This request is to allow the project to install and receive partial site acceptance, as follows:

- Phase 1A – The installation and Site Acceptance Partial (SAP) of athletic fields 2 and 3; stormwater management, including the underlying field drainage and stormwater outfalls; and the fire line and associated fire hydrant. At the time this phase is anticipated to be closed out, the athletic field restroom may or may not be under construction. Therefore, public access will need to be maintained to the existing restrooms.
- Phase 1B – The installation and SAP of the athletic field restrooms, storage, pavilion and the associated potable water and sanitary utility infrastructure.
- Phase 2 – Site Acceptance Final (SAF). Installation of the aquatics facility, mechanical room and associated stormwater and utility infrastructure. Emergency fire access will be installed under this phase, as well as the internal locker room restroom renovations. Field 1 will be restored to pre-construction conditions. Installation of two (2) dumpster enclosures and restriping of existing accessible parking stalls. The construction phasing plan addresses the construction access and staging for the duration of the project. Additionally, it addresses public and emergency access to fields 2 and 3 at the completion of Phase 1A.

**27. National Guard Readiness Center – Immokalee (EX): PL20250012906**

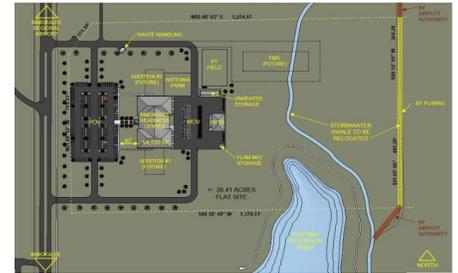
Location: 165 Airpark Blvd.

Current Zoning: Airport Operations PUD (AOPUD) with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Collier County

Status: First applicant submittal on 11/5/2025. Pending fee payment.

This excavation permit is for the excavation that will occur onsite for the creation of the 100-year flood plain compensation pond for the construction a 2 story 55,000 sq ft readiness center facility to include sitework, utilities, structural MEP and exterior improvements.



**National Guard Readiness Center – Immokalee (EWA): PL20250014843**

Status: First applicant submittal on 12/17/2025. Staff issued an incomplete submittal letter on 12/22/2025 noting missing affidavit of authorization and cover letter/narrative statement.

Request for Early Work Authorization for the new construction of the readiness center, including sitework, utilities, structural, mechanical, and exterior improvements.

**Florida Army National Guard Readiness Center Project (SDPA): PL20230000984**

Status: Pre app meeting held on 2/15/2023. First applicant submittals on 10/4/2023 & 12/19/2023. First applicant submittal on 4/18/2025 and 5/16/2025, additional documents and plans submitted on 6/6/2025. Staff issued first comment letter on 7/30/2025. Second applicant submittal on 9/23/2025. Staff issued second comment letter on 10/10/2025 with comments requesting a recent survey and transportation. Third applicant submittal on 11/4/2025. Staff issued third comment on 12/5/2025 with fire, zoning and landscape comments. Fourth applicant submittal on 12/9/2025. SDP Letter approval issued on 1/23/2026.



This is a new construction project being proposed at the Immokalee Airport. This project will include a General-Purpose Training Bay (GPTB), all utility services, information systems, roads, walkways, curbs, gutters, storm drainage, parking areas, and site improvements. Physical security measures for anti-terrorism and force protection will be incorporated into the design to include maximum feasible standoff distances. Energy conservation measures will also be incorporated into design where feasible. On February 5, 2025, a Groundbreaking Ceremony was held for the Immokalee Readiness Center.

**28. Budget Inn Immokalee (SDP): PL20220001200**

Location: 504 E Main Street (northeast corner of Jefferson Ave and E Main Street)

Current Zoning: C-5-AOSD with Airport Overlay

Owner: Shanta LLC

Status: Pre-application meeting held on 3/16/2022.

Applicant requested withdrawal of SDP application on 11/20/2025.



**Budget Inn (CU): PL20220001199**

Status: Approved by Hearing Examiner

Decision 2024-40 on 8/7/2024.

Conditional Use approval granted to allow razing the existing 15-unit motel and constructing a 3-story hotel with 38 rooms on the 1-acre site.

## Final Actions/Letters Issued

### 29. Pulte Foundation - Monarca Phase 1 (SDP): PL20230009497\*

Location: 2135 Westclox St; Phase 1 also connects to Carson Road

Current Zoning: PFCF/ NSV IMMOKALEE MPUD (Ord. 2023-44) with ST/W-3 and W-4 Wellfield Protection and Airport Overlays

Owner: PFCF IMMOKALEE LLC

Status: First applicant submittal on 7/1/2024. Staff issued first comment letter on 9/05/2024. Second applicant submittal on 2/27/2025. Staff issued a second comment letter on 4/03/2025. Third applicant submittal on 7/1/2025. Staff issued an incomplete letter on 7/22/2025. Additional documents submitted on 7/28/2025. Staff issued third comment letter on 8/28/2025. Fourth applicant submittal on 11/10/2025. Staff issued an incomplete letter on 11/19/2025 noting missing landscape plan and Opinion of Probable Cost. Additional documents submitted on 11/21/2025. Staff issued fourth comment letter on 12/29/2025 with transportation comments. Fifth applicant submittal on 1/15/2026. **SDP approval letter issued on 2/17/2026.**



The Nuestra Señora de la Vivienda Community Foundation and the Pulte Family Charitable Foundation propose up to 250 single-family homes for rent and an early education center for 250 students. The foundation first presented at the CRA meeting on September 21, 2022, and again on January 18, 2023, followed by a Neighborhood Information Meeting on June 7, 2023. The project was presented to the Collier County Planning Commission on August 17, 2023, and on October 10, 2023, the Board of County Commissioners approved a rezoning ordinance for the PFCF/NSV Immokalee MPUD by Ordinance 2023-44, allowing up to 250 units (170 affordable) and an early education center on 50± acres.



