

Collier County Community Redevelopment Agency

**IMMOKALEE CRA**

i The Place to Call Home !

**THE IMMOKALEE  
BEAUTIFICATION MSTU  
(Municipal Service Taxing Unit)  
ADVISORY COMMITTEE  
MEETING**

**February 28, 2024**

**8:30 A.M.**



Immokalee  
Florida in the 21st century

# IMMOKALEE

**CRA** Collier County Community  
Redevelopment Agency






Florida's 21st century

## 2024

January							February							March							April						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6		1	2	3	4	5	6	7	1	2	3	4	5	6	7	1	2	3	4	5	6	7
7	8	9	10	11	12	13	4	5	6	7	8	9	10	3	4	5	6	7	8	9	7	8	9	10	11	12	13
14	15	16	17	18	19	20	11	12	13	14	15	16	17	10	11	12	13	14	15	16	14	15	16	17	18	19	20
21	22	23	24	25	26	27	18	19	20	21	22	23	24	17	18	19	20	21	22	23	21	22	23	24	25	26	27
28	29	30	31				25	26	27	28	29	30	31	24	25	26	27	28	29	30	28	29	30				
May							June							July							August						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7	1	2	3	4	5	6	7	1	2	3	4	5	6	7	1	2	3	4	5	6	7
5	6	7	8	9	10	11	2	3	4	5	6	7	8	7	8	9	10	11	12	13	4	5	6	7	8	9	10
12	13	14	15	16	17	18	9	10	11	12	13	14	15	14	15	16	17	18	19	20	11	12	13	14	15	16	17
19	20	21	22	23	24	25	16	17	18	19	20	21	22	21	22	23	24	25	26	27	18	19	20	21	22	23	24
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							30																				
September							October							November							December						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7	1	2	3	4	5	6	7	1	2	3	4	5	6	7	1	2	3	4	5	6	7
8	9	10	11	12	13	14	6	7	8	9	10	11	12	3	4	5	6	7	8	9	8	9	10	11	12	13	14
15	16	17	18	19	20	21	13	14	15	16	17	18	19	10	11	12	13	14	15	16	15	16	17	18	19	20	21
22	23	24	25	26	27	28	20	21	22	23	24	25	26	17	18	19	20	21	22	23	22	23	24	25	26	27	28
29	30						27	28	29	30	31			24	25	26	27	28	29	30	29	30	31				


CRA Meetings held every third Wednesday of the month.

MSTU Meetings held every fourth Wednesday of the month.

-  CRA Meeting
-  MSTU Meeting
-  Special Meeting
-  BCC Joint Workshop
-  Joint Meeting
-  Cancelled
-  No Meeting

All meetings held at CareerSource SWFL located at 750 South 5th Street, Immokalee FL unless otherwise noted.

All meetings are held at the CareerSource SWFL Conference Room located at 750 South 5th Street, Immokalee, FL 34142 unless otherwise noted. CRA Meetings are held every third Wednesday of the month. MSTU Meetings are held every fourth Wednesday of the month.

 Hybrid Remote Public Meeting

Some of the Board Members and staff may be appearing virtually, with some Board Members and staff present in person. The public may attend either virtually or in person. Space will be limited.



**CRA Board**

Commissioner  
William McDaniel Jr.  
Co-Chair  
District 5

Commissioner  
Dan Kowal  
Co-Chair  
District 4

Commissioner  
Burt L. Saunders  
District 3

Commissioner  
Chris Hall  
District 2

Commissioner  
Rick LoCastro  
District 1

**CRA Advisory Board**

Mark Lemke  
Chairman

Anne Goodnight  
Vice-Chair

Mike Facundo  
Andrea Halman  
Frank Nappo  
Estil Null  
Edward "Ski" Olesky  
Yvar Pierre  
Lupita Vazquez Reyes

**MSTU Advisory Committee**

Andrea Halman  
Chairman

Bernardo Barnhart  
Vice-Chair

Christina Guerrero  
Norma Garcia  
Cherryle Thomas  
David Turrubiartez Jr.

**CRA Staff**

Christie Betancourt  
Program Manager

Yvonne Blair  
Project Manager

Yuridia Zaragoza  
Administrative  
Assistant

**Meeting of the Collier County Community Redevelopment Agency  
Immokalee Beautification Municipal Service Taxing Unit (MSTU) Advisory Committee.**

**AGENDA**

**Hybrid Remote Public Meeting**

(\*Please see details below)

Immokalee CRA  
750 South 5<sup>th</sup> Street  
CareerSource SWFL  
Immokalee, FL 34142  
239.867.0025

**February 28, 2024 – 8:30 A.M.**

- A. Call to Order
- B. Pledge of Allegiance and Moment of Silence
- C. Roll Call and Announcement of a Quorum
- D. Voting Privileges for Board Members via Zoom (*Action Item*)
- E. Approval of Agenda (*Action Item*)
- F. Approval of Consent Agenda (*Action Item*)
  - 1. Minutes
    - i. MSTU Advisory Committee Meeting for January 24, 2024 (Enclosure 1)
  - 2. Budget Reports (Enclosure 2)
  - 3. Code Enforcement Report (Enclosure 3)
  - 4. Staff Reports
    - i. Program Manager Report (Enclosure 4)
    - ii. Project Manager Report (Enclosure 5)
    - iii. Project Manager Field Observation Report (Enclosure 6)
    - iv. Community Meetings (Enclosure 7)
- G. Announcements
  - 1. Public Comment speaker slips
  - 2. Communications Folder
  - 3. Pep Rally for Global Flight Solutions – 2/28/24 @ 3:00 p.m. at Immokalee Airport
- H. Other Agencies
  - 1. FDOT updates
  - 2. Other Community Agencies
- I. Community Presentations
- J. New Business
  - 1. Immokalee Complete Streets update (*Time Certain at 9:00 A.M.*)
  - 2. 2023 CRA Annual Report – Draft (Enclosure 8)
- K. Old Business
  - 1. Contractor Maintenance Reports
    - i. A&M Property Maintenance Report & Schedule (Enclosure 9)
  - 2. Brief Staff project update
    - i. Immokalee Sidewalk Project Phase III – Eustis Ave. and W. Delaware Ave.
    - ii. First Street Corridor Pedestrian Safety Project
    - iii. Panther Crossing Welcome Sign
  - 3. Strategic Planning Program (*Action Item*)

- i. Prioritization List (Enclosure 10)
    - ii. Recommendations for Funding
  - 4. Advisory Board Vacancy update
- L. Citizen Comments
- M. Next Meeting Date  
The **MSTU Committee** will be meeting on Wednesday, *March 27, 2024*, at 8:30 A.M. at CareerSource SWFL
- N. Adjournment

**\* Hybrid Remote Public Meeting**

Some Advisory Board members and staff may be appearing remotely, with staff present in person. The public may attend either virtually or in person.

If you would like to provide public comment, participate, and/or attend the meeting, please contact Yuridia Zaragoza via email at [Yuridia.Zaragoza@colliercountyfl.gov](mailto:Yuridia.Zaragoza@colliercountyfl.gov) by February 27, 2024, at 4:00 P.M.

You may attend the meeting in person on February 28, 2024, at the CareerSource SWFL Conference Room, 750 South 5<sup>th</sup> Street, Immokalee, FL 34142.

The public is reminded that the CDC and Department of Health recommend social distancing and avoiding public gatherings when possible.

All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library, and provided to the County Public Information Department for distribution. Please contact Yuridia Zaragoza at 239.867.0025 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Christie Betancourt at least 48 hours before the meeting. The public should be advised that members of the CRA/MSTU Advisory Committee are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Committee/Board may come before one or more of the referenced Board and Committees from time to time.

## MINUTES

Meeting of the Collier County Community Redevelopment Agency Immokalee MSTU Advisory Committee on January 24, 2024. The Advisory board members, staff, and public appeared virtually and in person.

### **Hybrid Remote Public Meeting**

CareerSource  
750 South 5<sup>th</sup> Street  
Immokalee, FL 34142

A. Call to Order.

The meeting was called to order by MSTU Chair Andrea Halman at 8:39 A.M.

B. Pledge of Allegiance and Moment of Silence.

MSTU Chair Andrea Halman led the Pledge of Allegiance and asked for a moment of silence.

C. Roll Call and Announcement of a Quorum.

Christie Betancourt opened roll call. A quorum was announced for the MSTU board.

MSTU Advisory Committee Members Present in Person:

Andrea Halman, Bernardo Barnhart, Cherrylle Thomas, and David Turrubiardez Jr.

MSTU Advisory Committee Members Present via Zoom:

Christina Guerrero (9:14 A.M.).

MSTU Advisory Committee Members Absent/Excused:

Norma Garcia.

Others Present in Person:

Armando Yzaguirre and Commissioner Bill McDaniel.

Others Present via Zoom:

Joseph Brister, Melissa Silva, and Taylor Jaskulski.

Staff Present in Person: Christie Betancourt, Yvonne Blair, and Yuridia Zaragoza.

D. Voting Privileges for Board Members via Zoom.

Staff announced they may have an MSTU board member join by Zoom.

***MSTU Action: Mr. David Turrubiardez Jr. made a motion to allow board members on Zoom privileges. Ms. Cherrylle Thomas seconded the motion, and it passed by unanimous vote. 4-0.***

E. Approval of Agenda.

Staff presented the Agenda to the boards for approval. Agenda was approved as presented.

***MSTU Action: Mr. David Turrubiardez Jr. made a motion to approve the Agenda as presented. Ms. Cherrylle Thomas seconded the motion, and it passed by unanimous vote. 4-0.***

F. Approval of Consent Agenda

1. Minutes

i. Joint CRA & MSTU Advisory Board Meeting for December 13, 2023 (Enclosure 1)

2. Budget Reports (Enclosure 2)

3. Code Enforcement Report (Enclosure 3)

4. Staff Reports

- i. Program Manager Report (Enclosure 4)
- ii. Project Manager Report (Enclosure 5)
- iii. Project Manager Observation Field Report (Enclosure 6)
- iv. Community Meetings (Enclosure 7)

***MSTU Action: Mr. David Turrubiardez Jr. made a motion to approve the Consent Agenda as presented. Ms. Andrea Halman seconded the motion, and it passed by unanimous vote. 4 -0.***

G. Announcements.

1. Public Comments speaker slips

CRA Staff reiterated the public 3-minute speaker slip policy. The committee will give more time if they feel it necessary.

2. Communications Folder

Staff reviewed the communications folder with the committee and members of the public. The folder contained the public notice for the MSTU meeting, 2024 Calendar for the CRA & MSTU Public Meetings, and the Immokalee Transportation Network that was approved by the Board of Collier County Commissioners.

Staff also provided the public notice on the Government Contractors Roundtable Discussion held on January 25, 2023, at the CareerSource located in Immokalee. Local Businesses will have the opportunity to learn more about the requirements in entering the government (Federal, State or Local) contractor sector. Staff sent information to board members.

Staff will share a link to Board Members for the Immokalee Transportation Network Plan.

H. Other Agencies

1. Florida Department of Transportation (FDOT), Commissioner McDaniel

Commissioner Bill McDaniel provided brief updates on FDOT. He informed the committee and community members that the Moving Florida Forward Initiative budget was approved. The Loop Road and the 4 lane on SR29 project is moving forward. He will see if specific dates can be provided on the progress of these projects. He also informed everyone in attendance on the progress for the Roundabout project on Camp Keais Road. About 11 million dollars had been appropriated for this project. He also said that he was informed on the construction start time on SR82 correlating near the wildlife crossing that is set to start in Summer 2024.

Ms. Andrea Halman asked if there is a better idea on the timeline for the start of construction of the Loop Road construction, since she was informed that the construction for the Loop Road was supposed begin earlier but is now set to start in 2027. Commissioner McDaniel informed Ms. Halman that the Loop Road was a dream for the community, however, it was not funded. He went over the progress and efforts that were done so that this project was able to receive the funding needed. He said that once the Loop Road is constructed, the current right of way on SR29 will be given to the County. Discussion can then be done on how to better Main Street.

Staff briefly discussed on the Loop Road name. Staff will update name on the Project Status.

2. Other Community Agencies  
None.

I. Community Presentations

Staff announced that in the next CRA Meeting, a new housing developer will be presenting for the Casa San Juan Diego, where development is to be located at Hancock Street and Boston Ave. They are proposing a multi-use field and either a basketball or pickleball court.

Staff and committee members briefly discussed the TIGER Project. The County provided funding of about 3 million to help with this direly needed infrastructure for the Immokalee community. Staff will provide a TIGER project monthly update or ask for any update from those who are in charge of the project.

J. Old Business.

1. Contractor Maintenance Reports

- i. A&M Property Maintenance Report & Schedule (Enclosure 8a)

Staff provided information on Enclosure 8a. The report and schedule shows what was completed for the month of December 2023. Also provided was the work that was completed at the Immokalee Zocalo Plaza for January and what is set to be done for the month of February.

- ii. A&M Property Maintenance Invoices (Enclosure 8b)

Staff provided brief information on Enclosure 8b. The estimates and invoices for all the work that was done for the Christmas Holiday. A&M staff was able to complete some work in the Cemetery. Staff will provide pictures in the next meeting. Commissioner McDaniel expressed concern on the excessive weather and asked if there has been any problems that have occurred in sites like the Cemetery. Staff and A&M Staff said there has been excessive rain but there are no major concerns.

- iii. A&M Property Maintenance Estimates (Enclosure 8c)

A&M Staff provided updates. Staff said that work schedule has been great. Staff informed everyone in attendance that on First Street many plants are missing due to the many runovers that have occurred. Staff informed committee that they should start to think about what the next steps are to help in this matter and if replanting is the best option. Commissioner McDaniel asked that Staff consider inverting medians to help lessen occurrences like runovers. He provided brief information on the Pilot Program.

CRA staff provided brief information on what Staff have been looking to do to improve the banner arms. A&M staff and committee members had a discussion on the current condition of the light pole's banner arms, the invoice for the banner arms, and where the funding will be coming from. Staff informed committee members that funding will be coming from the Immokalee MSTU Fund (1629).

Invoice #1465 is for incidental work that includes the fabrication and installation of aluminum pipes and poles to hold banners (including painting) for the amount of \$14,995. A&M Staff will be fabricating and installing about 15 poles. CRA Staff informed everyone in attendance that most of the work will be done off site.

A&M staff and committee members had a discussion on the current condition of the light pole's banner arms, the invoice for the banner arms, and where the funding will be coming from. Staff informed committee members that funding will be coming from the Immokalee MSTU Fund (1629). Invoice #1465 is for incidental work that includes the fabrication and installation of aluminum pipes and poles to hold banners (including painting) for the amount of \$14,995. A&M Staff will be fabricating and installing about 15 poles. CRA Staff informed everyone in attendance that most of the work will be done off site.

A&M Staff informed CRA staff and board members that the work will be done in a timely manner and that it will take about 30 days for fabrication.

Mr. David Turrubiardez asked if there is an alternative option for the light pole numbers and have decal signs instead. A&M Staff said that this is something staff might want to consider, since poles are much older, and paint can be visible for a certain time. CRA staff said they will provide information on decal signs for the streetlight poles.

After much discussion from board members and A&M staff, the board made a motion.

***MSTU Action: Mr. David Turrubiardez Jr. made a motion to approve A&M Property Maintenance, LLC Estimate #1465 – Incidental work which includes fabrication and installation of aluminum pipes and poles to hold banner (includes painting) at a not-to-exceed amount of \$14,995. Ms. Cherryle Thomas seconded the motion, and it passed by unanimous. 5-0.***

## 2. Brief Staff Project Update

### i. Immokalee Sidewalk Project Phase III Eustis Ave. and W. Delaware Ave. (Enclosure 9)

CRA Staff provided an update on the progress for the Immokalee Sidewalk Phase III Project in Eustis Ave. and W Delaware Ave. This project will help with improving the sidewalks and drainage in the area. A brief history was given on the selected vendor for the design and permitting for this project. Agnoli, Barber and Brundage (ABB) was selected. The CRA had tentatively been awarded federal appropriations grants funds for the construction of the project. An Environmental Review on the location has been done on the location where the construction will be done and there is no significant environmental impact. Staff is currently waiting on the final fully Executed Grant Agreement from HUD, that has been executed by the Board of Collier County Commissioners' Chairman and Clerk of Courts.



ii. Panther Crossing Welcome Sign (Enclosure 10)

Staff provided a background information and progress on the Panther Crossing Welcome Sign near the Farm Workers Village. Staff is currently monitoring the County Contractor's activities on their steps for a final inspection to close the permit and complete the project. Staff also provided pictures to show progress.

iii. Holiday Decorations (Enclosure 11)

Staff provided an update on the current progress for the Holiday Decorations and the occurrences that happened for the 2023 Holiday Decorations. Staff were able to get a solicitation for a Holiday Vendor on the Holiday Decorations for the Zocalo Plaza and the Right of Way in the Immokalee Area. The Solicitation was done in a partnership with Bayshore CRA and Pelican Bay. Due to an unforeseen circumstance, the Vendor notified Immokalee CRA and partnership organization that they would not be able to do the work. Due to the Immokalee CRA holding the 10<sup>th</sup> Annual Tree lighting, Staff decided to purchase a real tree and hired A&M to do the decoration. Garland was not done for the 2023 Holiday Decoration. Staff will be providing more information next meeting on the Solicitation they plan on doing just for the Immokalee Area in regard to the Holiday Decorations. Staff provided information on the cost breakdown of the Holiday Decorations.

