



THE IMMOKALEE COMMUNITY REDEVELOPMENT ADVISORY (CRA) BOARD MEETING

January 21, 2026

9:00 A.M.



Immokalee
Florida in the 21st century

IMMOKALEE

CRA Collier County Community Redevelopment Agency



2026

CRA Meetings held
every Third
Wednesday of the
month.

| January | February | March | April |
|---|--|--|---|
| S M T W T F S 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 |
| May | June | July | August |
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| September | October | November | December |
| S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 | S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 |



CRA Meeting



Special Meeting



BCC Joint
Workshop



Cancelled



No Meeting



Hybrid Remote Public Meeting

Some of the Board Members and staff may be appearing virtually, with some Board Members and staff present in person. The public may attend either virtually or in person. Space will be limited.

CRA Board

Commissioner
William McDaniel Jr.
Co-Chair
District 5

Commissioner
Dan Kowal
Co-Chair
District 4

Commissioner
Burt L. Saunders
District 3

Commissioner
Chris Hall
District 2

Commissioner
Rick LoCastro
District 1

CRA Advisory Board

Mike Facundo
Chairman

Bernardo Barnhart
Vice-Chair

Mark Lemke
Anne Goodnight
Yvar Pierre
Paul Thein
Lupita Vazquez Reyes
Jimmy Nieves
Oscar Lugo
Edward "Ski" Olesky
Estil Null

CRA Staff

Michael McNees
Executive Director
Facilities & CRA

Christie Betancourt
CRA Assistant Director

Yvonne Blair
CRA Project Manager

Yuridia Zaragoza
CRA Operations Support
Specialist I

**Meeting of the Collier County Community Redevelopment Agency
Immokalee Community Redevelopment Advisory Board.**

AGENDA

Hybrid Remote Public Meeting

(*Please see details below)

Immokalee Community Park
321 N 1st Street
Immokalee, FL 34142
239.252.4449 (Park Office)
239.867.0025 (CRA Office)

January 21, 2026 – 9:00 A.M.

- A. Call to Order.
- B. Pledge of Allegiance and Prayer.
- C. Roll Call and Announcement of a Quorum.
- D. Voting Privileges for Board Members via Zoom. (*Action Item*)
- E. Approval of Agenda. (*Action Item*)
- F. Approval of Consent Agenda. (*Action Item*)
 1. Minutes
 - i. Immokalee CRA Board Meeting for November 12, 2025 (Enclosure 1) (Pages 5-14)
 2. Budget Reports (Enclosure 2) (Pages 15-22)
 3. Staff Reports
 - i. Assistant Director Report (Enclosure 3) (Pages 23-25)
 - ii. Project Manager Report (Enclosure 4) (Pages 27-46)
 - iii. Project Manager Field Observation Report (Enclosure 5) (Pages 47-56)
 - iv. Community Meetings (Enclosure 6) (Pages 57-58)
- G. Public Comments on General Topics not on the Current or Future Agenda.
- H. Announcements.
 1. Public Comment speaker slips
 2. Communications Folder
 3. Introduction of New Executive Director Michael McNees
 4. Proposed 2026 Public Meeting Calendar (Enclosure 7) (Pages 59-60) (*Action Item*)
- I. Other Agencies.
 1. FDOT updates
 2. Other Community Agencies
 - i. Immokalee Water and Sewer District (IWSD)
 - ii. Collier County Code Enforcement
 - iii. Collier County Sheriff's Department
 - iv. Collier County Parks and Recreation
 - v. Immokalee Eastern Chamber of Commerce
- J. Community Presentations.
- K. Old Business.
 1. Nomination for Chair and Vice Chair (*Action Item*)
 2. Contractor Maintenance Reports
 - i. A&M Property Maintenance Report & Schedule (Enclosure 8) (Pages 61-66)
 3. Development Report by Johnson Engineering (Enclosure 9) (Pages 67-89)
 4. 2025/2026 Strategic Plan Update

- i. Budget Update
- 5. Parks & Recreation Immokalee South Park Project update
- 6. Immokalee Regional Airport Improvements
 - i. Global Flight Training Solutions (GFTS) Update
- 7. Brief Staff project update
 - i. Immokalee Sidewalk Phase III – Eustis Ave. and W. Delaware Ave.
 - ii. First Street Corridor Safety Project
 - iii. Lake Trafford Corridor Improvement Project
 - iv. Main Street Corridor Streetscape Project
- L. New Business
- M. Public Comments
- N. Next Meeting Date. The **CRA Board** will meet on ***Wednesday, February 18, 2026***, at 9:00 A.M. at the **Immokalee Community Park**.
- O. Adjournment

*** Hybrid Remote Public Meeting**

Some Advisory Board members and staff may be appearing remotely, with staff present in person. The public may attend either virtually or in person.

If you would like to provide public comment, participate, and/or attend the meeting, please contact Yuridia Zaragoza via email at Yuridia.Zaragoza@collier.gov by January 20, at 4:00 P.M.

You may attend the meeting in person on January 21, 2026, at the Immokalee Community Park meeting room, 321 N 1st Street, Immokalee, FL 34142.

The public is reminded that the CDC and Department of Health recommend social distancing and avoiding public gatherings when possible.

All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library, and provided to the County Public Information Department for distribution. Please contact Yuridia Zaragoza at 239.867.0025 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Yuridia Zaragoza at least 48 hours before the meeting. The public should be advised that members of the CRA Advisory Board are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Board may come before one or more of the referenced Board and Committees from time to time.



MINUTES

Meeting of the Collier County Community Redevelopment Agency Immokalee Community Redevelopment Advisory Board on November 12, 2025. The Advisory Board members, staff, and public appeared virtually and in person.

Hybrid Remote Public Meeting

CareerSource
750 South 5th Street
Immokalee, FL 34142

A. Call to Order.

The meeting was called to order by CRA Chair Michael “Mike” Facundo at 9:00 A.M.

B. Pledge of Allegiance and Opening Prayer.

Michael “Mike” Facundo led the Pledge of Allegiance and the Opening Prayer.

C. Roll Call and Announcement of a Quorum.

Christie Betancourt opened a roll call. A quorum was announced for the CRA Board.

CRA Advisory Board Members Present in Person:

Michael “Mike” Facundo, Mark Lemke, Patricia “Anne” Goodnight, Yvar Pierre, Paul Thein, Jimmy Nieves, Oscar Lugo and Edward “Ski” Olesky

CRA Advisory Board Members Present via Zoom:

Jimmy Nieves.

CRA Advisory Board Members Absent/Excused:

Bernardo Barnhart, Lupita Vazquez Reyes and Estil Null.

Others Present in Person:

Murray Hamilton, Sarah Catala, Misty Smith, Mike Sweely, Omar Deleon, Tricia Decambra, Julia C. De Llonas, and Kaitlyn Zindle.

Others Present via Zoom:

Andrea Halman, Alex Malhas, Jose Segura, Melissa Silva, and Yolanda Flores.

Staff Present in Person: John Dunnuck, Christie Betancourt, Yvonne Blair, and Yuridia Zaragoza.

D. Voting Privileges for Board Members via Zoom

Staff announced that a board member is present on Zoom.

CRA Action: Mr. Mark Lemke made a motion to allow Board Members on Zoom privileges. Ms. Patricia “Anne” Goodnight seconded the motion, and it passed by unanimous vote. 6-0.

E. Approval of Agenda.

Staff presented the Agenda to the board for approval. The Agenda was approved as presented.

CRA Action: Ms. Patricia “Anne” Goodnight made a motion to approve the Agenda as presented. Mr. Paul Thein seconded the motion, and it passed by unanimous vote. 7-0.

F. Approval of Consent Agenda

1. Minutes
 - i. Immokalee CRA Board Meeting for October 29, 2025 (Enclosure 1)(Pages 5-18)
2. Budget Reports (Enclosure 2) (Page 19-26)
3. Staff Reports
 - i. Assistant Director Report (Enclosure 3) (Pages 27-30)
 - ii. Project Manager Report (Enclosure 4) (Pages 31-46)
 - iii. Project Observation Field Report (Enclosure 5) (Pages 47-50)
 - iv. Community Meetings (Enclosure 6)(Pags 51-52)

Staff presented the Consent Agenda to the boards for approval. Enclosures 1 through 6 are under the Consent Agenda. The Consent Agenda was approved as presented.

CRA Action: Ms. Patricia “Anne” Goodnight made a motion to approve the Consent Agenda as presented. Mr. Mark Lemke seconded the motion, and it passed by unanimous vote. 7-0.

G. Public Comments on General Topics not on the Current or Future Agenda.

Anyone who would like to discuss anything as a community member or as a board, can do so in this section.

H. Announcements.

1. Public Comments speaker slips
CRA Staff commented on the public 3-minute speaker slip policy for each topic. The Board will give more time if they feel it’s necessary.
2. Communications Folder
Staff will email all attachments in the communication folder to the board members after the meeting. Staff reviewed the communication folder with the board and members of the public. Included in the folder were the public notice of the Immokalee Community Redevelopment Advisory Board Meeting, Architectural plans for El Gran Taco Loco, Resolution for the connection fees for Immokalee Water and Sewer District, flyer on Panel held at FGCU, flyer of the Collier Area Transit Ave Maria extension route, flyer on local pantries and food assistance in Immokalee, Public memo on the project status of the Immokalee Sports Complex, the 12th Annual Christmas Tree Lighting event flyer and the 29th Cherryle Thomas Christmas Around the World Parade and Gala Event flyer.

Staff announced that the Immokalee CRA will present at the Interagency Meeting on December 10, 2025. Staff have no action items for December, so they would like to know if the board would like to meet for the month of December. After much discussion, the board members agreed that there will be no Immokalee Community Redevelopment Advisory Board meeting for the month of December. Staff would like the board members to attend the Interagency Meeting, so they will send an invitation. The Immokalee Community Redevelopment Advisory Board will meet on January 21, 2026.

I. Other Agencies

1. FDOT Updates

No Updates.

2. Other Community Agencies

i. Immokalee Water and Sewer District (IWSD)

Ms. Sarah Catala introduced herself. She is the Executive Director for the IWSD. She provided information on the upcoming FDOT project for SR 82 to SR 29 and North of New Market Road. The IWSD has existing water and sewer lines near this upcoming project. There will be improvements at the intersection of State Road 29, New Market Road, and Westclox. A roundabout will be constructed. As of now, the current FDOT plan is to leave the IWSD existing lines where they are and build the road on top of the lines. IWSD staff are working with FDOT to see if the lines can be relocated out of their right-of-way.

Ms. Sarah Catala would like to bring awareness to this, just in case they ask for a letter of support. The IWSD plans to complete the Hardship application to the Florida Department of Transportation to support their request for the relocation of the lines. Ms. Catala provided further information on the effects of FDOT moving forward with building the road on top of the lines. IWSD considers this a serious matter, and they would like to have this addressed sooner rather than later.

Board members briefly discussed the roundabout and how much the cost will be if this matter is addressed at a later time. Also discussed was the material of the pipe. Ms. Sarah Catala said the IWSD follows State standards for State roads and confirmed that they use High-Density Polyethylene (HDPE).

Ms. Andrea Halman asked if IWSD staff are reviewing the plans for any preventive measures. Ms. Sarah Catala commented that IWSD staff follow the necessary standards.

ii. Collier County Code Enforcement

No update.

iii. Collier County Sheriff's Department

No update.

iv. Collier County Parks and Recreation

No update.

v. Immokalee Eastern Chamber of Commerce

Ms. Melissa Silva provided information on the 29th Cherryle Thomas Christmas Around the World Parade and Gala Event. She asked that the staff also share the flyer with others.

vi. Collier County Area Transit

Mr. Omar Deleon provided information on the new route to help individuals to be able to travel to other grocery stores. The Route 128 operates Friday through Sunday. There are two stops in Immokalee for this new route. One is in the Immokalee Transfer Station, and it goes to Winn Dixie and then heads over to Ave Maria. This information is also on the Collier Area Transit website. Staff have been working with other agencies to get the word out and make others aware of the route.

Mr. Omar Deleon also commented on the new seasonal schedule. Staff would like to make everyone aware of the new schedule, so that individuals can plan their trips accordingly.

Mr. Mark Lemke asked how frequently the bus route is used by individuals. Mr. Omar Deleon followed up and said it's not being used all that frequently, so staff want to make every effort to make others aware of the route.

Mr. Paul Thein asked if this bus route is scheduled to run for a year. Mr. Omar Deleon said this initiative is in partnership with the Collier Foundation. It is currently scheduled to run for a year. Collier Foundation is assisting with the operating cost.

Ms. Andrea Halman commented on others' reactions in regard to a new bus route added for the community members. Ms. Christie Betancourt commented that this new route will be monitored and see if anything can evolve from this initiative. Mr. Omar Deleon commented that staff are also looking to get insight from their riders. The ride is free for this bus route.

J. Community Presentations

1. Immokalee Water & Sewer District (Enclosure 7) (Pages 53-72)

Mr. Murray Hamilton introduced himself. He is the Vice President for Raftelis. Raftelis is a nationwide utility rate, financial, and management consulting firm. Mr. Hamilton has served the Immokalee Water Sewer & District (IWSD) for over 15 years as a rate consultant. Per the request of the Immokalee CRA Board and Ms. Sarah Catala, Mr. Hamilton provided insight into the work that was done and the recent board action that the district took.

Mr. Murray Hamilton provided information on the governance/oversight of most water and wastewater systems and said they are a stand-alone as a separate department within a local government, non-profit district, a separate authority, or are operated by a publicly regulated utility. The financial management and reporting include all the various business attributes. There's an emphasis on customer and sales covering operating expense, capital maintenance requirements, and oftentimes, issuance of debt. The utility rates are adopted to recover the annual budget expenditures while also providing cash reserve provisions to address unforeseen contingencies and natural disasters. The IWSD is managed under the authority and control of the Board of Commissioners, who have been appointed by the Florida Governor. The Commissioners make decisions about the district policies, financial planning, utility rates and charges, and employee benefits.

The district responsibilities include maintaining service reliability and safeguarding public health and safety by addressing aging infrastructure and water quality. The District must meet regulatory requirements enforced by the Florida Department of Environmental Protection (FDEP).

They're also responsible for increasing capacity to network with new developments within the community and invest in new technology integration. The district evaluates its infrastructure for process, maintenance, and equipment improvement. These improvements are included within the 5-year capital improvement element.

The operating revenues and miscellaneous fees are primarily used to help address capital maintenance within the system. Based on recent action by the district's board, there's a new revenue source, such as the Water and Wastewater impact fees, that will be paid by new development. The fee will help the district address expansion-related improvement costs.

The principal cost drivers affecting water and wastewater districts are inflation, the need for new staff positions, and the requirement to improve and expand facilities. The IWSD FY25-30 capital plan is estimated at \$149.9 million. Additionally, about \$2 million is funded annually through existing customers to help address capital maintenance requirements. Mr. Murray highlighted that almost 40% of the total capital plan is being funded with external revenues in the form of grants. The IWSD has been very active in pursuing grants. The grant total is just under \$60 million.

Mr. Murray highlighted the strategies that the district has initiated to offset system costs. In fiscal year 2022, the district commissioned a miscellaneous utility charge study. He provided a few examples of miscellaneous utility deeds, such as charges for turning on and then turning off service, transferring an account to a different member, special meter reading, after-hours service calls, and various inspections. This helped the district staff update the fees.

Additionally, the district also wanted to consider the feasibility of implementing impact fees. An impact fee is a type of capacity charge or connection fee paid by new development that creates demand for system capacity. The fees are used to pay project costs and debt services. The fees would help ensure growth pays for growth and avoid burdening existing customers with growth-related costs.

Mr. Murray provided detailed information on the recent action by the board on the water and wastewater impact fee. A workshop and public hearing were held. The recommendations were approved and adopted. A 90-day notice was given to developers before the fee became effective. The adopted water and wastewater impact fees became effective on and after October 1, 2025. The new impact fees revenue may produce about \$5 to \$10 million of new income to the district to help offset expansion-related costs.

Mr. Murray provided information on the Impact Fee criteria. Fees must be reasonably equitable to all parties. The calculation of the cost involves defining a link between the cost of capacity and the amount of demand that a new customer places upon the utility system.

The demand is measured based on the district level of service. Level of service standards are typically gallons per day per connection that a customer places upon the system. Overall, the fees must be accounted for in a separate fund and not be used to fund deficiencies in capital needs of the utility or pay for operating expenses.

The development of the Impact Fees consists of three components.

- Capital Investment (\$) /Capacity per Day (Gallons) x Level of Service (Gallons per EDU)
= Impact Fee (\$/EDU)

Mr. Murray provided information on the cost methodology. This method helps recover the cost of supply, treatment, and backbone transmission. Both existing and future customers benefit equally. Included in this calculation are existing assets that have available capacity to serve new growth and propose new capital; projects benefitting new customers. Excluded are the local or on-site water distribution or wastewater collection system costs, which are generally contributed by developers or funded separately through line extension fees or assessments. Also excluded are grant-funded projects, minor equipment and vehicles. The design criteria are based on the city's or district's adopted level of service standards.

Mr. Murray and his team focused on the district service area. There are primarily 4 quadrants in two distinct service locations. They were able to focus on the central service area. The District plans, over time, to interconnect the Northeast, Southeast, and Southwest quadrants within the central service area. The proposed impact fees are calculated based on the existing water treatment plants and wastewater plants that serve the area. He commented that there is anticipation of some development in the Northwest quadrant.

As for the cost recovery approach, there are two recognized approaches for calculating water and wastewater impact fees. The appropriate method for the district is the system buy-in method. The other method is the incremental cost method.

Mr. Murray provided information on the existing assets, credit, CIP and adopted fees of the central service area. The adopted fees have two categories, which are the residential units and non-residential. Non-residential fee calculation is based on the size of the service meter at the location. He also provided information on why fees differ among utilities.

Mr. Murray gave an overview of the comparison of adopted fees among other districts and the survey average.

Mr. Michael "Mike" Facundo asked if the estimated cost included any existing ongoing maintenance. Mr. Murray said that a rate study was approved and put in motion to set a rate adjustment for the next three years. Through the rate plan, the capital maintenance is addressed. Ms. Sarah Catala followed up and said the 5-Year capital improvement plan is available on the IWSD website.

Ms. Sarah Catala also followed up on the question asked by Mr. Michael “Mike” Facundo on requirements for a residential development and provided information on the process of the Availability Letter checklist.

Ms. Sarah Catala also commented on the Immokalee Water and Sewer District Pre-Application meetings. There is no charge to host these meetings.

Ms. Patricia “Anne” Goodnight reiterated that the Impact fees are for new developments that are coming in. As for the rate increase, the IWSD did not look at new development but did look at current residents who are already signed up.

Ms. Christie Betancourt asked about the coverage area. Ms. Sarah Catala confirmed that there are some areas where IWSD needs to plan to better understand what the calculation should be for future development. There would be two impact fee zones.

Ms. Sarah Catala provided information on the water softening treatment plan.

Mr. Paul Thein asked about the process of the pre-application meeting. Ms. Sarah Catala provided the steps taken by the IWSD. She also commented on commercial property and the formula for the usage of that property. The calculation will be determined by the meter size that will be used for the property

Ms. Patricia “Anne” Goodnight commented on the efforts being made by IWSD to receive funds for the improvements needed.

2. El Gran Taco Loco Project (Enclosure 8) (Pages 73-88)

Due to the presenter not being present, CRA Staff said they will follow up and reconfirm attendance for a future meeting.

CRA staff provided clarification on the request of the presenter and said that County staff provided comments on the review comment letter sent to the owner of the El Gran Taco Loco Project. In the Site Development for the El Gran Taco Loco, which is looking to be located on Main Street, County Staff asked that the owner provide a letter from the Immokalee CRA approving the use of a shopping container as a building. CRA staff provided both architectural plans and the design plan that was provided to County Staff.

The storage container being discussed has previously been given a code violation. However, the violation was abated, and the storage container was removed from the area. The storage container would be a permanent structure in regard to the project. If approved, CRA staff have made it vocal that they would like the signs and images to be removed from the storage container and have them follow the standards of the County.

Mr. Michael “Mike” Facundo commented on the importance of understanding what the community would like to see on Main Street. He also commented on wanting to know what the standards are for the storage container in regard to the signage. He asked if the CRA staff could ask Mr. Peter Shawinsky, who is the County’s Architectural Reviewer, for this project, if he could provide more information on the standards for a storage container.

Ms. Christie Betancourt followed up and said the staff will ask for information on the criteria for storage containers. Staff will follow up with Ms. Maria Alcantar and confirm if they will be able to be present at a future meeting.

K. Old Business

1. Contractor Maintenance Reports

i. A&M Property Maintenance Report & Schedule (Enclosure 9) (Pages 89-90)

CRA Staff presented the December look-ahead schedule for all the maintenance work on Main Street, 1st Street and the Triangle area, and the October work that was completed.

CRA Staff have received a permit from FDOT. Holiday Decorations will be installed on the light poles. The lights will be assessed. If the lights are not working, staff will coordinate with the Collier County Road Maintenance Department to assist with fixing the lights. If the lights are unable to be fixed, then the lights will be out for the remainder of the year, and staff will work on them next year. Decorations and the tree will be installed at the Zocalo Plaza. A&M worked on the shelling and tree trimming at the Zocalo. The Zocalo bandshell was painted and pressure-washed by the County.

2. Development Report by Johnson Engineering (Enclosure 10) (Pages 91-111)

Ms. Kaitlyn Zindle highlighted a couple of new developments. Listed under Zoning Petitions is the Iglesia Herederos de Dios Inc. (CU), Lilly Bass Church of God, Firehouse Doggie Daycare & Boarding and the 3206 Lake Trafford Rd (CUD).

Under Development Review Petitions are the 7 Eleven #41287 Immokalee (SDPI) and ALDI - 0751 Renovation (SDPI). For Aldi, the applicant submitted architectural plans on 10/31/2025. Also included was the Pepper Ranch Preserve (SDPA); a third applicant submittal was made on 10/23/2025. A&H Invest Multi-Tenant Commercial Building, Onde Rose Multi-Family, 293 Rose Ave (ZLTR), and the Florida Army National Guard Readiness Center Project (SDPA).

Ms. Zindle also highlighted the Final Actions/Letters Issued and the updated map.

Ms. Christie Betancourt highlighted the growth of the developments in the Immokalee community. Ms. Betancourt has shared this report with the Florida Heartland Economic Region of Opportunity. They are working on a group map that shows all developments within other counties included in this group. She further commented on the housing development currently in the community.

Mr. Michael “Mike” Facundo commented on the nice development occurring, but questioned whether a change can occur for Main Street to create a nice downtown feel along with these new developments. A discussion was held on what improvements could be made to Main Street. Also discussed was the staff initiative to encourage businesses that are looking to make improvements.

Mr. Oscar Lugo commented on a similar scenario with the downtown in Bonita Springs and the efforts being made to revitalize the downtown area.

Ms. Christie Betancourt commented on the Land Development Code and how the Main Street Overlay had minor changes. Due to the Senate Bill in place, not much could be revised at the moment, but it could potentially change in the future.

Ms. Patricia “Anne” Goodnight commented on her concern for individuals who buy property but make no improvements, and how the cycle continues with these individuals.

Board members further discussed the other possibilities and opportunities for the Immokalee community. Ms. Andrea Halman commented on the need to show others what the Immokalee community is all about.

Ms. Christie Betancourt addressed Mr. Jose Segura’s question and provided information on the Commercial Façade Grant and Sweat Equity Grant. Ms. Betancourt commented that staff can provide an update at a future meeting on the Incentive programs and the plan for Main Street.