The ICRA Advisory Board requested an update after receiving comments from the County. The Foundation provided updates at the ICRA Meeting on April 17, 2024. The community will be named Monarca, symbolized by the Monarch butterfly. A revised site plan includes space for oversized vehicles, and they are in discussions with a local education center about expanding into the early education center. The Foundation will not be involved in developing the 3-acre space.



Phase 1 includes 64 units, a community center, playground, stormwater management, lake, and pathway. Phases 2 or 3 will depend on Phase 1's progress and funding.

Mr. VanValin presented income and rent limits and the project timeline, emphasizing the goal of providing stable, affordable housing for low-income families. At the January meeting, Ms. Yolanda Flores spoke on the Build a Better Life program being organized by Nuestra Señora de la Vivienda Community Foundation.



**32. 119 Jefferson Ave E (NUA): PL20250001009\***

Location: 119 Jefferson Ave.  
 Current Zoning: C-5-AOSD *Immokalee Urban Overlay District Agribusiness Overlay Subdistrict* with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Gerry & Laura Gonzalez  
 Status: Hearing Examiner hearing held on 2/13/2026. **HEX Decision No. 2026-07 issued on 3/5/2026 granting approval.**



Request for a nonconforming use alteration to allow the renovation of an existing patio for a single family home with a side setback of 7.2 feet where 7.5 feet is required and to add a storage shed that will meet current setbacks.

**33. Lilly Bass Church of God - 626 Maple Dr (AVA): PL20250012152**

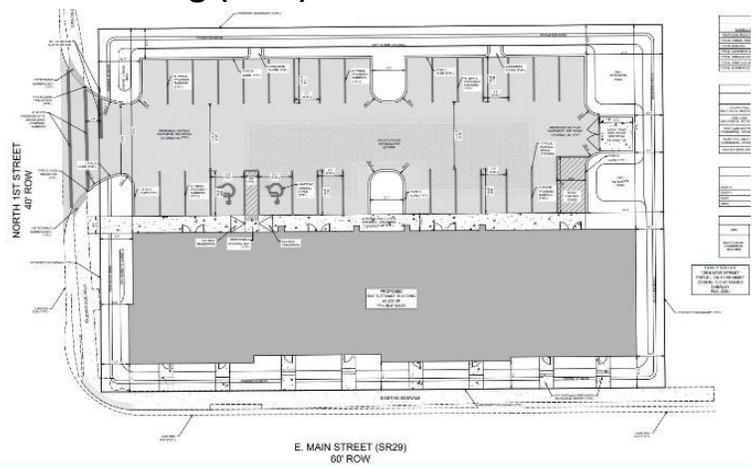
Location: 626 Maple Drive  
 Current Zoning: VR with ST/W-1 Wellfield Protection and Airport Overlays  
 Owner: Lilly Bass Church of God in Unity Inc.  
 Status: Initial applicant submittal on 10/17/2025.  
Staff issued letter approving Administrative Variance on 1/8/2026.



This project has a conditional use approved under PL20230004316 to allow a church in the RMF-6 zoning district. An administrative fence/wall waiver is requested for relief from the requirement to build a 6-foot tall masonry wall along with the required landscape buffer where the site borders residences. They would like to build a church that is integrated and welcoming to the neighborhood rather than being closed off with a perimeter wall. Staff's approval letter states: The requested administrative variance to not construct a 6-8 foot masonry fence/wall between adjacent residential uses and to instead provide landscape plantings as a buffer between residential and commercial uses is hereby approved.

**34. A&H Invest Multi-Tenant Commercial Building (SDP): PL20250007607**

Location: 104 N 1<sup>st</sup> St (northeast corner of 1<sup>st</sup> & Main)  
 Current Zoning: C-5-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: A&H Invest of Immokalee Inc.  
 Status: Pre-app meeting held on 7/23/2025. First applicant submittal on 7/23/2025. Staff issued incomplete submittal letter on 8/1/2025 and 8/4/2025. Additional submittal documents submitted on 8/7/2025. Staff issued first comment letter on 9/3/2025. Second applicant submittal on 9/10/2025. Staff issued second comment letter on 10/10/2025 with comments on landscaping, irrigation and



transportation. Third applicant submittal on 10/20/2025. Staff issued third comment letter on 12/5/2025. SDP approval letter issued on 12/19/2025.

Site Development Plan for a +/-8,208 SF multi-tenant commercial building, paving, grading, underground stormwater management system and utility connections to support the overall development. The project will be accessed from N. 1st Street.

**35. Pepper Ranch Preserve (SDPA): PL20250003776**

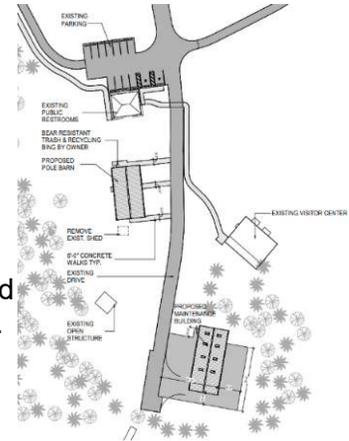
Location: 6315 Pepper Ranch Rd

Current Zoning: A-MHO

Owner: Collier County Facility Management

Status: Pre app meeting held on 4/29/2025. First applicant submittal on 6/13/2025. Additional documents submitted on 7/15/2025. Staff issued first comment letter on 8/6/2025. Second applicant submittal on 9/16/2025. Staff issued second comment letter on 10/8/2025 with comments requesting building numbers and meeting vehicular use standards. Third applicant submittal on 10/23/2025. Staff issued second comment letter on 11/19/2025 with zoning and landscaping comments. Third applicant submittal on 11/21/2025. SDPA approval issued on 12/11/2025.