Staff also would like to provide a breakdown on the replacement of holiday decoration that go on the light poles. Wreathes were replaced last year. CRA staff, A&M staff, and committee members discussed the current condition on the Holiday Decoration and asked if committee members would like to wait to replace until the next fiscal year. The breakdown of replacing the bells will be provided at the next meeting. Discussion was also made on the possibly of having a sponsor for the Annual Tree Lighting.

3. Strategic Planning Program

i. Accomplishments (Enclosure 12a)

Staff provided brief information on Enclosure 12a. Staff presented the Immokalee CRA 23 Years In Review at the Interagency Meeting. The 23 Years In Review showed the accomplishments and progress of the Immokalee CRA for the last 23 years.

ii. Vision (Enclosure 12b)

Staff provided an update to committee members. An overview was given on what occurred at the Strategic Planning Session at the Joint CRA and MSTU Meeting on December 13, 2023. The Vision Statement was discussed. The Board members provided 3 Vision Statements in the last planning session. A staff report was shared by email to those who participated in the Strategic Planning Session. In the CRA Meeting held on January 17, 2024, staff made a recommendation to Board members to move forward and choose one of the three statements that were given. After much discussion, the CRA Board made a motion to go with Vision Statement #3 with a minor change. The Vision Statement chosen is ***"To be a thriving rural community, to live, work, and play."***

iii. Prioritization List (Enclosure 12c)

Staff informed Committee members that a prioritization list was given to the CRA Board, and they have made the decision to keep the same priorities as last year. Staff would like to know if the committee members would also like to keep their priorities the same as last years. Staff has been tasked to make a spreadsheet with all the projects, the cost, and who is funding the projects. Staff reviewed the list and provided a brief background, funding resource, and current progress on each project. Staff informed members that Lake Trafford has moved up on the list due to the Community outreach for lighting as well as the progress that may occur around the area. Staff informed Committee members that there are currently two projects already in the works by the County. A Sidewalk improvement project and Stormwater Improvement Project.

Discussion was made on the Fields of Dream Initiative moving up the list due to need of sport fields. Staff would like to bring a Staff Report in a future meeting. Commissioner McDaniel said it would be best to remember that if this Initiative is a top priority, then funding must go towards the initiative, not a specific project for the sport fields. Mr. Armando Yzaguirre also reminded Staff that the Fellowship Church is open to discuss on the sports field. The Church has made some progress to help with providing the sports field. Committee members made discussion on the current fields and what the use is for certain fields.

4. Advisory Board Vacancy (Enclosure 13)

Staff informed everyone in attendance that there is a vacancy for the MSTU Committee. Staff said that everyone is welcomed to share this information. Staff provided information on requirements to join and how to apply. If a participant is representing a business or organization, then a letter has to be sent from that business or organization.

K. New Business

1. 2024-2025 Grant Cycle - First Street Pedestrian Safety Improvement Project Grant Application (Enclosure 14)

Staff informed Committee members that a Pre-Application was done for the construction funds for the First Street Pedestrian Safety Improvement Project.

L. Citizen Comments

Ms. Cherryle Thomas asked who the point of contact is for the TIGER project, she has heard a few complaints from neighbors. Staff said they will send her the contact information.

Mr. David Turrubiardez Jr. asked if there is a mosquito control located in Immokalee. Mr. Turrubiardez asked Staff if they can invite a staff member to attend a future meeting to provide updates. Staff said they will try to get a staff report or have a staff give an update. Commissioner McDaniel said that they have an interactive system where everyone can see updates and send in requests, if needed. Mr. Turrubiardez also asked if Staff could look into doing a program to decorate panel boxes. Discussion was made on what can possibly be done for this Item. Staff said they would bring this up as an Agenda Item in the next MSTU meeting.

Staff said that they hope to have an update at the next meeting on the Panther Pass, Staff would like to see if pass can be pressure washed and painted. Mural will be redone by elementary students and CRA Staff will cover the cost of paint.

Ms. Cherryle Thomas said she has enjoyed organizing and coordinating the Christmas Around the World Parade and Gala event for the last 27 years, but she has stepped down and has given this task to Ms. Melissa Silva. The name has been changed to the Cherryle Thomas Christmas Around the World Parade and Gala.

Ms. Melissa Silva left a comment on the Zoom Chat. She wrote that The Immokalee Eastern Chamber of Commerce is working on a Strategic Plan and would like for Staff and everyone in attendance to participate.

Ms. Andrea Halman said she would like for Ms. Christie Betancourt to be part of the Leadership Collier.

M. Next Meeting Date

The **MSTU Committee** will be meeting Wednesday, *February 28, 2024*, at 8:30 A.M. at CareerSource SWFL.

N. Adjournment

Meeting adjourned at 10:20 A.M.

*\* Zoom Meeting chat is attached to the minutes for the record.*



**Fund 1025 Immokalee Community Redevelopment Agency**

02/05/24

C.C. 1025-138324

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
<b>Grand Total-Fund/CI</b>			<b>190,913.09</b>	<b>482,817.47-</b>	<b>291,904.38</b>
<b>1025000000 IMMOKALEE REDEVELOPMENT</b>			<b>190,913.09</b>	<b>482,817.47-</b>	<b>291,904.38</b>
<b>REVENUE Sub Total</b>	<b>1,318,000.00-</b>	<b>1,318,000.00-</b>		<b>1,229,289.72-</b>	<b>88,710.28-</b>
<b>REVENUE - OPERATING Sub-Total</b>	<b>7,200.00-</b>	<b>7,200.00-</b>		<b>10,889.72-</b>	<b>3,689.72</b>
361170 OVERNIGHT INTEREST				9,007.57-	9,007.57
361180 INVESTMENT INTEREST	7,200.00-	7,200.00-		1,882.15-	5,317.85-
<b>CONTRIBUTION AND TRANSFERS Sub-Total</b>	<b>1,310,800.00-</b>	<b>1,310,800.00-</b>		<b>1,218,400.00-</b>	<b>92,400.00-</b>
410001 TRANSFER FROM 0001 GENERAL FUND	993,000.00-	993,000.00-		993,000.00-	
411011 TRANSFER FROM 1011 UNINC AREA MSTD GENERAL	225,400.00-	225,400.00-		225,400.00-	
487999 REIMBURSEMENT INTERDEPARTMENTAL	92,800.00-	92,800.00-			92,800.00-
489900 NEGATIVE 5% ESTIMATED REVENUES	400.00	400.00			400.00
<b>EXPENSE Sub Total</b>	<b>1,318,000.00</b>	<b>1,318,000.00</b>	<b>190,913.09</b>	<b>746,472.25</b>	<b>380,614.66</b>
<b>PERSONAL SERVICE</b>	<b>258,900.00</b>	<b>258,900.00</b>	<b>22,492.50</b>	<b>72,435.69</b>	<b>163,971.81</b>
<b>OPERATING EXPENSE</b>	<b>400,000.00</b>	<b>400,000.00</b>	<b>168,420.59</b>	<b>131,336.56</b>	<b>100,242.85</b>
631400 ENGINEERING FEES			35,152.00	9,808.00	44,960.00-
634210 IT OFFICE AUTOMATION ALLOCATION	16,300.00	16,300.00	12,225.00	4,075.00	
634211 INFO TECH BILLING HOURS ALLOCATION	200.00	200.00	150.00	50.00	
634970 INDIRECT COST REIMBURSEMENT	27,700.00	27,700.00	13,850.00	13,850.00	
634980 INTERDEPT PAYMENT FOR SERV	168,000.00	168,000.00		62,898.00	105,102.00
634999 OTHER CONTRACTUAL SERVICES	21,300.00	21,300.00	62,696.37	6,303.63	47,700.00-
639967 TEMPORARY LABOR	50,000.00	50,000.00			50,000.00
640300 OUT OF COUNTY TRAVEL PROFESSIONAL DEVEL	7,000.00	7,000.00		4,548.30	2,451.70
640410 MOTOR POOL RENTAL CHARGE	6,600.00	6,600.00			6,600.00
641230 TELEPHONE ACCESS CHARGES	200.00	200.00		39.61	160.39
641400 TELEPHONE DIRECT LINE	6,000.00	6,000.00	3,052.50	2,947.50	
641700 CELLULAR TELEPHONE	3,000.00	3,000.00	2,382.45	617.55	
641950 POSTAGE FREIGHT AND UPS	200.00	200.00			200.00
641951 POSTAGE	100.00	100.00			100.00
643100 ELECTRICITY	3,000.00	3,000.00	2,336.20	663.80	
643400 WATER AND SEWER	5,000.00	5,000.00	3,099.36	700.64	1,200.00
644100 RENT BUILDINGS	38,500.00	38,500.00	22,495.00	15,931.30	73.70
644620 LEASE EQUIPMENT	3,000.00	3,000.00	1,218.00	609.00	1,173.00
645100 INSURANCE GENERAL	1,800.00	1,800.00	1,350.00	450.00	
645260 AUTO INSURANCE	500.00	500.00	375.00	125.00	
646430 FLEET MAINT ISF LABOR AND OVERHEAD	400.00	400.00		93.00	307.00
646440 FLEET MAINT ISF PARTS AND SUBLET	100.00	100.00		23.25	76.75
647110 PRINTING AND OR BINDING OUTSIDE VENDORS	2,500.00	2,500.00			2,500.00
648160 OTHER ADS	200.00	200.00	200.00		
648170 MARKETING AND PROMOTIONAL	5,200.00	5,200.00	3,250.00		1,950.00
649030 CLERKS RECORDING FEES ETC	200.00	200.00			200.00
649100 LEGAL ADVERTISING	1,000.00	1,000.00	1,984.00	1,316.00	2,300.00-
649990 OTHER MISCELLANEOUS SERVICES	500.00	500.00			500.00
651110 OFFICE SUPPLIES GENERAL	3,000.00	3,000.00	118.00	1,084.40	1,797.60
651210 COPYING CHARGES	3,500.00	3,500.00	2,144.71	1,355.29	

**Fund 1025 Immokalee Community Redevelopment Agency**

Enclosure 2

C.C. 1025-138324

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
651910 MINOR OFFICE EQUIPMENT	1,000.00	1,000.00			1,000.00
651930 MINOR OFFICE FURNITURE	1,000.00	1,000.00			1,000.00
651950 MINOR DATA PROCESSING EQUIPMENT	10,000.00	10,000.00			10,000.00
652110 CLOTHING AND UNIFORM PURCHASES	500.00	500.00			500.00
652210 FOOD OPERATING SUPPLIES	1,500.00	1,500.00		851.79	648.21
652490 FUEL AND LUBRICANTS ISF BILLINGS	1,000.00	1,000.00		400.66	599.34
652920 COMPUTER SOFTWARE	600.00	600.00			600.00
652990 OTHER OPERATING SUPPLIES	2,000.00	2,000.00		6.99	1,993.01
652999 PAINTING SUPPLIES	500.00	500.00			500.00
654110 BOOKS PUBLICATIONS AND SUBSCRIPTIONS	500.00	500.00			500.00
654210 DUES AND MEMBERSHIPS	4,000.00	4,000.00	342.00	2,464.00	1,194.00
654310 TUITION	1,000.00	1,000.00			1,000.00
654360 OTHER TRAINING EDUCATIONAL EXPENSES	600.00	600.00			600.00
654370 ORGANIZATIONAL DEVELOPMENT	800.00	800.00		123.85	676.15
<b>CAPITAL OUTLAY</b>	<b>63,400.00</b>	<b>63,400.00</b>			<b>63,400.00</b>
763100 IMPROVEMENTS GENERAL	63,400.00	63,400.00			63,400.00
<b>TRANSFERS</b>	<b>542,700.00</b>	<b>542,700.00</b>		<b>542,700.00</b>	
911026 TRANSFER TO 1026 IMM CRA CAPITAL	542,700.00	542,700.00		542,700.00	
<b>RESERVES</b>	<b>53,000.00</b>	<b>53,000.00</b>			<b>53,000.00</b>
991000 RESERVE FOR CONTINGENCIES	53,000.00	53,000.00			53,000.00

Fund 1629 Immokalee Beautification MSTU

Enclosure 2

C.C. 1629-162524

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
<b>Grand Total-Fund/CI</b>			<b>415,307.64</b>	<b>372,056.16-</b>	<b>43,251.48-</b>
<b>1629000000 IMMOKALEE BEAUTIFICATION</b>			<b>415,307.64</b>	<b>372,056.16-</b>	<b>43,251.48-</b>
<b>REVENUE Sub Total</b>	<b>1,582,500.00-</b>	<b>1,912,395.88-</b>		<b>440,708.81-</b>	<b>1,471,687.07-</b>
<b>REVENUE - OPERATING Sub-Total</b>	<b>572,100.00-</b>	<b>572,100.00-</b>		<b>440,708.81-</b>	<b>131,391.19-</b>
311100 CURRENT AD VALOREM TAXES	565,100.00-	565,100.00-		411,407.27-	153,692.73-
311200 DELINQUENT AD VALOREM TAXES				200.49	200.49-
361170 OVERNIGHT INTEREST				9,364.98-	9,364.98
361180 INVESTMENT INTEREST	7,000.00-	7,000.00-		2,049.78-	4,950.22-
361320 INTEREST TAX COLLECTOR				412.72-	412.72
369130 INS CO REFUNDS				17,674.55-	17,674.55
<b>CONTRIBUTION AND TRANSFERS Sub-Total</b>	<b>1,010,400.00-</b>	<b>1,340,295.88-</b>			<b>1,340,295.88-</b>
486600 TRANSFER FROM PROPERTY APPRAISER					
486700 TRANSFER FROM TAX COLLECTOR					
489200 CARRY FORWARD GENERAL	1,039,100.00-	1,039,100.00-			1,039,100.00-
489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE		329,895.88-			329,895.88-
489900 NEGATIVE 5% ESTIMATED REVENUES	28,700.00	28,700.00			28,700.00
<b>EXPENSE Sub Total</b>	<b>1,582,500.00</b>	<b>1,912,395.88</b>	<b>415,307.64</b>	<b>68,652.65</b>	<b>1,428,435.59</b>
<b>OPERATING EXPENSE</b>	<b>571,500.00</b>	<b>864,815.88</b>	<b>378,727.64</b>	<b>57,803.11</b>	<b>428,285.13</b>
631400 ENGINEERING FEES	175,000.00	464,975.65	254,685.15	35,290.50	175,000.00
634970 INDIRECT COST REIMBURSEMENT	4,000.00	4,000.00	2,000.00	2,000.00	
634980 INTERDEPT PAYMENT FOR SERV	102,800.00	102,800.00			102,800.00
634999 OTHER CONTRACTUAL SERVICES	214,100.00	217,440.23	119,067.49	20,095.00	78,277.74
639961 PAINTING CONTRACTORS	20,000.00	20,000.00			20,000.00
641951 POSTAGE	100.00	100.00			100.00
643100 ELECTRICITY	1,800.00	1,800.00			1,800.00
645100 INSURANCE GENERAL	1,300.00	1,300.00	975.00	325.00	
646311 SPRINKLER SYSTEM MAINTENANCE	1,000.00	1,000.00	2,000.00		1,000.00-
646318 MULCH	1,600.00	1,600.00			1,600.00
646451 LIGHTING MAINTENANCE	40,000.00	40,000.00			40,000.00
649010 LICENSES AND PERMITS	1,000.00	1,000.00			1,000.00
649100 LEGAL ADVERTISING	3,000.00	3,000.00			3,000.00
651110 OFFICE SUPPLIES GENERAL	100.00	100.00			100.00
651910 MINOR OFFICE EQUIPMENT	1,000.00	1,000.00			1,000.00
652210 FOOD OPERATING SUPPLIES	500.00	500.00		14.99	485.01
652990 OTHER OPERATING SUPPLIES	4,000.00	4,000.00		77.62	3,922.38
652999 PAINTING SUPPLIES	200.00	200.00			200.00
<b>CAPITAL OUTLAY</b>	<b>100,000.00</b>	<b>136,580.00</b>	<b>36,580.00</b>		<b>100,000.00</b>
763100 IMPROVEMENTS GENERAL	100,000.00	136,580.00	36,580.00		100,000.00
<b>TRANSFER CONST</b>	<b>20,700.00</b>	<b>20,700.00</b>		<b>10,849.54</b>	<b>9,850.46</b>
930600 BUDGET TRANSFERS PROPERTY APPRAISER	4,200.00	4,200.00		2,142.15	2,057.85
930700 BUDGET TRANSFERS TAX COLLECTOR	16,500.00	16,500.00		8,707.39	7,792.61
<b>RESERVES</b>	<b>890,300.00</b>	<b>890,300.00</b>			<b>890,300.00</b>
991000 RESERVE FOR CONTINGENCIES	16,100.00	16,100.00			16,100.00
993000 RESERVE FOR CAPITAL OUTLAY	874,200.00	874,200.00			874,200.00