3. 2025/2026 Strategic Plan Update

i. Budget Updates

CRA Staff will be on the Board of Collier County Commissioners Agenda in December 2025 or January 2026, along with the budget that was approved by the Immokalee CRA Board in October.

4. Immokalee Regional Airport Improvements

i. Staff Report for Global Flight Training Solutions (GFTS) update

The Global Flight Training Solutions reimbursement for landscaping cost was recently approved by the Board of Collier County Commissioners. CRA Staff are collecting backup documentation for the Clerk to approve the payment.

5. Brief Staff Project update

i. Immokalee Sidewalk Phase III – Eustis Ave. and W Delaware Ave.

Staff provided an overview of the project and information on the staff report.

ii. First Street Corridor Safety Project

Staff provided an update on the staff report.

L. New Business.

No New Business.

M. Citizen Comments.

Ms. Christie Betancourt addressed the question asked by Mr. Jose Segura regarding the roundabout near Westclox Road and New Market Road. Staff are reviewing the plans. The welcome sign will no longer be there, and staff have also asked how much landscaping will remain. Staff will present a rendering once the plans are 100%.

Staff confirmed that the Immokalee Community Redevelopment Advisory Board will meet on January 21, 2026.

N. Next Meeting Date

The **Immokalee Community Redevelopment Advisory Board** will meet on Wednesday, **January 21, 2026**, at 9:00 A.M. at the Immokalee Community Park.

O. Adjournment

Meeting adjourned at 10:36 A.M.

** Zoom Meeting chat is attached to the minutes for the record.*

Fund 1025 Immokalee Community Redevelopment Agency Enclosure 2

12/29/2025

C.C. 1025-138324

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|---|----------------------|----------------------|-------------------|----------------------|--------------------|
| 1025000000 IMMOKALEE REDEVELOPMENT | | | 181,882.38 | 763,063.44- | 581,181.06 |
| REVENUE Sub Total | 1,729,600.00- | 1,762,908.25- | | 1,632,868.78- | 130,039.47- |
| REVENUE - OPERATING Sub-Total | 7,200.00- | 7,200.00- | | 2,868.78- | 4,331.22- |
| 324102 DEF IMPCT FEE PAY SF | | | | 1,236.74- | 1,236.74 |
| 361170 OVERNIGHT INTEREST | | | 0 | -301.66 | 301.66 |
| 361180 INVESTMENT INTEREST | 7,200.00- | 7,200.00- | | 1,330.38- | 5,869.62- |
| CONTRIBUTION AND TRANSFERS Sub-Total | 1,722,400.00- | 1,755,708.25- | | 1,630,000.00- | 125,708.25- |
| 410001 TRANSFER FROM 0001 GENERAL FUND | 1,328,100.00- | 1,328,100.00- | | 1,328,100.00- | |
| 411011 TRANSFER FROM 1011 UNINC AREA MSTD GENERAL | 301,900.00- | 301,900.00- | | 301,900.00- | |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL | 92,800.00- | 92,800.00- | | | 92,800.00- |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE | | 33,308.25- | | | 33,308.25- |
| 489900 NEGATIVE 5% ESTIMATED REVENUES | 400.00 | 400.00 | | | 400.00 |
| EXPENSE Sub Total | 1,729,600.00 | 1,762,908.25 | 181,882.38 | 869,805.34 | 711,220.53 |
| PERSONAL SERVICE | 363,300.00 | 363,300.00 | 51,686.00 | 62,295.67 | 249,318.33 |
| OPERATING EXPENSE | 500,900.00 | 534,208.25 | 130,196.38 | 60,009.67 | 344,002.20 |
| 631400 ENGINEERING FEES | 60,000.00 | 92,408.25 | 23,544.25 | 8,864.00 | 60,000.00 |
| 634210 IT OFFICE AUTOMATION ALLOCATION | 12,300.00 | 12,300.00 | 12,300.00 | | |
| 634211 INFO TECH BILLING HOURS ALLOCATION | 1,600.00 | 1,600.00 | | | 1,600.00 |
| 634970 INDIRECT COST REIMBURSEMENT | 36,800.00 | 36,800.00 | 18,400.00 | 18,400.00 | |
| 634980 INTERDEPT PAYMENT FOR SERV | 171,500.00 | 171,500.00 | | | 171,500.00 |
| 634990 LANDSCAPE INCIDENTALS | 10,000.00 | 10,900.00 | 6,837.00 | 2,710.00 | 1,353.00 |
| 634999 OTHER CONTRACTUAL SERVICES | 45,000.00 | 45,000.00 | | | 45,000.00 |
| 639967 TEMPORARY LABOR | | | | | |
| 640300 OUT OF COUNTY TRAVEL PROFESSIONAL DEVEL | 8,000.00 | 8,000.00 | | 3,500.66 | 4,499.34 |
| 640410 MOTOR POOL RENTAL CHARGE | 6,600.00 | 6,600.00 | | 74.20 | 6,525.80 |
| 640990 TOLLS | | | | 3.18 | 3.18- |
| 641230 TELEPHONE ACCESS CHARGES | 200.00 | 200.00 | | 19.44 | 180.56 |
| 641400 TELEPHONE DIRECT LINE | 7,500.00 | 7,500.00 | 5,964.03 | 2,035.97 | 500.00- |
| 641700 CELLULAR TELEPHONE | 1,300.00 | 1,300.00 | 2,145.33 | 854.67 | 1,700.00- |
| 641950 POSTAGE FREIGHT AND UPS | 200.00 | 200.00 | | | 200.00 |
| 641951 POSTAGE | 100.00 | 100.00 | | | 100.00 |
| 643100 ELECTRICITY | 3,200.00 | 3,200.00 | 3,210.21 | 289.79 | 300.00- |
| 643400 WATER AND SEWER | 4,000.00 | 4,000.00 | 2,876.74 | 623.26 | 500.00 |
| 644100 RENT BUILDINGS | 56,700.00 | 56,700.00 | 35,067.70 | 17,403.32 | 4,228.98 |
| 644620 LEASE EQUIPMENT | 1,900.00 | 1,900.00 | 1,370.25 | 456.75 | 73.00 |
| 645100 INSURANCE GENERAL | 2,700.00 | 2,700.00 | 2,700.00 | | |
| 645260 AUTO INSURANCE | 500.00 | 500.00 | 500.00 | | |
| 646180 BUILDING R AND M ISF BILLINGS | | | | | |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED | 25,000.00 | 25,000.00 | 9,820.00 | 2,180.00 | 13,000.00 |
| 646430 FLEET MAINT ISF LABOR AND OVERHEAD | 600.00 | 600.00 | | 102.00 | 498.00 |
| 646440 FLEET MAINT ISF PARTS AND SUBLET | 200.00 | 200.00 | | 21.87 | 178.13 |
| 647110 PRINTING AND OR BINDING OUTSIDE VENDORS | 3,200.00 | 3,200.00 | | | 3,200.00 |
| 648160 OTHER ADS | 200.00 | 200.00 | 200.00 | | |
| 648170 MARKETING AND PROMOTIONAL | 7,000.00 | 7,000.00 | | 44.38 | 6,955.62 |
| 649100 LEGAL ADVERTISING | 5,000.00 | 5,000.00 | 1,520.50 | 479.50 | 3,000.00 |
| 651110 OFFICE SUPPLIES GENERAL | 3,500.00 | 3,500.00 | 136.00 | 272.52 | 3,091.48 |

Fund 1025 Immokalee Community Redevelopment Agency Enclosure 2

C.C. 1025-138324

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|---|-------------------------|-------------------------|-------------------|-------------------|------------------|
| 651210 COPYING CHARGES | 3,500.00 | 3,500.00 | 3,604.37 | 985.63 | 1,090.00- |
| 651910 MINOR OFFICE EQUIPMENT | 500.00 | 500.00 | | | 500.00 |
| 651930 MINOR OFFICE FURNITURE | 400.00 | 400.00 | | | 400.00 |
| 651950 MINOR DATA PROCESSING EQUIPMENT | 5,000.00 | 5,000.00 | | | 5,000.00 |
| 652110 CLOTHING AND UNIFORM PURCHASES | 500.00 | 500.00 | | | 500.00 |
| 652210 FOOD OPERATING SUPPLIES | 2,000.00 | 2,000.00 | | 168.30 | 1,831.70 |
| 652490 FUEL AND LUBRICANTS ISF BILLINGS | 1,300.00 | 1,300.00 | | 287.91 | 1,012.09 |
| 652920 COMPUTER SOFTWARE | 1,200.00 | 1,200.00 | | | 1,200.00 |
| 652990 OTHER OPERATING SUPPLIES | 1,000.00 | 1,000.00 | | 87.32 | 912.68 |
| 652999 PAINTING SUPPLIES | 500.00 | 500.00 | | | 500.00 |
| 654110 BOOKS PUBLICATIONS AND SUBSCRIPTIONS | 400.00 | 400.00 | | | 400.00 |
| 654210 DUES AND MEMBERSHIPS | 5,000.00 | 5,000.00 | | 125.00 | 4,875.00 |
| 654310 TUITION | 1,000.00 | 1,000.00 | | | 1,000.00 |
| 654360 OTHER TRAINING EDUCATIONAL EXPENSES | 3,000.00 | 3,000.00 | | | 3,000.00 |
| 654370 ORGANIZATIONAL DEVELOPMENT | 800.00 | 800.00 | | 20.00 | 780.00 |
| CAPITAL OUTLAY | 22,500.00 | 22,500.00 | | | 22,500.00 |
| 763100 IMPROVEMENTS GENERAL | 22,500.00 | 22,500.00 | | | 22,500.00 |
| TRANSFERS | 747,500.00 | 747,500.00 | | 747,500.00 | |
| 911026 TRANSFER TO 1026 IMM CRA CAPITAL | 747,500.00 | 747,500.00 | | 747,500.00 | |
| RESERVES | 95,400.00 | 95,400.00 | | | 95,400.00 |
| 991000 RESERVE FOR CONTINGENCIES | 21,500.00 | 21,500.00 | | | 21,500.00 |
| 998000 RESERVE FOR CASH BALANCE (CH129.01 F.S.) | 73,900.00 | 73,900.00 | | | 73,900.00 |

C.C. 1629-162524

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|--|----------------------|----------------------|------------------|-------------------|---------------------|
| 1629000000 IMMOKALEE BEAUTIFICATION | | | 332088.48 | -439723.39 | 107634.91 |
| REVENUE Sub Total | 2,210,700.00- | 2,431,222.12- | 0 | -492497.08 | -1938725.04 |
| REVENUE - OPERATING Sub-Total | 694,000.00- | 694,000.00- | 0 | -492497.08 | -201502.92 |
| 311100 CURRENT AD VALOREM TAXES | 687,000.00- | 687,000.00- | 0 | -466675.93 | -220324.07 |
| 311200 DELINQUENT AD VALOREM TAXES | | | 0 | -8.86 | 8.86 |
| 361170 OVERNIGHT INTEREST | | | 0 | -4845.01 | 4845.01 |
| 361180 INVESTMENT INTEREST | 7,000.00- | 7,000.00- | 0 | -8720.4 | 1720.4 |
| 361320 INTEREST TAX COLLECTOR | | | 0 | 0 | 0 |
| 369130 INS CO REFUNDS | | | 0 | -12246.88 | 12246.88 |
| CONTRIBUTION AND TRANSFERS Sub-Total | 1,516,700.00- | 1,737,222.12- | 0 | 0 | -1737222.12 |
| 486600 TRANSFER FROM PROPERTY APPRAISER | | | 0 | 0 | 0 |
| 486700 TRANSFER FROM TAX COLLECTOR | | | 0 | 0 | 0 |
| 489200 CARRY FORWARD GENERAL | 1,551,400.00- | 1,551,400.00- | 0 | 0 | -1551400 |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE | | 220,522.12- | 0 | 0 | -220522.12 |
| 489900 NEGATIVE 5% ESTIMATED REVENUES | 34,700.00 | 34,700.00 | 0 | 0 | 34700 |
| EXPENSE Sub Total | 2,210,700.00 | 2,431,222.12 | 332088.48 | 52773.69 | 2046359.95 |
| OPERATING EXPENSE | 658,700.00 | 879,222.12 | 332088.48 | 42045.08 | 505088.56 |
| 631400 ENGINEERING FEES | 50,000.00 | 188,518.40 | 138,518.40 | | 50,000.00 |
| 634970 INDIRECT COST REIMBURSEMENT | 3,500.00 | 3,500.00 | 1,750.00 | 1,750.00 | |
| 634980 INTERDEPT PAYMENT FOR SERV | 110,000.00 | 110,000.00 | | | 110,000.00 |
| 634990 LANDSCAPE INCIDENTALS | 30,000.00 | 30,000.00 | 6,387.00 | 2,260.00 | 21,353.00 |
| 634999 OTHER CONTRACTUAL SERVICES | 180,000.00 | 262,003.72 | 79,203.72 | 2,800.00 | 180,000.00 |
| 639961 PAINTING CONTRACTORS | 20,000.00 | 20,000.00 | | | 20,000.00 |
| 641951 POSTAGE | 100.00 | 100.00 | | | 100.00 |
| 643100 ELECTRICITY | 120,000.00 | 120,000.00 | 41,522.86 | 10,719.19 | 67,757.95 |
| 645100 INSURANCE GENERAL | 1,200.00 | 1,200.00 | 1,200.00 | | |
| 646311 SPRINKLER SYSTEM MAINTENANCE | | | 1,000.00 | | 1,000.00- |
| 646318 MULCH | | | | | |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED | 90,000.00 | 90,000.00 | 62,506.50 | 24,493.50 | 3,000.00 |
| 646451 LIGHTING MAINTENANCE | 46,000.00 | 46,000.00 | | | 46,000.00 |
| 649010 LICENSES AND PERMITS | 2,000.00 | 2,000.00 | | | 2,000.00 |
| 649100 LEGAL ADVERTISING | 3,000.00 | 3,000.00 | | | 3,000.00 |
| 651110 OFFICE SUPPLIES GENERAL | 100.00 | 100.00 | | | 100.00 |
| 651910 MINOR OFFICE EQUIPMENT | 1,000.00 | 1,000.00 | | | 1,000.00 |
| 652210 FOOD OPERATING SUPPLIES | 600.00 | 600.00 | | | 600.00 |
| 652990 OTHER OPERATING SUPPLIES | 600.00 | 600.00 | | 22.39 | 577.61 |
| 652999 PAINTING SUPPLIES | 600.00 | 600.00 | | | 600.00 |
| CAPITAL OUTLAY | 350,000.00 | 350,000.00 | | | 350,000.00 |
| 763100 IMPROVEMENTS GENERAL | 350,000.00 | 350,000.00 | | | 350,000.00 |
| TRANSFER CONST | 24,800.00 | 24,800.00 | | 10,728.61 | 14,071.39 |
| 930600 BUDGET TRANSFERS PROPERTY APPRAISER | 5,000.00 | 5,000.00 | | 1,162.41 | 3,837.59 |
| 930700 BUDGET TRANSFERS TAX COLLECTOR | 19,800.00 | 19,800.00 | | 9,566.20 | 10,233.80 |
| RESERVES | 1,177,200.00 | 1,177,200.00 | | | 1,177,200.00 |
| 991000 RESERVE FOR CONTINGENCIES | 25,300.00 | 25,300.00 | | | 25,300.00 |
| 993000 RESERVE FOR CAPITAL OUTLAY | 1,151,900.00 | 1,151,900.00 | | | 1,151,900.00 |

C.C. 1011-163805

Cost Center 163805 Immokalee Rd and SR 29

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|--|-------------------------|-------------------------|-------------------|------------------|------------------|
| 163805 IMMOKALEE RD & STATE ROAD 29 | 244,700.00 | 244,700.00 | 185,864.09 | 35,496.51 | 23,339.40 |
| EXPENSE Sub Total | 244,700.00 | 244,700.00 | 185,864.09 | 35,496.51 | 23,339.40 |
| OPERATING EXPENSE | 244,700.00 | 244,700.00 | 185,864.09 | 35,496.51 | 23,339.40 |
| 634990 LANDSCAPE INCIDENTALS | 23,700.00 | 23,700.00 | 10,352.50 | 4,647.50 | 8,700.00 |
| 643100 ELECTRICITY | 13,000.00 | 13,000.00 | 10,196.55 | 1,353.45 | 1,450.00 |
| 643300 TRASH AND GARBAGE DISPOSAL | 3,000.00 | 3,000.00 | 2,548.63 | 851.37 | 400.00- |
| 643400 WATER AND SEWER | 13,000.00 | 13,000.00 | 10,079.91 | 2,820.09 | 100.00 |
| 646311 SPRINKLER SYSTEM MAINTENANCE | 1,000.00 | 1,000.00 | | | 1,000.00 |
| 646318 MULCH | 6,000.00 | 6,000.00 | | 3,510.60 | 2,489.40 |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED | 185,000.00 | 185,000.00 | 152,686.50 | 22,313.50 | 10,000.00 |
| 652310 FERTILIZER HERBICIDES AND CHEMICALS | | | | | |

C.C. 1026-138346

Fund 1026 Immokalee CRA Projects

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|---|------------------|------------------|------------|-------------|---------------|
| 1026000000 IMMOKALEE CRA PROJECT FUND | | - | 634,463.85 | 778,368.69- | 143,904.84 |
| REVENUE Sub Total | 753,700.00- | 5,528,449.20- | | 778,368.69- | 4,750,080.51- |
| REVENUE - OPERATING Sub-Total | 6,500.00- | 6,500.00- | | 30,868.69- | 24,368.69 |
| 361170 OVERNIGHT INTEREST | | | | 11,228.62- | 11,228.62 |
| 361180 INVESTMENT INTEREST | 6,500.00- | 6,500.00- | | 19,640.07- | 13,140.07 |
| CONTRIBUTION AND TRANSFERS Sub-Total | 747,200.00- | 5,521,949.20- | | 747,500.00- | 4,774,449.20- |
| 411025 TRANSFER FROM 1025 IMMOKALEE REDEVELOPMENT | 747,500.00- | 747,500.00- | | 747,500.00- | |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE | | 4,774,749.20- | | | 4,774,749.20- |
| 489900 NEGATIVE 5% ESTIMATED REVENUES | 300.00 | 300.00 | | | 300.00 |
| EXPENSE Sub Total | 753,700.00 | 5,528,449.20 | 634,463.85 | | 4,893,985.35 |
| OPERATING EXPENSE | 100,000.00 | 360,994.70 | | | 360,994.70 |
| 634999 OTHER CONTRACTUAL SERVICES | 100,000.00 | 368,000.00 | | | 360,994.70 |
| 649030 CLERKS RECORDING FEES | | 7,005.30- | | | |
| CAPITAL OUTLAY | 653,700.00 | 4,982,454.50 | 634,463.85 | | 4,347,990.65 |
| 763100 IMPROVEMENTS GENERAL | 653,700.00 | 4,982,454.50 | 634,463.85 | | 4,347,990.65 |
| GRANTS AND DEBT SERVICE | | 185,000.00 | | | 185,000.00 |
| 884200 RESIDENTIAL REHAB | | 185,000.00 | | | 185,000.00 |

Fund 1026 Project 50243 Imm CRA-Stormw In

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50243 IMMOKALEE CRA PROJECT FUND | | 278,000.00 | | | 278,000.00 |
| EXPENSE Sub Total | | 278,000.00 | | | 278,000.00 |
| OPERATING EXPENSE | | 68,000.00 | | | 68,000.00 |
| 634999 OTHER CONTRACTUAL SERVICES | | 68,000.00 | | | 68,000.00 |
| CAPITAL OUTLAY | | 210,000.00 | | | 210,000.00 |
| 763100 IMPROVEMENTS GENERAL | | 210,000.00 | | | 210,000.00 |

Fund 1026 Project 50244 Imm CRA-S Sidewalk

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50244 IMMOKALEE CRA PROJECT FUND | | 518,800.00 | 300,395.10 | | 218,404.90 |
| EXPENSE Sub Total | | 518,800.00 | 300,395.10 | | 218,404.90 |
| OPERATING EXPENSE | | 50,000.00 | | | 50,000.00 |
| 631400 ENGINEERING FEES | | | | | |
| 634999 OTHER CONTRACTUAL SERVICES | | 50,000.00 | | | 50,000.00 |
| CAPITAL OUTLAY | | 468,800.00 | 300,395.10 | | 168,404.90 |
| 763100 IMPROVEMENTS GENERAL | | 468,800.00 | 300,395.10 | | 168,404.90 |

Fund 1026 Project 50245 Imm CRA-Park & Rec

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-----------------------------------|------------------|------------------|------------|--------|-----------|
| 50247 IMMOKALEE CRA PROJECT FUND | | 50,000.00 | | | 50,000.00 |
| EXPENSE Sub Total | | 50,000.00 | | | 50,000.00 |
| OPERATING EXPENSE | | 50,000.00 | | | 50,000.00 |
| 634999 OTHER CONTRACTUAL SERVICES | | 50,000.00 | | | 50,000.00 |

C.C. 1026-138346

Fund 1026 Project 50246 Imm CRA-Neigh R

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50246 IMMOKALEE CRA PROJECT FUND | 50,000.00 | 207,994.70 | 100,000.00 | | 107,994.70 |
| EXPENSE Sub Total | 50,000.00 | 207,994.70 | 100,000.00 | | 107,994.70 |
| OPERATING EXPENSE | 50,000.00 | 42,994.70 | 100,000.00 | | 42,994.70 |
| 634999 OTHER CONTRACTUAL SERVICES | 50,000.00 | 42,994.70 | | | 42,994.70 |
| 649030 CLERKS RECORDING FEES | | | | | |
| CAPITAL OUTLAY | | 165,000.00 | 100,000.00 | | 65,000.00 |
| 763100 IMPROVEMENTS GENERAL | | 165,000.00 | 100,000.00 | | 65,000.00 |

Fund 1026 Project 50248 Imm CRA-Main St C.