Amend Site Development Plan to add a larger maintenance building, approximately 2100 SF in size, along with pavement around it (no utilities) and replace the existing pole barn. The proposed pole barn will be replacing one of similar size.



**36. Onda Rose Multi-Family (SDP): PL20240013511**

**AKA: Wave at Rose**

Location: Northeast intersection of Rose Ave. & School Dr.

Current Zoning: C-5-AOSD (Agribusiness Overlay Subdistrict) and Airport Overlay

Owner: Peninsula Improvement Corp.

Status: Pre-app meeting held on 12/12/2024. Staff issued incomplete addressing verifications requirements letter on 3/31/2025. Staff issued an incomplete submittal letter on 03/31/2025. First application submittal on 5/28/2025. Staff issued an incomplete submittal letter on 6/6/2025. Additional documents submitted on 6/26/2025. Staff issued first comment letter on 7/22/2025. Second applicant submittal on 8/8/2025. Staff issued incomplete letter on 8/11/2025. Additional documents submitted on 8/14/2025. Staff issued second comment letter on 9/16/2025 with comments regarding unit numbers, corrections to the preserve area and revisions to drives and roadways. Third applicant submittal on 9/30/2025. Staff issued third comment letter on 10/15/2025 with comments pertaining to easements and fire apparatus road accessibility to every building. Fourth applicant submittal on 10/28/2025. SDP Approval letter issued on 11/19/2025.



Site Development Plan for proposed affordable housing development on 11.5± acres, proposed to include: **Buildings:** Three 4-story buildings with a total of 230 build-to-rent multi-family units (46, 92, and 92 units per building) per the Live Local Act. **Amenities:** A playground, clubhouse,

pool, lake (pond), and two access points (one at the Rose Ave/ School Drive intersection and one at 13<sup>th</sup> Street SE). **Infrastructure Improvements:** Parking, sidewalks, utilities, and stormwater management.

Staff stipulated that a Right-of-Way (ROW) must be reserved and conveyed to the County for connecting Weeks Terrace to 12 Street future roadway. A 60-foot wide ROW Reservation is shown on Civil Plans.

**293 Rose Ave (ZLTR): PL20250012065**

Status: Initial applicant submittal on 10/16/2025. Zoning Verification letter issued on 10/28/2025.

Applicant (Zion Zoning) requested to confirm current zoning, permitted uses, approvals, and violations. Staff verified the site is eligible for multifamily affordable housing through the Live Local Act, and there are no open code enforcement violations.

**Wave at Rose - Affordable Housing (APR): PL20250011207**

Status: Initial applicant submittal on 10/01/2025. Application approved as of 10/29/2025.

Applicant is requesting a reduction in parking requirements due to two transit stops within ¼-mile radius of the site accessible by existing pedestrian infrastructure. Approval granted for reducing the parking by 66 spaces, or 15% pursuant to Florida Statute Section 125.01055.

**37. 1244 ARDEN AVE (LS): PL20250008106**

Location: 1244 Arden Ave.

Current Zoning: RSF-4 and Airport Overlay

Owner: Araceli Garcia and Erika Pacheco Franco

Status: Initial applicant submittal on 7/16/2025. Staff issued a comment letter on 8/5/2025. Second applicant submittal on 8/9/2025. Staff issued second comment letter on 8/25/2025.

Third applicant submittal on 11/12/2025. Staff issued approval letter on 11/25/2025.

Request for a lot split to turn a +/- 1 acre lot into two +/- 0.5 acre lots.



**38. 418 Jefferson Ave W (AVA): PL20250010332**

Location: 418 Jefferson Ave W

Current Zoning: RMF-6 and Airport Overlays

Owner: Isabel Ramirez Rios

Status: Initial applicant submittal on 9/10/2025 and 9/18/2025. Administrative Variance approval letter issued on 10/17/2025.

Administrative variance for a duplex that encroaches approximately 2.5 feet into the required 25-foot yard setback.



**39. Little Ceasars Immokalee (SDPA): PL20220006843**

Location: 525 N 15<sup>th</sup> St. (SR 29)  
 Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: LC Investment Group LLC.  
 Status: Pre-app meeting held on 11/16/2022. First applicant submittal on 5/7/2025. Staff issued first comment letter on 6/25/2025. Second applicant submittal on 9/9/2025. SDPA Approval letter issued on 10/8/2025.



Amend the Site Development Plan to add a structure to the existing Little Ceasars for a drive-thru food service restaurant, as well as a second restaurant building with drive thru, and updating the associated site infrastructure.

**40. Boys and Girls Club of Immokalee Gym (SDPA): PL20250005002**

Location: 1155 Roberts Ave. W  
 Current Zoning: R. Roberts Estates MPUD (Ord. 14-01) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Boys & Girls Club of Collier County Florida Inc.  
 Status: Pre app meeting held on 5/27/2025. First applicant submittal on 6/20/2025. Staff issued an incomplete letter on 7/1/2025. Additional documents submitted on 7/22/2025. Staff issued first comment letter on 8/18/2025. Applicant second submittal on 9/12/2025. SDP Approval letter issued on 10/9/2025.

Amend Site Development Plan for a proposed gymnasium connected to the existing admin and classroom building. The gym was previously approved in PL20170002137 but not was not constructed.

**41. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPI): PL20250009794**

Location: 110 Airpark Blvd  
 Current Zoning: AOPUD (Ord. 10-07) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: First applicant submittal on 8/28/2025. SDPI approval letter issued on 9/23/2025.



Request for an insubstantial change to revise the water management summary table. The updated plan shows the revised and correct FEMA and finished floor elevations.