**Fund 1011 Immokalee Rd SR29**

Enclosure 2

C.C. 1011-163805

Cost Center 163805 Immokalee Rd and SR 29

<b>Fund / Comm Item</b>	<b>BCC Adopt Budget</b>	<b>Tot Amend Budget</b>	<b>Commitment</b>	<b>Actual</b>	<b>Available</b>
<b>Grand Total-Fund/CI</b>	<b>229,600.00</b>	<b>229,600.00</b>	<b>134,236.00</b>	<b>84,815.92</b>	<b>10,548.08</b>
<b>1011000000 MSTU GENERAL FUND - UNINCORPORATED AREAS</b>	<b>229,600.00</b>	<b>229,600.00</b>	<b>134,236.00</b>	<b>84,815.92</b>	<b>10,548.08</b>
<b>EXPENSE Sub Total</b>	<b>229,600.00</b>	<b>229,600.00</b>	<b>134,236.00</b>	<b>84,815.92</b>	<b>10,548.08</b>
<b>OPERATING EXPENSE</b>	<b>229,600.00</b>	<b>229,600.00</b>	<b>134,236.00</b>	<b>84,815.92</b>	<b>10,548.08</b>
634990 LANDSCAPE INCIDENTALS	18,800.00	18,800.00	1,555.49	13,444.51	3,800.00
634999 OTHER CONTRACTUAL SERVICES	180,600.00	180,600.00	114,633.00	60,367.00	5,600.00
643100 ELECTRICITY	11,400.00	11,400.00	7,648.54	3,101.46	650.00
643300 TRASH AND GARBAGE DISPOSAL	3,000.00	3,000.00	1,649.95	1,350.05	
643400 WATER AND SEWER	12,000.00	12,000.00	8,687.48	3,312.52	
646311 SPRINKLER SYSTEM MAINTENANCE	500.00	500.00			500.00
646318 MULCH	3,000.00	3,000.00	61.54	3,240.38	301.92-
652310 FERTILIZER HERBICIDES AND CHEMICALS	300.00	300.00			300.00



C.C. 1026-138346

Fund 1026 Immokalee CRA Projects

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
<b>Grand Total-Fund/CI</b>			<b>201,215.60</b>	<b>557,726.76-</b>	<b>356,511.16</b>
<b>1026000000 IMMOKALEE CRA PROJECT FUND</b>		-	<b>201,215.60</b>	<b>557,726.76-</b>	<b>356,511.16</b>
<b>REVENUE Sub Total</b>	<b>548,900.00-</b>	<b>4,160,675.00-</b>		<b>557,726.76-</b>	<b>3,602,948.24-</b>
<b>REVENUE - OPERATING Sub-Total</b>	<b>6,500.00-</b>	<b>6,500.00-</b>		<b>15,026.76-</b>	<b>8,526.76</b>
361170 OVERNIGHT INTEREST				12,362.34-	12,362.34
361180 INVESTMENT INTEREST	6,500.00-	6,500.00-		2,664.42-	3,835.58-
<b>CONTRIBUTION AND TRANSFERS Sub-Total</b>	<b>542,400.00-</b>	<b>4,154,175.00-</b>		<b>542,700.00-</b>	<b>3,611,475.00-</b>
411025 TRANSFER FROM 1025 IMMOKALEE REDEVELOPMENT	542,700.00-	542,700.00-		542,700.00-	
489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE		3,611,775.00-			3,611,775.00-
489900 NEGATIVE 5% ESTIMATED REVENUES	300.00	300.00			300.00
<b>EXPENSE Sub Total</b>	<b>548,900.00</b>	<b>4,160,675.00</b>	<b>201,215.60</b>		<b>3,959,459.40</b>
<b>OPERATING EXPENSE</b>		<b>338,000.00</b>		<b>29,125.00</b>	<b>308,875.00</b>
631400 ENGINEERING FEES					
634980 INTERDEPT PAYMENT FOR SERV		20,000.00			20,000.00
634999 OTHER CONTRACTUAL SERVICES		318,000.00		29,125.00	288,875.00
<b>CAPITAL OUTLAY</b>	<b>548,900.00</b>	<b>3,217,675.00</b>	<b>201,215.60</b>	<b>29,125.00-</b>	<b>3,045,584.40</b>
763100 IMPROVEMENTS GENERAL	548,900.00	3,217,675.00	201,215.60	29,125.00-	3,045,584.40
<b>GRANTS AND DEBT SERVICE</b>		<b>185,000.00</b>			<b>185,000.00</b>
884200 RESIDENTIAL REHAB		185,000.00			185,000.00
<b>RESERVES</b>		<b>420,000.00</b>			<b>420,000.00</b>
998900 RESERVE FOR PROJECT CLOSEOUT	-	420,000.00	-	-	420,000.00

Fund 1026 Project 50243 Imm CRA-Stormw In

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
<b>Grand Total-Fund/CI</b>	-	<b>278,000.00</b>	-	-	<b>278,000.00</b>
<b>50243 IMMOKALEE CRA PROJECT FUND</b>	-	<b>278,000.00</b>	-	-	<b>278,000.00</b>
<b>EXPENSE Sub Total</b>	-	<b>278,000.00</b>	-	-	<b>278,000.00</b>
<b>OPERATING EXPENSE</b>	-	<b>68,000.00</b>	-	-	<b>68,000.00</b>
634999 OTHER CONTRACTUAL SERVICES		68,000.00	-	-	68,000.00
<b>CAPITAL OUTLAY</b>	-	<b>210,000.00</b>	-	-	<b>210,000.00</b>
763100 IMPROVEMENTS GENERAL	-	210,000.00	-	-	210,000.00

Fund 1026 Project 50244 Imm CRA-S Sidewalk

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
<b>Grand Total-Fund/CI</b>	<b>110,000.00</b>	<b>519,800.00</b>	<b>101,215.60</b>	-	<b>418,584.40</b>
<b>50244 IMMOKALEE CRA PROJECT FUND</b>	<b>110,000.00</b>	<b>519,800.00</b>	<b>101,215.60</b>	-	<b>418,584.40</b>
<b>EXPENSE Sub Total</b>	<b>110,000.00</b>	<b>519,800.00</b>	<b>101,215.60</b>	-	<b>418,584.40</b>
<b>OPERATING EXPENSE</b>	-	<b>50,000.00</b>	-	-	<b>50,000.00</b>
631400 ENGINEERING FEES					
634999 OTHER CONTRACTUAL SERVICES		50,000.00			50,000.00
<b>CAPITAL OUTLAY</b>	<b>110,000.00</b>	<b>469,800.00</b>	<b>101,215.60</b>	-	<b>368,584.40</b>
763100 IMPROVEMENTS GENERAL	110,000.00	469,800.00	101,215.60		368,584.40

C.C. 1026-138346

Fund 1026 Project 50245 Imm CRA-Park & Rec

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	50,000.00	361,375.00	-	-	361,375.00
<b>50245 IMMOKALEE CRA PROJECT FUND</b>	<b>50,000.00</b>	<b>361,375.00</b>	<b>-</b>	<b>-</b>	<b>361,375.00</b>
EXPENSE Sub Total	50,000.00	361,375.00	-	-	361,375.00
OPERATING EXPENSE	-	20,000.00	-	29,125.00	9,125.00-
634980 INTERDEPT PAYMENT FOR SERV	-	20,000.00	-	-	20,000.00
634999 OTHER CONTRACTUAL SERVICES	-	-	-	29,125.00	29,125.00-
CAPITAL OUTLAY	50,000.00	341,375.00	-	29,125.00-	370,500.00
763100 IMPROVEMENTS GENERAL	50,000.00	341,375.00	-	29,125.00-	370,500.00

Fund 1026 Project 50246 Imm CRA-Neigh R

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	113,900.00	997,500.00	100,000.00	-	897,500.00
<b>50246 IMMOKALEE CRA PROJECT FUND</b>	<b>113,900.00</b>	<b>997,500.00</b>	<b>100,000.00</b>	<b>-</b>	<b>897,500.00</b>
EXPENSE Sub Total	113,900.00	997,500.00	100,000.00	-	897,500.00
OPERATING EXPENSE	-	50,000.00	-	-	50,000.00
634999 OTHER CONTRACTUAL SERVICES	-	50,000.00	-	-	50,000.00
CAPITAL OUTLAY	113,900.00	947,500.00	100,000.00	-	847,500.00
763100 IMPROVEMENTS GENERAL	113,900.00	947,500.00	100,000.00	-	847,500.00

Fund 1026 Project 50247 Imm CRA-Mobility

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	-	50,000.00	-	-	50,000.00
<b>50247 IMMOKALEE CRA PROJECT FUND</b>	<b>-</b>	<b>50,000.00</b>	<b>-</b>	<b>-</b>	<b>50,000.00</b>
EXPENSE Sub Total	-	50,000.00	-	-	50,000.00
OPERATING EXPENSE	-	50,000.00	-	-	50,000.00
634999 OTHER CONTRACTUAL SERVICES	-	50,000.00	-	-	50,000.00

Fund 1026 Project 50248 Imm CRA-Main St C.

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	250,000.00	974,000.00	-	-	974,000.00
<b>50248 IMMOKALEE CRA PROJECT FUND</b>	<b>250,000.00</b>	<b>974,000.00</b>	<b>-</b>	<b>-</b>	<b>974,000.00</b>
EXPENSE Sub Total	250,000.00	974,000.00	-	-	974,000.00
OPERATING EXPENSE	-	100,000.00	-	-	100,000.00
634999 OTHER CONTRACTUAL SERVICES	-	100,000.00	-	-	100,000.00
CAPITAL OUTLAY	250,000.00	874,000.00	-	-	874,000.00
763100 IMPROVEMENTS GENERAL	250,000.00	874,000.00	-	-	874,000.00

C.C. 1026-138346

Fund 1026 Project 50250 Imm CRA-First St

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	-	250,000.00	-	-	250,000.00
<b>50250 IMMOKALEE CRA PROJECT FUND</b>	-	<b>250,000.00</b>	-	-	<b>250,000.00</b>
EXPENSE Sub Total	-	250,000.00	-	-	250,000.00
CAPITAL OUTLAY	-	250,000.00	-	-	250,000.00
763100 IMPROVEMENTS GENERAL	-	250,000.00	-	-	250,000.00

Fund 1026 Project 50252 Imm CRA-Com Gra

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	-	185,000.00	-	-	185,000.00
<b>50252 IMMOKALEE CRA PROJECT FUND</b>	-	<b>185,000.00</b>	-	-	<b>185,000.00</b>
EXPENSE Sub Total	-	185,000.00	-	-	185,000.00
GRANTS AND DEBT SERVICE	-	185,000.00	-	-	185,000.00
884200 RESIDENTIAL REHAB	-	185,000.00	-	-	185,000.00

Fund 1026 Project 50269 Imm CRA-Lighting

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI	25,000.00	125,000.00	-	-	125,000.00
<b>50269 IMMOKALEE CRA PROJECT FUND</b>	<b>25,000.00</b>	<b>125,000.00</b>	-	-	<b>125,000.00</b>
EXPENSE Sub Total	25,000.00	125,000.00	-	-	125,000.00
CAPITAL OUTLAY	25,000.00	125,000.00	-	-	125,000.00
763100 IMPROVEMENTS GENERAL	25,000.00	125,000.00	-	-	125,000.00

C,C, 1027-138315-33831

Fund 1027 Immokalee CRA Grant

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI			159,125.25	3.58-	159,121.67-
1027000000 IMM CRA GRANT		-	159,125.25	3.58-	159,121.67-
REVENUE Sub Total		1,237,000.00-		30,868.33-	1,206,131.67-
REVENUE - OPERATING Sub-Total		987,000.00-		3.58-	986,996.42-
331555 HUD GRANTS		987,000.00-			987,000.00-
361170 OVERNIGHT INTEREST				3.58-	3.58
CONTRIBUTION AND TRANSFERS Sub-Total		250,000.00-		30,864.75-	219,135.25-
487999 REIMBURSEMENT INTERDEPARTMENTAL		250,000.00-		30,864.75-	219,135.25-
EXPENSE Sub Total		1,237,000.00	159,125.25	30,864.75	1,047,010.00
OPERATING EXPENSE		250,000.00	159,125.25	30,864.75	60,010.00
631400 ENGINEERING FEES		250,000.00	159,125.25	30,864.75	60,010.00
CAPITAL OUTLAY		987,000.00			987,000.00
763100 IMPROVEMENTS GENERAL		987,000.00			987,000.00

Fund 1027 Project 33831 First Street Pedestrian Safety Improvements

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI			159,125.25		159,125.25-
33831 IMM CRA GRANT		-	159,125.25		159,125.25-
REVENUE Sub Total		250,000.00-		30,864.75-	219,135.25-
CONTRIBUTION AND TRANSFERS Sub-Total		250,000.00-		30,864.75-	219,135.25-
487999 REIMBURSEMENT INTERDEPARTMENTAL		250,000.00-		30,864.75-	219,135.25-
EXPENSE Sub Total		250,000.00	159,125.25	30,864.75	60,010.00
OPERATING EXPENSE		250,000.00	159,125.25	30,864.75	60,010.00
631400 ENGINEERING FEES		250,000.00	159,125.25	30,864.75	60,010.00

Fund 1027 Project 33873 EDI/CPF

Fund / Comm Item	BCC Adopt Budget	Tot Amend Budget	Commitment	Actual	Available
Grand Total-Fund/CI					
33873 IMM CRA GRANT		-	-		
REVENUE Sub Total		987,000.00-			987,000.00-
REVENUE - OPERATING Sub-Total		987,000.00-			987,000.00-
331555 HUD GRANTS		987,000.00-			987,000.00-
EXPENSE Sub Total		987,000.00			987,000.00
CAPITAL OUTLAY		987,000.00			987,000.00
763100 IMPROVEMENTS GENERAL		987,000.00			987,000.00