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-----------------------------------|------------------|------------------|------------|--------|--------------|
| 50248 IMMOKALEE CRA PROJECT FUND | 426,000.00 | 1,400,000.00 | | | 1,400,000.00 |
| EXPENSE Sub Total | 426,000.00 | 1,400,000.00 | | | 1,400,000.00 |
| OPERATING EXPENSE | | 100,000.00 | | | 100,000.00 |
| 634999 OTHER CONTRACTUAL SERVICES | | 100,000.00 | | | 100,000.00 |
| CAPITAL OUTLAY | 426,000.00 | 1,300,000.00 | | | 1,300,000.00 |
| 763100 IMPROVEMENTS GENERAL | 426,000.00 | 1,300,000.00 | | | 1,300,000.00 |

C.C. 1026-138346

Fund 1026 Project 50250 Imm CRA-First St

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|----------------------------------|------------------|------------------|------------|--------|--------------|
| 50250 IMMOKALEE CRA PROJECT FUND | 227,700.00 | 1,519,779.50 | 234,068.75 | | 1,285,710.75 |
| EXPENSE Sub Total | 227,700.00 | 1,519,779.50 | 234,068.75 | | 1,285,710.75 |
| CAPITAL OUTLAY | 227,700.00 | 1,519,779.50 | 234,068.75 | | 1,285,710.75 |
| 763100 IMPROVEMENTS GENERAL | 227,700.00 | 1,519,779.50 | 234,068.75 | | 1,285,710.75 |

Fund 1026 Project 50252 Imm CRA-Com Gra

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|----------------------------------|------------------|------------------|------------|--------|------------|
| 50252 IMMOKALEE CRA PROJECT FUND | | 185,000.00 | | | 185,000.00 |
| EXPENSE Sub Total | | 185,000.00 | | | 185,000.00 |
| GRANTS AND DEBT SERVICE | | 185,000.00 | | | 185,000.00 |
| 884200 RESIDENTIAL REHAB | | 185,000.00 | | | 185,000.00 |

Fund 1026 Project 50264 Imm CRA-Economic Dev

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|----------------------------------|------------------|------------------|------------|--------|-----------|
| 50264 IMMOKALEE CRA PROJECT FUND | 50,000.00 | 50,000.00 | | | 50,000.00 |
| EXPENSE Sub Total | 50,000.00 | 50,000.00 | | | 50,000.00 |
| OPERATING EXPENSE | 50,000.00 | 50,000.00 | | | 50,000.00 |
| 634999 OTHER CONTRACTUAL | 50,000.00 | 50,000.00 | | | 50,000.00 |

Fund 1026 Project 50269 Imm CRA-Lighting

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|----------------------------------|------------------|------------------|------------|--------|------------|
| 50269 IMMOKALEE CRA PROJECT FUND | | 118,875.00 | | | 118,875.00 |
| EXPENSE Sub Total | | 118,875.00 | | | 118,875.00 |
| CAPITAL OUTLAY | | 118,875.00 | | | 118,875.00 |
| 763100 IMPROVEMENTS GENERAL | | 118,875.00 | | | 118,875.00 |

Fund 1026 Project 80320 Imm Sports Complex Renovations

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|----------------------------------|------------------|------------------|------------|--------|--------------|
| 80320 IMMOKALEE CRA PROJECT FUND | | 1,200,000.00 | | | 1,200,000.00 |
| EXPENSE Sub Total | | 1,200,000.00 | | | 1,200,000.00 |
| CAPITAL OUTLAY | | 1,200,000.00 | | | 1,200,000.00 |
| 763100 IMPROVEMENTS GENERAL | | 1,200,000.00 | | | 1,200,000.00 |

C.C. 1027-138315

Fund 1027 Immokalee CRA Grant

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|--|------------------|------------------|------------|--------|---------------|
| 1027000000 IMM CRA GRANT | | - | 987,000.00 | | 987,000.00- |
| REVENUE Sub Total | | 1,388,371.00- | | | 1,388,371.00- |
| REVENUE - OPERATING Sub-Total | | 987,000.00- | | | 987,000.00- |
| 331555 HUD GRANTS | | 987,000.00- | | | 987,000.00- |
| CONTRIBUTION AND TRANSFERS Sub-Total | | 401,371.00- | | | 401,371.00- |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL | | 401,371.00- | | | 401,371.00- |
| EXPENSE Sub Total | | 1,388,371.00 | 987,000.00 | | 401,371.00 |
| CAPITAL OUTLAY | | 1,388,371.00 | 987,000.00 | | 401,371.00 |
| 763100 IMPROVEMENTS GENERAL | | 1,388,371.00 | 987,000.00 | | 401,371.00 |

Fund 1027 Project 33831 First Street Pedestrian Safety Improvements

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|--|------------------|------------------|------------|--------|-------------|
| 33831 IMM CRA GRANT | | | | | |
| REVENUE Sub Total | | 401,371.00- | | | 401,371.00- |
| CONTRIBUTION AND TRANSFERS Sub-Total | | 401,371.00- | | | 401,371.00- |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL | | 401,371.00- | | | 401,371.00- |
| EXPENSE Sub Total | | 401,371.00 | | | 401,371.00 |
| OPERATING EXPENSE | | | | | |
| 631400 ENGINEERING FEES | | | | | |
| CAPITAL OUTLAY | | 401,371.00 | | | 401,371.00 |
| 763100 IMPROVEMENTS GENERAL | | 401,371.00 | | | 401,371.00 |

Fund 1027 Project 33873 EDI/CPF

| Fund / Comm Item | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available |
|-------------------------------|------------------|------------------|------------|--------|-------------|
| 33873 IMM CRA GRANT | | | 987,000.00 | | 987,000.00- |
| REVENUE Sub Total | | 987,000.00- | | | 987,000.00- |
| REVENUE - OPERATING Sub-Total | | 987,000.00- | | | 987,000.00- |
| 331555 HUD GRANTS | | 987,000.00- | | | 987,000.00- |
| EXPENSE Sub Total | | 987,000.00 | 987,000.00 | | |
| CAPITAL OUTLAY | | 987,000.00 | 987,000.00 | | |
| 763100 IMPROVEMENTS GENERAL | | 987,000.00 | 987,000.00 | | |

**Assistant Director Report
January 14, 2026**

1. Immokalee Area Master Plan (IAMP) Restudy

(PL201880002258) Approved by BCC for final adoption on 12/10/2019.

Copy of IAMP as amended by Ordinance 2019-47 can be found at www.ImmokaleeCRA.com website.

- Implementation schedule was provided at the November 2020 Meeting.
- Staff is continuing with implementation of the Immokalee Initiatives.

2. Immokalee Area Overlay District LDC Update

The Immokalee Area Overlay District Land Development Code (LDC) update advanced through a multi-year public and advisory process beginning with CRA discussions in March 2021 and an initial LDC workshop in May 2021, followed by consultant engagement with The Neighborhood Company in 2022 and multiple site visits, workshops, and board presentations throughout 2023 and 2024, including a White Paper, draft language, and revisions reviewed by the Development Services Advisory Committee. Although architectural design standards were temporarily tabled due to Senate Bill 250 and Loop Road Overlay considerations, revisions continued, including updated language for mobile food dispensing vehicles.



THE NEIGHBORHOOD
COMPANY

The Immokalee Urban Area Overlay District (IUAOD) amendments (PL20240004278) were reviewed by the Collier County Planning Commission in March 2025 and the Board of County Commissioners in May 2025, with continuances as needed, and ultimately advanced to adoption hearings on October 28 and November 10, with a recommendation to approve an ordinance amending the Collier County Land Development Code to implement the Immokalee Area Master Plan, rename and revise the overlay district, establish subdistricts, and update uses, boundaries, and design standards.

3. CRA Office

CRA Intern, Kizzie Fowler has ended the Fellowship program with the Bayshore Gateway Triangle CRA. CRA Staff is collaborating with Facilities Department with a new office space on property near the current Clerk of Courts building, located at 106 South 1st Street. CareerSource building is under contract and staff will remain at this location until the new building is complete.

4. Redevelopment Plan

On May 10, 2022, the BCC, acting as the (CRA) board, approved a Resolution recommending approval to the BCC an amendment to the Collier County Community Redevelopment Area Plan. Staff have started scope of work to hire a consultant to start the process of updating the Redevelopment Plan by 2027.

5. Commercial Façade Grant Program

In accordance with objective 1.2 in the Immokalee Area Master Plan, the CRA continues to provide financial incentives to business in Immokalee via the Commercial Façade Improvement grant program. The CRA initiated the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67. Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures. Program is in place and being reviewed for revisions. No update.



6. FHERO – Florida Heartland Economic Region of Opportunity

Staff attend monthly FHERO board meetings via Zoom or in person. The last FHERO board meeting was held 1/14/2026.

Please see link to view copy of [2021 Retail Demand Analysis](#).

On June 28, 2021, Governor DeSantis issued Executive Order Number 21-149 which re-designated the South-Central RAO for another five-year term with an expiration date of June 28, 2026. For more information on FHERO please visit <https://flaheartland.com/>

The new digital flip-book edition of the **FHERO Guide** is live, active, and public. For complete 32-page guide please visit http://passportpublications.com/FHERO_Guide.html



7. Immokalee Unmet Needs Coalition

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state, or national organizations who work together to meet the unmet needs of Immokalee residents impacted by disaster. The Housing committee meetings are usually held on the second Friday of every month via zoom at 10:00 a.m.



The next meeting is scheduled for February 13, 2026, at 10:00 a.m. via Webex. For information on housing assistance please visit website at: <https://www.colliercountyhousing.com/collier-community-assistance-programs/>

10. Collier County Parks & Recreation – Immokalee area

CRA staff and Parks & Recreation staff are coordinating monthly meetings to discuss improvements of all Immokalee Parks. Immokalee Parks & Recreation updates are provided in communications folder, when available.

11. Impact Fee Installment Payment Program

The Impact Fee Installment Payment Program was extended for five years on July 25, 2023, by the Board of County Commissioners. For questions, please call Gino Santabarbara at 239-252-2925 or email him at Gino.Santabarbara@collier.gov.

Program details:

- Pay your impact fees in installments over a 30-year term.
- Available for single-family, multi-family and commercial projects.
- Non-ad valorem special assessment on property tax bill.
- 5% fixed interest rate. (2026 applicants)
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- Assessment is superior to all other liens, titles, and claims, except State, County, and municipal taxes.
- Call or email for complete program requirements.

On April 9, 2024, the Board of County Commissioners approved a 30-year Impact Fee Installment Payment Plan for Immokalee Fair Housing Alliance (IFHA) for \$195,160.96 in impact fees for 16 affordable units in the first of two residential buildings.

A second approval on August 26, 2025, authorized a similar 30-year installment plan for another 16 units in the second building, for an additional \$195,160.96. Overall, IFHA received approval for 32 units across two buildings, with a combined total of \$390,321.92 to be paid over 30 years.

12. Adopt A Road Program

The Collier County Adopt-A-Road program is an environmental program of public/private partnership that is dedicated to providing safe and clean roads through removal of roadside litter.

Area 4, encompassing Immokalee, currently has 13 road segments within the CRA boundary (8.75 miles). While 10 segments previously had sponsors, none are currently active. Additional segments can be added based on community interest. Call 252-8924 to request trash pickup after cleanups.

For additional information or an application please contact: Collier County Road Maintenance Division, 4800 Davis Blvd., Naples, Florida 34104, PH: (239) 252-8924 or email at roadmaintenance@collier.gov

13. Unpaved Private Road Emergency Repair MSTU (Municipal Service Taxing Unit)

At the March 28, 2023, Board of County Commissioners meeting, the Board considered an Ordinance to create a municipal service taxing unit to handle the unpaved private roads. At the December 12, 2023, Board of County Commissioners' meeting the Board approved an Ordinance which would create the unpaved private road emergency repair municipal service taxing unit by authorizing a levy of not to exceed one (1.0000) mil of ad valorem taxes per year. There are approximately 25 roads that contain approximately 13.694 miles of unpaved private road considered impassable for emergency vehicles. The taxable value of the 625 properties benefiting from these roads is estimated to be \$61,452,001. A millage rate of 1.0000 will generate \$61,452 annually. With the average repair cost of \$12,000 per mile, approximately four (4) miles of impassable private lime rock road per year can be repaired.

On December 10, 2024, the Board of County Commissioner approved to amend Ordinance 2023-71, which created the unpaved private road emergency repair municipal service taxing unit and provide that the Board of County Commissioners be the Unit's governing body and have a levy of one (1.0000) mil of ad valorem taxes per year. County staff reported that the PTNE MSTU Team is working with a vendor to get road repair estimates. The top 3 roads are Sunnygrove, Della Dr., and Markely. The total cost estimate will be presented to the Collier County Board of County Commissioners. They will make the decisions on funding the program so that repairs may begin.

14. Collier County Opportunity Zone Program

This program is a community and economic development tool to drive long-term private investment in low-income communities! Collier County hopes to leverage Opportunity Zones as an important tool to support the development of jobs, affordable housing, and economic vitality in five areas in Golden Gate, Naples Manor and in and around Immokalee. Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators.

To become a Qualified Opportunity Fund, an eligible corporation or partnership self-certifies by filing [Form 8996](#), Qualified Opportunity Fund, with its federal income tax return.

Three areas in and around Immokalee, from Lake Trafford to the west to the county line to the east

- 1) [Census Tract 112.05](#) area surrounding Immokalee.
- 2) [Census Tract 113.01](#) area surrounding Immokalee.
- 3) [Census Tract 114](#) area surrounding Immokalee.

Report by: Christie Betancourt, CRA Assistant Director

Project Manager Report
01/14/2026

1. First Street Zocalo Plaza (107 N. 1st Street) and Main Street (1st Street – 9th Street)

i. Monthly Maintenance

A&M continues to provide satisfactory maintenance work to keep Zocalo Plaza clean, green and in safe condition. A&M installed all the Zocalo Plaza lights and decorations (except for the Christmas Tree) in preparation for the Annual Tree Lighting Event on December 4, 2025. The Zocalo Plaza decorations were enjoyed by the community the evening of the Tree Lighting event and thereafter. We extend a big thank you to our vendors, the Immokalee Eastern Chamber of Commerce and the Parks & Recreation Staff that helped us with the Tree Lighting Event.



12.04.25 Tree Lighting Event



12.12.25 RMCA students visit Zocalo Plaza

ii. Holiday

Rental Christmas Tree and Zocalo Plaza Decorations – Shellard Lighting Design LLC (Shellard) was awarded QQ 2025-021, and a PO was issued for \$7,000 for the rental Christmas Tree. On September 22, 2025, Staff met with Spencer Shellard on-site to review the requirements. Shellard installed the tree on December 2, 2025.



11.25.25 Simmonds made electrical repairs for the tree & GFIs



12.2.25 Shellard's crew installed the Christmas Tree



12.4.25 Tree Lighting Event



11.20.25 New decorations were added to the decorations inventory



11.25.25 A&M started decorating the Zocalo Plaza



11.26.25 A&M wrapped lights on all the palms



12.4.25 Tree Lighting Event



12.4.25 Tree Lighting Event



12.4.25 Tree Lighting Event



12.4.25 Tree Lighting Event



12.4.25 Tree Lighting Event

2. **Historic Cemetery Preservation – 815 W Main Street**

Stantec Consulting Services performed ground penetration radar activities last year and provided a survey of the cemetery. There are 13 marked and unmarked burials within and outside the fenced area. Staff continue to work on restoration activities at the Historical Cemetery. The Florida Public Archaeology Network (FPAN) was coordinating with the Collier County School District to conduct a learning excursion for Immokalee High students on February 7, 2026, but was cancelled on January 12, 2026, due to the cemetery being too small to accommodate 20 students for this activity. FPAN will schedule a smaller group at the cemetery later this year. FPAN's Public Archaeology Coordinator will instruct and supervise the students on the proper methods for preservation and restoration cleaning the headstones and grave markers at the cemetery.



11.3.25



3. **First Street Corridor Improvements**

The ITB for a contractor of Phase 1 (Howard Way FKA Eustis Avenue to School Road) was posted three times before receiving 2 bids on September 15, 2025. Staff is waiting on Procurement Services to provide a fully executed Construction Agreement to initiate the steps to request a Purchase Order, issue a Notice to Proceed and schedule a Pre-Construction Meeting. Phase 2 100% Plans and Legal Descriptions & Sketches for the Easements were delivered on November 7, 2025. TMSD requested changes to the legal descriptions and KCA provided the new versions for 19 easements on December 15, 2025. Staff are waiting for TMSD to approve the legal descriptions and sketches before they are signed and dated by the Surveyor to initiate the Acquisition Process. This may be an 12–18-month process with an anticipated cost of \$200,000 funded by the CRA. The URA (Uniform Relocation Act) is applicable, and compliance will be monitored by CHS throughout the easement acquisition process.

4. **Immokalee Airport Expansion**

The Florida National Guard is moving forward on their Immokalee Readiness Center, but no dirt work has commenced. Global Flight Training Solutions continues to support the community with active flight training with a fleet of Cessna 150 and 172 aircraft that are ideal for both training and hour building. Global Flight Training Solutions (GFTS) offers specialized training to local and international students.

Work is completed on the business jet storage facilities that include hanger space for small, medium and large corporate/private jets and light aircraft and the facilities include light maintenance for aircraft on-site. Increased jet storage capacity at the Immokalee Airport allows to better serve the aviation community and lends itself to greater revenue-producing opportunities for the airport and surrounding community.



1.6.26 New hangars completed at KIMM



1.6.26 Earthwork for improvements for Airpark Ext at KIMM



1.6.26 Materials stored near Florida National Guard site at KIMM



Immokalee Regional Airport (IMM) Planned Projects Not funded by Collier County, FAA, or FDOT (Private Sector Airport Improvements):

- 2025 – Private Sector (GFTS) funded 4 new Aircraft Hangars
- 2026 – Private Sector (QE) funded 26 new Aircraft Hangars
- 2026 – Private Sector (GFTS) funded 12 new Aircraft Hangars
- 2026 – Florida National Guard Readiness Center
- 2026 – GFTS Master Development Agreement for 500+ acres of IMM development land.
- 2026 – Collier Mosquito Control District – Aircraft Hangar & Support

Immokalee Regional Airport (IMM) Planned Projects:

- 2026 – Security Enhancements – Automating the vehicle gate on County Road 846 on the southwest corner of the airport and the purchase and installation of a 100KW Emergency back-up generator. This project is 90% designed and will go out to bid in January of 2026 and must be completed by June 30th of 2026.
- 2026 – Identification, Mapping and Survey of all IMM Airport wetlands.
- 2026 – Approximately 330 Acres of Land Acquisition for the ultimate Extension of Runway 9-27 to 10,000 feet, including the Runway Safety Area (RSA).
- 2027 – Engineering & Design of the 1,600-foot Extension of Airpark Boulevard followed by the construction in 2028.
- 2027 – Master Plan Update.
- 2027 – A “Need and Justification” analysis for the Extension of Runway 9-27 to 7,500 feet from 5,000 feet and possibly widening to 150 feet from its current 100-foot width with the design and construction in 2027 and 2028.
- 2028 – FDOT Right-of-Way land acquisition for new road connecting County Road 826 to State Road 29 and to State Road 82.
- 2029 – Relocation of current Taxiway Bravo (future Taxiway Charlie).

5. 523 Howard Way – CRA-owned property (.39 ac)

On April 22, 2025, 16L2, the BCC approved the CRA’s acquisition of the parcel. The auction was conducted on May 8, 2025 with a purchase price of \$5,500 (OR Book 6471, Page 1203). Mainscape completed the initial clean up and mowing services on July 30, 2025 and is maintaining the lot. As of January 14, 2026, the Collier County Property Appraiser’s values the property at \$62,560. The property taxes are \$453.76.

| | | | |
|-----------|-------------|----------------------------|--|
| Parcel ID | 65071520004 | Site Location *Note | IMMOKALEE 34142  |
|-----------|-------------|----------------------------|--|

| Just Values | 2025 | 2024 | 2023 | 2022 | 2021 |
|----------------------|----------|----------|----------|----------|----------|
| Land | \$62,560 | \$62,560 | \$42,500 | \$20,600 | \$17,510 |
| (=) Total Just Value | \$62,560 | \$62,560 | \$42,500 | \$20,600 | \$17,510 |



1.6.26 523 Howard Way Parcel

6. Light Pole Replacement/Repairs

Pole 38 – 404 N 15th Street (near McDonalds)

On May 27, 2025 Staff advised of Pole 38 was knocked down and Traffic Operations removed it. It requires the replacement of the pole, luminaire and bolts on the base. Simmonds Electrical provided a quote of \$23,141.88. The Purchase Order was issued on July 17, 2025 and Simmonds installed the new pole on December 5, 2025. On December 24, 2025 Staff sent Simmond's invoice in the amount of \$20,263.85 to Risk Management for reimbursement less the \$500 deductible.



5.24.25 Pole 38 knocked down



12.5.25 New Pole 38 installation by Simmonds Electrical

7. Eden Park Elementary School Sidewalks – Suspend Work Notice

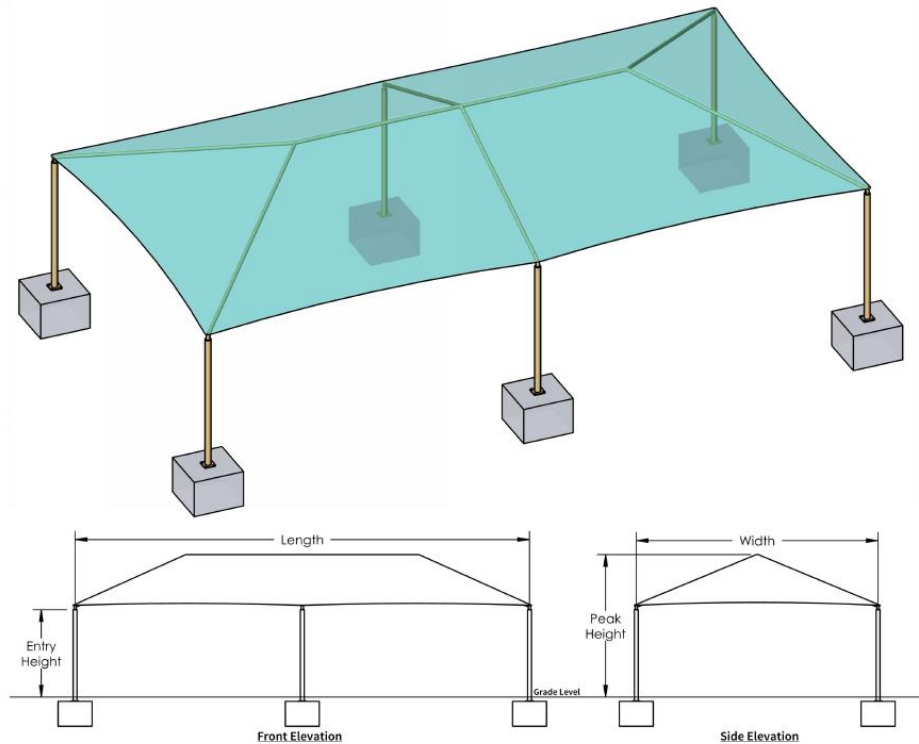
Marquee Development is the contractor of this sidewalk project Contract # CC 23-8155. The Notice to Proceed was issued on April 28, 2025 and the Final Completion Date is scheduled to be May 7, 2026. Bi-weekly progress meetings are held on-site and virtually. As of January 13, 2026, the project project (% Time) is 66% complete.

8. South Park Shade Structure

On August 20, 2025 the CRA Board passed a Motion 7-0 to fund the Parks and Recreation Immokalee South Park with the allocated \$50,000 under Fund 1026 – Immokalee CRA – Parks & Recreation allocation for a shade over the playground at South Park. The first quote was over \$50,000; however, Parks & Recreation staff asked a different vendor, GameTime, and they presented a proposal at a cost of \$40,386.31 for a custom shade.

Procurement will not accept a quote for a custom item because the price cannot be verified. The best option was a 50' X 30' X 14' hip shade from GameTime at a price of \$49,955.73 installed, an increase of \$9,569.42.

Staff prepared a Request for Purchase Order on December 18, 2025 and was advised on January 6, 2026 that a Budget Amendment may be necessary to move funds to a capital line (763100).