**42. Lee County Electrical Co-op Immokalee Warehouse (SDPI): PL20250008531**

Location: 2060 Global Dr.  
 Current Zoning: Industrial and Airport Overlay  
 Owner: Lee County Electric Cooperative Inc.  
 Status: First applicant submittal on 7/29/2025. SDPI approval letter issued on 8/18/2025.

Insubstantial change to the Lee County Electrical Co-Op Immokalee Warehouse SDP-2006-AR-9510, SDPA PL20240016917, to add a 30' x 300' shade structure/carport over existing gravel pavement on lot 2 of the development. No increase to the air-conditioned floor area, impervious area or modifications to the existing landscaping. No proposed utilities or additional vehicle trips.

**43. Crestview Park Apartments (ZLTR): PL20250008198**

Location: 715 Crestview Dr.  
 Current Zoning: Arrowhead MPUD with ST/W-3 &W-4 Wellfield Protection Overlay  
 Owner: Tralee Crestview Owner LLC  
 Status: First applicant submittal on 7/20/2025. Staff issued an incomplete submittal letter on 7/21/2025. Applicant submittal on 8/4/2025. Zoning Verification Letter issued on 8/28/2025.



Staff verified the current permitted use is multi-family and there are no current building, zoning, or fire code violations.

**44. Heckman Commercial Center – Rear Setback Yard Encroachment (AVA): PL20250007473**

Location: 308 N 1<sup>st</sup> St.  
 Current Zoning: C-5-AOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Keith Heckman  
 Status: Initial applicant submittal on 6/30/2025. Staff issued Administrative Variance on 7/21/2025.

The applicant is requesting a rear yard variance for the 0.10-ft encroachment. The rear setback is 15-ft – foundation survey shows a 14.9-ft setback from rear property line. The constructed CBS walls encroach into required setback. The finished CBS walls will also have a stucco siding finish on the exterior and will encroach even more. Encroachment will not exceed 6 inches.

**45. 120440003 (ZLTR): PL20250007590**

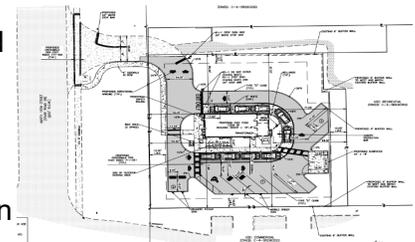
Location: 925 E Delaware Avenue  
 Current Zoning: MH and Airport Overlay  
 Owner: Keith T Heckman Jr.  
 Status: Initial applicant submittal on 7/2/2025. Staff issued Zoning Verification letter on 7/15/2025.



Staff verified permitted uses in the MH (Mobile Home) zoning district include mobile homes and modular homes and subject to additional standards: family care facilities, educational plants, and wireless communication facilities.

**46. 830 N 15<sup>th</sup> St (SDP): PL20240003652**

Location: 830 N 15<sup>th</sup> St. (SR 29)  
 Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: TCW Enterprises LLC  
 Status: Initial submittal on 7/31/2024. Second applicant submittal on 10/31/2024. Staff issued an incomplete submittal letter on 11/6/2024. Third applicant submittal on 1/21/2025. Staff issued comment letter on 2/27/2025. Fourth applicant submittal on 3/18/2024. SDP approval letter issued on 4/4/2025. Pre-construction documents submitted on 7/23/2025. Construction started on 9/2/2025.



Demolition of the existing car wash and the construction of a 1,495 square foot Wendy’s fast food restaurant with drive-thru, outdoor seating, and associated parking and infrastructure.

**47. Immokalee CAT Transfer Facility (SDPI): PL20250007174**

Location: 155 Immokalee Drive  
 Current Zoning: RSF-3 (CU) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: First applicant submittal on 6/20/2025. Staff issued SDPI approval letter on 6/27/2025.  
 Insubstantial change to remove a covered passenger waiting area from the original stamped approved plans for Immokalee CAT Transfer Facility (SDPA), PL20220004362.

**48. Immokalee Foundation Learning Lab 18-home subdivision (PPL): PL20190000473**

Location: Foundation Way  
 Current Zoning: RMF-6 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: CDC Land Investments Inc.  
 Status: Construction ongoing.



The Immokalee Foundation Learning Lab 18-home subdivision is currently under construction. Collier Enterprises donated the 8.3 acres of land for a housing subdivision that will serve as a hands-on learning laboratory for students in the foundation’s program Career Pathways: Empowering Students to Succeed. BCB Homes, is serving as the general contractor. On July 13, 2021, BCC meeting (Agenda item 16.F.10) the Board approved a recommendation to direct staff to develop a workforce development grant agreement with The Immokalee Foundation, to offset development costs on the housing subdivision for the Career Pathways Learning Lab, in the amount of \$500,000. The new homes will be sold at market price to support the construction of the other home in the subdivision. The Foundation sold its first home in December 2021 and closed on another home in October 2024. In December the Esperanza (Hope) Model was completed and available for purchase. To date 11 homes have been completed.

**49. Kaicasa Phase One (PPLA): PL20220000198**

Location: Kaicasa Lane  
 Current Zoning: Kaicasa RPUD (Ord. 2023-12) with Airport Overlay  
 Owner: Habitat for Humanity of Collier County  
 Status: Under construction

Kaicasa is located at the Southeast corner of Immokalee, on State Road 29 as you enter the agricultural village from the south. The new affordable community sits adjacent to the existing Farm Workers Village (subsidized housing built in the 1970s for local and migrant farm workers that is often criticized for its conditions). Many Habitat Collier partner families have lived there prior to purchasing their homes. Once complete, this neighborhood will have 280 homes, making it one of the largest Habitat subdivisions in the country. Construction started in August 2022 and the first homes closed in June 2023. Approximately 32 homes have closed since the summer. There are currently 12 homes under construction. The minimum income to apply is \$35,000 and the maximum up to 80% AMI. Habitat is accepting applications for this development. For more information, please visit <https://www.habitatcollier.org/communities/kaicasa/>



**50. Casa San Juan Diego (SDP): PL20230018133**

Location: 976 Boston Ave.  
 Current Zoning: RMF-6 with ST/W-2 & W-3 Wellfield Protection and Airport Overlays  
 Owner: Trinity Enterprise Holdings  
 Status: SDP approved on 5/12/2025. Construction started on 9/22/2025.