# Immokalee Code Enforcement Open Case Report

January, 2024

Case Number	Case Type	Status	Date Entered	Location Description	Detailed Description
CESD20240000289	SD	Open	01/11/2024	1138 Serenity Lane	Parking on the side walk at least 7 cars. Blocking neighbor from leaving driveway. Garage converted in bedroom.
CEV20240000092	V	Open	01/04/2024	120 N 3rd St	Food truck operating without proper permits.
CEV20240000106	V	Open	01/04/2024	1206 Lee St	Parking on the grass and sidewalk at this location
CENA20240000237	NA	Open	01/09/2024	1265 carson rd	Grass/weeds over 18 inches
CENA20240000233	NA	Open	01/09/2024	1275 carson rd25578000148	Grass/weeds over 18 inches
CENA20240000231	NA	Closed	01/09/2024	1323 Carson rd.	Grass/weeds in the ROW over 18 inches
CENA20240000110	NA	Closed	01/04/2024	1401 Plum st.30685080004	litter/ un-authorized storage
CENA20240000279	NA	Closed	01/10/2024	1408 Plum st.30684920000	grass/weeds
CENA20240000232	NA	Open	01/09/2024	1412 Carson rd	Grass/weeds in ROW above 18 inches
CELU20240000137	LU	Closed	01/05/2024	1900 8th Ave0007760001	Tenants are renting out rooms in the mobile home.
CEV20240001171	V	Open	01/31/2024	201 N 7th St52651600001	Recreational Vehicle connected to utilities on residential property
CESD20240000093	SD	Open	01/04/2024	201 S 3rd St	There was an addition to the back of the structure constructed without permits.
CEV20240000087	V	Open	01/04/2024	205 S 2nd St	RV behind the house with people living inside.
CELU20240000090	LU	Open	01/04/2024	209 W Main St	Food truck operating without proper permits.
CENA20240000967	NA	Open	01/29/2024	25631120101 S 4th St	Homeless camp
CENA20240000280	NA	Closed	01/10/2024	2731 Eden76850000909	un-authorized outside storage
CELU20240000089	LU	Closed	01/04/2024	320 W Main St	Food truck operating without proper permits.
CELU20240000034	LU	Open	01/03/2024	324 W MAIN ST	Food container parked on vacant lot
CEV20240001164	V	Open	01/31/2024	454 S 8th St00133880003	Two Recreational Vehicles connected to utilities on residential property
CEOCC20240000996	OCC	Open	01/29/2024	508 S 8th St	Running a mechanic shop for residence
CEV20240001004	V	Open	01/29/2024	508 South 8th St	Unlicensed/Inoperable vans, box trucks and cars

CESD20240001005	SD	Open	01/29/2024	508 South 8th St	3 or 4 persons living in unpermitted shed/efficiencies, unpermitted carport, Main structure 2 units or more
CENA20240001008	NA	Open	01/29/2024	508 South 8th St	Litter metal, plastic, paper, auto parts
CEV20240001162	V	Open	01/31/2024	520 Palmetto	Recreational Vehicle(s) connected to utilities on residential property
CESD20240000528	SD	Open	01/18/2024	520 Palmetto Ave	Foul smell coming from property, possibly
CEV20240000534	V	Open	01/18/2024	5676 Everglades Bive N38661080004	On routine patrol I did witness and RV on this property that has a sewage line attached to the RV. Possible someone living in the RV.
CELU20240000373	LU	Open	01/12/2024	601 S 5th St, Immokalee, FL 34142	Building an addition to the mobile home.
CEV20240001169	V	Open	01/31/2024	602 Breezewood Dr65170280009	Recreational Vehicle connected to utilities on residential property
CEPM20240000305	PM	Closed	01/11/2024	603 S 5th St, Immokalee	Building Add on to a mobile home
CEV20240001168	V	Open	01/31/2024	612 Maple Dr	Recreational Vehicle connected to utilities on residential property
CEV20240001166	V	Open	01/31/2024	633 Doak Ave	Recreational Vehicle connected to utilities on residential property
CEV20240001170	V	Closed	01/31/2024	803 Breezewood Dr65170920000	Recreational Vehicle connected to utilities on residential property
CELU20240000091	LU	Closed	01/04/2024	918 W Main St	Food truck operating without proper permits, and there is a car with no tags parked here.
CENA20240000192	NA	Closed	01/08/2024	Parcel 63855720006 New Market Rd W	High grass/weeds
CEN20240001031	N	Open	01/30/2024	Road behind 5495 Cassidy Ln	Large construction vehicles driving up and down the road all night, working well past 7PM (complainant stated hearing them after 10PM).

35 cases opened in October

Code Enforcement Monthly Open Code Cases January 1, 2024 - January 31, 2024

**Program Manager Report**

**February 23, 2024**

1. Immokalee Area Master Plan (IAMP) Restudy

(PL201880002258) Approved by BCC for final adoption on 12/10/2019.

Copy of IAMP as amended by Ordinance 2019-47 can be found at [www.ImmokaleeCRA.com](http://www.ImmokaleeCRA.com) website.

- Implementation schedule was provided at the November 2020 Meeting.

No update.

2. Immokalee Area Overlay District LDC Updates

- County staff discussed IAMP Policy 6.1.3 Downtown Ped Amenities and 3.1.4 Central Business District at the March 17, 2021, CRA Meeting.
- First LDC Workshop was held on May 19, 2021, following the CRA meeting.
- County staff held Kick off meeting on June 16, 2022, with consultant The Neighborhood Company (TNC0).
- TNC0 held a Site Visit with CRA staff on August 12, 2022.
- An onsite meeting was held with TNC0 and ICRA staff on September 14, 2022. TNC0 provided staff with upcoming schedule/timeline.
- TNC0 presented at the CRA Advisory Board Meeting on February 15, 2023.
- Staff provided updates at the May 17, 2023, CRA Advisory board meeting.
- TNC0 finalized evaluations on the overlay and development patterns. They held one-on-one meetings with local stakeholders.
- TNC0 presented at the June 21<sup>st</sup> Joint CRA & MSTU meeting.
- TNC0 provided the Immokalee Land Development Code “White Paper” update to County staff on September 1<sup>st</sup>.
- TNC0 held a workshop on October 4<sup>th</sup>. TNC0 staff is now working on LDC draft language with ICRA staff and county staff. Adoption process will be after the LDC draft is completed.
- TNC0 provided a brief update and an updated time at the January 17, 2024, CRA Advisory Board meeting.



**TIMELINE**

- **Public Workshop**  
✓ October 2023
- **Draft LDC Updates**  
✓ Collaboration with Collier County & ICRA Staff
- **CRA Advisory Board & Public Workshop**  
✓ March 2024- LDC Draft Presentation
- **Development Services Advisory Committee Presentation**  
✓ April 2024
- **CCPC Hearing & BCC Hearings**  
✓ 2024 – Specific dates to be determined  
(estimated April through September for Final Adoption)

RWA ENGINEERING | THE NEIGHBORHOOD COMPANY

3. CRA Office

Job Bank Assistant – staff is continuing to use KeyStaff temp service until further action is taken.

CRA Director Position – Interviews to be conducted.

4. Redevelopment Plan

On May 10, 2022, the of Collier County Board of County Commissioner (BCC), acting as the Community Redevelopment Agency Board (CRA), approved a Resolution recommending approval to the BCC an amendment to the Collier County Community Redevelopment Area Plan. Fourth quarter implementation schedule was provided in September.

5. Infrastructure Projects (County) in Immokalee (Not funded by CRA/MSTU)

1) ***Carson Road Project-Eden Park Elementary Safe Routes to School***

- 6' Sidewalk on the south and west side of the road.
- Construction costs is estimated at \$663,000.
- Funded with Safe Routes to School funds in FY 21/22.
- Construction to start in FY 23/24.
- Design 100% complete.
- Project is out for bid.



2) ***Lake Trafford Road***

Design of bicycle and pedestrian features on Lake Trafford Road from Little League Road to Laurel Street. The project length is approximately 1.850 miles. Specifically, the design will provide for bicycle lanes on each side of the roadway within the project limits and design of a 6' sidewalk on the south side of the roadway from Carson Road to Krystal Lane and from North 18<sup>th</sup> Street to Laurel Street.

Includes adjustment or relocation of the existing signalization at the intersection of Carson Road and 19<sup>th</sup> Street, if required. Constrained right-of-way at 19<sup>th</sup> Street intersection may require bike lane tapers to sidewalks and minor incidental intersection improvement at this location. Project 3 is discussed under Stormwater projects.

No update



3) **Stormwater Improvements**

The original Immokalee Stormwater Master Plan (ISWMP) was prepared by H.W. Lochner (2005). Camp Dresser & McKee (CDM) was contracted in 2010 to prepare construction plans for the Downtown Immokalee and Immokalee Drive projects plus update the ISWMP. A draft update document was prepared but not finalized. On November 28, 2018, county staff presented the follow-up analysis.





**Immokalee Stormwater Project updates: North 3<sup>rd</sup>. Street Stormwater Improvements:**

The North 3<sup>rd</sup> Street Drainage proposed project is located on North 3<sup>rd</sup> Street between 2<sup>nd</sup> Avenue and Roberts Avenue West. The project would include roadside swales, installation of inlets on 3<sup>rd</sup> Street, construction of a storm drainpipe system to alleviate ponding and allow conveyance southward to the storm drain system on West Main Street. Cost for repairs is estimated at \$900,000. The grant funding contract is now finalized, and the project is ending the contractor bidding phase. Bids received awaiting budget amendment. The project manager is Brittany Lazo with Collier County Stormwater Management.

**Madison Avenue Channel project:**

On the northeastern side of Immokalee, county staff obtained Board of County Commissioners approval to purchase a 6-acre parcel just to the east of the Immokalee Foundation Career Path Learning Lab site. That site will provide a pond site to improve stormwater quality from the outfalls along Madison Ave. Additionally, county staff is working with FDOT’s design firms to coordinate the alignment of the SR-29 bypass loop so they can avoid having to route the stormwater from the Madison Avenue channel all the way around the north and east sides of the airport.



**Eden Gardens project:**

The Eden Garden Bypass Drainage Improvement proposed project is located in the south area of Westclox St., east of Boxwood Dr., west of Carson Rd., and generally north and northeast of Eden Gardens. The project would construct a new ditch along the northern boundary of Eden Gardens, install a 24” pipe under Boxwood Dr. to tie into the existing ditch along the northwest boundary of Eden Gardens to convey flows further west. Cost for repairs is estimated at \$602,786.32. The county applied for CDBG-DR grant funding for this project. Project is 100% design and has been put on hold due to staffing resource shortage.



**Lake Trafford Road Area:**

The single negotiated contract for designing both a stormwater treatment facility in the SE corner (Tract 3) of Arrowhead Reserve and drainage improvements along Lake Trafford Road from Little League Road to Tippins Terrace was applied for by the Board of County Commissioners in 2021. County staff is looking at phasing the construction, with Phase 1 being the Arrowhead Tract 3 site and Phase 2 being the pathway and drainage west of Little League Road. Design for Phase 1 was completed in 2021 and construction is tentatively scheduled to begin in 2024. Phase 2 design began in 2022 and was split into Phase 2a, roadway & sidewalk scope with Phase 2b Pond design. Phase 2a road drainage/sidewalk design to be completed in 2023 and scheduled for construction bid in 2024.

6. Commercial Façade Grant Program

In accordance with objective 1.2 in the Immokalee Area Master Plan, the CRA continues to provide financial incentives to business in Immokalee via the Commercial Façade Improvement grant program. The CRA initiated the Program in October 2008.

**Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67.**

Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures. Program is in place and being reviewed for revisions.



7. FHERO – Florida Heartland Economic Region of Opportunity

Staff attends monthly FHERO board meetings via Zoom or in person. The next FHERO board meeting is scheduled for April 9, 2024.

Please see link to view copy of [2021 Retail Demand Analysis](#).

On June 28, 2021, Governor DeSantis issued Executive Order Number 21-149 which re-designated the South-Central RAO for another five-year term with an expiration date of June 28, 2026. For more information on FHERO please visit <https://flaheartland.com/>



The new digital flip-book edition of the **FHERO Guide** is live, active, and public. For complete 32-page guide please visit [http://passportpublications.com/FHERO\\_Guide.html](http://passportpublications.com/FHERO_Guide.html)

8. Immokalee Unmet Needs Coalition

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state, or national organizations who work together to meet the unmet Immokalee residents impacted by disaster. At the February IUNC Housing meeting it was announced that the coalition received a Voluntary Organizations Active in Disaster (VOAD) grant for \$100,000 for the Immokalee area to assist the community with disaster improvements due to Hurricane Ian.



The Housing Committee is updating the Immokalee Disaster Recover Resiliency Plan and funding options for future projects on a quarterly basis. The Housing committee meetings are held the second Friday of every month via zoom at 10:00 a.m. The next meeting is scheduled for March 8<sup>th</sup> at 10:00 a.m. via Zoom.

For information on housing assistance please visit website at: <https://www.colliercountyhousing.com/community-assistance-program/>

9. Development in Immokalee

1) **Immokalee Foundation Learning Lab 18-home subdivision**

The Immokalee Foundation Learning Lab 18-home subdivision is currently under construction. Collier Enterprises donated the 8.3 acres of land for a housing subdivision that will serve as a hands-on learning laboratory for student in the foundation’s program., Career Pathways: Empowering Students to Succeed. BCB Homes, is serving as the general contractor.

On July 13, 2021, BCC board meeting (Agenda item 16.F.10) board approved a recommendation to direct staff to develop a workforce development grant agreement with The Immokalee Foundation, to offset development costs on the housing subdivision for the Career Pathways Learning Lab, in the amount of \$500,000.

The Immokalee Foundation sold its first home in December 2021 and closed on the 7<sup>th</sup> home in August 2023.



David Turrubiardez Jr. with his family.

2) ***Immokalee Fair Housing Alliance (IFHA)***

The Immokalee Fair Housing Alliance proposed housing development consist of 8 buildings with 16 apartments each or 128 Units in all. Construction will progress in phases. Housing units will be two- and three-bedroom apartments ranging in size from about 750 to 950 square feet. Land clearing started in September 2021.

The GC, Heatherwood Construction has reported that construction continues on the first of eight 16-unit apartment buildings for low income and workforce Immokalee families. of the footers and slab for the first building was completed in January and the first lift of concrete block was laid mid-February.

IFHA held the Signature Moment Wall Raising Ceremony on March 1, 2023. The event was attended by over 100 community and business leaders. The first walls were signed by the attendees and will go into the apartments. Construction continues to progress on the first building. They are on target to start the next two building, but they are currently in the process of paperwork and finding funds. IFHA plan to partner with the Shelter for Abused Woman & Children to allocate 16 apartments for those who have completed the program.

Link to [IFHA Wink News story](#)



**3) *Habitat for Humanity of Collier County Kaicasa Housing Development***

Kaicasa will be located at the Southeast corner of Immokalee, on state road 29 as you enter the agricultural village from the south. The new affordable community will sit adjacent to the existing Farm Workers Village: subsidized housing built in the 1970s for local and migrant farm workers that is often criticized for its conditions. Many Habitat Collier partner families have lived there prior to purchasing their homes. Once complete, this neighborhood will have nearly 280 homes, making it the largest Habitat subdivision in the country.



Construction started in August 2022. Habitat is taking in applications for this development. The first phase may be reduced to 65 homes due to supply shortage. On Saturday, January 14, 2023, an Esperanza Home Dedication was held at Esperanza Place. In 2023 Kaicasa closed on 14 homes.

For more information, please visit <https://www.habitatcollier.org/communities/kaicasa/>

- 4) ***Redlands Christian Migrant Association (RCMA) Childcare Development Center and Community Hub***  
 The RCMA proposed childcare center and community hub consist of Childcare classrooms, Area office, and playground. The development will accommodate 234 children and 30 employees. Approximately 8 acres will be designation for housing. Q. Grady Minor presented updated plan for the RCMA Immokalee MPUD (PL20200001827) at the CRA June 16, 2021, Board Meeting. CRA Board supported the proposed development. At the February 16, 2022, Parks & Recreation Meeting, H&F Architects provided updated renderings of the proposed development. A charter school is in the expansion plans, but it is currently planned as a development center. RCMA is reviewing partnership options for the development of the recreational fields with Collier County. Construction started in March 2023.

Lipman Family Farms, a long-time supporter of RCMA, made a \$3 million donation to the organization; the largest donation Lipman has ever made to any one organization. The groundbreaking for the new campus was held on May 25, 2023. When completed, the \$16.4 million campus will feature two new child development centers, a community center, two soccer fields and a new charter school. The campus is scheduled to open in July 2025.



- 5) ***Casa San Juan Diego PL20230018133 SDP – 133 Hancock Street***

The proposed Casa San Juan Diego Multi-Family affordable housing development in Immokalee is a partnership between the National Development of America, Inc., and the Diocese of Venice to develop 80 affordable rental units on 9.6 acres of land adjacent to Our Lady of Guadalupe Church. National Development of America, Inc. applied for grant funding but didn't receive. They will continue to look for other funding to build Casa San Juan Diego development in Immokalee. At the September IUNC Housing meeting staff provided committee a project update. Casa San Juan Diego has received recommendation for funding from Florida Housing. They will now enter the protest process. Final results are expected early 2024.