Report by: Yvonne Blair, Project Manager Dated: January 14, 2026



Immokalee Community Redevelopment Area (ICRA)

Projects Updates

January 6, 2026

Table of Content

ICRA Projects (Funded by CRA and MSTU)

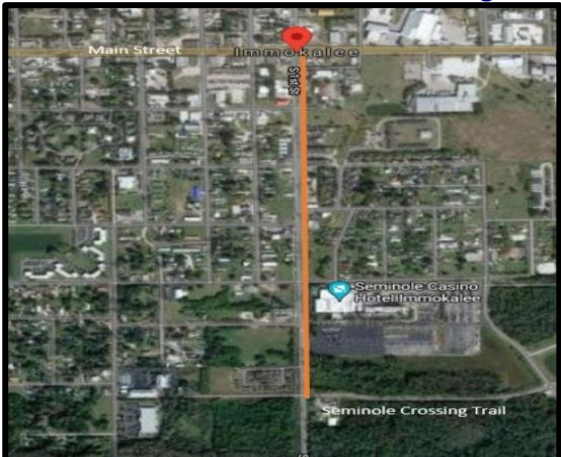
- **First Street Corridor Pedestrian Safety Improvements**
 - South 1st Street From Main Street to School Road/Seminole Crossing Trail
- **Immokalee Sidewalk Phase III**
 - Eustis Avenue & West Delaware Avenue
- **Historic Cemetery Preservation**
 - 815 West Main Street
- **Lake Trafford Road Corridor Lighting Study**
 - Lake Trafford from SR29 (15th St.) to Ann Olesky Park & a portion of Carson Road
- **Main Street Corridor Streetscape**
 - SR29 (Main Street) from 9th Street to E 2nd Street
- **Immokalee Community Campus**
 - SR29 (W Main Street) at South 9th Street
- **Immokalee Sports Complex Park Improvement Project**
 - 505 Escambia Street

Other Projects of Interest

- SR 29 Loop Road
- Eden Park Elementary School Sidewalks

South 1st Street From Main Street to School Road/Seminole Crossing Trail

Project #:33831-01 & 33831-02 (Grant) #50250 (CRA)
Project Sponsor: *Immokalee MSTU*
Project Manager: Yvonne Blair
Project Scope: In 2021 a Conceptual Plan recommended the installation of rectangular rapid beacons at three crosswalks and 11 additional Collier County Traffic Operations light poles. Staff applied for a \$250,000 Community Development Block Grant for the design. On 2/12/24 Procurement Services authorized modifying the Scope to full corridor lighting. Staff applied for 1.2M CDBG funds for construction. Project being divided into PH1 and PH2. Corridor is appx. 4,000 feet.



CHS CDBG Grant #CD22-03-IMM (Design Only PH1)
Design Budget: \$201,945 CDBG Funds (including CO#1)
Design Proposal: Kisinger, Campos & Associates (KCA)
CDBG Design Funds End: 1/6/25. 100% PH1 plans rec'd 1/3/25. 100% PH2 plans November 7, 2025.

Construction CD24-02 Budget: \$1.2M construction with total budget of \$1,575,000 & pending awarded of \$1,001,371 CDBG to be reduced by 1st Amendment to \$401,371 and decreased to \$225,310 by a proposed Waiver of Funds.

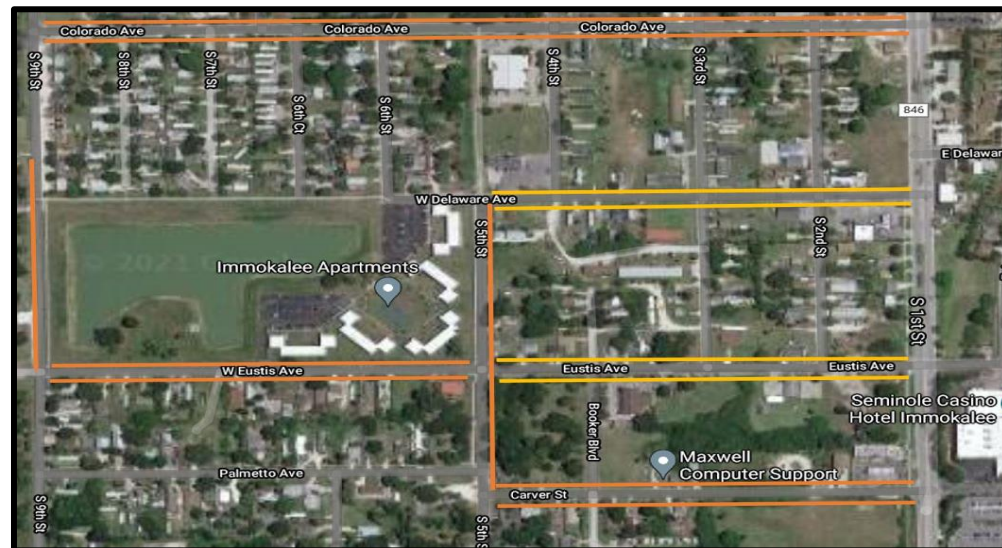
Architect/Engineer: KCA
General Contractor: TBD – ITB posted 7/7/25, 8/26/25 & 9/8/25. Bid Opening 9/15/25 to award contractor.
Notice to Proceed Date: TBD
Estimated CD24-02 Completion Date: PH1 extended to 4/29/26. Need to request an extension.

- Milestones/Challenges To Date: 01/06/2026**
- Subrecipient Agreement approved by BCC's 9/13/22 for \$250,000 the design project.
 - BCC approved 1.2M construction Grant Application on 2/27/24 #16L1. The Subrecipient Agreement for \$1,001,371 was approved on 9/10/24 16.L.1 BCC Agenda.
 - On 7/16/24 CHS ordered the Environmental Review Report which was completed Dec 2024. Legal Notice in NDN 1/29/25. NTP issued 4/15/25.
 - 8/2/24 Traffic Ops authorized alternative fixtures. On 8/12/24 KCA requested an extension for Final Plans. 10/22/24 1st Amendment approved by BCC a 60-day extension to the performance end date (12/26/24). 10/7/24 a Stop Work Notice was issued to KCA. 11/6/24 Start Work with CO2 issued. A 2nd Amendment approved BCC 12/10/24 Agenda for PH1 to reduced to \$189,000 & extend to 1/6/25. Received 100% PH1 Plans on 1/3/25.
 - CD24-02 1st Amendment approved by BCC on 2/11/25 to reduce to \$401,371 & performance end of 10/31/25 extended to 4/29/26. 11/22/24 requested new KCA Proposal for phasing project. CO3 approved 4/15/25. 1/29/25 prepared Solicitation for Contractor. Posted ITB on 7/7/25 with Bid Opening on 8/21/25, 8/26/25 – 9/4/25 & 9/8/25-9/15/25 for PH 1. Estimated PH1 Cost: \$169,847.24, lowest bid was \$205,310. 10/30/25 Received DELORA & NORA posted 11/3/25 (3-day protest period) and advised no BCC approval, approval needed by Procurement Director.
 - KCA sent legal descriptions and sketches for acquisitions for PH2 Plans on 8/4/25 & sent 60% PH2 Plans to County & Utility Providers with comments due 8/15/25. Est. PH2 Cost: \$602,880.72. TSMD to do the easement acquisition activities. 8/11/25 draft Acquisition Report prepared. On 7/21/25 sent NTP to CEI and a Suspend Work Notice on 7/22/25. On 8/8/25 Sent Angie Brewer & Associates a PO for Grant Compliance Services. 5/13/25 CHS conducted Close-out Audit of CD22-03. 0/27/25 Mitigation Summary & Waiver of Funds approved. 12/17/25 Awaiting TSMD to approve draft LD&S 11/7/25. for signed versions & executed Construction Contract from Procurement Director. CO4 (Tasks Reallocation) & CO5 (Time) being processed.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement PH1 | 75% |
| Design PH2 | 100% |
| Construction PH1 | 0% |

Immokalee Sidewalk Phase III

Eustis Avenue & West Delaware



Yellow - Proposed Phase 3, Orange - Phase 1 and 2 (completed in 2018 and 2021)

Project #: 33873 (Grant) #50244 (CRA)

Grant #B-22-CP-FL-0233

Project Sponsor: Immokalee CRA

Project Manager: Yvonne Blair

Project Scope: A comprehensive sidewalk plan for the southern area of the Immokalee Community. Consists of 6' wide concrete sidewalks as well as drainage improvements along Howard Way/Eustis Avenue and W. Delaware Avenue from S 5th Street to S 1st Street (approximately 2,500 LF, 5,000 LF for both sides of the roadways).

Design Budget: \$114,763 MSTU Funds

Total Construction Costs: 100% cost estimate \$1,329,558.10

Federal Appropriations Funds: \$987,000

Architect/Engineer: Agnoli, Barber & Brundage (ABB)

ABB acquired by LJA Engineering.

Owner's Representative (CEI): Total Municipal Solutions, Start Work Notice 5/14/25 with 250 remaining days.

CEI Budget: \$101,215.60 CRA Funds

General Contractor: Marquee Development #24-8233

BCC Board Date: BCC 04/08/25 16L1

Notice to Proceed Date: 08/16/2021 Design

Notice to Proceed Construction: 01/26/2026

Estimated Substantial Completion Date: 08/24/26

Milestones/Challenges To Date: 01/06/2026

- 9/27/23 CRA & MSTU Advisory Boards authorized a cost share for gap funding estimated expenses of \$245,100. 11/14/23 BCC Agenda #16L1 was approved for the Chairman's execution of the Grant Agreement with a Commencement Date of 4/13/24.
- On 7/17/24 the ITB was posted in OpenGov with bids due 9/17/24. \$1,101,179.50 Construction Agreement was approved on BCC 4/8/25 Agenda 16L1.
- On 8/6/24 HUD approved Action Plan and the #01 Performance Report with the Federal Financial Report was submitted via DRGR. Staff prepared LMA Report with data from recently released 2016-2020 map. Performance Report #02 with Federal Financial Report submitted to HUD in DRGR 1/27/25. Performance Report #03 submitted 7/29/25 in DRGR. Performance Report 04 due 01/30/26.
- 09/27/24 Staff mailed letters to Property Owners announcing project. 5/30/25 Staff mailed new start construction letters to property owners/occupants.
- 10/28/24 CO1 for LJA Engineering issued for time extension end 7/31/25. CO2 extended to 3/14/26 was approved on 6/23/25. CO3 to extend to 12/31/26 issued 12/10/25. CO1 for CEI to extend to 12/31/26 issued 12/3/25. Project signage installed on W Delaware/S 5th Street on 2/7/25. 7/27/25 Received Permit with a 1/21/26 expiration date & revised plans. Permit extension payment on 1/2/26, awaiting permit. 5/14/25 Pre-Construction Mtg. Staff coordinating with Marquee on a Project Schedule while structures are being manufactured. 10/25/25 Limited NTP issued and NTP issued 1/6/26 with commencement date of 1/26/26..

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 100% |
| Design | 100% |
| Construction | 0% |

815 West Main Street, PID 00127320003, 0.06 Ac +/-

District #: 5

Project #:

Project Sponsor: ICRA & IMSTU

Project Manager: TBD

Project Scope: Staff to proceed with the maintenance and preservation of the Historic Cemetery. An appropriate roadmap that defines vision, destinations and outcomes will be drafted to map out both maintenance and restoration milestones and budget(s).

Location: 815 W Main St. 28' X 95' (.06 Ac)

Maintenance Budget: TBD

Restoration Budget: TBD

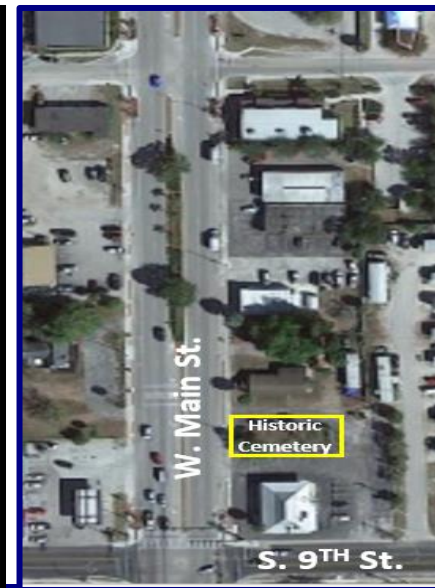
Team/Partners: Stantec Consulting (Survey)

Construction Manager: TBD

Landscape Maintenance: A&M Property Maintenance LLC

BCC Approval Date: TBD

Estimated Substantial Completion Date: 2026 (Partial hold for FDOT's conveyance of Main St to County)



Milestones/Challenges To Date: 01/06/2026

- 10/18/23 Advisory Committees reviewed a proposed 5-year plan and approved (1) clean up perimeter, (2) establish Team/partnerships with A&M, Seminole, BCC Liaison, and Museum, (3) price all tasks, and (4) do exterior tasks in Year 1.
- A&M completed the repair for the alignment/secure signage in concrete, repaired fence and gate on 1/19/24. 6/9/25 Discovered fence damaged with gate not closing properly. On 7/10/25 approved Estimate of \$600 to repair fence. Ongoing issues with gate repairs.
- 10/29/24 Sent Stantec PO \$27,148 & NTP. 1/21/25 Stantec conducted survey and GPR work on-site. Final Report and Survey received on 4/25/25.
- 9/23/24 Staff sent A&M a RFQ for PH1 (W Main medians btw 7th-9th & cemetery) for irrigation and landscaping. 6/10/25 approved \$3,220 quote for assessment of irrigation for perimeter of cemetery. Need digital version of existing irrigation plans to utilize on scope for full corridor bids. Staff to secure quotes for cemetery stone restoration by cemetery conservationist. 8/20/25 A&M confirmed the existing irrigation lines are operational; considering known graves outside the border/fence of the cemetery, irrigation may not be pursued. 9/8/25 Staff investigating the installation of bollards on ROW which shall wait for SR29 turnover to County. 9/18/25 Webber installed 3 barricades.
- On 2/7/26 FL Public Archaeology Network to supervise cleaning of the headstones by Immokalee HS students. Risk approved FPAN's COI & awaiting CCPS' COI.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 0% |
| Design | 5% |
| Construction | 0% |

Lake Trafford Road Corridor Lighting Study

Lake Trafford from SR29 (15th St.) to Ann Olesky Park & a portion of Carson Road

Project #: 1026-138346-50246.2 (CRA)
1629-162524-631400 (MSTU)

Project Sponsor: Immokalee MSTU

Project Manager: Yvonne Blair

Project Scope: Complete a lighting justification study to determine lighting requirements along Lake Trafford Road utilizing LCEC equipment and complete required survey of the corridor. The project will be completed in phases in coordination with the Transportation Division's project consisting of bike lanes and drainage improvements on both sides of Lake Trafford from Little League Road and Laurel Street.

Location: Lk Trafford Rd 4.8 mi & Carson Rd .5 mi

Design Budget: \$149,930 MSTU Funds/\$100,000 CRA

Construction Budget (Estimate): \$3,000,000 – contingent on type of pole and partnership with LCEC.

Funding: CRA & MSTU Funds and Grants

Architect/Engineer (Design): Jacobs Engineering (Jacobs)

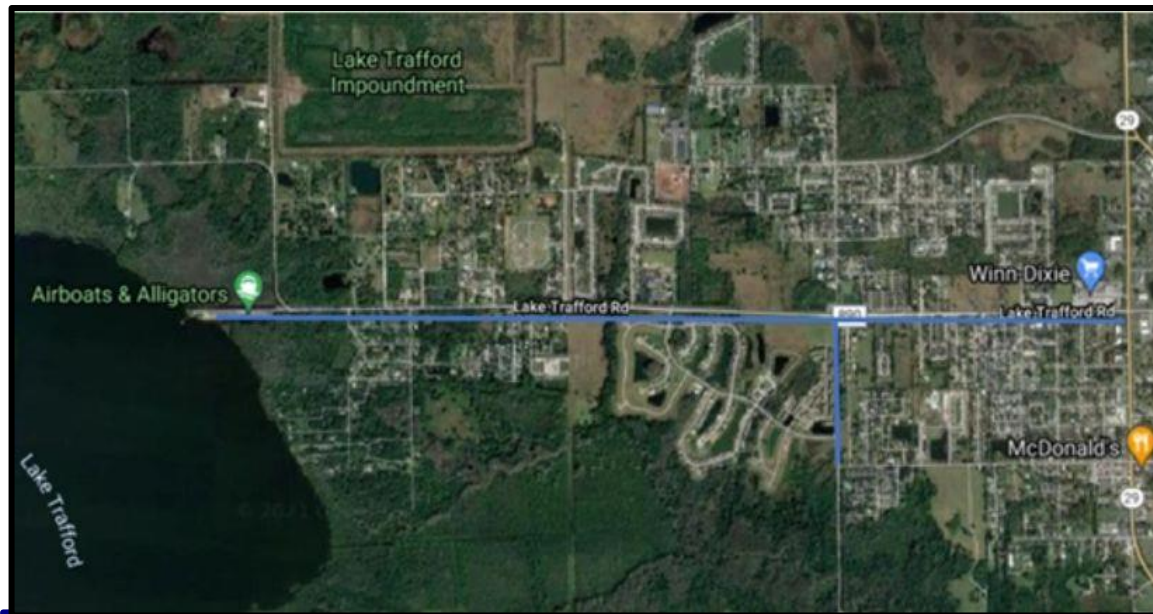
Owner's Representative (CEI): TBD

General Contractor: TBD

Notice to Proceed Date: 05/02/23

Estimated Substantial Completion Date: TBD

Suspend Work Notice: 04/10/24 w/21 days remaining



Milestones/Challenges To Date: 01/06/2026 – Suspend Work Notice

- A Work Order was finalized on 3/6/23 with Jacobs to perform a lighting study & prepare the construction plans to be utilized by LCEC and provide limited Subsurface Utility Engineering.
- On 5/1/23 a NTP with a PO in the amount of \$249,930 was issued for Jacobs to commence on 5/2/23. Topographic design surveys were completed 8/11/23. 10/16/23 Jacobs coordinated with LCEC.
- Task 1 – 11/7/23 Jacobs provided the 30% Lighting Study Analysis Report. 11/28/23 Summary of Poles Spreadsheet with the Report sent to County Staff and IWSD. 1/16/24 conference with IWSD, Jacobs & CRA. Task 2 – 3/8/24 Jacobs coordinated with several projects on the corridor & LCEC.
- 4/9/24 Jacobs advised of underground conflicts on the County's Suspend Work Sidewalk Project on the same corridor & requested Suspend Work Notice. 4/10/24 Staff issued Suspend Work Notice to Jacobs while the County's sidewalk project works through utility changes that may impact pole placements and IWSD's funding on project.
- Civil Engineer Library Contract 18-7432-CE expires 2/24/26. Staff processing a Change Order #1 for consideration for the future life term of the project (7/26/28). Staff may consider termination of Contract/Work Order in lieu of CO1.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 100% |
| Design | 43% |
| Construction | 0% |

SR29 (Main Street) from 9th Street to E 2nd Street

Project #: 1629-162524-631400

Sponsor: Immokalee MSTU

Project Manager: Yvonne Blair

Project Scope: Johnson Engineering (Johnson) had been selected as the Consultant to prepare a Proposal for the design improvements to the streetscape of Main Street Corridor (.61 miles). The project consists of design services, permitting, and construction oversight for streetscape enhancements.

Design Budget: \$212,598 MSTU Funds

Construction Budget (Estimated): \$2,500,000 CRA & MSTU Funds (Funds may be diverted to First St Project)

Architect/Engineer: Johnson Engineering

Design Notice to Proceed Date: 9/1/22

Final Design 100% Plans: Suspend Work Notice Issued 9/27/23 with 213 remaining days.

Construction Completion Date: TBD



Milestones/Challenges to date: 01/06/26 – Suspend Work Notice

- A NTP was issued to Johnson with a commencement date of 9/1/22. Kick-Off and Site Visit Meeting held on 9/26/22 with Johnson's design team and CRA Staff.
- Johnson's design team conducted Public Meeting #1 11/16/22, Public Meeting #2 on 2/15/23, & Public Meeting #3 on 3/15/23. On 6/1/23 Johnson provided preliminary hardscape plants o CRA staff. Pre-App with FDOT on 7/18/23.
- An on-site meeting was held on Main Street with Johnson on 7/26/23 with a detailed follow up email to Johnson with questions and concerns for improvements to the corridor. On 8/31/23 Johnson provided a Cost Estimate of \$1,945,440.83.
- On 9/27/23 the CRA & MSTU Advisory Boards authorized Staff to stop work with Johnson Engineering until the evaluation of the SR29 Loop Road project is defined & the future conveyance of Main St. to County is investigated. A new scope of Main Street shall enhance features for a pedestrian friendly downtown streetscape. FDOT PM for Loop Road attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd updates from (SR29) Oil Well Rd to SR82.
- A Suspend Work Notice was issued to Johnson on 9/28/23 with 213 remaining days. Civil Engineer Library Contract 18-7432-CE expires 2/24/26. Staff processing Change Order #1 for the future life term of the project (12/31/37). On 1/6/26 Staff considering termination of Contract/Work Order in lieu of CO1 because if FDOT conveys Main St to County, project no longer under FDOT's requirements and can redesign roadway for preferred downtown streetscape.
- Staff installment funding contribution to be incorporated in the FY27 Budget for the project.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 100% |
| Design | 60% |
| Construction | 0% |
| | |

Immokalee Community Campus (PUDZ)

Formally CRA owned property located at 107 S 9th St

District #: 5

Project #: Immokalee Community Campus (PUDZ)

PL20240000390

Ninth Street Parcel – (formally owned by CRA)

Project Sponsor: Immokalee CRA

Project Manager: Christie Betancourt

Monitoring Project for Community's Awareness

Project Scope: In May 2021, Catholic Charities submitted a Letter of Intent (LOI) and draft concept plan to purchase the CRA property to complete the assembly of appx. 7 acres at the corner of Ninth Street and Main Street in downtown Immokalee. The concept plan includes a mix of uses including urgent care facility, improved social services, community meeting room, administrative offices, retail space and affordable housing. Folio # 01228400009, 1.96 Ac., Zoning RMF-6 with C-4 MSOSD.

Property closed on 8/29/23.

Architect/Engineer: Bowman Consulting Group

Construction Manager: TBD

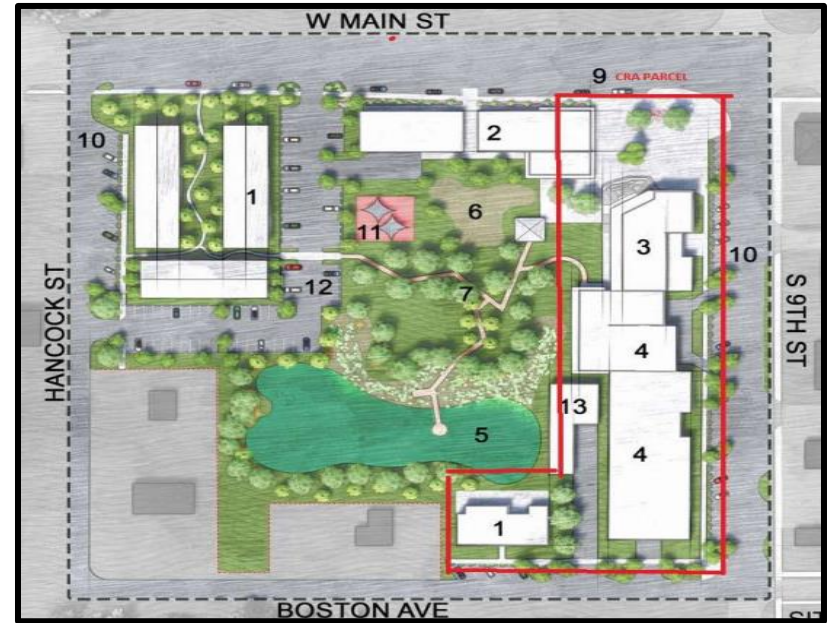
Buyer: Catholic Charities Diocese of Venice, Inc. (Catholic Charities)

Buyer's Representative: Chancellor Volodymyr Smeryk Interim CEO

BCC Approval Date: 04/11/23

Estimated Substantial Completion Date: TBD

Final Completion Date: TBD



Milestones/Challenges To Date: 01/06/2026

- On 4/11/23 BCC/CRA 16B1 approved Purchase Agreement with a Sales Price of \$600,000 plus closing costs. Transaction closed on 8/29/23. Deed recorded at OR Book 6282, Page 2959. Post-closing milestones:
- 2/15/24 Catholic Charities requested a 90-day extension to the full rezoning application deadline. 2/20/24 Deputy County Manager extended to 5/20/24. Rezone application includes a Catholic Community Center, Catholic Clinic with related medical offices, and/or retail/commercial space on the property in accordance with the Conceptual Plan (Exhibit B of the Purchase Agreement). HMA, CRA & LCEC's design engineer met on 5/29-30 on relocating power line.
- Within 6 years of approval of rezone application & adoption of the rezone ordinance, Catholic Charities must have substantial completion of project. If Purchaser fails to meet the timelines including extensions, a reverter clause may be applied with written notice.
- The proposed on-street parking in place of on-site parking is being reviewed by the County. NIM was conducted on 11/18/24, 5PM, at Catholic Charities Guadalupe.
- On 2/21/25 Meeting with Bowman & Casa San Juan's Consultant regarding configuration of Boston Ave suitable for both projects. 7/29/25 Coordination meeting with TSMD & IWSD on Boston Rd Easement Subordination issues. County denied on-street parking. Awaiting redesign for Rezone approval.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 0% |
| Design | 0% |
| Construction | 0% |

Immokalee Sports Complex

505 Escambia Street

District #: 5

Project #: 80320 (CRA)

Project Sponsor: Collier County Parks & Recreation

Project Manager:

Monitoring Project for Community's Awareness

Project Scope: This project includes soccer fields, providing for the conversion of two (2) existing grass fields to artificial turf, construction of an additional restroom facility, addressing stormwater management issues. Renovations will include repairs of the pools and pool decks, the equipment/pump building, parking renovations and landscape.