The Casa San Juan Diego Multi-Family affordable housing development is a partnership between the National Development of America, Inc., and the Diocese of Venice to develop 80 affordable rental units on 9.6 acres adjacent to Our Lady of Guadalupe Church. The project consists of two buildings, a club house, a multi-use play field, and a multi-use court.

National Development of America, Inc., received funding from Florida Housing and applied for Collier County grant funding in February 2024. Project updates were presented at the February 21, 2024, CRA Advisory Board Meeting. Bowman Consulting presented project updates at the February 19, 2025, and requested a letter of support from the CRA. The Board approved providing a letter of support for the project.

**51. LGI Homes (SIP): PL20220001238**

Location: 1249 Bush Street W  
 Current Zoning: Arrowhead MPUD (Ord. 2008-36)  
 Owner: LGI Homes  
 Status: Construction ongoing.



LGI is offering new homes for sale in Immokalee at Arrowhead Reserve. They are one of the largest new home builders in Immokalee.

**52. Williams Farm RPUD (PUDZ): PL20210001434**

Location: south side of Lake Trafford Road (Property ID# 00113600106 & 0011360009)  
 Current Zoning: Williams Farm RPUD (Ord. 2023-23)  
 Owner: James E Williams Jr Trust  
 Status: First application submittal on 11/4/2021. Staff issued first comment letter on 1/6/2021. Second applicant submittal on 4/6/2022. Staff issued second letter on 5/5/2022. Third applicant submittal on 7/8/2022. Staff issued third comment letter on 8/10/2022. Daniel Delisi held an information meeting on 8/30/2022 and presented to the CRA on 9/21/2022. Fourth applicant submittal on 10/24/2022. Staff issued fourth comment letter on 11/23/2022. Fifth applicant submittal on 12/23/2022. Ordinance 2023-23 approved by BCC on 5/23/2023.



Approved for 336 single family homes.

On 9/18/2025 Collier County purchased the 2,247-acre property for \$20.77 million with plans to use the land for parks and affordable housing.

**53. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPA): PL20230012330**

Location: 165 Airpark Blvd.

Current Zoning: AOPUD with ST/W-3 and Airport Overlays

Owner: Collier County

Status: SDPA approved on 4/29/2024. Under construction. Final Site Acceptance documentation filed by applicant on 11/21/2025.

Construction of 4 hangars, pavement and necessary utility infrastructure to support the project.





**A&M PROPERTY MAINTENANCE, LLC**  
 Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: April 2026**

**Week Ending**

<b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>		4/4/2026	4/11/2026	4/18/2026	4/25/2026	5/2/2026
Item	Description					
1	Pre-Service Cleaning	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
2	Mowing & Edging - Multiple Medians	n/a	4/8/2026	n/a	4/22/2026	n/a
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	4/8/2026	n/a	4/22/2026	n/a
4	Weeding - Medians - Hand & Chemical	n/a	4/8/2026	n/a	4/22/2026	n/a
5	General Site Trimming & Pruning - Medians	4/4/2026	n/a	n/a	n/a	n/a
6	Post-Service Cleaning - All Areas	4/2/2026	4/9/2026	4/16/2026	4/23/2026	4/30/2026
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a	4/9/2026	n/a	n/a	n/a
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
13	Irrigation System Inspection & Wet-Check	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
<b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b>		4/4/2026	4/11/2026	4/18/2026	4/25/2026	5/2/2026
Item	Description					
14	Pre-Service Cleaning	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
15	Mowing & Edging - Multiple Medians	n/a	4/8/2026	n/a	4/22/2026	n/a
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	4/8/2026	n/a	4/22/2026	n/a
17	Weeding - Medians - Hand & Chemical	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
18	General Site Trimming & Pruning -	4/4/2026	n/a	n/a	n/a	n/a
19	Post-Service Cleaning - All Areas	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
25	Irrigation System Inspection & Wet-Check	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
<b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>		3/7/2026	3/14/2026	3/21/2026	3/28/2026	4/4/2026
Item	Description					
26	Pre-Service Cleaning	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
27	Mowing & Edging - (No Medians)	n/a	4/8/2026	n/a	4/22/2026	n/a
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass	n/a	4/8/2026	n/a	4/22/2026	n/a
29	Weeding - Hand & Chemical	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
30	General Site Trimming & Pruning	4/4/2026	n/a	n/a	n/a	n/a
31	Post-Service Cleaning - All Areas	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
37	Irrigation System Inspection & Wet-Check	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
<b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>		3/7/2026	3/14/2026	3/21/2026	3/28/2026	4/4/2026
Item	Description					
38	Pre-Service Cleaning	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
39	Mowing & Edging - (No Medians)	n/a	4/8/2026	n/a	4/22/2026	n/a
40	Weeding - Hand & Chemical	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
41	General Site Trimming & Pruning	4/4/2026	n/a	n/a	n/a	n/a
42	Post-Service Cleaning - All Areas	4/1/2026	4/8/2026	4/15/2026	4/22/2026	4/29/2026
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a