On January 3, 2024, a pre-app meeting was held to rezone the property. They held a pre application meeting to rezone property. The project consists of two buildings, a club house, a multi-use play field, and a multi-use court. The developer presented project updates at the February 21, 2024, CRA Advisory Board Meeting.



2-16-24

FORM IS OUR FUNCTION



PDS ARCHITECTURE



6) **LGI Homes**

LGI is offering new homes for sale in Immokalee at Arrowhead Reserve. They are one of the largest new home builders in Immokalee. CRA staff has reached out to local manager for updates. They will be attending a future CRA meeting.



7) Pulte Foundation PL20220004087 - PFCF/NSV Immokalee PUD (PUDZ)

The Nuestra Señora de la Vivienda Community Foundation and the Pulte Family Charitable Foundation is proposing up to 250 single-family homes, built to rent, and an early education center for roughly 250 students. The foundation first presented at the CRA September 21<sup>st</sup> meeting and then again at the CRA January 18, 2023, meeting. The foundation presented at the April Chamber of Commerce meeting. They held a Neighborhood Information Meeting (NIM) on Wednesday, June 7, 2023.

The Local Redevelopment Advisory Board requested that the Foundation comeback to the CRA after they receive comments from the county. The Foundation Presented to the Collier County Planning Commission on August 17, 2023. On October 10, 2023, the Board of County Commissioner approved a rezoning ordinance for the PFCF/NSV Immokalee MPUD to allow up to 250 horizontal multifamily dwelling units, 170 of which will be restricted as affordable, and a 250-student early childhood education center, on 50± acres located northeast of the intersection of Westlox Street and Carson Road in Immokalee, in Section 29, Township 46 South, Range 29 East, Collier County, Florida.



8) Immokalee Community Campus (PUDZ) (Catholic Charities) PL20240000390

Rezone the property (909 and 917 W. Main Street, and 107 S. 9<sup>th</sup> Street) from C-4 – MSOSD Overlay and RMF-6 to a Mixed-Use Planned Development (MPUD) to allow for 50 multifamily dwelling units; 35,300square feet of commercial uses of the C-4 district; and 56,000 square feet of community service uses such as a food pantry, soup kitchen, community rooms, adult education, etc.



9) Williams Farms of Immokalee (James E Williams Jr. Trust) RPUD (PUDZ) PL20210001434 Lake Trafford Road near Arrowhead (Property ID# 00113600106 & 0011360009) Current Zoning is A-MHO. 171 acres +/- Williams Farms applied for a residential community on the south side of Lake Trafford Road. The consultant Daniel Delisi held an information meeting on August 30, 2022. They presented to the CRA on September 21, 2022. Staff will follow up with consultant for status of application. The application was approved by the Collier County Planning Commission in April 2023. On May 23, 2023, the Collier County Board of County Commissioner approved Agenda items 17.A. (Ordinance #2023-23).





- 10) Seminole Tribe medical and public safety facility  
 On April 26, 2022, a groundbreaking ceremony was held for a medical and public safety building on the Immokalee Reservation. The ceremony featured current and past tribal leaders as well as one of the founding mothers of the Immokalee reservation, Nancy Motlow. The 41,000-square foot building that will house the clinic, Center for Behavioral Health, and public safety departments on 9.7 acres on Seminole Crossing Trail. Construction is underway.



- 11) Immokalee Fire Control District  
 Groundbreaking was held on September 27, 2021, for Fire Station 30 located at 510 New Market Road. The state-of-the-art firehouse features three apparatus bays and is equipped with bunker gear storage and a shop area. The building also features a lobby, conference room and two offices. Fire Station No. 30 replaces the existing firehouse located at 502 New Market Road. Construction started in December 2021 and a temporary certificate of occupancy was provided at the end of August 2023. Ribbon Cutting ceremony is scheduled for February 24, 2024 at 10:00 a.m.



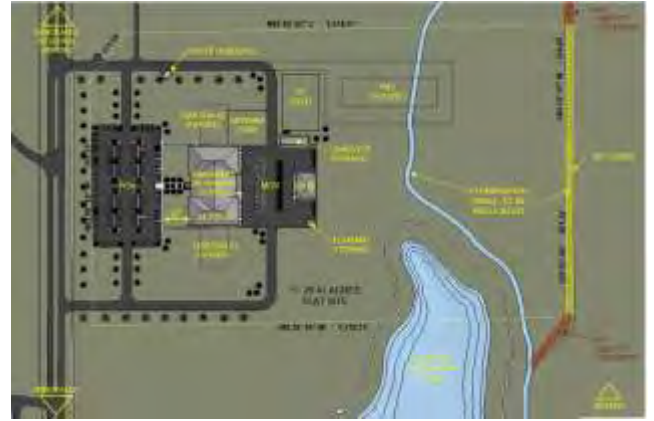
- 12) Budget Inn (PL20220001199 CU)

On March 16, 2022, a Pre-Application meeting was held with county for a proposed conditional use for the Budget Inn located at 504 E Main Street. Owners are proposing to demolish the existing hotel and potentially do a two or 3 story hotel. The architect for the business owner provided staff a rendering of the new hotel concept plan. Representatives for the Budget Inn will present at the Joint CRA & MSTU March 15, 2023, board meeting to request support for the project. No update.



- 13) Florida Army National Guard Readiness Center Project

This is a new construction project being proposed at the Immokalee airport. This project will include a General-Purpose Training Bay (GPTB), all utility services, information systems, roads, walkways, curbs, gutters, storm drainage, parking areas, and site improvements. Physical security measures for anti-terrorism and force protection will be incorporated into the design to include maximum feasible standoff distances. Energy conservation measures will also be incorporated into design where feasible. Estimated project \$20 million.



14) Mosquito Control

This is a new construction project being proposed at the Immokalee airport. This project will consist of building a 2-story administration building (37,000 sf), 25,000 sf hangar, rotorcraft hangar (25,000 sf), maintenance building and a chemical storage building and associated Site Development at the Immokalee Regional Airport. The tenant and developer is the Collier Mosquito Control District. The Rotorcraft hangar (26,060 sf) will be built as Phase I and other buildings will be built as Phase II.



9. The Face of Immokalee

On December 12, 2018, Michelle Tricca, a local Artist, presented The Face of Immokalee, a proposed outdoor photography installation celebrating the soul of Immokalee. CRA board supported the project and have formed a subcommittee to move the project forward. The subcommittee last met on December 9, 2019, to discuss the art wall options for the old McCrory’s building (S&O Grocery), Lipman Produce (trucks/building), site on 1<sup>st</sup> Street (Gadsden blue building), and the Zocalo plaza. Committee supported rendering provided by artist with minor changes.

On October 22, 2020, CRA staff and Lipman staff met with Michelle Tricca to discuss project status. On October 29, 2020, WGPU did a story on Ms. Tricca’s public art installation for the Phase 1 portion of the project.

Please see link to the WGPU Face of Immokalee story. [WGPU Face of Immokalee Story.](#)

On November 18, 2020, both the CRA and MSTU board supported The Face of Immokalee project and made a motion to allow the use of Zocalo Plaza Art Wall as a canvas for the project.

In May 2021 Ms. Tricca provided project updates to staff and announced that the project has started to receive donations via her fiscal sponsorship with ASMP Foundation. She also noted that the project was featured in [Florida Weekly](#).

On April 16, 2023, “The Face of Immokalee” public art launch event was held at the Lipman property located at 200 E. Main Street. Ms. Tricca was awarded a \$25,000 grant from Florida Dept. of State, Division of Arts & Culture, and the National Endowment for the Arts.

On November 2, 2023, Ms. Tricca was a speaker at the Blue Zone Project Year in Review - The Art of Connection event held at Artis-Naples. The event introduced the Face of Immokalee: Public Art for a Social Change film.

It was announced at that time that The Face of Immokalee: Public Art for Social Change won the Florida Film Award and the International Film Festival (NIFF) Awards Ceremony held on Sunday, October 29. The event, attended by industry professionals and film enthusiasts, featured the announcement of winners who excelled in various categories.

Florida Film Award  
 “The Face of Immokalee: Public Art for Social Change”  
 \*Director: Tara Calligan\*



Visit project page for more information <https://www.michelletricca.com/projects/the-face-of-immokalee>

10. Collier County Parks & Recreation – Immokalee area

CRA staff and Parks & Recreation staff are coordinating monthly meetings to discuss improvements of all Immokalee Parks. Immokalee Parks & Recreation updates were provided in communications folder.

11. Impact Fee Installment Payment Program

The Impact Fee Installment Payment Program was extended for five years on July 25, 2023, by the Board of County Commissioners. For questions, please call Gino Santabarbara at 239-252-2925 or email him at [Gino.Santabarbara@colliercountyfl.gov](mailto:Gino.Santabarbara@colliercountyfl.gov).

Program details:

- Pay your impact fees in installments over a 30-year term.
- Available for single-family, multi-family and commercial projects.
- Non-ad valorem special assessment on property tax bill.
- 5% fixed interest rate (2023 applicants). No interests for registered Charitable Organizations and Non-Profits.
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- Assessment is superior to all other liens, titles, and claims, except state, county, and municipal taxes.
- Call or email for complete program requirements.

12. Adopt A Road Program

Adopt a Road – dormant for the past two years due to COVID and staffing changes. In August 2021, Rich Koenigsnecht was assigned the program and Road Maintenance began the assessment. Samantha Roe is assisting and is the first point of contact if anyone would like to participate in the program. The first task was to reach out to see what organizations were active and still wanted to participate. The second task was to complete an inspection of the signage. A photo was taken of every sign. The complete list will be sent to Traffic Operations who will make the signs. New signs are scheduled for the FY23 budget.



Immokalee is within Area 4. Area 4 is larger than the Immokalee CRA boundaries. There are currently 13 road segments in Immokalee CRA boundary identified for the program, covering 8.75 miles. 10 of those segments at one point in time had sponsors. No sponsors are active today based on the recent assessment. Staff provided updates at the March 15, 2023, Joint CRA & MSTU advisory board meeting. Staff will request an update be provided at the February/March 2024 MSTU Meeting.

Immokalee - In Town Roadways
Main Street from Brown Way to Lake Trafford Road
Main Street from Jerome Avenue to Brown Way
N 9th Street from Habitat Center to Lake Trafford Road
N 9th Street from 2nd Avenue N (south) to SR29 (Main Street)
South 1st Street from Stockade Road to SR29 (Main Street)
S 5th Street from West Delaware Avenue south to Breezewood Drive
Lake Trafford Road from N 15th Street west to Carson Road
Westclox Street from SR29 (Main Street) to the end
North 1st Street from SR29 (Main Street) to Adams Avenue
Lake Trafford Road from N 9th Street west to N 11th Street
Lake Trafford Road from N 11th Street west to N 15th Street
Lake Trafford Road from Little League Road west to Lake Trafford Marina Boundry
Lake Trafford Road from Carson Road west to Little League Road

13. Unpaved Private Road Emergency Repair MSTU (Municipal Service Taxing Unit)

At the March 28, 2023, Board of County Commissioners meeting the Board considered an Ordinance to create a municipal service taxing unit to handle the unpaved private roads.

At the December 12, 2023, Board of County Commissioner meet the Board approved an Ordinance which would create the unpaved private road emergency repair municipal service taxing unit by authorizing a levy of not to exceed one (1.0000) mil of ad valorem taxes per year.

There are approximately 25 roads that contain approximately 13.694 miles of unpaved private road considered impassable for emergency vehicles. The taxable value of the 625 properties benefitting from these roads is estimated to be \$61,452,001. A millage rate of 1.0000 will generate \$61,452 annually. With the average repair cost of \$12,000 per mile, approximately four (4) miles of impassable private lime rock road per year can be repaired.

Road Name	From	To	Mileage
28th Ave SE	Woodland Grade	Dead End	.1
Acremaker	Woodcrest Dr	Dead End	0.48
Ardlen Ave	S 5th St SE	Dead End	0.17
Benton Rd	Woodland Estates Rd	Dead End	1.41
Christian Ter Ext	Christian Terr West	Dead End	0.11
Della Dr	Brantley Blvd	Dead End	0.73
Dillon Ln	Little League Rd	Dead End	0.1
Doak Ave	S 9th St	S 8th St	0.08
Edwards Grove Rd	SR 82	Dead End	0.76
Experimental Rd	State Rd	Dead End	0.19
Frangipani Ave	10th St S	ivy Way	0.17
Garland Rd	Kearney Ave	Markley Ave	1.04
Gator Slough Lane	SR 82	Dead End	1.09
Italy Rd	Lake Trafford Rd	Dead End	0.237
Kearney Ave	Garland Ave	Dead End	0.667
Ladybug Ln	Sunnygrove Rd	Dead End	.1
Laertes Lane	Sunnygrove Rd	Ladybug Ln	.1
Lightner Drive	Little League Rd	Dead End	0.08
Little League Dr	Dillon Ln	Trafford Farm Rd	0.54
Markley Ave	Garland Rd	Inez Rd	1.03
Myers Rd	Christian Terr	Dead End	0.1
O Quann Rd	Hwy 29	Dead End	0.6
S 8th St	Doak Ave	Dead End	0.06
Smith Rd	Keane Ave	Wisa Ave	0.75
Viren Lane	Little League Rd	Little League Rd	0.1
<b>Total Mileage</b>			<b>13.694</b>

14. Collier County Opportunity Zone Program

This program is a community and economic development tool to drive long-term private investment in low-income communities! Collier County hopes to leverage Opportunity Zones as an important tool to support the development of jobs, affordable housing, and economic vitality in five areas in Golden Gate, Naples Manor and in and around Immokalee. Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators.

They enhance the ability to attract businesses, developers, and financial institutions to invest in these targeted areas — distressed communities — by allowing investors to defer capital gains taxes through investments Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators.

The zones enhance local communities’ ability to attract businesses, developers, and financial institutions to invest in targeted areas by allowing investors to defer capital gains taxes through investments in federally established Opportunity Funds.

It's an economic and community development tax incentive program that provides a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction, and potential elimination of certain federal capital gains taxes. To become a Qualified Opportunity Fund, an eligible corporation or partnership self-certifies by filing [Form 8996](#), Qualified Opportunity Fund, with its federal income tax return.

Three areas in and around Immokalee, from Lake Trafford to the west to the county line to the east

- 1) [Census Tract 112.05](#) area surrounding Immokalee
- 2) [Census Tract 113.01](#) area surrounding Immokalee
- 3) [Census Tract 114](#) area surrounding Immokalee

*Report by: Christie Betancourt, Program Manager*

## Project Manager Report

02/21/2024

### 1. **First Street Zocalo Plaza (107 N. 1<sup>st</sup> Street) and Main Street (1st Street – 9<sup>th</sup> Street)**

#### i. *Monthly Maintenance*

A&M Property Maintenance (A&M) is currently providing short-term maintenance work and is keeping Zocalo Plaza in satisfactory clean, green, and safe condition. Staff prepared a draft Scope of Work to process an Invitation to Bid for a 3-year term with two (2) one-year renewals to finalize the selection of a contractor to maintain Zocalo Plaza. The draft is on hold.



02.12.24 Zocalo Plaza well-maintained

#### ii. *CRA*

Holiday – Procurement Services sent Lite Er Up (LEU) a cancellation of Contract #22-7953 with an effective date of 2/22/24. Staff is preparing the scope of work for the Request for Quotes for the 2024 season for the tree and holiday decorating services. This will solicit through OpenGov a fully automated web-based electronic bidding system. Procurement Services is transiting from BidSync to the OpenGov program in early March.

Staff prepared a Request for Quotes (RFQ) for the replacement of the bell street light pole decorations for the holiday season. Staff sent a RFQ to 18 vendors with a due date of 03/04/24 for twenty-five (25) bell decorations, 50 replacement LED red & yellow light bulbs with freight. Below are samples of the two 5' bell silhouette commercial grade side pole mount illuminated decorations reflected on the RFQs.