Design Budget:

Construction Budget (Estimated): \$4,000,000

CRA Capital Funds (1026) \$1,200,000; Parks & Recreation & County CIP allocated \$2,800,000.

Architect/Engineer:

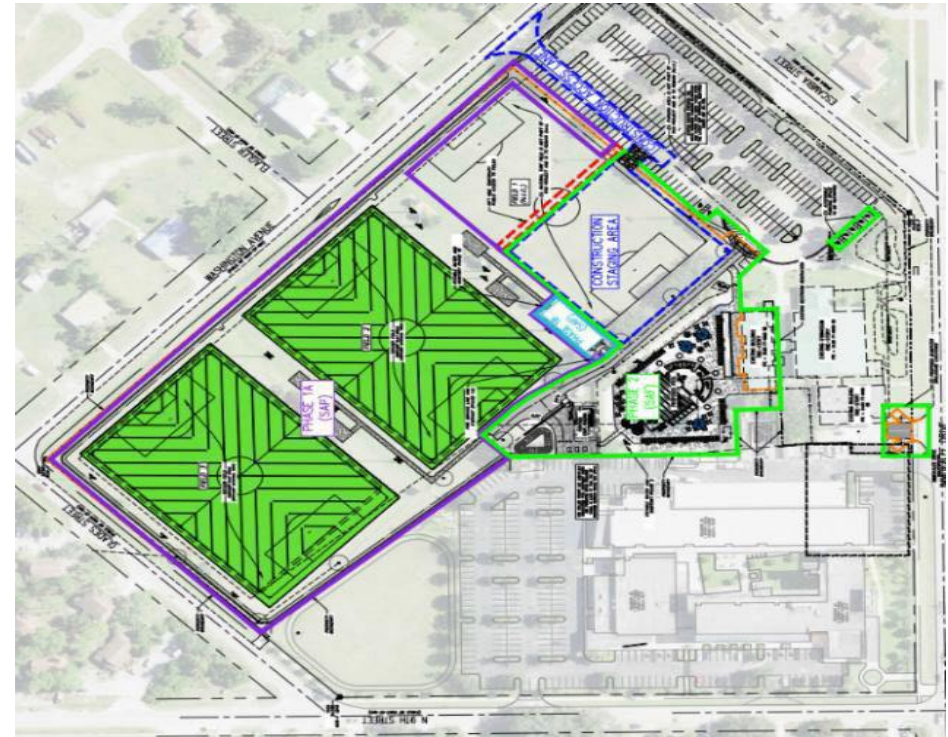
Stantec Consulting Services Inc.

Notice to Proceed Date: Estimated August 2026

Final Design 100% Plans: In permitting

Construction Completion Date: Est. May 2027

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 0% |
| Design | 100% |
| Construction | 0% |

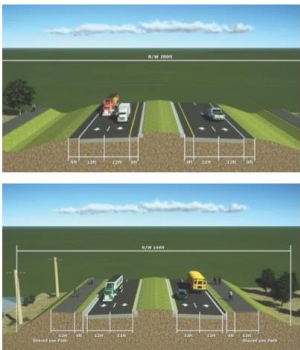


Milestones/Challenges To Date: 01/06/2026

- “Fields of Dreams” Park Initiative identified as part of the Strategic Planning Project Prioritization list at the 01/17/24, CRA Advisory Board Meeting.
- On 02/21/24, the CRA Advisory Board approved allocating \$1,200,000 of CRA Capital Funds (1026) for the Park Initiative.
- On 06/11/24, the BCC approved a \$4,000,000 capital project budget for the renovation of the Immokalee Sports Complex. CRA’s contribution of 1.2M for Sports Complex improvements were discussed at the CRA Workshop with BCC on 7/23/24.
- On 11/12/24, BCC awarded Stantec Consulting Services Inc., \$804,263.65 for professional services for the Immokalee Sports Complex Turf Field Conversion and Pool Renovation Project.
- All 3 fields are scheduled to receive upgraded lighting systems. During construction, one field will be temporarily closed for appx 2 weeks at a time to allow for efficient installation. Converting 2 of the 3 fields to high-performance artificial turf & the fields will be closed during construction period to ensure safety.
- Permitting in progress.

SR 29 from CR846 E. to North of New Market Road N

District #: 5
Project #: 417540-5 (Segment #B) SR29 from CR846 E to N of New Market Road
Project Sponsor: FDOT
Project Manager: Sean Pugh, P.E., Design Project Manager
Monitoring Project for Community's Awareness
Project Website: <https://www.swflroads.com/project/417540-5>



Project Scope: The intent of the loop road is to remove much of the truck traffic from SR29 through Immokalee on Main Street and New Market Road West where the western position of that street is primarily residential. The loop road interconnects on Airport Access Road and Alachua Street will provide direct access from the loop road to intensive industrial, grower, packing and shipping districts along New Market Road. Project is 3.35 miles and the overall SR29 Project is divided into 5 segments.

Construction Budget: Estimated 85 M
Architect/Engineer: WH Lochner, Inc.
Construction Manager: TBD
Owner's Representative (CEI): TBD
Project Contact: Sean Pugh PE, sean.pugh@dot.state.fl.us, 239.225.1925
BCC Approval Date: TBD
Estimated Completion of PD&E Study: Summer 2024
Public Outreach Meeting: TBD 2025
Estimated Design Completion: 2027
Estimated Substantial Completion Date: TBD



Milestones/Challenges To Date: 01/06/2026

- The FL Legislature approved a 4B budget for the "Moving Florida Forward" Project. This project will construct a new alignment of SR29 as a 4-lane divided roadway with drainage improvements on the corridor to serve as a loop around downtown Immokalee area. FDOT's Environmental Manager attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd update with video presentation www.SR29Collier.com. In person public meeting was on 4/18/24 & online 4/23/24 <https://bitly.ws/3fFYL>.
- 7/16/24 FDOT PM presented update to the East of 951 Ad Hoc Advisory Board.
- The PD&E Study commenced in the Summer of 2007 and received approval from the FDOT Office of Environmental Management on 6/19/24 (cost of \$4,551.635).
- 06/18/25 Loop Road construction is tracking to start in 2027.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 100% |
| Design | 40% |
| Construction | 0% |

District #: 5

Project #: CC 23-8155

Project Sponsor: FDOT

Project Manager: Shannon Bassett

Monitoring Project for Community's Awareness

Project Scope: This federal funded local agency program (LAP) project is intended to install sidewalks and improve drainage on a portion of Carson Road.

Construction Budget: \$1,414,943.50

Engineer of Record: Joshua Hildebrand, P.E., Johnson Engineering

Contractor: Marquee Development, Inc.

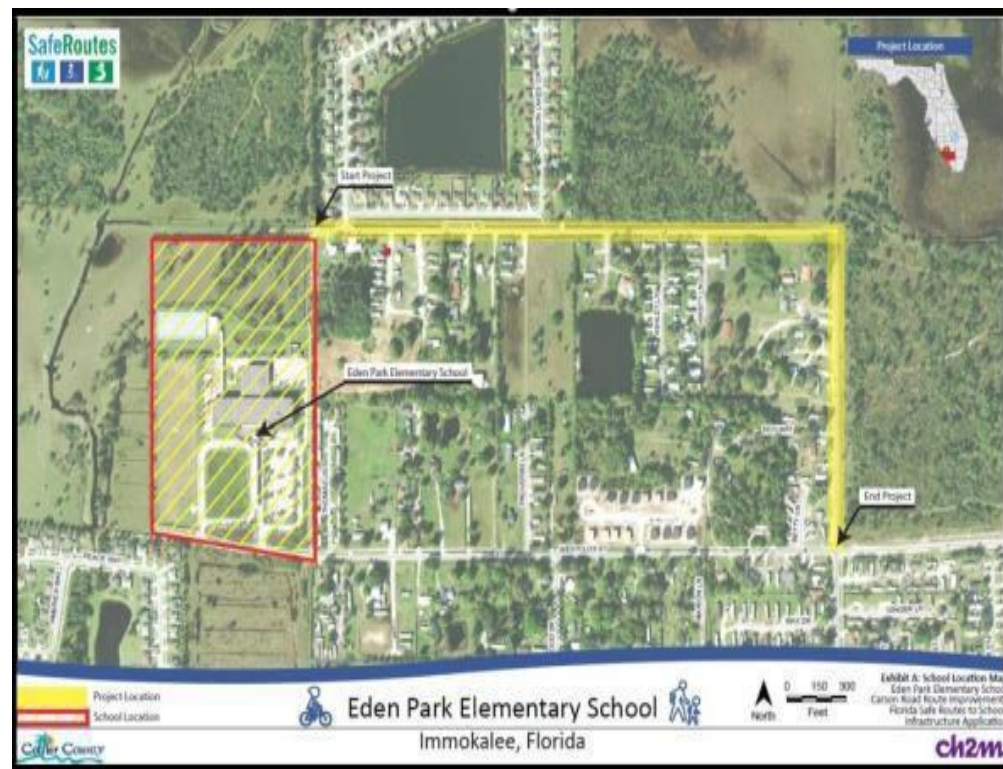
Owner's Representative (CEI): Jared Thompson, EXP

NTP: 04/28/25

Stop Work Notice: 10/15/25 (19 days)

Resume Work Notice: 11/3/25

Estimated Final Completion Date: 05/7/26



Milestones/Challenges To Date: 01/06/2026

- The BCC Approved the Construction Agreement (LAP) #23-8155 on 02/27/24, 16E4.
- Construction Progress Meetings are held bi-weekly. Meeting #12 was held on-site and virtually on 12/16/25. Next Progress Meeting is scheduled for 1.13.26.
- Progress (% Time): 57% as of 12/16/25.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement | 100% |
| Design | 100% |
| Construction | 57% |

Project Manager Field Observations November 10, 2025

A recap of the MSTU Walking Tour on November 12, 2025, with attendees: Armando Yzaguirre, Roland Colon, Jr., Maria Rodriguez, and Yvonne Blair. The next Walking Tour was scheduled for Monday, December 8, 2025, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.



11.10.25

Overview:

Beautification Area Improvements:

1) First Street Zocalo Plaza/Landscape Maintenance



11.10.25



A&M: A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

2) Improvements on Main Street (between 1st and 9th)

A&M: A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1st Street and 9th Street on a quarterly basis.

Main Street: The corridor on W. Main Street between 1st Street and 9th Street was overall satisfactory with some homeless presence.





Subcontractor, Webber, erected barricades on the parking lot next to the cemetery to stop vehicles crossing the sidewalk and curb to access Main Street and are to repair a serious trip hazard near the crosswalk at Mr. Taco location.



Project Manager Field Observations December 8, 2025

A recap of the MSTU Walking Tour on December 8, 2025, with attendees: Armando Yzaguirre, Scott Pickens, Joseph Mucha, and Yvonne Blair. The next Walking Tour was scheduled for Monday, January 12, 2026, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.



Overview:

Beautification Area Improvements:

1) *First Street Zocalo Plaza/Landscape Maintenance*



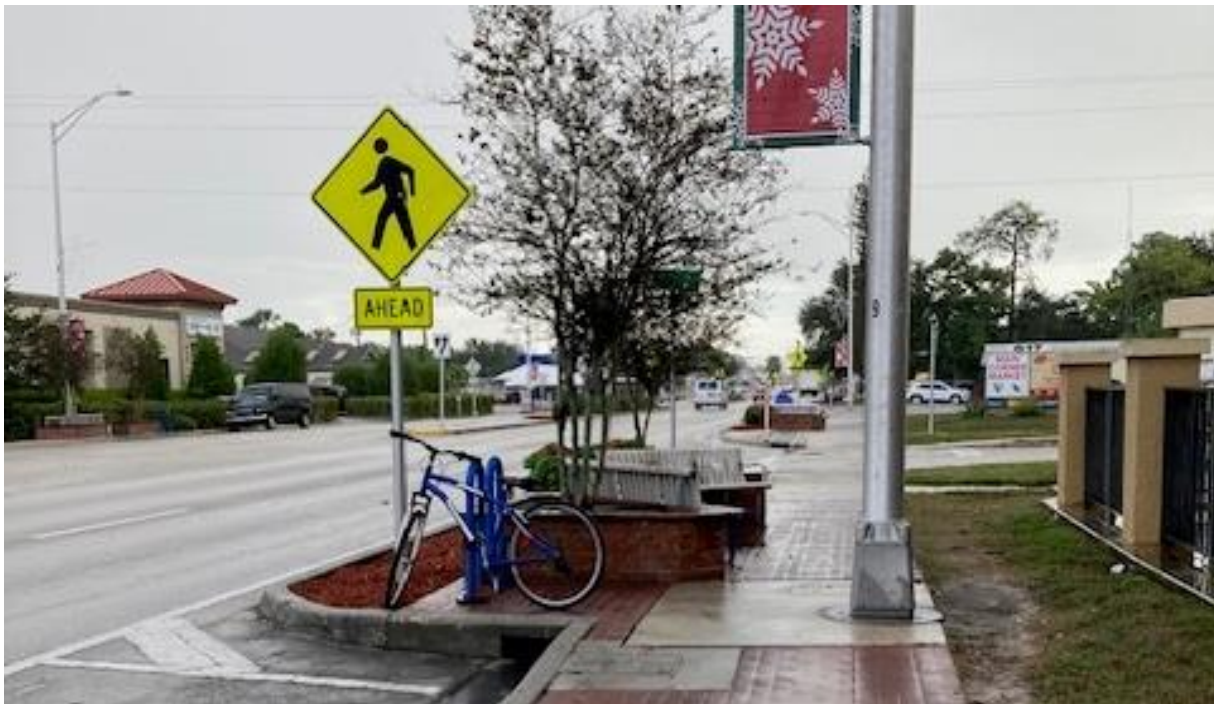
A&M: A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

2) Improvements on Main Street (between 1st and 9th)

A&M: A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1st Street and 9th Street on a quarterly basis.

Main Street: The corridor on W. Main Street between 1st Street and 9th Street was satisfactory with some pooling of rain water.







Project Manager Field Observations January 12, 2026

A recap of the MSTU Walking Tour on January 12, 2026, with attendees: Armando Yzaguirre, Scott Pickens, Joseph Mucha, and Yvonne Blair. The next Walking Tour was scheduled for Monday, February 9, 2026, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.



Overview:

Beautification Area Improvements:

1) *First Street Zocalo Plaza/Landscape Maintenance*





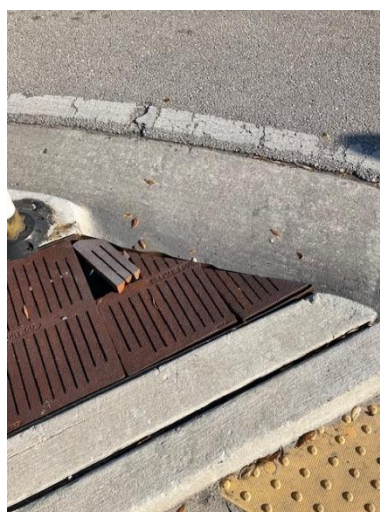
A&M: A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

2) Improvements on Main Street (between 1st and 9th)

A&M: A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1st Street and 9th Street on a quarterly basis.

Main Street: The corridor on W. Main Street between 1st Street and 9th Street was satisfactory.





Upcoming Community Events

Updated 01/13/2026

Bicycle & Pedestrian Advisory Committee (BPAC) Meeting

Date: 01/20/2026 at 9:00 a.m.

Location: Collier County Government Center, Admin. Bldg. F, IT Training Room, 5th Floor
3299 Tamiami Trail East., Naples, FL 34112

For more information call: 239.252.5814

Collier County Public School (CCPS) Board Meeting

Date: 01/20/2026 at 4:30 p.m.

Location: Dr. Martin Luther King Jr. Administrative Center/ Live Online
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

Immokalee Water and Sewer District (IWSD) Board of Commissioners Meeting

Date: 01/21/2026 at 3:30 p.m.

Location: Immokalee Water and Sewer District
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630

Aztec Dancers: A Living Tradition by Lisette Morales Closing Reception

Date: 01/24/2026 from 10:00 a.m. to 12:00 p.m.

Location: Immokalee Pioneer Museum at Roberts Ranch
1215 Roberts Ave., Immokalee, FL 34142

For more information contact: 239.252.2611

Collier County Board of County Commissioners (BCC) Meeting

Date: 01/27/2026 at 9:00 a.m.

Location: Board of County Collier Commissioners Chambers, 3rd floor, Collier County Government Center
3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>

2026 Homeless PIT Count

Date: 01/29/2026 at 9:00 a.m.

Location: 211 S. 9th Street., Immokalee, FL 34142

For more information call: 239.263.9363

Immokalee Eastern Chamber of Commerce

Rise & Shine Eastern Networking Breakfast Meeting

Date: 02/04/2026 at 9:00 a.m.

Location: Immokalee Technical College
508 North 9th Street, Immokalee, FL 34142

Collier County Public School (CCPS) Board Meeting

Date: 02/04/2026 at 8:30 a.m.

Location: Dr. Martin Luther King Jr. Administrative Center/ Live Online
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

Collier County Board of County Commissioners (BCC) Meeting

Date: 02/10/2026 at 9:00 a.m.

Location: Board of County Collier Commissioners Chambers, 3rd floor, Collier County Government Center
3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>

Immokalee Interagency Council

Date: 02/11/2026 at 11:30 a.m. – 1:00 p.m.

Location: Immokalee Community Park
321 North 1st Street, Immokalee, FL 34142

Website: www.Immokaleeinteragency.org

Bicycle & Pedestrian Advisory Committee (BPAC) Meeting

Date: 02/17/2026 at 9:00 a.m.

Location: Collier County Government Center, Admin. Bldg. F, IT Training Room, 5th Floor
3299 Tamiami Trail East., Naples, FL 34112

For more information call: 239.252.5814

Immokalee Water and Sewer District (IWSD) Board of Commissioners Meeting

Date: 02/18/2026 at 3:30 p.m.

Location: Immokalee Water and Sewer District
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630

Immokalee Fire Control District – Board of Fire Commissioners Meeting

Date: 02/19/2026 at 3:00 p.m.

Location: IFCD Headquarters (Fire Station 32) / Live Online
5368 Useppa Drive, Ave Maria, FL 34142

For more information call: 239.657.2111

Join Live Online: <https://www.immfire.com/view-live-meeting>

If you have a community event you would like us to add to the list or a correction that needs to be made, please send to Yuridia.Zaragoza@collier.gov or call at 239-867-0025

2026 Public Meeting Calendar **DRAFT** for the Immokalee Community Redevelopment Advisory Board

ICRAB Meeting Calendar 2026

| Dates/Times | Locations | Phone Number |
|--------------------------------------|--|--------------|
| January 21 st @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| February 18 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| March 18 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| April 15 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| May 20 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| June 17 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| July 15 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| August 19 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| September 16 @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| October 14 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| November 18 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |
| December 9 th @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street* | 239-867-0025 |

Budget Workshop 2026

| Dates/Times | Locations | Phone Number |
|----------------|---|--------------|
| TBD @9:00 a.m. | Hybrid Remote Public Meeting * 321 N 1 st Street * | 239-867-0025 |

Please contact the CRA with any questions (239) 867-0025

Updated December 4, 2025

ICRAB * Hybrid & In-Person (Immokalee Community Park, 321 N 1st Street, Immokalee, FL 34142)

Budget Workshop *Hybrid

No Meeting Scheduled

*Hybrid Remote Public Meeting

Some Advisory Board Members and staff will be appearing virtually, with some present in person. The public may attend either virtually or in person. Space will be limited.

www.ImmokaleeCRA.com

750 South 5th Street, Immokalee, FL 34142
239-867-0025

A&M PROPERTY MAINTENANCE, LLC
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: February 2026

Week Ending

| WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street. | | 2/7/2026 | 2/14/2026 | 2/21/2026 | 2/28/2026 |
|---|--|-----------------|------------------|------------------|------------------|
| Item | Description | | | | |
| 1 | Pre-Service Cleaning | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 2 | Mowing & Edging - Multiple Medians | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 3 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 4 | Weeding - Medians - Hand & Chemical | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 5 | General Site Trimming & Pruning - Medians | 2/7/2026 | n/a | n/a | n/a |
| 6 | Post-Service Cleaning - All Areas | 2/5/2026 | 2/12/2026 | 2/19/2026 | 2/26/2026 |
| 7 | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash | n/a | 2/12/2026 | n/a | n/a |
| 8 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 9 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 10 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 11 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 12 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 13 | Irrigation System Inspection & Wet-Check | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area). | | 2/7/2026 | 2/14/2026 | 2/21/2026 | 2/28/2026 |
| Item | Description | | | | |
| 14 | Pre-Service Cleaning | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 15 | Mowing & Edging - Multiple Medians | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 16 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 17 | Weeding - Medians - Hand & Chemical | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 18 | General Site Trimming & Pruning - | 2/7/2026 | n/a | n/a | n/a |
| 19 | Post-Service Cleaning - All Areas | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 20 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 21 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 22 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 23 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 24 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a |
| 25 | Irrigation System Inspection & Wet-Check | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet. | | 2/7/2026 | 2/14/2026 | 2/21/2026 | 2/28/2026 |
| Item | Description | | | | |
| 26 | Pre-Service Cleaning | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 27 | Mowing & Edging - (No Medians) | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 28 | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 29 | Weeding - Hand & Chemical | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 30 | General Site Trimming & Pruning | 2/7/2026 | n/a | n/a | n/a |
| 31 | Post-Service Cleaning - All Areas | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 32 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 33 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 34 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 35 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 36 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 37 | Irrigation System Inspection & Wet-Check | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St. | | 2/7/2026 | 2/14/2026 | 2/21/2026 | 2/28/2026 |
| Item | Description | | | | |
| 38 | Pre-Service Cleaning | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 39 | Mowing & Edging - (No Medians) | n/a | 2/11/2026 | n/a | 2/25/2026 |
| 40 | Weeding - Hand & Chemical | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 41 | General Site Trimming & Pruning | 2/7/2026 | n/a | n/a | n/a |
| 42 | Post-Service Cleaning - All Areas | 2/4/2026 | 2/11/2026 | 2/18/2026 | 2/25/2026 |
| 43 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 44 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 45 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 46 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 47 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a |
| 48 | Irrigation System Inspection & Wet-Check | n/a | n/a | n/a | n/a |

A&M PROPERTY MAINTENANCE, LLC
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: January 2026