**A&M PROPERTY MAINTENANCE, LLC**  
 Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: March 2026**

<b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
1	Pre-Service Cleaning	3/4/2026				
2	Mowing & Edging - Multiple Medians	n/a				
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a				
4	Weeding - Medians - Hand & Chemical	n/a				
5	General Site Trimming & Pruning - Medians	3/7/2026				
6	Post-Service Cleaning - All Areas	3/5/2026				
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a				
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a				
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a				
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a				
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a				
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a				
13	Irrigation System Inspection & Wet-Check	3/4/2026				
<b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
14	Pre-Service Cleaning	3/4/2026				
15	Mowing & Edging - Multiple Medians	n/a				
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a				
17	Weeding - Medians - Hand & Chemical	3/4/2026				
18	General Site Trimming & Pruning	3/7/2026				
19	Post-Service Cleaning - All Areas	3/4/2026				
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a				
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a				
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a				
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a				
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a				
25	Irrigation System Inspection & Wet-Check	3/4/2026				
<b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
26	Pre-Service Cleaning	3/4/2026				
27	Mowing & Edging - (No Medians)	n/a				
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly)	n/a				
29	Weeding - Hand & Chemical	3/4/2026				
30	General Site Trimming & Pruning (Biweekly)	3/7/2026				
31	Post-Service Cleaning - All Areas	3/4/2026				
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a				
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a				
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a				
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a				
36	Turf: Herbicides, applied to total area as needed per Month	n/a				
37	Irrigation System Inspection & Wet-Check	3/4/2026				
<b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
38	Pre-Service Cleaning	3/4/2026				
39	Mowing & Edging - (No Medians)	n/a				
40	Weeding - Hand & Chemical	3/4/2026				
41	General Site Trimming & Pruning	3/7/2026				
42	Post-Service Cleaning - All Areas	3/4/2026				
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a				
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a				
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a				
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a				
47	Turf: Herbicides, applied to total area as needed per Month	n/a				
48	Irrigation System Inspection & Wet-Check	n/a				
<b>M. ADDITIONAL SERVICES FOR WORK AREAS</b>						
Item	Description	Service #1	Service #2	Service #3	Service #3	Service #3
78	Brick Pavers & Stamped Concrete	n/a				
79	Sidewalks	n/a				
80	Sign Faces ***	n/a				
<b>INCIDENTAL WORK COMPLETED &amp; SUBMITTED FOR PAYMENT</b>		<b>APPROVED ESTIMATES- IN PROGRESS</b>				
		<b>ESTIMATES PENDING APPROVAL</b>				

**A&M PROPERTY MAINTENANCE, LLC**  
Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: March 2026**

**Week Ending**

<b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>		<b>3/7/2026</b>	<b>3/14/2026</b>	<b>3/21/2026</b>	<b>3/28/2026</b>	<b>4/4/2026</b>
<b>Item</b>	<b>Description</b>					
1	Pre-Service Cleaning	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
2	Mowing & Edging - Multiple Medians	n/a	3/11/2026	n/a	3/25/2026	n/a
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	3/11/2026	n/a	3/25/2026	n/a
4	Weeding - Medians - Hand & Chemical	n/a	3/11/2026	n/a	3/25/2026	n/a
5	General Site Trimming & Pruning - Medians	3/7/2026	n/a	n/a	n/a	n/a
6	Post-Service Cleaning - All Areas	3/5/2026	3/12/2026	3/19/2026	3/26/2026	n/a
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a	3/12/2026	n/a	n/a	n/a
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
13	Irrigation System Inspection & Wet-Check	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
<b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b>		<b>3/7/2026</b>	<b>3/14/2026</b>	<b>3/21/2026</b>	<b>3/28/2026</b>	<b>4/4/2026</b>
<b>Item</b>	<b>Description</b>					
14	Pre-Service Cleaning	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
15	Mowing & Edging - Multiple Medians	n/a	3/11/2026	n/a	3/25/2026	n/a
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	3/11/2026	n/a	3/25/2026	n/a
17	Weeding - Medians - Hand & Chemical	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
18	General Site Trimming & Pruning -	3/7/2026	n/a	n/a	n/a	n/a
19	Post-Service Cleaning - All Areas	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
25	Irrigation System Inspection & Wet-Check	n/a	3/11/2026	3/18/2026	3/25/2026	n/a
<b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>		<b>3/7/2026</b>	<b>3/14/2026</b>	<b>3/21/2026</b>	<b>3/28/2026</b>	<b>4/4/2026</b>
<b>Item</b>	<b>Description</b>					
26	Pre-Service Cleaning	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
27	Mowing & Edging - (No Medians)	n/a	3/11/2026	n/a	3/25/2026	n/a
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass	n/a	3/11/2026	n/a	3/25/2026	n/a
29	Weeding - Hand & Chemical	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
30	General Site Trimming & Pruning	3/7/2026	n/a	n/a	n/a	n/a
31	Post-Service Cleaning - All Areas	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	3/15/2026	n/a	n/a
37	Irrigation System Inspection & Wet-Check	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
<b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>		<b>3/7/2026</b>	<b>3/14/2026</b>	<b>3/21/2026</b>	<b>3/28/2026</b>	<b>4/4/2026</b>
<b>Item</b>	<b>Description</b>					
38	Pre-Service Cleaning	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
39	Mowing & Edging - (No Medians)	n/a	3/11/2026	n/a	3/25/2026	n/a
40	Weeding - Hand & Chemical	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
41	General Site Trimming & Pruning	3/7/2026	n/a	n/a	n/a	n/a
42	Post-Service Cleaning - All Areas	3/4/2026	3/11/2026	3/18/2026	3/25/2026	n/a
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a
<b>M. ADDITIONAL SERVICES FOR WORK AREAS</b>		<b>3/7/2026</b>	<b>3/14/2026</b>	<b>3/21/2026</b>	<b>3/28/2026</b>	<b>4/4/2026</b>
<b>Item</b>	<b>Description</b>					
78	Brick Pavers & Stamped Concrete	n/a	n/a	n/a	3/28/2026	n/a
79	Sidewalks	n/a	n/a	n/a	3/28/2026	n/a
80	Sign Faces ***	n/a	n/a	n/a	3/28/2026	n/a