2. Street Light Poles

i. Insurance Claim Report: #2B, #8, #10, #20, #38 & #52

Pole # and Location	Date of Incident	Quote	Date of Quote	Claim Paid	Date Claim Paid	Comments
#2B Median Pole at N First Street and West Delaware	5/5-5/10, 2023 Discovered on 05.10.23	\$27,138.36	6/7/23			On 05.10.23 notified Traffic Ops of knocked down pole. Staff received incident report from Sheriff's Office on 5.25.23. Quote sent to Risk 6.15.23 & filed Claim. Replacement on hold pending new design of S. 1 <sup>st</sup> St. #500505231937. 11/2 Risk advised they need invoice & backup from original pole installation & determine if the proposed new pole will be an upgrade to evaluate any claim reimbursement. 12/1 Risk will elevate claim & attempt to recover from faulty driver's insurance carrier.
#8 Triangle	04/25/22	\$24,669.28	05/24/22	01/31/23 received invoice. Amount Due \$21,904.32 less \$500 deductible. Awaiting reimbursement.		6.21.22 Pole orde-red. Installation completed on 1.10.23. Received invoice on 1.31.23 for \$21,904.32 and sent to Risk for claim reimbursement. 6/13 Risk's Adjuster still in the subrogation process with the faulty party's insurance carrier. 10/4 Risk confirmed still pursuing recovery from its carrier.
#10 Main Street Village apartment complex	09/21/23					09.26.23 Traffic Ops filing claim replacing pole and will do billing. On 1/9/24 Southern Signal advised the pole will be shipped the 2 <sup>nd</sup> week of March 2024.
#20 SR29 on the curve.	9/2-6/22	\$20,248.36 7/20/23 received invoice \$17,674.55	09/19/22			Filed Claim & processed. PO on 10.24.22. Pole installed on 7.6.23. Sent invoice to Risk 7/20/23. 10/4 Risk advised still pursuing recovery from the insurance carrier.
#38 15 <sup>th</sup> St near McDonalds  Claim #53-05171201517 2012 Paid \$13,068.50 2023 Quote \$21,511.13 Difference \$8,442.63	04/17/12	\$13,568.30 in 2012 \$21,511.13 in 2023 NTE	2012 12/07/23	\$13,068.50	10/16/12	In 2012 no replacement was planned. 7/28/23 Traffic Ops emailed poles need replaced. 10/20/23 received authorization to replace. 10/31/23 request for quote from Simmonds Electrical. 11/3/23 sent Simmonds photos of base for quote. 12/7 Simmonds provided a quote of \$21,511.13. 1/2/24 sent PO 4500229429 to Simmonds.
#52 15 <sup>th</sup> at Santa Rosa  Claim #53-0951908921 2019 Paid \$11,162.13 2023 Quote \$21,511.13 Difference \$10,349.00	09/15/18	\$11,662.13 in 2018 \$21,511.13 in 2023 NTE	2018 12.07.23	\$11,162.13	12/03/19	2018 no replacement planned. 7/28/23 Traffic Ops emailed poles need replaced. 10/20/23 received authorization to replace. 10/31/23 request for quote from Simmonds Electrical. 11/3/23 sent Simmonds photos of base for quote. 12/7 Simmonds provided a quote of \$21,511.13. 1/2/24 sent PO 4500229429 to Simmonds.

ii. Custom Welding

Due to the deteriorating condition of blue pole banner arms on SR 29, Staff obtained quotes for welding and repairs to the existing sleeves. On January 24, 2024, the Immokalee MSTU authorized the custom fabrication of aluminum banner holders with finials at one end. Installation of aluminum pipes as banner arms for poles to hold banners are at the intersections of Westclox, Lake Trafford and Immokalee Drive along SR29. The Estimate for the project was \$14,995.00 on 15 poles for the fabrication, installation, and painting.





01.16.24 Blue poles aluminum pipes for banner arms repairs

**3. Immokalee Complete Street (TIGER Grant) Project**

The overall project will create a network of Complete Streets including approximately 20 miles of new sidewalks, improved walkability by filling in sidewalk gaps, a bicycle boulevard network, additional street lighting, landscaping, drainage improvements, and improved bus stops. These improvements will increase safety for the community.

Area 1 is the construction of sidewalks along the south side of East Delaware Avenue from South 1<sup>st</sup> Street to School Drive and multi-use trail construction on the east side of School Drive from Rose Avenue to E. Eustis Avenue. Crews completed the multi-use trail on School Drive. Roberts Avenue, 9<sup>th</sup> Street, 1<sup>st</sup> Street, Monroe Street, Lee Street, N 11<sup>th</sup> Street, Orchid Street and the bus transfer station at the Collier County Health Department on Immokalee Drive are under construction.

On 02/28/24 at 9:00 A.M. time certain, Representatives of the Project are attending the Immokalee MSTU Meeting to provide an update on the project.

Additional information is available at <https://immokaleecompletestreets.com>.



02.12.24 TIGER Project



02.12.24 TIGER



02.12.24 TIGER



02.12.24 TIGER



#### 4. Panther Crossing Welcome Sign

FDOT's Approved Utility Permit #2022-H-192-00303 dated 12/14/22 was utilized for the water service tap and directional bore under State Road 29. The purpose of the directional bore is to allow for a tap and drill into the existing 10" portable water main located west of SR29 for irrigation to the sign location east of SR 29. Boring work commenced and was completed on 5/4/23. The permit for the signage was finalized on 6/6 and construction on the sign commenced on 6/14.

The Artist, Martha Cantu, provided a quote of \$2,280 to paint the mural on the sign. This is the same mural that is on the S 1<sup>st</sup> St/Eustis Immokalee Welcome Sign. Q. Grady Minor (QGM) completed revisions to the Plans on 6/1 to modify the lettering on the sign as recommended by the subcontracted sign vendor. The original letter specifications could not be fabricated at the size specified. The electrical permit was received on 8/2. The electrical meter main inspection was completed 8/17 and LCEC completed pulling power to the site on 11/9.

IWSD approved the certified backflow test on 11/13. A start work notice was issued to QGM and walk-through inspection was completed on 12/1 with QGM, CRA and Vektor. QGM provided a seven-item punch list to Vektor. The punch list has been completed. Vektor extended the permit which now expires 3/6/24 to complete the permitting inspections. The electrical inspection passed on 1/16/24 and the final inspection passed on 2/12/24. The County issued the Certificate of Completion on 2/14/24. Staff is scheduling a final walk through with QGM, Vektor, A&M and CRA. Staff will investigate the surrounding areas to identify sightline improvements (e.g., signage and vegetation) with FDOT and coordinating with Road Maintenance to pressure wash the pedestrian bridge.



02.12.24 Punch List items completed



**5. Historic Cemetery Preservation**

The historic cemetery property was being maintained by Parks and Recreation and A&M Property Maintenance LLC assumed the maintenance on the site on 8/13/23. Staff worked a scope for improvements at the cemetery and A&M is to investigate the access to water for irrigation on underground existing pipes under the pavement feeding from the SR29 median. The Seminole Tribe, Christ Episcopal Church and Parks & Recreation will assist in identifying the individuals interred at the cemetery. Staff will proceed with a RFQ for a boundary survey of the property.

On January 16, 2023, A&M made repairs to the cemetery. They repaired the alignment of the signage and secured the sign with concrete in the ground, repaired the sagging chain link fence and the gate so it is operational. The cost for the repairs was \$1,275.00.



10.03.23 Signage needed alignment and cement base



01.16.23 Signage repaired with concrete base



01.16.23 Signage repairs



07.10.23 Fence line sagging



01.16.24 Sagging fence straightened.



1.16.24 Fence repair



01.16.24 Gate repaired and gate now closes.



*Report by: Yvonne Blair, Project Manager Dated: February 21, 2024*





# Immokalee Community Redevelopment Area (ICRA) Projects Updates

February 23, 2024

## Table of Content

### ICRA Projects (Funded by CRA and MSTU)

- **First Street Corridor Pedestrian Safety Improvements**
  - South 1<sup>st</sup> Street From Main Street to School Road/Seminole Crossing Trail
- **Immokalee Sidewalk Phase III**
  - Eustis Avenue & West Delaware Avenue
- **Historic Cemetery Preservation**
  - 815 West Main Street
- **Lake Trafford Road Corridor Lighting Study**
  - Lake Trafford from SR29 (15<sup>th</sup> St.) to Ann Olesky Park & a portion of Carson Road
- **Monument – Welcome Sign**
  - Panther Crossing – SR29
- **Main Street Corridor Streetscape**
  - SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street
- **CRA owned property**
  - 107 South 9<sup>th</sup> Street

### Other Projects of Interest

- **Immokalee Complete Streets**
  - Transportation Investment Generation Economic Recovery (TIGER) Grant
- **SR 29 Bypass Loop Road**



# First Street Corridor Pedestrian Safety Improvements

## South 1st Street From Main Street to School Road/Seminole Crossing Trail

**Project #:33831-01**

**Project Sponsor:** Immokalee MSTU

**Project Manager:** Yvonne Blair

**Project Scope:** In 2021 Q Grady Minor (QGM) provided a Conceptual Plan Report that recommended the installation of rectangular rapid beacons at three crosswalks and 11 additional Collier County Traffic Operations light poles for pedestrian safety. Staff applied for a \$250,000 Community Development Block Grant for the design of the lighting and safety improvement plans. On 2/12/24 Procurement Services authorized modifying the Scope to full corridor lighting as recommended by KCA Corridor is appx. 4,000 feet.

**CHS CDBG Grant #CD22-03-IMM (Design Only)**

**Design Budget:** \$189,990 CDBG Funds (Awaiting CO#1)

**Design Proposal:** Kisinger, Campos & Associates (KCA)

**CDBG Design Funds End:** Extended to 10/27/24

**Construction Budget:** \$850,000 (2023 updated to 1M)

CRA & MSTU Funds/apply for Grant in 2024

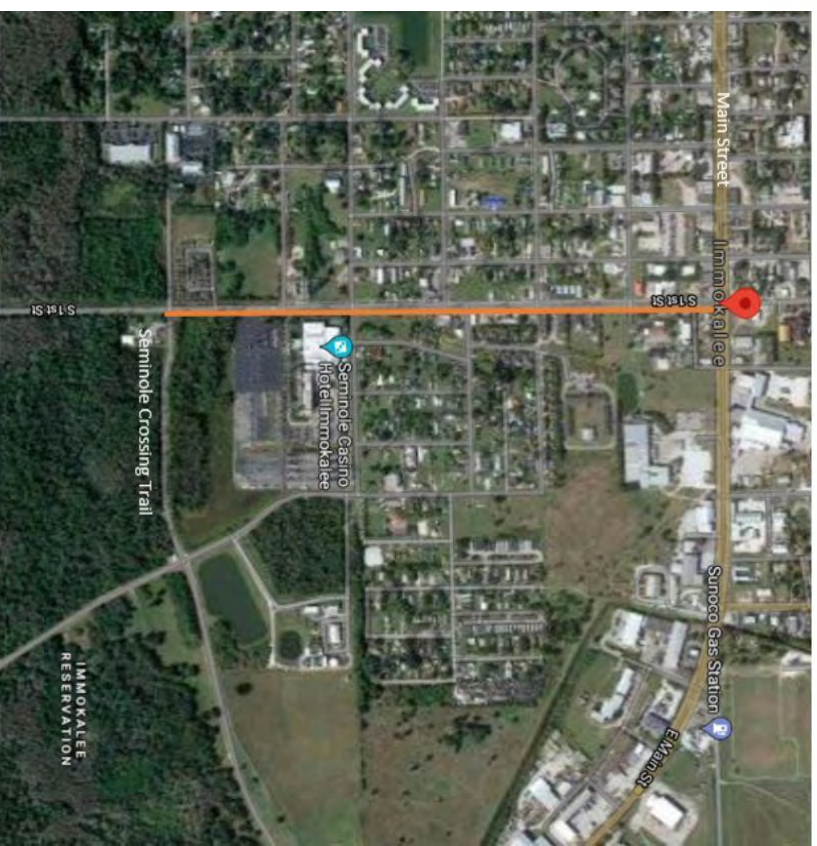
**Architect/Engineer:** KCA

**General Contractor:** TBD

**Notice to Proceed Date:** TBD

**Estimated Substantial Completion Date:** Design is targeted for completion by 10/13/24 (by CO#1), leading to construction in Q1 CY 25 and completion in 2025.

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	25%
Construction	0%



### Milestones/Challenges To Date: 02/23/2024

- Subrecipient Agreement & Budget Amendment was approved by BCC's 9/13/22 for \$250,000 CDBG Grant Agreement for the design project.
- Issued NTP for \$189,990 to KCA on 7/20/23 with a commencement date of 7/21/23.
- 12/8/23 KCA provided Lighting Design Memo with 2 Options (Pedestrian Safety or Full Corridor Lighting). 2/13/24 Staff advised KCA approval of Option 2 and requested a proposal, timeline and costs for the preparation of a CO and extend the WO 180 days (10/13/24).
- 1/17/24 CHS provided an extension from 4/30/24 to 10/27/24 for the Grant.
- Immokalee CRA authorized Staff to proceed with grant application for construction on 2/21/24. Executive Summary for ATF BCC approval of 1.2M construction Grant Application on BCC Agenda 2/27/24 #1611.

# Immokalee Sidewalk Phase III

## Eustis Avenue & West Delaware

**Project #:** 33873-01  
**Grant #B-22-CP-FL-0233**  
**Project Sponsor:** Immokalee CRA  
**Project Manager:** Yvonne Blair

**Project Scope:** A comprehensive sidewalk plan for the southern area of the Immokalee Community. Consists of 6' wide concrete sidewalks as well as drainage improvements along Eustis Avenue and W. Delaware Avenue from S 5th Street to S 1st Street (approximately 2,500 linear feet).

**Design Budget:** \$114,763 MSTU Funds

**Construction Costs:** 100% cost estimate \$1,007,822.50

Total Estimated: \$1.4M

**Federal Appropriations Funds (Estimated):** \$987,000

**Architect/Engineer:** Agnoli, Barber & Brundage (ABB)

**Stop Work** 9/15/22 with 145 remaining days. Resume after the solicitation of a contractor.

**Owner's Representative (CEI):** Total Municipal Solutions, stop work notice 4/20/23 with 250 remaining days.

**CEI Budget:** \$101,215.60 CRA Funds

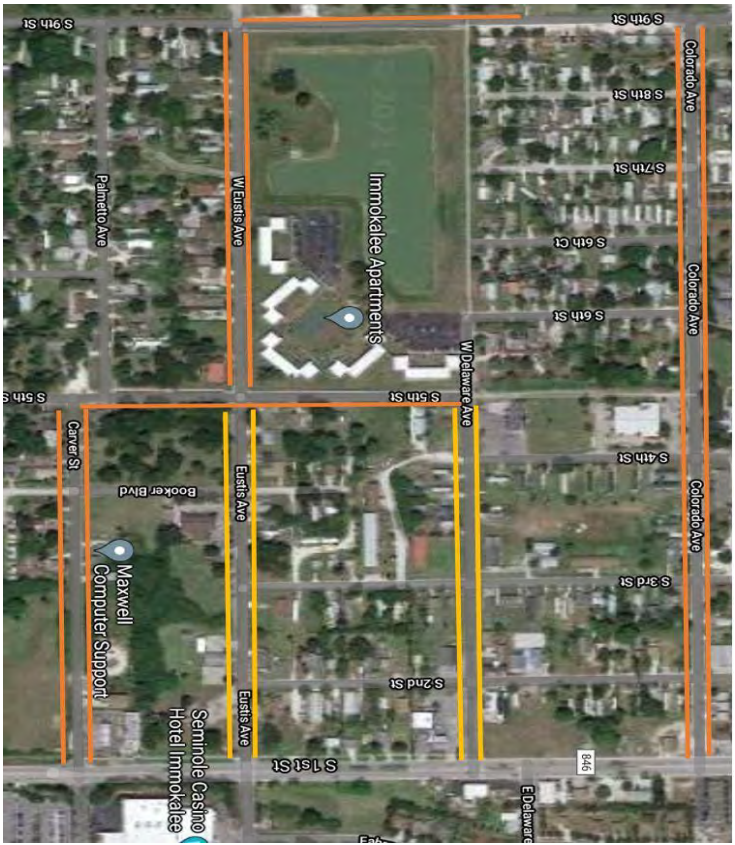
**General Contractor:** TBD

**BCC Board Date:** TBD

**Notice to Proceed Date:** 08.16.2021 Design

**Estimated Substantial Completion Date:** Q1 CY 2025

DESCRIPTION OF WORK	% COMPLETE
Procurement	15%
Design	100%
Construction	0%



Yellow - Proposed Phase 3  
 Orange - Phase 1 and 2 (completed in 2018 and 2021)

### Milestones/Challenges To Date: 02/23/2024

- 9/27/23 CRA & MSTU Advisory Boards authorized a cost share for gap funding estimated expenses of \$245,100. 11/14/23 BCC Agenda #16L1 was approved for the Chairman's execution the Grant Agreement. 11/16 Clerk sent Agreement to HUD for execution.
- 2/2/24 HUD's Field Officer advised project is excluded (no 7015.15 or 7015.16 forms required). 2/2/24 Staff sent ERR to HUD & requested confirmation to move forward.
- Staff sent Solicitation Worksheet for Construction with ABB's Bid Schedule & Estimated Costs Expense to Procurement. Staff unable to advertise until HUD provides signed Grant Agreement. 2/2/24 sent draft Solicitation #24-8233 to OMB and CHS.
- Executive Summary for the BCC Chairman's execution of the Direct Deposit form on 2/27/24 BCC Agenda #16L2. Awaiting receipt of the fully executed Grant Agreement from HUD.
- 1/19/24 need to send Key Contact form to HUD to add Chris Hall and remove Rick LoCastro when the executed Grant Agreement is received.