Week Ending

| WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street. | | 1/3/2026 | 1/10/2026 | 1/17/2026 | 1/24/2026 | 1/31/2026 |
|---|--|-----------------|------------------|------------------|------------------|------------------|
| Item | Description | | | | | |
| 1 | Pre-Service Cleaning | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 2 | Mowing & Edging - Multiple Medians | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 3 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 4 | Weeding - Medians - Hand & Chemical | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 5 | General Site Trimming & Pruning - Medians | 1/3/2026 | n/a | n/a | n/a | n/a |
| 6 | Post-Service Cleaning - All Areas | 1/1/2026 | 1/8/2026 | 1/15/2026 | 1/22/2026 | 1/29/2026 |
| 7 | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash | n/a | 1/8/2026 | n/a | n/a | n/a |
| 8 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 9 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 10 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 11 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 12 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 13 | Irrigation System Inspection & Wet-Check | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area). | | 1/3/2026 | 1/10/2026 | 1/17/2026 | 1/24/2026 | 1/31/2026 |
| Item | Description | | | | | |
| 14 | Pre-Service Cleaning | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 15 | Mowing & Edging - Multiple Medians | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 16 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 17 | Weeding - Medians - Hand & Chemical | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 18 | General Site Trimming & Pruning - | 1/3/2026 | n/a | n/a | n/a | n/a |
| 19 | Post-Service Cleaning - All Areas | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 20 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 21 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 22 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 23 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 24 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 25 | Irrigation System Inspection & Wet-Check | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet. | | 1/3/2026 | 1/10/2026 | 1/17/2026 | 1/24/2026 | 1/31/2026 |
| Item | Description | | | | | |
| 26 | Pre-Service Cleaning | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 27 | Mowing & Edging - (No Medians) | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 28 | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 29 | Weeding - Hand & Chemical | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 30 | General Site Trimming & Pruning | 1/3/2026 | n/a | n/a | n/a | n/a |
| 31 | Post-Service Cleaning - All Areas | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 32 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 33 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 34 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 35 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 36 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | 1/15/2026 | n/a | n/a |
| 37 | Irrigation System Inspection & Wet-Check | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St. | | 1/3/2026 | 1/10/2026 | 1/17/2026 | 1/24/2026 | 1/31/2026 |
| Item | Description | | | | | |
| 38 | Pre-Service Cleaning | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 39 | Mowing & Edging - (No Medians) | n/a | n/a | 1/14/2026 | n/a | 1/28/2026 |
| 40 | Weeding - Hand & Chemical | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 41 | General Site Trimming & Pruning | 1/3/2026 | n/a | n/a | n/a | n/a |
| 42 | Post-Service Cleaning - All Areas | n/a | 1/7/2026 | 1/14/2026 | 1/21/2026 | 1/28/2026 |
| 43 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 44 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 45 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 46 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 47 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 48 | Irrigation System Inspection & Wet-Check | n/a | n/a | n/a | n/a | n/a |
| M. ADDITIONAL SERVICES FOR WORK AREAS | | 1/3/2026 | 1/10/2026 | 1/17/2026 | 1/24/2026 | 1/31/2026 |
| Item | Description | | | | | |
| 82 | Seasonal Banner and Holiday Decoration | 1/3/2026 | 1/10/2026 | n/a | n/a | n/a |

A&M PROPERTY MAINTENANCE, LLC
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: January 2026

| WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street. | | | | | | |
|---|--|--|------------|------------|------------|------------|
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 1 | Pre-Service Cleaning | n/a | | | | |
| 2 | Mowing & Edging - Multiple Medians | n/a | | | | |
| 3 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | | | | |
| 4 | Weeding - Medians - Hand & Chemical | n/a | | | | |
| 5 | General Site Trimming & Pruning - Medians | 1/3/2026 | | | | |
| 6 | Post-Service Cleaning - All Areas | 1/1/2026 | | | | |
| 7 | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash | n/a | | | | |
| 8 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 9 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 10 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 11 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 12 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 13 | Irrigation System Inspection & Wet-Check | n/a | | | | |
| WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area). | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 14 | Pre-Service Cleaning | n/a | | | | |
| 15 | Mowing & Edging - Multiple Medians | n/a | | | | |
| 16 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | | | | |
| 17 | Weeding - Medians - Hand & Chemical | n/a | | | | |
| 18 | General Site Trimming & Pruning | 1/3/2026 | | | | |
| 19 | Post-Service Cleaning - All Areas | n/a | | | | |
| 20 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 21 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 22 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 23 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 24 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | | | | |
| 25 | Irrigation System Inspection & Wet-Check | n/a | | | | |
| WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet. | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 26 | Pre-Service Cleaning | n/a | | | | |
| 27 | Mowing & Edging - (No Medians) | n/a | | | | |
| 28 | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly) | n/a | | | | |
| 29 | Weeding - Hand & Chemical | n/a | | | | |
| 30 | General Site Trimming & Pruning (Biweekly) | 1/3/2026 | | | | |
| 31 | Post-Service Cleaning - All Areas | n/a | | | | |
| 32 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | | | | |
| 33 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | | | | |
| 34 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | | | | |
| 35 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | | | | |
| 36 | Turf: Herbicides, applied to total area as needed per Month | n/a | | | | |
| 37 | Irrigation System Inspection & Wet-Check | n/a | | | | |
| WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St. | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 38 | Pre-Service Cleaning | n/a | | | | |
| 39 | Mowing & Edging - (No Medians) | n/a | | | | |
| 40 | Weeding - Hand & Chemical | n/a | | | | |
| 41 | General Site Trimming & Pruning | 1/3/2026 | | | | |
| 42 | Post-Service Cleaning - All Areas | n/a | | | | |
| 43 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | | | | |
| 44 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | | | | |
| 45 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | | | | |
| 46 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | | | | |
| 47 | Turf: Herbicides, applied to total area as needed per Month | n/a | | | | |
| 48 | Irrigation System Inspection & Wet-Check | n/a | | | | |
| M. ADDITIONAL SERVICES FOR WORK AREAS | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #3 | Service #3 |
| 82 | Seasonal Banner and Holiday Decoration | n/a | | | | |
| INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT | | APPROVED ESTIMATES- IN PROGRESS | | | | |
| | | | | | | |
| | | ESTIMATES PENDING APPROVAL | | | | |
| | | | | | | |

A&M PROPERTY MAINTENANCE, LLC
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: December 2025

| WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street. | | | | | | |
|--|--|---------------------------------|------------|------------|------------|------------|
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 1 | Pre-Service Cleaning | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 2 | Mowing & Edging - Multiple Medians | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 3 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 4 | Weeding - Medians - Hand & Chemical | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 5 | General Site Trimming & Pruning - Medians | 12/6/2025 | n/a | n/a | n/a | n/a |
| 6 | Post-Service Cleaning - All Areas | 12/4/2025 | 12/11/2025 | 12/18/2025 | 12/25/2025 | n/a |
| 7 | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash | n/a | 12/11/2025 | n/a | n/a | n/a |
| 8 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 9 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 10 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 11 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 12 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 13 | Irrigation System Inspection & Wet-Check | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area). | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 14 | Pre-Service Cleaning | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 15 | Mowing & Edging - Multiple Medians | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 16 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 17 | Weeding - Medians - Hand & Chemical | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 18 | General Site Trimming & Pruning | 12/6/2025 | n/a | n/a | n/a | n/a |
| 19 | Post-Service Cleaning - All Areas | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 20 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 21 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 22 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 23 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 24 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 25 | Irrigation System Inspection & Wet-Check | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet. | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 26 | Pre-Service Cleaning | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 27 | Mowing & Edging - (No Medians) | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 28 | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly) | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 29 | Weeding - Hand & Chemical | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 30 | General Site Trimming & Pruning (Biweekly) | 12/6/2025 | n/a | n/a | n/a | n/a |
| 31 | Post-Service Cleaning - All Areas | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 32 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 33 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 34 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 35 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 36 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 37 | Irrigation System Inspection & Wet-Check | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St. | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 38 | Pre-Service Cleaning | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 39 | Mowing & Edging - (No Medians) | 12/3/2025 | n/a | 12/17/2025 | n/a | 12/31/2025 |
| 40 | Weeding - Hand & Chemical | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 41 | General Site Trimming & Pruning | 12/6/2025 | n/a | n/a | n/a | n/a |
| 42 | Post-Service Cleaning - All Areas | 12/3/2025 | 12/10/2025 | 12/17/2025 | 12/24/2025 | 12/31/2025 |
| 43 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 44 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 45 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 46 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 47 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 48 | Irrigation System Inspection & Wet-Check | n/a | n/a | n/a | n/a | n/a |
| M. ADDITIONAL SERVICES FOR WORK AREAS | | | | | | |
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 81 | Brick Pavers & Stamped Concrete | 12/6/2025 | n/a | n/a | n/a | n/a |
| 82 | Sidewalks | 12/6/2025 | n/a | n/a | n/a | n/a |
| 83 | Sign Faces *** | 12/6/2025 | n/a | n/a | n/a | n/a |
| INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT | | APPROVED ESTIMATES- IN PROGRESS | | | | |
| INV# IMMINC - 201 EST# 1724 Remove streetlight Pole and Fallen Tree | | ESTIMATES PENDING APPROVAL | | | | |
| INV# IMMINC - 202 EST# 1715 Install Poinsettia | | | | | | |
| INV# IMMINC - 203 EST# 1733 Immokalee MSTU Roadway - Zocalo Park - Repair Pavers | | | | | | |
| INV# IMMINC - 204 EST# 1734 Immokalee MSTU Roadway - Zocalo Park - Clean-up Trash | | | | | | |
| INV# IMMINC - 205 EST# 1735 Immokalee MSTU Roadway - Zocalo Park - Replace GFI | | | | | | |
| INV# IMMINC - 206 EST# 1736 Immokalee MSTU Roadway - Zocalo Park - Replace Timer | | | | | | |

A&M PROPERTY MAINTENANCE, LLC
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: November 2025

| WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street. | | | | | | |
|---|--|------------|------------|------------|------------|------------|
| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
| 1 | Pre-Service Cleaning | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 2 | Mowing & Edging - Multiple Medians | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 3 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 4 | Weeding - Medians - Hand & Chemical | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 5 | General Site Trimming & Pruning - Medians | 11/1/2025 | n/a | n/a | n/a | n/a |
| 6 | Post-Service Cleaning - All Areas | n/a | 11/6/2025 | 11/13/2025 | 11/20/2025 | 11/27/2025 |
| 7 | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash | n/a | n/a | 11/13/2025 | n/a | n/a |
| 8 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 9 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 10 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 11 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 12 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 13 | Irrigation System Inspection & Wet-Check | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |

WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).

| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|--|------------|------------|------------|------------|------------|
| 14 | Pre-Service Cleaning | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 15 | Mowing & Edging - Multiple Medians | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 16 | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 17 | Weeding - Medians - Hand & Chemical | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 18 | General Site Trimming & Pruning | 11/1/2025 | n/a | n/a | n/a | n/a |
| 19 | Post-Service Cleaning - All Areas | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 20 | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 21 | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 22 | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 23 | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 24 | Turf: Herbicides, applied to total roadway and areas as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 25 | Irrigation System Inspection & Wet-Check | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |

WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.

| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|---|------------|------------|------------|------------|------------|
| 26 | Pre-Service Cleaning | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 27 | Mowing & Edging - (No Medians) | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 28 | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly) | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 29 | Weeding - Hand & Chemical | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 30 | General Site Trimming & Pruning (Biweekly) | 11/1/2025 | n/a | n/a | n/a | n/a |
| 31 | Post-Service Cleaning - All Areas | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 32 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 33 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 34 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 35 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 36 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | 11/18/2025 | n/a |
| 37 | Irrigation System Inspection & Wet-Check | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |

WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.

| Item | Description | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|---|------------|------------|------------|------------|------------|
| 38 | Pre-Service Cleaning | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 39 | Mowing & Edging - (No Medians) | n/a | 11/5/2025 | n/a | 11/19/2025 | n/a |
| 40 | Weeding - Hand & Chemical | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 41 | General Site Trimming & Pruning | 11/1/2025 | n/a | n/a | n/a | n/a |
| 42 | Post-Service Cleaning - All Areas | n/a | 11/5/2025 | 11/12/2025 | 11/19/2025 | 11/26/2025 |
| 43 | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 44 | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 45 | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 46 | Turf: Insecticides & Fungicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 47 | Turf: Herbicides, applied to total area as needed per Month | n/a | n/a | n/a | n/a | n/a |
| 48 | Irrigation System Inspection & Wet-Check | n/a | n/a | n/a | n/a | n/a |

M. ADDITIONAL SERVICES FOR WORK AREAS

| Item | Description | Service #1 | Service #2 | Service #3 | Service #3 | Service #3 |
|------|---|------------|------------|------------|------------|------------|
| 64 | Virginia Live Oak | n/a | n/a | n/a | n/a | 11/29/2025 |
| 69 | Hopi Crape Myrtle | n/a | n/a | n/a | n/a | 11/29/2025 |
| 73 | Sabal Palm / Cabbage Palm | n/a | n/a | n/a | n/a | 11/29/2025 |
| 76 | Application labor-only rate (County supplied mulch) | n/a | n/a | n/a | n/a | 11/29/2025 |
| 82 | Seasonal Banners | n/a | n/a | n/a | n/a | 11/29/2025 |

INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT

| APPROVED ESTIMATES- IN PROGRESS | |
|---|---|
| INV# IMMINCZ - 003 EST# 1712 Zocalo Park - Christmas - \$1,720.00 | EST#1715 - Immokalee MSTU Roadway Landscape/Monument - \$212.80 |
| ESTIMATES PENDING APPROVAL | |
| | |

January 2026 Development Update

Please Note: Projects with *and highlight have been updated since the last report
Yellow highlight indicates old project with recent activity; **Blue highlight** indicates new project;
Red highlight indicates Live Local project

Zoning Petitions

1. **Beraca Baptist Church (CU): PL20250014576***

Location: 905 Roberts Ave W (formerly the Roberts Center Community Center)
 Current Zoning: RSF-3 with ST/W-4 Wellfield Protection and Airport Overlays
 Owner: Beraca Baptist Church, Inc.
 Status: Pre app meeting scheduled for 1/20/2026.

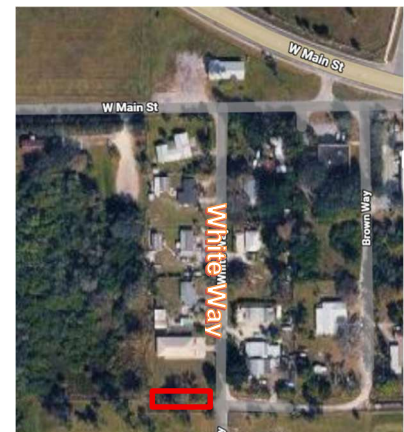
Applicant requests conditional use approval for a proposed church in an RSF-3 zoning district. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.



2. **Keith Heckman Jr (VAC): PL20250013807***

Location: 129 White Way
 Current Zoning: RMF-6-ST/W-3 and Airport Overlay
 Owner: Keith Heckman, Jr.
 Status: First applicant submittal on 11/24/2025. **Applicant submitted additional documents on 12/11/2025 in response to incomplete submittal notice.**

Request to vacate right-of-way west of intersection of White Way & Avenue B. There are no utilities located within this end of Avenue B ROW. The area to be vacated is shown in red on the aerial.



3. **Iglesia Herederos De Dios Inc. (CU): PL20250012195**

Location: Parcel ID #00057480000 (south side of Lake Trafford Rd)
 Current Zoning: A-MHO
 Owner: Iglesia Herederos De Dios Inc
 Status: Pre app meeting held on 11/19/2025.

Request for conditional use to allow a 123-seat church in the Agricultural Zoning district. Building is proposed to be 7,500 square feet. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.



4. Lilly Bass Church of God - 626 Maple Dr (AVA): PL20250012152*

Location: 626 Maple Drive
Current Zoning: VR with ST/W-1 Wellfield Protection and Airport Overlays
Owner: Lilly Bass Church of God in Unity Inc.
Status: Initial applicant submittal on 10/17/2025.
Staff issued letter approving Administrative Variance on 1/8/2026.



This project has a conditional use approved under PL20230004316 to allow a church in the RMF-6 zoning district. An administrative fence/wall waiver is requested for relief from the requirement to build a 6-foot tall masonry wall along with the required landscape buffer where the site borders residences. They would like to build a church that is integrated and welcoming to the neighborhood rather than being closed off with a perimeter wall. Staff's approval letter states: The requested administrative variance to not construct a 6-8 foot masonry fence/wall between adjacent residential uses and to instead provide landscape plantings as a buffer between residential and commercial uses is hereby approved.

5. Firehouse Doggie Daycare & Boarding (CUD): PL20250012003*

Location: 502 New Market Rd E
Current Zoning: Industrial with ST/W-1 & W-2 Wellfield Protection and Airport Overlays
Owner: GRAFIAS USA INC
Status: Pre application meeting held on 11/12/2025. First applicant submittal on 12/4/2025 with additional documents submitted on 12/16/2025.



Comparable Use Determination request for open range and caged Dog Daycare and Boarding with certified pet care specialists, and a 300 sq.ft. specialty pet store providing specialty dog supplies in the Industrial (I) zoning district.

502 New Market RD E (ZLTR): PL20250008900

Status: Applicant submitted request on 8/7/2025. Zoning Verification letter issued on 9/22/2025.

Request to verify if a Doggie Day Care & Boarding Facility is a permitted use. Staff advised the proposed animal specialty services are not explicitly permitted in the Industrial (I) district. Staff added that the Board of County Commissioners may consider allowing the Comparable Use Determination (CUD) process to apply to (I) zoned property in Nov or Dec; this would be a path forward to request the use as comparable to other permitted uses in the (I) district.

6. 3206 Lake Trafford Rd (CUD): PL20250011804*

Location: 3206 Lake Trafford Road
 Current Zoning: RCMA Immokalee MPUD with ST/W-1, W-2, W-3 & W-4 Wellfield Protection Overlay
 Owner: Redlands Christian Migrant Association, Inc.
 Status: Initial applicant submittal on 10/9/2025. Applicant submitted additional information on 10/20/2025. Staff issued first comment letter on 12/3/2025. **Second applicant submittal on 12/19/2025. Additional documents submitted on 12/22/2025.**



The Immokalee Fire District seeks a comparable use determination to allow a public safety facility.

Parcel 3 of 3206 Lake Trafford Rd (LS): PL20250014312*

Status: First applicant submittal on 12/5/2025. Staff issued first comment letter on 12/29/2025 stating a new sketch and description is needed for the remaining parcel, less the 4.23-acre parcel being split. Second applicant submittal on 12/30/2025. Lot Split Approval letter issued on 12/30/2025.

Request for a Lot Split to create a 4.23 acre parcel along Lake Trafford Road for the Fire Station.

RCMA Immokalee MPUD (SDPI): PL20250007305

Status: First applicant submittal on 6/24/25. Staff issued first comment letter on 7/28/2025. Staff issued SDPI approval letter on 8/28/2025.

Insubstantial change to revise playground fencing for the pre-school and landscape modifications.

Redlands Christian Migrant Association (RCMA) Childcare Development Center and Community Hub (SDP): PL20210001073

Status: SDP approved 12/20/2022.

The proposed RCMA childcare center and community hub consists of childcare classrooms, area office, and playground. The development will accommodate 234 children and 30 employees.

Approximately 8 acres are designated for housing. Q. Grady Minor presented updated plans for the RCMA Immokalee MPUD (PL20200001827) at the CRA June 16, 2021, Board Meeting. The PUD rezoning was approved for the 62-acre project on 10/26/2021 by Ord. 2021-38. RCMA is reviewing partnership options for the development of the recreational fields with Collier County. Construction started in March 2023 and Lipman Family Farms, a long-time supporter of RCMA, made a \$3 million donation to the organization; the largest donation Lipman has ever made to any one organization. The ground-breaking for the new campus was held on May 25, 2023. When completed, the \$16.4 million campus will feature two new child development centers, a community center, two soccer fields and a new charter school.

7. Immokalee Community Campus (PUDZ) (Catholic Charities): PL20240000390

Location: 909 and 917 W. Main Street, and 107 S. 9th Street

Current Zoning: C-4 MSOSD & RMF-6 with ST/W-3 & W-4 Wellfield Protection and Airport Overlays
 Owner: Catholic Charities Diocese of Venice Inc.

Status: First applicant submittal on 5/20/2024. Staff issued first comment letter on 6/27/2024. NIM held on 11/18/2024. Second applicant submittal on 12/4/2024. Staff issued second comment letter on 1/10/2025. Consultant Bowman presented at CRA Board meeting on 3/19/2025. Third applicant submittal on 4/28/2025. Staff issued third comment letter on 6/3/2025.

Rezone from C-4 – MSOSD Overlay and RMF-6 to a Mixed Use Planned Development (MPUD) to allow 100 multifamily dwelling units (± 14 dwelling units per acre); and up to 91,300 square feet of gross floor area of limited C-4 Commercial Intermediate District uses. As part of the 91,300 square feet of commercial uses, the MPUD shall include a community center a minimum of 28,000 square feet in size; a medical clinic and associated medical uses a minimum of 25,000 square feet; and retail/commercial uses a minimum of 10,300 square feet. At the March 19th meeting, the CRA board unanimously voted to support the project, contingent on compliance with all applicable County regulations. This project directly supports a key objective of the Immokalee Community Redevelopment Area Plan—providing decent, safe housing and vital community services. The proposed development will strengthen Immokalee's housing stock while introducing essential services and economic opportunities that enhance quality of life.



Development Review Petitions

8. Healthcare Network of Southwest Florida Immokalee-Building Expansion (SDPI): PL20250014359*

Location: 1454 Madison Ave W
 Current Zoning: PUD with ST/W-4 Wellfield Protection and Airport Overlays
 Owner: Collier Health Services Inc.
 Status: First applicant submittal on 12/8/2025. Staff issued first review comment letter on 1/13/2026.

Request for an Insubstantial Change to SDP 91-78 to add a trench drain and yard drains to the existing covered entrance along with replacing the asphalt. The project will also add two double electric vehicle charging stations.



9. Pathways Early Learning Center, Immokalee (SDPA): PL20250013852*

Location: 415 Colorado Ave
 Current Zoning: VR – CU “2” with ST/W-4 Wellfield Protection and Airport Overlays
 Owner: Immokalee Child Care Center Inc
 Status: Pre-app meeting held on 1/6/2026.

Request to amend the approved Site Development Plan to add 2 temporary modular classrooms.

Pathways Early Learning Center, Immokalee (SDPI): PL20250009765

Status: First applicant submittal on 8/29/2025. Staff issued first comment letter on 9/22/2025. Second applicant submittal on 9/22/2025. SDPI Approval letter issued on 10/3/2025.

Request for an insubstantial change to install new playground equipment and shade structures at the child development center previously approved SDP 91-140. The improvements include age – appropriate play structures and fabric shade coverings to enhance safety and comfort in outdoor play areas. All installations will comply with safety and accessibility standards. The work remains within the scope of the original SDP approval and does not alter site layout, building footprints, or access.



10. Commercial Plaza (SIP): PL20250014409*

Location: 507 W Main St

Current Zoning: C-4-MSOSD and Airport Overlay

Owner: 507 W Main Investments LLC

Status: Pre-app meeting waived, first applicant submittal on 12/12/2025.

Site Improvement Plan is required to remove and replace +/-11,900 square feet of asphalt. Strip, rock, and pave the existing parking lot plus an additional grass area to be excavated, restriping 26 single stalls, and adding 2 ADA stalls. No change proposed to existing drainage or water flow, as current site elevations will be maintained.