**A&M PROPERTY MAINTENANCE, LLC**  
Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: February 2026**

**WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.**

Item	Description	Service #1	Service #2	Service #3	Service #4
1	Pre-Service Cleaning	2/4/2026	2/11/2026	2/18/2026	2/25/2026
2	Mowing & Edging - Multiple Medians	n/a	2/11/2026	n/a	2/25/2026
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	2/11/2026	n/a	2/25/2026
4	Weeding - Medians - Hand & Chemical	n/a	2/11/2026	n/a	2/25/2026
5	General Site Trimming & Pruning - Medians	2/7/2026	n/a	n/a	n/a
6	Post-Service Cleaning - All Areas	2/5/2026	2/12/2026	2/19/2026	2/26/2026
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a	2/12/2026	n/a	n/a
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
13	Irrigation System Inspection & Wet-Check	2/4/2026	2/11/2026	2/18/2026	2/25/2026

**WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).**

Item	Description	Service #1	Service #2	Service #3	Service #4
14	Pre-Service Cleaning	2/4/2026	2/11/2026	2/18/2026	2/25/2026
15	Mowing & Edging - Multiple Medians	n/a	2/11/2026	n/a	2/25/2026
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	2/11/2026	n/a	3/25/2026
17	Weeding - Medians - Hand & Chemical	2/4/2026	2/11/2026	2/18/2026	2/25/2026
18	General Site Trimming & Pruning	2/7/2026	n/a	n/a	n/a
19	Post-Service Cleaning - All Areas	2/4/2026	2/11/2026	2/18/2026	2/25/2026
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a
25	Irrigation System Inspection & Wet-Check	2/4/2026	2/11/2026	2/18/2026	2/25/2026

**WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.**

Item	Description	Service #1	Service #2	Service #3	Service #4
26	Pre-Service Cleaning	2/4/2026	2/11/2026	2/18/2026	2/25/2026
27	Mowing & Edging - (No Medians)	n/a	2/11/2026	n/a	2/25/2026
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly)	n/a	2/11/2026	n/a	2/25/2026
29	Weeding - Hand & Chemical	2/4/2026	2/11/2026	2/18/2026	2/25/2026
30	General Site Trimming & Pruning (Biweekly)	2/7/2026	n/a	n/a	n/a
31	Post-Service Cleaning - All Areas	2/4/2026	2/11/2026	2/18/2026	2/25/2026
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
37	Irrigation System Inspection & Wet-Check	2/4/2026	2/11/2026	2/18/2026	2/25/2026

**WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.**

Item	Description	Service #1	Service #2	Service #3	Service #4
38	Pre-Service Cleaning	2/4/2026	2/11/2026	2/18/2026	2/25/2026
39	Mowing & Edging - (No Medians)	n/a	2/11/2026	n/a	2/25/2026
40	Weeding - Hand & Chemical	2/4/2026	2/11/2026	2/18/2026	2/25/2026
41	General Site Trimming & Pruning	2/7/2026	n/a	n/a	n/a
42	Post-Service Cleaning - All Areas	2/4/2026	2/11/2026	2/18/2026	2/25/2026
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a

**INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT**

**APPROVED ESTIMATES-IN PROGRESS**

	<b>ESTIMATES PENDING APPROVAL</b>

**Advisory Board Application Form**

**Collier County Government**  
**3299 Tamiami Trail East, Suite 800**  
**Naples, FL 34112**  
**(239) 252-8400**

**Application was received on:** 02/25/2026 02:08:03 PM

**Name:** Natalie Tyler

**Email Address:** [natalie.tyler@thrivewellmc.com](mailto:natalie.tyler@thrivewellmc.com)

**Home Address:** 878 Arthur Street

**City/Zip Code:** Immokalee, 34142

**Primary Phone:** 443-926-2912

**Secondary Phone:** 239-920-3588

**Board or Committee:** Immokalee Community Redevelopment Advisory Board

**Category (if Applicable):** One active non-profit representative operating within the Immokalee redevelopment area

**Place of Employment?** ThriveWell Medical Center, also have ThriveWell Community Health Foundation (501c3)

**Do you or your employer do business with the County?** No

**How many years have you lived in Collier County?** 5-10

**Home many months out of the year do you reside in Collier County?** I am a year-round resident

**Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)?** No

**Would you and/or any organizations with which you are affiliated benefit from decisions or recommendations made by this advisory board?** No