# Historic Cemetery Preservation

815 West Main Street, PID 00127320003, 0.06 Ac +/-

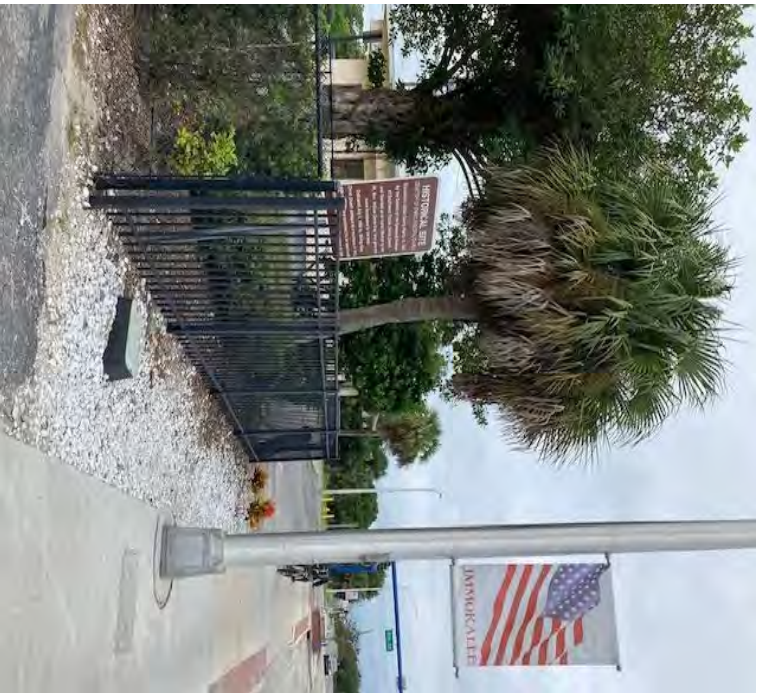
District #: 5  
Project #:

Project Sponsor: ICRA & IMSTU  
Project Manager: TBD

**Project Scope:** Staff to proceed with the maintenance and restoration of the Historic Cemetery. An appropriate roadmap that defines vision, destinations and outcomes will be drafted to map out both maintenance and restoration milestones and budget(s).

**Location:** 815 W Main St. 28' X 95' (.06 Ac)  
**Maintenance Budget:** TBD  
**Restoration Budget:** TBD  
**Team/Partners:** TBD  
**Construction Manager:** TBD  
**Landscape Maintenance:** A&M Property Maintenance LLC  
**BCC Approval Date:** TBD  
**Estimated Substantial Completion Date:** 2025

DESCRIPTION OF WORK	% COMPLETE
Procurement	0%
Design	0%
Construction	0%



### Milestones/Challenges To Date: 02/23/2024

- 10/18/23 the ICRA & IMSTU Advisory Committees reviewed a proposed 5-year plan and approved (1) clean up perimeter, (2) establish Team/partnerships with A&M, Seminole, BCC Liaison, and Museum, (3) price all tasks, and (4) do exterior tasks in Year 1.
- Staff met with A&M to initiate plans for a roadmap of task; and on 1/16/24 A&M completed the repair for the alignment/secure signage in concrete, repair fence and gate. Existing irrigation lines from median to cemetery are being investigated to determine if operational.
- 12/15/23 Staff contacted Natalie De La Torre Salas, Public Archaeology Coordinator SW Region FL Public Archaeology Network (FPAN). Need boundaries, ID interned & descendants, Mgmt. Plan & Preservation Training. No survey with County Surveyor or RPMD. ID four burials & 2 unmarked graves (1 adult & 1 child). 12/27/23 Rev Edward Gleason with Trinity-by-the Cove is researching with Diocese.
- 2/22/24 Staff requesting rotation Surveyor via contract 18-7432-SM from Procurement Services.

# Lake Trafford Road Corridor Lighting Study

Lake Trafford from SR29 (15<sup>th</sup> St.) to Ann Olesky Park & a portion of Carson Road

**Project #:** 1026-138346-50246.2 (CRA)  
 1629-162524-631400 (MSTU)

**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair

**Project Scope:** Complete a lighting justification study to determine lighting requirements along Lake Trafford Road utilizing LCEC equipment and complete required survey of the corridor. The project will be completed in phases in coordination with the Transportation Division's project consisting of bike lanes and drainage improvements on both sides of Lake Trafford from Little League Road and Laurel Street.

**Location:** Lk Trafford Rd 4.8 mi & Carson Rd .5 mi

**Design Budget:** \$149,930 MSTU Funds/\$100,000 CRA

**Construction Budget (Estimate):** \$2,500,000 – contingent on type of pole and partnership with LCEC.

**Funding:** CRA & MSTU Funds and Grants

**Architect/Engineer:** Jacobs Engineering (Jacobs)

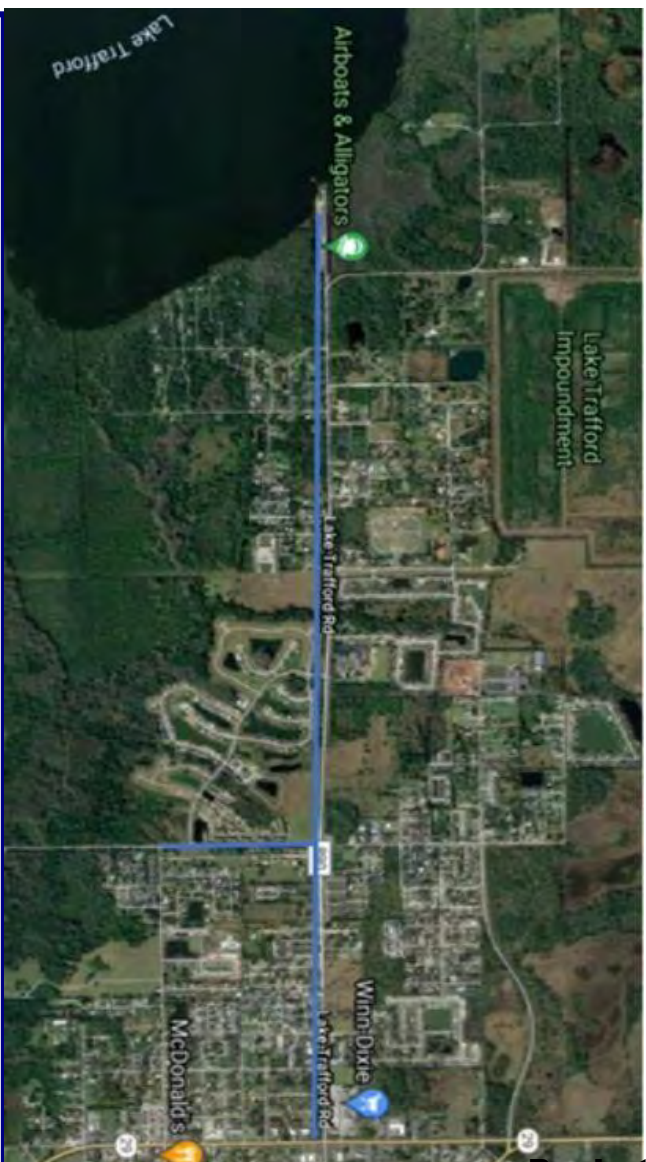
**Owner's Representative (CEI):** TBD

**General Contractor:** TBD

**Notice to Proceed Date:** 05/02/23

**Estimated Substantial Completion Date:** 05/01/24

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	43%
Construction	0%



**Milestones/Challenges To Date: 02/23/2024**

- A Work Order was finalized on 3/6 with Jacobs to perform a lighting study & prepare the construction plans to be utilized by LCEC and provide limited Subsurface Utility Engineering (SUE) to identify underground utilities.
- On 5/1/23 a NTP with a PO in the amount of \$249,930 was issued for Jacobs to commence on 5/2/23. Topographic design surveys were completed 8/11/23.
- 10/16/23 Jacobs coordinated with LCEC.
- Task 1 – 11/7 Jacobs provided the 30% Lighting Study Analysis Report.
- 11/28 Staff drafted a Summary of Poles Spreadsheet and sent it with the Report to County Staff and IWSD. 12/21 Jacobs sent IWSD response to their comments/questions. 1/16 conference with IWSD, Jacobs & CRA. 1/17 Jacobs coordinating with PMs for other County Depts on their projects.
- Task 2 – Final Design due 3/1/24.

# Monument – Welcome Sign

## Panther Crossing – SR29

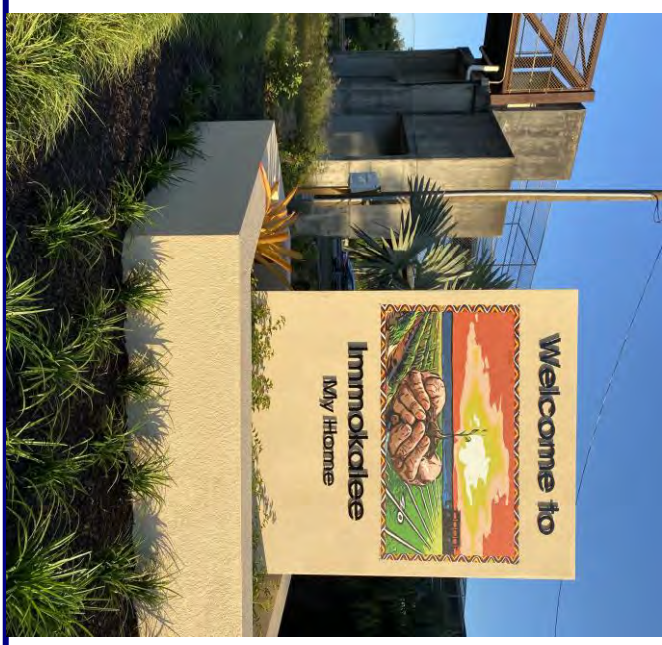
**Project #:** 1629-162524-631400  
**Project Address:** 1620 SR29, Immokalee 34142  
**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair

**Project Scope:** Project will provide the third and final gateway welcome sign for the community of Immokalee on SR 29 at the Panther’s Crossing/Farm Worker’s Village.  
**Location:** 1620 SR 29.

**Design Budget:** \$12,817 MSTU Funds  
**Construction Budget (Estimated):** \$168,500 MSTU Funds

**Design-Build Contractor:** Q. Grady Minor (QGM)  
**Notice to Proceed Date:** 08.04.22 & on Stop Order  
**Completion of Design Plans:** 2/14/23 per pre-bid mtg changes  
**CO#1** 10.18.22 - Additional 30 days & \$2,622 was required due to no water at location & needing a FDOT direction bore permit.  
**CO#2** 11.17.22 – Additional 90 days required is delay receiving FDOT directional bore utility permit.  
**Stop Order** 1.19.23, 2.15.23, 4/27 & 6/13 w/ 38 days remaining.  
**Final Completion Date:** 2/14/24

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design - Rework	100%
Construction	99%



### Milestones/Challenges To Date: 02/23/24

- On 12/21/22 received FDOT Utility Permit and QGM final plans on 1/17/23. On 3/22/23 sent PO (\$168,500) to Vektor Contracting of the Small GCs Contract.
- On 5/4/23 the directional bore under SR29 was completed. Construction commenced on 6/14/23. Mural painted 7/8-12. The letters for the sign were installed 7/28/23. Contractor completed power post 8/1/23; and water lines, rip rap and electrical meter main inspection completed on 8/17/23.
- LCEC was notified 8/17/23 of the inspection approval to schedule the installation of power loop and transformer. On 10/17/23 LCEC installed the pole for power hook up & completed 11/9/23.
- 10/23/23 Jack Whittaker with Vektor was assigned as the new Project Manager.
- IWSD approved the certified backflow test on 11/13/23. 11/28 Staff authorized Additional Services for \$4,500 for the completion of the work.
- Walk-Through Inspection on 12/1/23 with Vektor and CRA. QGM provide a 7-item punch list.
- 1/16/24 passed electrical inspection and passed final inspection on 2/12/24. On 2/14/24 received County’s Certificate of Completion. Staff coordinating a final walk-through inspection with Vektor, QGM, A&M Property Maintenance and CRA to approve payment to Vektor.

# Main Street Corridor Streetscape

## SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street

**Project #:** 1629-162524-631400  
**Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair

**Project Scope:** Johnson Engineering (Johnson) had been selected as the Consultant to prepare a Proposal for the design improvements to the streetscape of Main Street Corridor (.61 miles). The project consists of design services, permitting, and construction oversight for streetscape enhancements.

**Design Budget:** \$212,598 MSTU Funds  
**Construction Budget (Estimated):** \$2,500,000 CRA & MSTU Funds  
**Architect/Engineer:** Johnson Engineering (Johnson)

**Design Notice to Proceed Date:** 9.1.22  
**Final Design 100% Plans: Stop Work Notice Issued 9.27.23.**  
**Construction Completion Date: Project on hold.**

DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	60%
Construction	0%



### Milestones/Challenges to date: 02/23/2024 - On Hold

- A NTP was issued to Johnson with a commencement date of 9/1/22. Kick-Off and Site Visit Meeting held on 9/26/22 with Johnson's design team and CRA Staff.
- Johnson's design team conducted Public Meeting #1 11/16/22, Public Meeting #2 on 2/15/23, & Public Meeting #3 on 3/15/23.
- On 6/1/23 Johnson provided preliminary hardscape plans to CRA staff.
- Pre-App with FDOT on 7/18/23.
- An on-site meeting was held on Main Street with Johnson on 7/26/23 with a detailed follow up email to Johnson with questions and concerns for improvements to the corridor.
- On 8/31/23 Johnson provided a Cost Estimate of \$1,945,440.83.
- On 9/27/23 the CRA & MSTU Advisory Boards authorized Staff to put Johnson Engineering on hold until the evaluation of the SR29 Loop Road project is defined & the future conveyance of Main St. to County is investigated. A new scope of Main Street shall enhance features for a pedestrian friendly downtown streetscape.
- A Stop Work Notice was issued to Johnson on 9/28/23 with 213 remaining days.

District #: 5

Project #: Ninth Street Parcel – (formally owned by CRA)

Project Sponsor: Immokalee CRA

Project Manager: Gregory J. Oravec

**Monitoring Project for Community's Awareness**

**Project Scope:** In May 2021, Catholic Charities submitted a Letter of Intent (LOI) and draft concept plan to purchase the CRA property to complete the assembly of appx. 7 acres at the corner of Ninth Street and Main Street in downtown Immokalee. The concept plan includes a mix of uses including urgent care facility, improved social services, community meeting room, administrative offices, retail space and affordable housing. Folio # 012228400009, 1.96 Ac., Zoning RMF-6 with C-4 MSOSD.  
**Property closed on 8/29/23.**

Architect/Engineer: TBD

Construction Manager: TBD

Buyer: Catholic Charities Diocese of Venice, Inc. (Catholic Charities)

Buyer's Representative: Chancellor Volodymyr Smeryk  
 Interim CEO

BCC Approval Date: April 11, 2023

Estimated Substantial Completion Date: TBD

Final Completion Date: TBD

DESCRIPTION OF WORK	% COMPLETE
Procurement	0%
Design	0%
Construction	0%



**Milestones/Challenges To Date: 02/23/2024**

- On 4/11/23 BCC/CRA approved Purchase Agreement with a Sales Price of \$600,000 plus closing costs. Transaction closed on 8/29/23. Deed recorded at OR Book 6282, Page 2959. Post-closing milestones:
- Within 180 days of closing (2/20/24), Catholic Charities to file an application for Rezone which includes a Catholic Community Center, Catholic Clinic with related medical offices, and/or retail/commercial space on the property in accordance with the Conceptual Plan (Exhibit B of the Purchase Agreement).
- 2/7/24 Pre-App Meeting. 2/15/24 Catholic Charities sent a request for a 90-day extension to the full rezoning application deadline to County Manager.
- Within 6 years of approval of rezone application & adoption of the rezone ordinance, Catholic Charities must have substantial completion of project.
- If Purchaser fails to meet the timelines including extensions, a reverter clause may be applied with written notice.