Commercial Plaza (SIPI): PL20250013269*

Status: First applicant submittal on 11/25/2025. Staff issued an incomplete submittal letter on 11/20/2025. **Application withdrawn as of 12/31/2025 - See SIP above.**

The applicant seeks a Site Development Plan Insubstantial Change to remove and replace +/-11,900 square feet of asphalt. The existing damaged asphalt will be saw-cut and excavated to a depth of 1.5 inches. All debris will be removed and disposed of at an approved facility. The sub-grade will be mechanically compacted to an unyielding condition, and a tack coat will be applied to ensure proper adhesion. Hot Mix Asphalt will then be installed and compacted to a finished thickness of 1.5 inches. No change proposed to existing drainage or water flow, as current site elevations will be maintained. The layout will also include restriping of 26 single stalls and the addition of 2 ADA-compliant stalls.

11. Immokalee Fair Housing Alliance Phase 2 (SAP): PL20250012633

Location: 2070 Corazon De La Comunidad Cir

Current Zoning: Immokalee Fair Housing Alliance Inc.

RPUD (Ord. 2020-23) with Airport Overlay

Owner: Immokalee Fair Housing Alliance Inc.

Status: First applicant submittal on 10/29/2025. Acceptance letter issued on 11/24/2025. Under construction.

Site Acceptance for completion of second phase of developing low income multi-family residential development for migrant workers on Lake Trafford Road. Three buildings are complete. Final project will include 8 buildings (128 units) and community educational / laundry building and associated drainage, utility, pavement and landscape improvements. The units include two- and three-bedroom apartments ranging from approximately 750 to 950 square feet. Land clearing for the site began in September 2021. IFHA has partnered with The Shelter for Abused Women & Children to reserve 16 apartments for program graduates. The second building, which will house individuals from this partnership, is expected to break ground soon. In response to this development, IFHA has amended its construction phasing plan to prioritize the installation of a children's playground. They have initiated a fundraising effort to support this amenity. At the April 9, 2024, Board of County Commissioners (BCC) meeting, the Board approved an Immokalee Impact Fee Installment Payment Plan Agreement with IFHA. This agreement allows \$195,160.96 in impact fees to be paid over 30 years as a special assessment for the 16 affordable multi-family rental units within the IFHA Residential Planned Unit Development (RPUD). Link to [IFHA Wink News story](https://www.ifha.info/) For more information, please visit <http://www.ifha.info/>.



12. 7 Eleven #41287 Immokalee (SDPI): PL20250012050

Location: 920 W Main St.

Current Zoning: CPUD- MSOSD with ST/W-3 Wellfield Protection and Airport Overlays

Owner: CJC RESPONSIVE, LLC

Status: Initial applicant submittal on 10/16/2025. Staff issued first comment letter on 11/1/2025 with stormwater and zoning comments.

The PUD for the 7 Eleven gas station was approved under Ordinance 2021-22 (PL2020000756) and included 2 commitments related to stormwater. It was determined in PUD monitoring that Commitment B: All stormwater inlets must include the installation and maintenance of a hooded outfall to prevent petroleum hydrocarbons from entering the stormwater management system, was not addressed during site development permitting. Applicant is proposing filter inserts to be inserted to existing inlets in order to meet the intent of Commitment B.



13. ALDI - #0751 Renovation (SDPI): PL20250011750

Location: 1602 Lake Trafford Rd

Current Zoning: C-3 & C-4 SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Royal Consolidated Props, Inc.

Status: Initial applicant submittal on 10/08/2025 incomplete, missing architectural plans to complete submittal. Applicant submitted architectural plans on 10/31/2025. Staff issued an incomplete submittal on 11/7/2025 for contents missing on site plan. Application cancelled as of 11/12/2025.

Request for an Insubstantial Change to improve the existing Winn Dixie with updated façade, painting and signage.



14. Taco Bell – Immokalee SR 29 & Lake Trafford Rd (SDP): PL20250005501

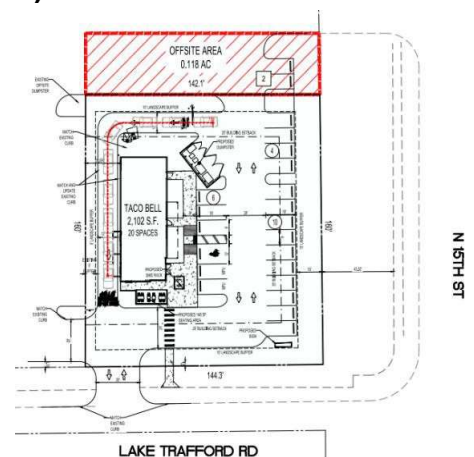
Location: 1101 N 15th St./SR 29 (existing Wendy's at northwest corner SR 29 and Lake Trafford Road)

Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Royal Consolidated Props Inc.

Status: Pre-app meeting held on 5/27/2025.

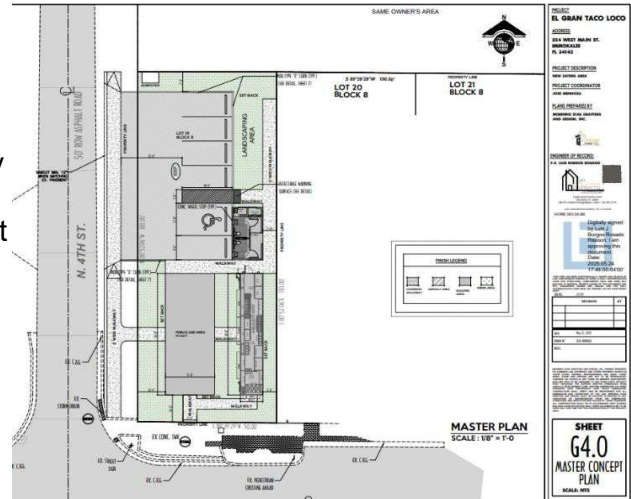
Site Development Plan to construct a 2,102-square foot Taco Bell to replace the existing Wendy's. Water & Sewer services to be reused and stormwater to be modified as necessary to accommodate the modified parking lot and improved drive through queue. The property is owned by the larger shopping center and the offsite area may be a part of the land lease to allow for an expansion of the drive through.



15. El Gran Taco Loco (SDP): PL20230008826

Location: 324 W Main St (northeast corner of Main St & North 4th Street)
 Current Zoning: C-4-MSOSD and Airport Overlay
 Owner: Mauricio Martinez
 Status: Pre-app held on 6/1/2023. Initial applicant submittal on 9/13/2024. Staff issued an incomplete letter on 9/19/2024. Applicant submitted additional documents through 7/08/2025. Staff issued first comment letter on 8/7/2025.

Request to develop a food truck/container with 795-square foot building, bathrooms, and 6 parking spaces.



16. Mendoza Housing (SDP): PL20250010328

Location: North Side of Curry Rd (00072480108)
 Current Zoning: VR with ST/W-2 Wellfield Protection Overlay
 Owner: Florentino Mendoza
 Status: Pre-application meeting held on 9/25/2025.

Request for the construction of a two-story multifamily residential building. The proposed project will be developed in two phases and will include a total of 40 units, along with supporting infrastructure such as a parking lot, drainage system, landscaping, and lighting on 10 acres.



17. Immokalee Recycle Drop-Off Center, Scale House, and Control Center (SDPA): PL20250010841

Location: 700 Stockade Rd
 Current Zoning: A-MHO and Airport Overlay
 Owner: Collier County
 Status: Pre-app meeting held on 10/8/2025.

Collier County Solid Waste Department is applying to develop a new 15,000 sq. ft. public recycle drop-off facility, scale house, and control center at the Immokalee Transfer Station.



18. Silver Strand Mine (SDP): PL20250006127

Location: 1990 Camp Keais Rd Current Zoning: A-MHO-Rural Lands Stewardship Area Overlay (RLSAO) Owner: Silver Strand III Partnership Status: Pre app meeting held on 6/24/2025.

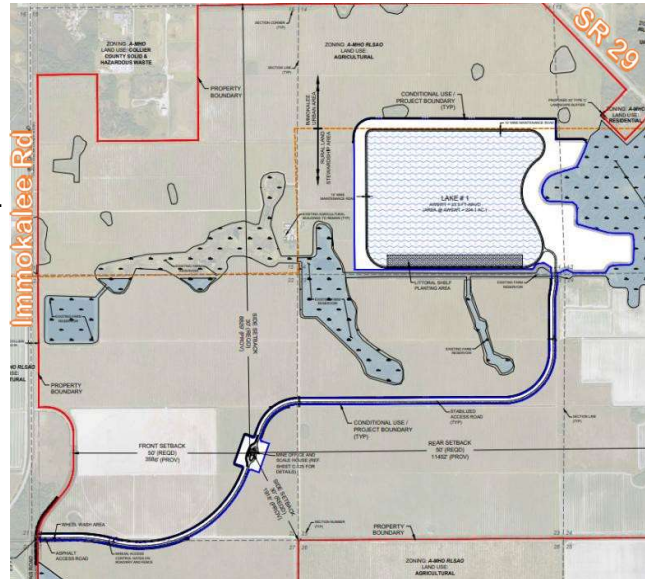
Request for a Site Development Plan for a new mine located between Immokalee Rd and SR 29.

Silver Strand Mine Variance (VA): PL20230001067*

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Variance approved by Resolution 2025-281 at the 12/9/2025 BCC meeting.

The applicant is requesting a variance for the proposed mine's landscape design, specifically to:

- Eliminate landscape buffers except where the site borders residential properties.
- Allow no paving beyond the tire wash area.
- Waive the requirement for foundation plantings around the scale house/office.
- Remove the requirement for a 7-foot-tall fence or equivalent landscaping around outdoor storage areas.



Silver Strand III (CU): PL20220001634* companion to Silver Strand Mine Variance (above) and Excavation Permit (EX): PL20230018067

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Conditional Use Resolution 2025-280 approved at the 12/9/2025 BCC meeting.

Applicant seeks conditional use approval for a commercial excavation operation on 3,938 acres.

19. Jiron Market (SIPI): PL20250008975

Location: 180 Boston Ave (El Lucero Bar) Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays Owner: Jiron, Magguiel Hevert Sebastian Jiron Status: First applicant submittal on 8/08/2025. Staff issued incomplete submittal letter on 8/20/2025.

Request for an insubstantial change to reflect use of existing building as business instead of assembly, build a fence as a buffer on rear parking adjacent to residential area, new partition wall and interior door for janitor closet, install grass as shown on site plan and paint parking stripes on existing pavement areas.



20. Park View Community Center- Results Care Physical Therapy Pain & Wellness (SDP): PL20250007253

Location: N 1st St and Broward St.(63866000003 & 63865960005) Current Zoning: C-5-FMOSD with ST/W-4 Wellfield Protection and Airport Overlays
Owner: Results Care LLC
Status: Pre-app meeting held on 7/10/2025.

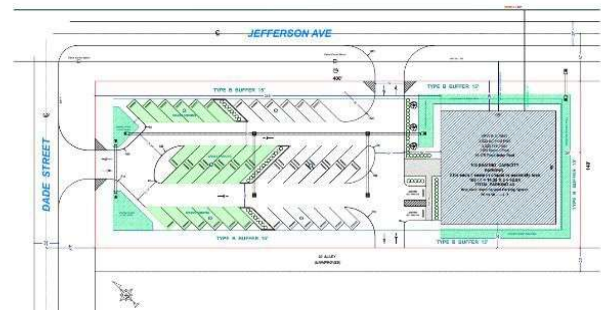
Site Development Plan for a new commercial medical facility titled Parkview Commercial Center, which will serve as the future home of Results Care Physical Therapy, Pain and Wellness Center. Our organization is a long-standing community healthcare provider in Immokalee, Florida, offering critical outpatient physical therapy and wellness services to an underserved and economically disadvantaged population.



21. Iglesia Cristiana Mana (SDP): PL20250007264

Location: Jefferson Ave and Dade St
Current Zoning: C-4 with ST/W-4 Wellfield Protection and Airport Overlays Owner: IGLESIA CRISTIANA MANA CORP
Status: Pre-app meeting held on 7/8/2025.

Request for Site Development Plan for a new 12,175-square foot church on 2 floors with seating for 100.



**Iglesia Cristiana Mana (CU):
PL20250008966**

Status: Pre-app meeting held on 9/3/2025.

Request for conditional use to allow the proposed church on the site. This will require a Neighborhood Information Meeting and final decision by Hearing Examiner.

22. Immokalee Government Center (SDPA): PL20250007757

Location: 112 S 1st St
Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays
Owner: Collier County
Status: Pre-app meeting held on 7/29/2025.

Request to amend the Site Development Plan for the construction of a new government center building south of the existing Sheriff's Office building. The proposed building size is approximately 15,000 sq. ft. The development will include parking, drive aisles, and water, sewer, and drainage infrastructure to support the development. The stormwater management system will consist of dry retention area within the existing site. The existing government center/tax collector office on the northern portion of the site will be demolished and will be used as dry retention area for the property. The total project area is +/- 7.42 acres.



23. Sainvilus Subdivision (PPL): PL20250005829*

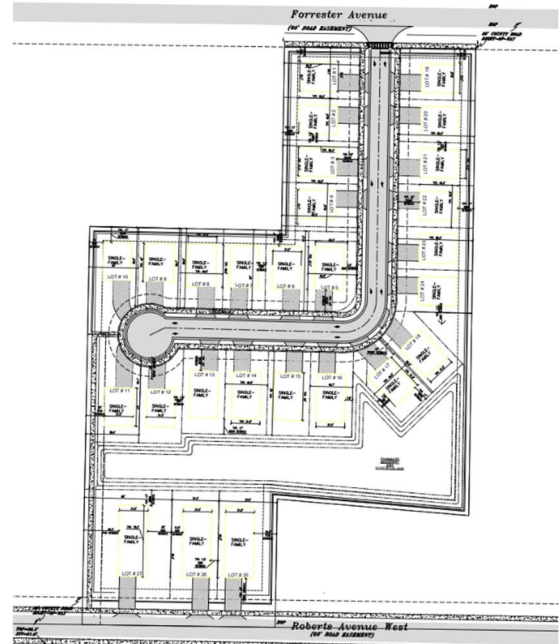
Location: 1300 Roberts Ave. W. & 1215 Forrester Ave.

Current Zoning: Sainvilus Subdivision RPUD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: SAINVILUS, JAMES & FRANCESCA L JEAN CALIXTE & ELIAMENE SAINVILUS

Status: Pre-app meeting held on 6/17/2025. First applicant submittal on 7/15/2025. Additional documents submitted on 8/14/2025. Staff issued first comment letter on 9/19/2025 with comments requesting corrections to the plat and ensuring proper access to easements, who is responsible for maintenance, changes to notes and adding a legend, revisions to drives and roadways, and others. Second applicant submittal on 11/5/2025. **Staff issued second comment letter on 12/8/2025 with addressing, county attorney, stormwater, engineering and environmental comments.**

Construction Plans and Plat for a 4.5-acre residential subdivision located at 1215 Forrester Ave. and 1300 Roberts Ave. W. The owner is proposing a new, safe, hurricane resistant, residential development of 27 single family attached (two family) homes including a new road, drainage and utility infrastructure.



Sainvilus Subdivision (PUDZ): PL20230016622

Status: First applicant submittal on 6/21/2024. Staff issued an incomplete letter on 6/28/2024.

Second applicant submittal on 9/3/2024. Staff issued second comment letter on 10/3/2024. Third applicant submittal on 10/22/2024.

Staff issued third comment letter on 11/27/2024. Canon Sandora Civil Engineering, Inc. presented to the CRA Board and held NIM on 12/11/2024. Fourth applicant submittal on 1/22/2024. Ordinance 2025-26 approved by BCC on 5/13/2025.

Rezone from RSF-3 to RPUD to allow increase from 13 units allowed per RSF-3 zoning (density of 3 units per acre) to 27 units allowed per the Medium Residential Subdistrict (density of 6 units per acre).

One deviation requested from Land Development Code (LDC) Section 6.06.01.N, which typically requires a minimum 60-foot-wide local street right-of-way. The approved deviation allows a 45-foot-wide right-of-way with 10-foot public utility easements on both sides for the internal subdivision street. There was no public opposition to the project during the planning commission process. Although a letter of support was initially discussed at a joint CRA/MSTU meeting in March 2025, the CRA Board chose not to act due to a lack of representation from the applicant and the need for clarification on the support requested. Nevertheless, the County determined the project was consistent with criteria for rezoning and deemed the deviation request reasonable for the proposed development.

24. Immokalee Sports Complex (SDPA): PL20230003411*

Location: 505 Escambia St.

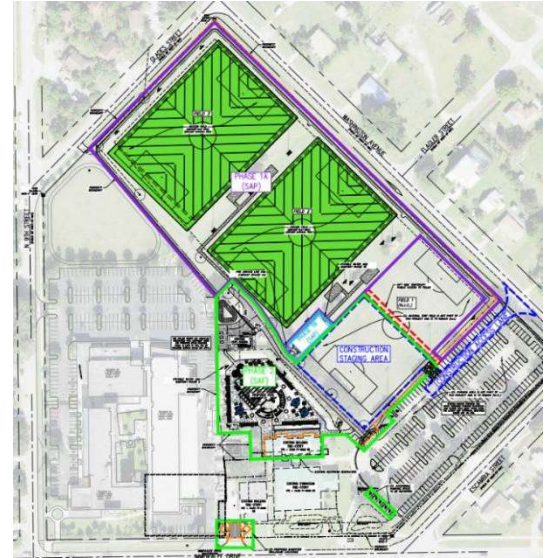
Current Zoning: P, Public Use with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Collier County c/o Real Property Management

Status: First application submittal on 5/12/2023. Staff issued first comment letter on 6/30/2023. Second application submittal on 5/7/2025. Staff issued second comment letter on 6/9/2025. Third applicant submittal on 8/29/2025. Staff issued third comment letter on 9/29/2025 with comments regarding parking summaries, location of trash enclosures, building codes and landscape buffers.

Fourth applicant submittal on 12/16/2025 with additional documents submitted on 1/14/2026.

Improvements and renovations will include on-site repairs and renovation of the competition pool and kid's activity pool and immediate surrounding pool decks, the equipment/pump building, potential soccer pitch regrading and a turf field, existing restroom facilities renovations, new restroom facilities, supporting utilities, lighting, landscape, maintenance access, parking renovations, signage and wayfinding, project stormwater outfall & stormwater management.



Immokalee Sports Complex Construction Plan Phasing (CPP): PL20250005940

Status: First applicant submittal on 5/19/2025. Staff issued an incomplete letter on 5/21/2025. Applicant submitted additional documents on 6/2/2025. Phasing Plan approved on 7/9/2025.

The Immokalee Sports Complex Site Development Plan (SDP) was originally permitted by Collier County under permit application No. SDP-93-105, and the Site Development Plan Amendment (SDPA) is currently under review, application no. PL20230003411. This request is to allow the project to install and receive partial site acceptance, as follows:

- Phase 1A – The installation and Site Acceptance Partial (SAP) of athletic fields 2 and 3; stormwater management, including the underlying field drainage and stormwater outfalls; and the fire line and associated fire hydrant. At the time this phase is anticipated to be closed out, the athletic field restroom may or may not be under construction. Therefore, public access will need to be maintained to the existing restrooms.
- Phase 1B – The installation and SAP of the athletic field restrooms, storage, pavilion and the associated potable water and sanitary utility infrastructure.
- Phase 2 – Site Acceptance Final (SAF). Installation of the aquatics facility, mechanical room and associated stormwater and utility infrastructure. Emergency fire access will be installed under this phase, as well as the internal locker room restroom renovations. Field 1 will be restored to pre-construction conditions. Installation of two (2) dumpster enclosures and restriping of existing accessible parking stalls. The construction phasing plan addresses the construction access and staging for the duration of the project. Additionally, it addresses public and emergency access to fields 2 and 3 at the completion of Phase 1A.

25. Florida Army National Guard Readiness Center Project (SDPA): PL20230000984*

Location: 165 Airpark Blvd.

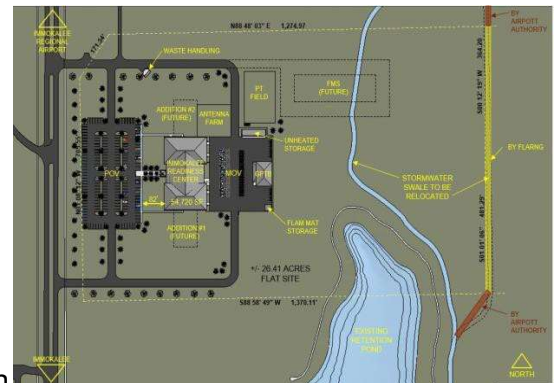
Current Zoning: Airport Operations PUD (AOPUD) with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Collier County

Status: Pre app meeting held on 2/15/2023. First applicant submittals on 10/4/2023 & 12/19/2023. First applicant submittal on 4/18/2025 and 5/16/2025, additional documents and plans submitted on 6/6/2025. Staff issued first comment letter on 7/30/2025. Second applicant submittal on 9/23/2025. Staff issued second comment letter on 10/10/2025 with comments requesting a recent survey and transportation.

Third applicant submittal on 11/4/2025. Staff issued third comment on 12/5/2025 with fire, zoning and landscape comments. Fourth applicant submittal on 12/9/2025.

This is a new construction project being proposed at the Immokalee Airport. This project will include a General-Purpose Training Bay (GPTB), all utility services, information systems, roads, walkways, curbs, gutters, storm drainage, parking areas, and site improvements. Physical security measures for anti-terrorism and force protection will be incorporated into the design to include maximum feasible standoff distances. Energy conservation measures will also be incorporated into design where feasible. On February 5, 2025, a Groundbreaking Ceremony was held for the Immokalee Readiness Center.



National Guard Readiness Center – Immokalee (EX): PL20250012906

Status: First applicant submittal on 11/5/2025.

This excavation permit is for the excavation that will occur onsite for the creation of the 100-year flood plain compensation pond for the construction a 2 story 55,000 sq ft readiness center facility to include sitework, utilities, structural MEP and exterior improvements.

National Guard Readiness Center – Immokalee (EWA): PL20250014843*

Status: First applicant submittal on 12/17/2025. Staff issued an incomplete submittal letter on 12/22/2025 noting missing affidavit of authorization and cover letter/narrative statement.

Request for Early Work Authorization for the new construction of the readiness center, including sitework, utilities, structural, mechanical, and exterior improvements.

26. Pulte Foundation - Monarca Phase 1 (SDP): PL20230009497*

Location: 2135 Westclox St; Phase 1 also connects to Carson Road

Current Zoning: PFCF/ NSV IMMOKALEE MPUD (Ord. 2023-44) with ST/W-3 and W-4 Wellfield Protection and Airport Overlays

Owner: PFCF IMMOKALEE LLC

Status: First applicant submittal on 7/1/2024. Staff issued first comment letter on 9/05/2024.

Second applicant submittal on 2/27/2025. Staff issued a second comment letter on 4/03/2025.

Third applicant submittal on 7/1/2025. Staff issued an incomplete letter on 7/22/2025. Additional documents submitted on 7/28/2025. Staff issued third comment letter on 8/28/2025. Fourth applicant submittal on 11/10/2025. Staff issued an incomplete letter on 11/19/2025 noting missing landscape plan and Opinion of Probable Cost. Additional documents submitted on 11/21/2025. **Staff issued fourth comment letter on 12/29/2025 with transportation comments.**

The Nuestra Señora de la Vivienda Community Foundation and the Pulte Family Charitable Foundation propose up to 250 single-family homes for rent and an early education center for 250 students. The foundation first presented at the CRA meeting on September 21, 2022, and again on January 18, 2023, followed by a Neighborhood Information Meeting on June 7, 2023. The project was presented to the Collier County Planning Commission on August 17, 2023, and on October 10, 2023, the Board of County Commissioners approved a rezoning ordinance for the PFCF/NSV Immokalee MPUD by Ordinance 2023-44, allowing up to 250 units (170 affordable) and an early education center on 50± acres.