**Are you a registered voter in Collier County?** Yes

**Do you currently hold an elected office?** No

**Do you now serve, or have you ever served on a Collier County board or committee?** No

**Please list your community activities and positions held:** Board Member of Nurse Practitioner Council of Collier County Member of the Nurse Practitioners of Lee County Founding member of Oncology Nursing Society of South West Florida CHIP As the founder and owner of ThriveWell Medical Center in Immokalee, I am actively engaged in community health outreach, education, and partnership development focused on improving access to primary care, mental health services, and preventive health resources for underserved populations. I am currently completing SANE certification in collaboration with Project HELP, which strengthens my ability to support survivors of violence and work alongside law enforcement and community advocacy partners. My community partnerships within Immokalee and Naples include collaboration with PACE Center for Girls, LIPMAN Family Farms, iTECH, The Immokalee Foundation, the Immokalee Health Department, Healthcare Network of Southwest Florida, the Immokalee Women's Shelter, RCMA, St. Matthew's House, CareerSource Southwest Florida, local churches in Immokalee and Naples, the Collier County Sheriff's Office, Collier County Public Schools, and the Guadalupe Center. Through these partnerships, I participate in health education initiatives, workforce development efforts, student mentorship, and community wellness programming. I am working on many more partnerships to help support the community. In Ave Maria, I collaborate with local professionals and organizations, including Coach Mike Dulcio, Mindful Masterpieces, Dr. Rochetfort, psychologist, Dr. Walkey, pediatrician, R. Serrano, Nurse Practitioner, Dr. Olsen, chiropractor, and South Health at the Mater Dei Clinic. These partnerships focus on mental health education, family support services, youth programming, and holistic wellness initiatives. In addition to my clinical leadership role, I serve as an adult CNA instructor and educator within Collier County Public Schools, contributing to local workforce development and mentoring students pursuing careers in healthcare and public service. Through these activities and leadership roles, I remain deeply engaged in cross sector collaboration, workforce development, public health advancement, and sustainable community growth throughout Immokalee and Ave Maria.

**Education:** Doctorate in Healthcare Administration (DHA) Oklahoma State University In Progress Post-Master's Certificate, Psychiatric Mental Health Nurse Practitioner (PMHNP-BC) Chamberlain University Post-Master's Certificate, Family Nurse Practitioner (FNP-C) Chamberlain University Doctorate of Nursing Practice: Paused Grand Canyon University Master of Science in Nursing, Nursing Leadership Grand Canyon University Associates in Nursing Florida Keys Community College Certified Surgical Technician College of the Albemarle Bachelor of Science in Biology North Carolina State University Additional

Professional Education and Certifications: Advanced Oncology Certified Nurse Practitioner, AOCNP SANE Certification in Progress, Project HELP American Heart Association BLS Instructor Advanced Cardiovascular Life Support Certified Basic Life Support Certified HIV Certified Provider on 2.27.26 Ongoing continuing education in healthcare leadership, compliance, and community health

**Experience / Background:** Psych Nurse Practitioner David Lawrence Center, Naples, FL 2026-pres Founder/APRN ThriveWell Medical Center, Immokalee, FL 2025-pres Nurse Practitioner Florida Cancer Specialist, Naples, FL 2024-pres Nurse Practitioner Sante Plus Medical Center, Ft. Myers, FL 2023-2024 Registered Nurse Avidity (Empath) Home Health, Naples, FL 2020-2023 RN Nursing Instructor Ave Maria University, Ave Maria, FL 2020-2023 Registered Nurse Physicians Regional Medical Center, Naples, FL 2020-2021 Registered Nurse Armor Corrections at Naples Jail Center, Naples, FL 2020-2021 Registered Nurse 21st Century Oncology, Key West, FL 2020-2020 Registered Nurse Key West Health and Rehab, Key West, FL 2020-2020 Registered Nurse CCS at Monroe County Detention Center, KW, FL 2018-2020 Cert. Surgical Tech Lower Keys Medical Center, Key West, FL 2015-2018 Office Manager Bayview ENT, Chesapeake, VA 2014-2015 Clinical Lead Lifestyle Life, Virginia Beach, VA 2013-2014 Restaurant Manager Subway, Grandy, NC 2011-2013 Veterinary Technician Bowman Animal Hospital, Raleigh, NC 2009-2011 Veterinary Technician Noah's Ark Animal Hospital Annapolis, MD 2008-2009



**Advisory Board Application Form**

**Collier County Government**  
**3299 Tamiami Trail East, Suite 800**  
**Naples, FL 34112**  
**(239) 252-8400**

**Application was received on:** 02/27/2026 07:10:43 PM

**Name:** Christina M Guerrero

**Email Address:** [christinaflbys@gmail.com](mailto:christinaflbys@gmail.com)

**Home Address:** 841 E Rd

**City/Zip Code:** Labelle, 33935

**Primary Phone:** 239-289-8862

**Secondary Phone:**

**Board or Committee:** Immokalee Community Redevelopment Advisory Board

**Category (if Applicable):** Citizen at large

**Place of Employment?** Florida Boys Site Development Inc

**Do you or your employer do business with the County?** No

**How many years have you lived in Collier County?** More than 15

**Home many months out of the year do you reside in Collier County?** 3-6

**Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)?** No

**Would you and/or any organizations with which you are affiliated benefit from decisions or recommendations made by this advisory board?** No

**Are you a registered voter in Collier County?** No

**Do you currently hold an elected office?** No

**Do you now serve, or have you ever served on a Collier County board or committee?**

Yes

**If yes, please list the boards / committees:** MSTU

**Please list your community activities and positions held:** I am actively involved in the Immokalee community through participation in the Chamber of Commerce and by serving on the Christmas Around the World Parade Committee. I volunteer at local events throughout the community and regularly give back by donating to various local causes and initiatives. Supporting and strengthening Immokalee is very important to me.

**Education:** Graduated Immokalee High School and a few years of college

**Experience / Background:** I was born in Naples, Florida, and raised in my hometown of Immokalee. Growing up in a migrant family, I worked in the fields and packing houses while attending school. Those experiences shaped my strong work ethic, resilience, and deep appreciation for our community and its heritage. My family taught me the importance of education, growth, and striving for opportunities beyond our circumstances. I previously served on the MSTU Board and am now a local business owner, which has given me valuable experience in leadership, budgeting, and understanding the infrastructure and development needs of our area. I am passionate about being involved in the planning and future growth of Immokalee to ensure that development benefits the families and businesses that call this community home. I am committed to serving with integrity, perspective, and a genuine desire to see Immokalee thrive.