The ICRA Advisory Board requested an update after receiving comments from the County. The Foundation provided updates at the ICRA Meeting on April 17, 2024. The community will be named Monarca, symbolized by the Monarch butterfly. A revised site plan includes space for oversized vehicles, and they are in discussions with a local education center about expanding into the early education center. The Foundation will not be involved in developing the 3-acre space.

Phase 1 includes 64 units, a community center, playground, stormwater management, lake, and pathway. Phases 2 or 3 will depend on Phase 1's progress and funding.

Mr. VanValin presented income and rent limits and the project timeline, emphasizing the goal of providing stable, affordable housing for low-income families. At the January meeting, Ms. Yolanda Flores spoke on the Build a Better Life program being organized by Nuestra Señora de la Vivienda Community Foundation.





27. Budget Inn Immokalee (SDP): PL20220001200

Location: 504 E Main Street (northeast corner of Jefferson Ave and E Main Street)

Current Zoning: C-5-AOSD with Airport Overlay

Owner: Shanta LLC

Status: Pre-application meeting held on 3/16/2022.

Applicant requested withdrawal of SDP application on 11/20/2025.



Budget Inn (CU): PL20220001199

Status: Approved by Hearing Examiner Decision 2024-40 on 8/7/2024.

Conditional Use approval granted to allow razing the existing 15-unit motel and constructing a 3-story hotel with 38 rooms on the 1-acre site.

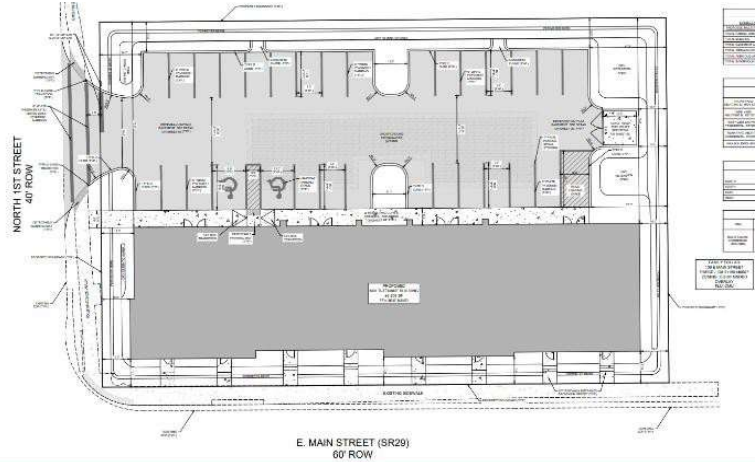
Final Actions/Letters Issued

28. A&H Invest Multi-Tenant Commercial Building (SDP): PL20250007607*

Location: 104 N 1st St (northeast corner of 1st & Main)

Current Zoning: C-5-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays Owner: A&H Invest of Immokalee Inc.

Status: Pre-app meeting held on 7/23/2025. First applicant submittal on 7/23/2025. Staff issued incomplete submittal letter on 8/1/2025 and 8/4/2025. Additional submittal documents submitted on 8/7/2025. Staff issued first comment letter on 9/3/2025. Second applicant submittal on 9/10/2025. Staff issued second comment letter on 10/10/2025 with comments on landscaping, irrigation and transportation. Third applicant submittal on 10/20/2025. Staff issued third comment letter on 12/5/2025. **SDP approval letter issued on 12/19/2025.**



Site Development Plan for a +/-8,208 SF multi-tenant commercial building, paving, grading, underground stormwater management system and utility connections to support the overall development. The project will be accessed from N. 1st Street.

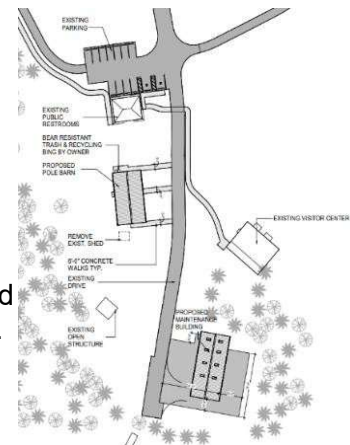
29. Pepper Ranch Preserve (SDPA): PL20250003776*

Location: 6315 Pepper Ranch Rd

Current Zoning: A-MHO

Owner: Collier County Facility Management

Status: Pre app meeting held on 4/29/2025. First applicant submittal on 6/13/2025. Additional documents submitted on 7/15/2025. Staff issued first comment letter on 8/6/2025. Second applicant submittal on 9/16/2025. Staff issued second comment letter on 10/8/2025 with comments requesting building numbers and meeting vehicular use standards. Third applicant submittal on 10/23/2025. Staff issued second comment letter on 11/19/2025 with zoning and landscaping comments. Third applicant submittal on 11/21/2025. **SDPA approval issued on 12/11/2025.**



Amend Site Development Plan to add a larger maintenance building, approximately 2100 SF in size, along with pavement around it (no utilities) and replace the existing pole barn. The proposed pole barn will be replacing one of similar size.

30. Onda Rose Multi-Family (SDP): PL20240013511*

AKA: Wave at Rose

Location: Northeast intersection of
Rose Ave. & School Dr.

Current Zoning: C-5-AOSD
(Agribusiness Overlay Subdistrict)
and Airport Overlay Owner:

Peninsula Improvement Corp.

Status: Pre-app meeting held on
12/12/2024. Staff issued

incomplete addressing
verifications requirements letter on

3/31/2025. Staff issued an incomplete submittal letter on 03/31/2025. First application submittal on 5/28/2025. Staff issued an incomplete submittal letter on 6/6/2025. Additional documents submitted on 6/26/2025. Staff issued first comment letter on 7/22/2025. Second applicant submittal on 8/8/2025. Staff issued incomplete letter on 8/11/2025. Additional documents submitted on 8/14/2025. Staff issued second comment letter on 9/16/2025 with comments regarding unit numbers, corrections to the preserve area and revisions to drives and roadways. Third applicant submittal on 9/30/2025. Staff issued third comment letter on 10/15/2025 with comments pertaining to easements and fire apparatus road accessibility to every building. Fourth applicant submittal on 10/28/2025. SDP Approval letter issued on 11/19/2025.



Site Development Plan for proposed affordable housing development on 11.5± acres, proposed to include: **Buildings:** Three 4-story buildings with a total of 230 build-to-rent multi-family units (46, 92, and 92 units per building) per the Live Local Act. **Amenities:** A playground, clubhouse, pool, lake (pond), and two access points (one at the Rose Ave/ School Drive intersection and one at 13th Street SE). **Infrastructure Improvements:** Parking, sidewalks, utilities, and stormwater management.

Staff stipulated that a Right-of-Way (ROW) must be reserved and conveyed to the County for connecting Weeks Terrace to 12 Street future roadway. A 60-foot wide ROW Reservation is shown on Civil Plans.

293 Rose Ave (ZLTR): PL20250012065

Status: Initial applicant submittal on 10/16/2025. Zoning Verification letter issued on 10/28/2025.

Applicant (Zion Zoning) requested to confirm current zoning, permitted uses, approvals, and violations. Staff verified the site is eligible for multifamily affordable housing through the Live Local Act, and there are no open code enforcement violations.

Wave at Rose - Affordable Housing (APR): PL20250011207

Status: Initial applicant submittal on 10/01/2025. Application approved as of 10/29/2025.

Applicant is requesting a reduction in parking requirements due to two transit stops within ¼-mile radius of the site accessible by existing pedestrian infrastructure. Approval granted for reducing the parking by 66 spaces, or 15% pursuant to Florida Statute Section 125.01055.

00116640008 (ZLTR): PL20250004213

Status: Initial applicant submittal on 4/7/2025. Zoning Verification letter issued on 5/22/2025.

Applicant is requesting a zoning verification letter to confirm the current zoning, confirm max allowable build height, max density and design exceptions as well as development standards applicable to Live Local Standards.

31. 1244 ARDEN AVE (LS): PL20250008106

Location: 1244 Arden Ave

Current Zoning: RSF-4 and Airport Overlay

Owner: Araceli Garcia and Erika Pacheco Franco

Status: Initial applicant submittal on 7/16/2025. Staff issued a comment letter on 8/5/2025. Second applicant submittal on 8/9/2025. Staff issued second comment letter on 8/25/2025. Third applicant submittal on 11/12/2025. Staff issued approval letter on 11/25/2025.

Request for a lot split to turn a +/- 1 acre lot into two +/- 0.5 acre lots.



32. 418 Jefferson Ave W (AVA): PL20250010332

Location: 418 Jefferson Ave W

Current Zoning: RMF-6 and Airport Overlays

Owner: Isabel Ramirez Rios

Status: Initial applicant submittal on 9/10/2025 and 9/18/2025. Administrative Variance approval letter issued on 10/17/2025.

Administrative variance for a duplex that encroaches approximately 2.5 feet into the required 25-foot yard setback.



33. Little Ceasars Immokalee (SDPA): PL20220006843

Location: 525 N 15th St.

Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: LC Investment Group LLC.

Status: Pre-app meeting held on 11/16/2022. First applicant submittal on 5/7/2025. Staff issued first comment letter on 6/25/2025. Second applicant submittal on 9/9/2025. SDPA Approval letter issued on 10/8/2025.

Amend the Site Development Plan to add a structure to the existing Little Ceasars for a drive-thru food service restaurant, as well as a second restaurant building with drive thru, and updating the associated site infrastructure.



34. Boys and Girls Club of Immokalee Gym (SDPA): PL20250005002

Location: 1155 Roberts Ave W

Current Zoning: R. Roberts Estates MPUD (Ord. 14-01) with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Boys & Girls Club of Collier County Florida Inc.

Status: Pre app meeting held on 5/27/2025. First applicant submittal on 6/20/2025. Staff issued an incomplete letter on 7/1/2025. Additional documents submitted on 7/22/2025. Staff issued first comment letter on 8/18/2025. Applicant second submittal on 9/12/2025. SDP Approval letter issued on 10/9/2025.

Amend Site Development Plan for a proposed gymnasium connected to the existing admin and classroom building. The gym was previously approved in PL20170002137 but not was not constructed.

35. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPI): PL20250009794

Location: 110 Airpark Blvd
Current Zoning: AOPUD (Ord. 10-07) with ST/W-4 Wellfield Protection and Airport Overlays
Owner: Collier County
Status: First applicant submittal on 8/28/2025. SDPI approval letter issued on 9/23/2025.



Request for an insubstantial change to revise the water management summary table. The updated plan shows the revised and correct FEMA and finished floor elevations.

36. Lee County Electrical Co-op Immokalee Warehouse (SDPI): PL20250008531

Location: 2060 Global Dr
Current Zoning: Industrial and Airport Overlay
Owner: Lee County Electric Cooperative Inc.
Status: First applicant submittal on 7/29/2025. SDPI approval letter issued on 8/18/2025.

Insubstantial change to the Lee County Electrical Co-Op Immokalee Warehouse SDP-2006-AR-9510, SDPA PL20240016917, to add a 30' x 300' shade structure/carport over existing gravel pavement on lot 2 of the development. No increase to the air-conditioned floor area, impervious area or modifications to the existing landscaping. No proposed utilities or additional vehicle trips.

37. Crestview Park Apartments (ZLTR): PL20250008198

Location: 715 Crestview Dr
Current Zoning: Arrowhead MPUD with ST/W-3 & W-4 Wellfield Protection Overlay
Owner: Tralee Crestview Owner LLC
Status: First applicant submittal on 7/20/2025. Staff issued an incomplete submittal letter on 7/21/2025. Applicant submittal on 8/4/2025. Zoning Verification Letter issued on 8/28/2025.



Staff verified the current permitted use is multi-family and there are no current building, zoning, or fire code violations.

38. Heckman Commercial Center - Rear Setback Yard Encroachment (AVA): PL20250007473

Location: 308 N 1st St
Current Zoning: C-5-AOSD with ST/W-4 Wellfield Protection and Airport Overlays
Owner: Keith Heckman
Status: Initial applicant submittal on 6/30/2025. Staff issued Administrative Variance on 7/21/2025.

The applicant is requesting a rear yard variance for the 0.10-ft encroachment. The rear setback is 15-ft - foundation survey shows a 14.9-ft setback from rear property line. The constructed CBS walls encroach into required setback. The finished CBS walls will also have a stucco siding finish on the exterior and will encroach even more. Encroachment will not exceed 6 inches.

39. 120440003 (ZLTR): PL20250007590

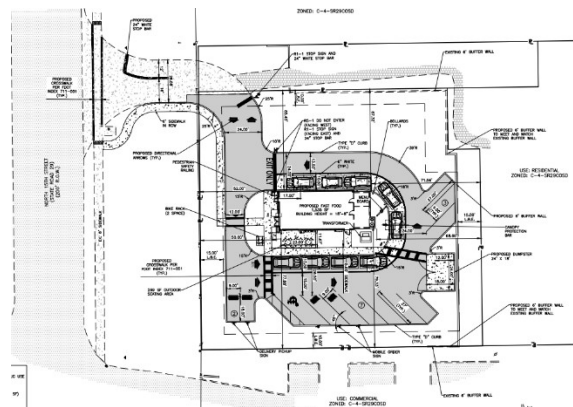
Location: 925 E Delaware Ave
Current Zoning: MH and Airport Overlay
Owner: Keith T Heckman Jr.
Status: Initial applicant submittal on 7/2/2025. Staff issued Zoning Verification letter on 7/15/2025.

Staff verified permitted uses in the MH (Mobile Home) zoning district include mobile homes and modular homes and subject to additional standards: family care facilities, educational plants, and wireless communication facilities.



40. 830 N 15th St (SDP): PL20240003652

Location: 830 N 15th St.
Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays
Owner: TCW Enterprises LLC
Status: Initial submittal on 7/31/2024. Second applicant submittal on 10/31/2024. Staff issued an incomplete submittal letter on 11/6/2024. Third applicant submittal on 1/21/2025. Staff issued comment letter on 2/27/2025. Fourth applicant submittal on 3/18/2024. SDP approval letter issued on 4/4/2025. Pre-construction documents submitted on 7/23/2025. Construction started on 9/2/2025.



Demolition of the existing car wash and the construction of a 1,495 square foot Wendy's fast food restaurant with drive-thru, outdoor seating, and associated parking and infrastructure.

41. Immokalee CAT Transfer Facility (SDPI): PL20250007174

Location: 155 Immokalee Dr
Current Zoning: RSF-3 (CU) with ST/W-4 Wellfield Protection and Airport Overlays
Owner: Collier County
Status: First applicant submittal on 6/20/2025. Staff issued SDPI approval letter on 6/27/2025.

Insubstantial change to remove a covered passenger waiting area from the original stamped approved plans for Immokalee CAT Transfer Facility (SDPA), PL20220004362.

42. Immokalee Foundation Learning Lab 18-home subdivision (PPL): PL20190000473

Location: Foundation Way
Current Zoning: RMF-6 with ST/W-4 Wellfield Protection and Airport Overlays
Owner: CDC Land Investments Inc.
Status: Construction ongoing.

The Immokalee Foundation Learning Lab 18-home subdivision is currently under construction. Collier Enterprises donated the 8.3 acres of land for a housing subdivision that will serve as a hands-on learning laboratory for students in the foundation's program Career Pathways: Empowering



Students to Succeed. BCB Homes, is serving as the general contractor. On July 13, 2021, BCC meeting (Agenda item 16.F.10) the Board approved a recommendation to direct staff to develop a workforce development grant agreement with The Immokalee Foundation, to offset development costs on the housing subdivision for the Career Pathways Learning Lab, in the amount of \$500,000. The new homes will be sold at market price to support the construction of the other home in the subdivision. The Foundation sold its first home in December 2021 and closed on another home in October 2024. In December the Esperanza (Hope) Model was completed and available for purchase. To date 11 homes have been completed.

43. **Kaicasa Phase One (PPLA): PL20220000198**

Location: Kaicasa Lane

Current Zoning: Kaicasa RPUD (Ord. 2023-12) with Airport Overlay

Owner: Habitat for Humanity of Collier County

Status: Under construction

Kaicasa is located at the Southeast corner of Immokalee, on State Road 29 as you enter the agricultural village from the south. The new affordable community sits adjacent to the existing Farm Workers Village (subsidized housing built in the 1970s for local and migrant farm workers that is often criticized for its conditions). Many Habitat Collier partner families have lived there prior to purchasing their homes. Once complete, this neighborhood will have 280 homes, making it one of the largest Habitat subdivisions in the country. Construction started in August 2022 and the first homes closed in June 2023.

Approximately 32 homes have closed since the summer. There are currently 12 homes under construction. The minimum income to apply is \$35,000 and the maximum up to 80% AMI. Habitat is accepting applications for this development.

For more information, please visit

<https://www.habitatcollier.org/communities/kaicasa/>



44. **Casa San Juan Diego (SDP): PL20230018133**

Location: 976 Boston Ave.

Current Zoning: RMF-6 with ST/W-2 & W-3 Wellfield Protection and Airport Overlays

Owner: Trinity Enterprise Holdings

Status: SDP approved on 5/12/2025. Construction started on 9/22/2025.

The Casa San Juan Diego Multi-Family affordable housing development is a partnership between the National Development of America, Inc., and the Diocese of Venice to develop 80 affordable rental units on 9.6 acres adjacent to Our Lady of Guadalupe Church. The project consists of two buildings, a club house, a multi-use play field, and a multi-use court.

National Development of America, Inc., received funding from Florida Housing and applied for Collier County grant funding in February 2024. Project updates were presented at the February 21, 2024, CRA Advisory Board Meeting. Bowman Consulting presented project updates at the February 19, 2025, and requested a letter of support from the CRA. The Board approved providing a letter of support for the project.



45. LGI Homes (SIP): PL20220001238

Location: 1249 Bush St W

Current Zoning: Arrowhead MPUD (Ord. 2008-36)

Owner: LGI Homes

Status: Construction ongoing.

LGI is offering new homes for sale in Immokalee at Arrowhead Reserve. They are one of the largest new home builders in Immokalee.



46. Williams Farm RPUD (PUDZ): PL20210001434

Location: south side of Lake Trafford Road (Property ID# 00113600106 & 0011360009)

Current Zoning: Williams Farm RPUD (Ord. 2023-23)

Owner: James E Williams Jr Trust

Status: First application submittal on 11/4/2021. Staff issued first comment letter on 1/6/2021. Second applicant submittal on 4/6/2022. Staff issued second letter on 5/5/2022. Third applicant submittal on 7/8/2022. Staff issued third comment letter on 8/10/2022. Daniel Delisi held an information meeting on 8/30/2022 and presented to the CRA on 9/21/2022. Fourth applicant submittal on 10/24/2022. Staff issued fourth comment letter on 11/23/2022. Fifth applicant submittal on 12/23/2022. Ordinance 2023-23 approved by BCC on 5/23/2023.



Approved for 336 single family homes.

On 9/18/2025 Collier County purchased the 2,247-acre property for \$20.77 million with plans to use the land for parks and affordable housing.

47. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPA) : PL20230012330

Location: 165 Airpark Blvd

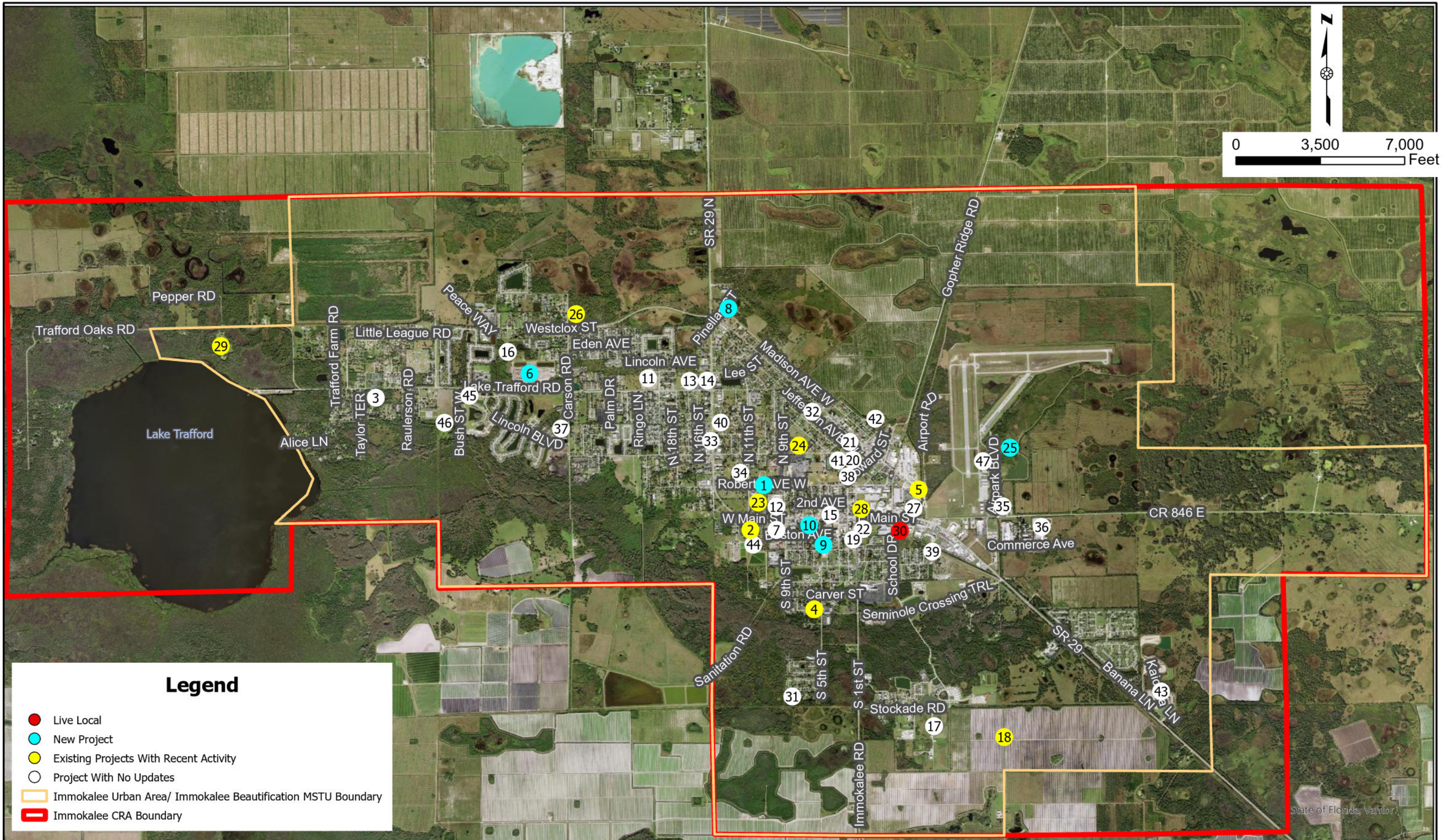
Current Zoning: AOPUD with ST/W-3 and Airport Overlays

Owner: Collier County

Status: SDPA approved on 4/29/2024. Under construction. Final Site Acceptance documentation filed by applicant on 11/21/2025.

Construction of 4 hangars, pavement and necessary utility infrastructure to support the project.





Immokalee CRA
Collier County, Florida



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2122 JOHNSON STREET
FORT MYERS, FLORIDA 33902-1550
PHONE (239) 334-0046
E.B. #642 & L.B. #642

January 2026
Development Report

| DATE | PROJECT NO. | FILE NO. | SCALE | SHEET |
|--------------|-------------|----------|----------|----------|
| January 2026 | 25007811 | - | As Shown | 23 of 23 |