## Transportation Investment Generation Economic Recovery

**District #:** 5  
**Project #:** 33563

**Project Sponsor:** BCC

**Project Manager:** Michael Tisch, Transportation Engineering

**Monitoring Project for Community's Awareness**

**Project Website:** <https://immokaleecompletestreets.com>

**Project Scope:** This project includes design and construction of 20 miles of concrete sidewalks, a boulevard network, shared-use path, streetlights, bus shelters, a new transit center and landscaping. Five corridors and 38 intersections were recommended for lighting. The Immokalee MSTU will be funding the streetlight electric bill after the completion of the project.

**Construction Budget:** \$22,869,280 Funding sources: FHWA grant funds (\$13,132,691) & County match funds (\$9,736,589)

**Architect/Engineer:** Q Grady Minor PA

**Construction Manager:** Quality Enterprises USA

**Owner's Representative (CEI):** Kisinger Campo & Associates

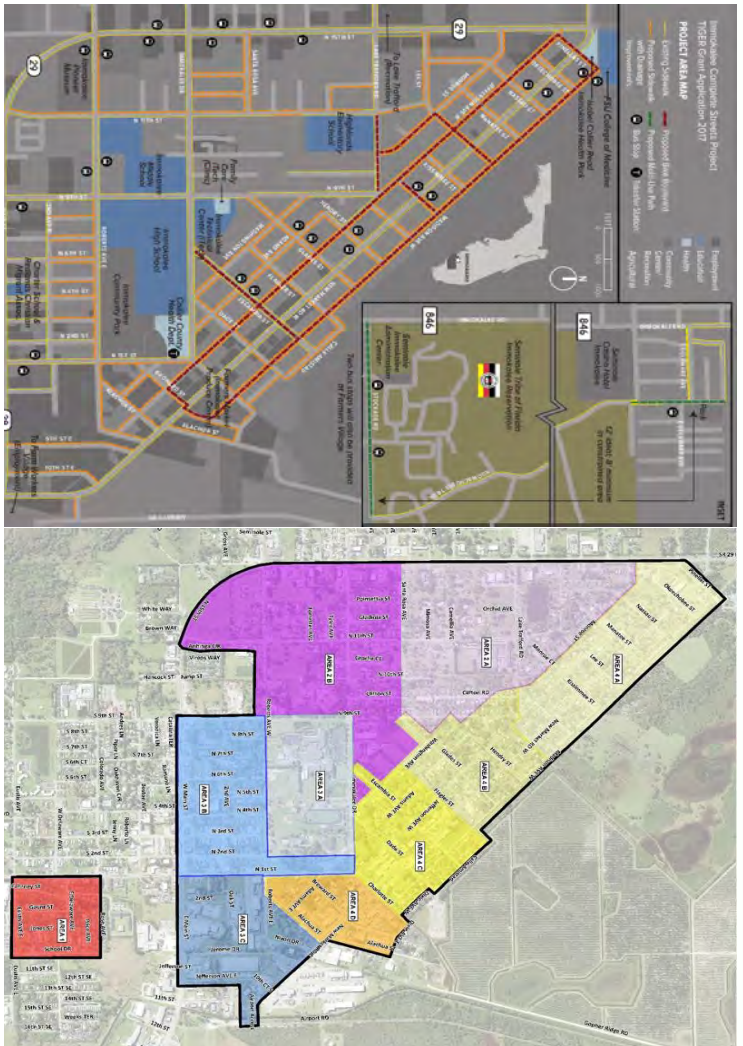
**Contact Info:** Cella Molnar & Associates

<https://immokaleecompletestreets.com/contact-2/>

**BCC Approval Date:** 02.08.22

**Estimated Substantial Completion Date:** Mid 2024

<b>Procurement</b>	<b>100%</b>
<b>Design</b>	<b>75%</b>
<b>Construction</b>	<b>17%</b>



### Milestones/Challenges To Date: 02/23/2024

- Area 1 – Contractor is continuing construction in Area 1.
- Areas 2A & 2B - The Contractor is continuing work in Areas 2A and 2B.
- Areas 3A, 3B & 3C – Contractor completed sidewalks in Area 3A, which is the concrete sidewalk abutting Immokalee HS. Contractor began construction in Area 3B. The Contractor is anticipating beginning construction in Area 3C in February or March.
- Area 4 – Contractor submitted signed and sealed plans for Areas 4D & 4B/C; and is currently procuring drainage structure. The Contractor submitted 100% plans for Area 4A.
- Area 5 – Contractor submitted Area 5 60% plans showing the revised trail alignment and is currently coordinating with the County and Seminole Tribe on the proposed improvements.
- Bus Transfer Station – Construction has commenced.
- Continuous Street Lighting – LCEC is in the process of procuring the materials.
- 1/22/24 Johnson Engineering awaiting locations of 65 undecided poles to complete a map of light pole locations that will identify entity (LCEC, County, or MSTU) who owns pole and determine utility expenses (not maintenance expenses to poles) to finalize Executive Summary for the Agreement.



# SR 29 Loop Road

SR 29 from CR846 E. to North of New Market Road N

District #: 5  
 Project #: 417540-5

Project Sponsor: FDOT

Project Manager: Sean Pugh, P.E., Design Project Manager

Monitoring Project for Community's Awareness

Project Website: <https://www.swflroads.com/project/417540-5>

**Project Scope:** The intent of the loop road is to remove much of the truck traffic from SR29 through Immokalee on Main Street and New Market Road West where the western position of that street is primarily residential. The loop road interconnects on Airport Access Road and Alachua Street will provide direct access from the loop road to intensive industrial, grower, packing and shipping districts along New Market Road. Project is 3.35 miles.

**Construction Budget:** Estimated 85 M

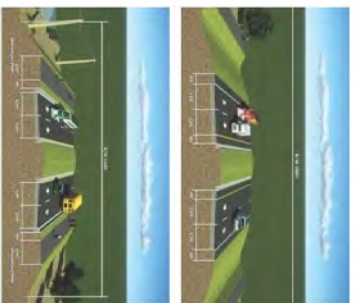
**Architect/Engineer:** TBD

**Construction Manager:** TBD

**Owner's Representative (CEI):** TBD

**BCC Approval Date:** TBD

**Estimated Substantial Completion Date:** 2032



DESCRIPTION OF WORK	% COMPLETE
Procurement	100%
Design	15%
Construction	0%

## Milestones/Challenges To Date: 02/23/2024

- The FL Legislature approved a \$4B budget for the "Moving Florida Forward" Project. This project will construct a new alignment of SR29 as a 4-lane divided roadway with drainage improvements on the corridor to serve as a loop around downtown Immokalee area.
- 02/21/24 FDOT advised Loop Road in design with construction by 2026 on PH1 (Airport Road to New Market/SR29) and end of Summer 2026 on PH2 (New Market to 82).
- On 2/21/24 Staff requested a Project Contact name at FDOT for updates.



## Project Manager Field Observations February 12, 2024.

A recap of MSTU Walking Tour on February 12, 2024, with Attendees: Armando Yzaguirre, Aristeo Alviar, Melissa Silva, Kenneth Thompson, Andrea Halman, Jimmy Nieves, Christie Betancourt, and Yvonne Blair.

MSTU Walking Tours: The MSTU Walking Tour is scheduled on the second Monday of each month at 9AM - 10 A.M. meeting at the Zocalo Plaza. The Board and the Public are invited to attend.



02.12.24 MSTU Walking Tour Attendees

February 2024 Overview:

### **Beautification Area Improvements:**

#### 1) *First Street Zocalo Plaza/Landscape Maintenance*

**A&M:** A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.



02.12.24 Zocalo Plaza



2) *Improvements on Main Street Project: Main Street between 1<sup>st</sup> and 9<sup>th</sup>*

**A&M:** A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They pressure wash the sidewalk areas on W. Main Street between 1<sup>st</sup> Street – 9<sup>th</sup> Street on a quarterly basis.

**Main Street:**

Excessive trash on W Main Street was located between N 1<sup>st</sup> Street and N 3<sup>rd</sup> Street. The remainder of the corridor looked satisfactory.



02.12.24 W Main Street Trash from weekend



02.12.24 Unsafe conditions be addressed

The homeless are still present on the Main Street corridor.



02.12.24 Homeless on Main Street



The white pole at the NE corner of W Main and 9th Street North was knocked down and reported to Webber (FDOT's Subcontractor) for replacement. The work was completed the next day.



02.12.24 Unsafe condition repaired by Webber on 02.13.24

**Cemetery:**

As of 8.13.23, A&M assumed the maintenance of the cemetery under their new MSTU Landscape Contract #23-8084. Staff drafted a scope for a plan for the preservation of the historical cemetery. Staff will prepare Request for Bids for a boundary Survey.



02.12.24 Historic Cemetery, 815 W Main Street

**Triangle:**

A&M planted some new ground cover at the Triangle Welcome Sign.



02.12.24 New plantings at Welcome Sign



## Upcoming Community Events *Updated 02/21/2024*

### **Global Flight Training Solutions Ceremony**

**Date:** 02/28/2024 at 3:00 p.m.

**Location:** Global Flight Training Solutions  
151 Airpark Blvd., Immokalee, FL 34142

### **Collier County Public School Board Meeting**

**Date:** 03/05/2024 at 4:30 p.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109  
Live Online: <https://www.collierschools.com/educationlive>

### **Immokalee Eastern Chamber of Commerce Breakfast Networking Event**

**Date:** 03/06/2024 from 8:00 a.m. to 9:30 a.m.

**Location:** CareerSource Center  
750 South 5th ST., Immokalee, FL 34142  
\*Member Fee of \$15.00\*

### **2024 Immokalee Cattle Drive and Jamboree**

**Date:** 03/09/2024 from 7:30 a.m. to 3:00 p.m.

**Location:** Immokalee Pioneer Museum at Roberts Ranch  
1215 Roberts Ave., Immokalee, FL 34142

### **Board of County Commissioners**

**Date:** 03/12/2024 at 9:00 a.m.

**Location:** Board of County Commissioners Chambers, 3<sup>rd</sup> floor, Collier County Government Center  
3299 Tamiami Trail E. , Naples, FL 34112  
Live Online: <http://tv.colliergov.net/CablecastPublicSite/>

### **Immokalee Interagency Council Meeting**

**Date:** 03/14/2024 from 11:30 a.m. to 1:00 p.m.

**Location:** CareerSource Center  
750 South 5th ST., Immokalee, FL 34142



**Collier County Public School Board Work Session (Strategic Plan)**

**Date:** 03/20/2024 at 9:00 a.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109

Live Online: <https://www.collierschools.com/educationlive>

**Immokalee Water and Sewer Board of Commissioners Meeting**

**Date:** 03/20/2024 at 3:30 p.m.

**Location:** Immokalee Water and Sewer District  
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630

**Collier County Parks & Recreation Advisory Board Meeting (PARAB)**

**Date:** 03/20/2024 at 2:00 p.m.

**Location:** North Collier Regional Park / Hybrid Remote Zoom  
15000 Livingston Road., Naples, FL 34109

For more information call 239.252.4000

**Immokalee Fire Control District – Board of Fire Commissioners Meeting**

**Date:** 03/21/2024 at 3:00 p.m.

**Location:** IFCD Headquarters (Fire Station 32) / Live Online  
5368 Useppa Drive, Ave Maria, FL 34142

For more information contact Joshua Bauer at 239.657.2111

Live Online: <https://immfire.com/live/0>

**Easter Eggstravaganza \*Free Entry\***

**Date:** 03/23/2024 from 10 a.m. – 1:00 p.m.

**Location:** Immokalee Roberts Ranch  
1215 Roberts Ave W., Immokalee, FL 34142

For more information call : 239.252.4449

**Collier County Public School Board Meeting**

**Date:** 04/09/2024 at 4:30 p.m.

**Location:** Everglades City School/ Live Online  
415 E School Dr, Everglades City, FL 34139

Live Online: <https://www.collierschools.com/educationlive>

**Immokalee Water and Sewer Board of Commissioners Meeting**

**Date:** 04/17/2024 at 3:30 p.m.

**Location:** Immokalee Water and Sewer District  
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630





**Collier County Parks & Recreation Advisory Board Meeting (PARAB)**

**Date:** 04/17/2024 at 2:00 p.m.

**Location:** Vineyard Community Park / Hybrid Remote Zoom

6231 Arbor Blvd W., Naples, FL 34109

For more information call 239.252.4000

**Immokalee Fire Control District – Board of Fire Commissioners Meeting**

**Date:** 04/18/2024 at 3:00 p.m.

**Location:** IFCD Headquarters (Fire Station 32) / Live Online

5368 Useppa Drive, Ave Maria, FL 34142

For more information contact Joshua Bauer at 239.657.2111

Live Online: <https://immfire.com/live/0>

If you have a community event you would like us to add to the list or a correction that needs to be made, please send to [Yuridia.Zaragoza@colliercountyfl.gov](mailto:Yuridia.Zaragoza@colliercountyfl.gov) or call at 239-867-0025



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# 2023 ANNUAL REPORT

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## **Vision Statement**

A rural community that provides safe and affordable multigenerational living opportunities, interconnected pedestrian and transportation connections, a pristine environment, and a thriving economy that celebrates a diverse culture.

Immokalee is a family-oriented community that supports a healthy lifestyle. It is attractive, environmentally sustainable and offers a full range of housing, recreation, and education opportunities to meet all residents' needs. Immokalee has a safe, well-connected network to walk and bicycle about town, as well as a roadway network needed to support the transport of goods and services. Business and job opportunities flourish in trade and distribution, agribusiness, and ecotourism.

# Immokalee

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*My Home*

## History

Immokalee is an unincorporated area in Collier County. Originally known as Gopher Ridge by the Seminole and Miccosukee Indians, Immokalee means “My Home” in the Mikasuki language, and also in Miccosukee, Mikisúkî or Hitchiti-Mikasuki, a Muskogean language. After starting as a cattle ranch town in the 1800’s it has grown to a culturally diverse rural agriculture community rich in history. The community is known as the prime producer of winter vegetables for the eastern United States.

## Demographics

U.S. Census Bureau 2020,

- Population – 28,060
- Median age - 29 years
- Median household income \$30,885

2023 Annual Report

## Transportation

The Immokalee Regional Airport is a general aviation airport located one mile northeast of the central business district. The County-owned facility provides a great opportunity for business recruitment and economic diversification.

- Collier Area Transit (CAT) provides local bus service and para-transit.
- The main road through Immokalee is State Road 29.
- Other important county roads through the region are CR 29A (New Market Road) and CR 846 (Immokalee Road).

## Community & Education

Immokalee is the center of the region’s agriculture industry and home to many families who work the vast fields that produce a large amount of the United States’ fresh produce.

The Collier County School Board is responsible for all public schools in Immokalee including five elementary schools, Immokalee Middle School and Immokalee High School. iTECH technical college and Bethune Education Center provide additional training. RCMA Charter School and Pace Center for Girls are also in the community and provide alternative education programs. Ave Maria University is approximately 6 miles away in the community of Ave Maria.

# 2023 COLLIER COUNTY BOARD OF COUNTY COMMISSIONERS

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On March 14, 2000, the Board of County Commissioners adopted Resolution 2000-83, declaring the Board of County Commissioners to be the Collier County Community Redevelopment Agency.



**Rick LoCastro**  
District 1  
BCC Chairman



**Chris Hall**  
District 2



**Burt Saunders**  
District 3



**Dan Kowal**  
District 4  
CRA Board Co-Chair



**William L. McDaniel, Jr.**  
District 5  
CRA Co-Chair

## Local Redevelopment Advisory Board

Anne Goodnight, Chair  
Jonathan Argueta, Vice-Chair  
Michael Facundo  
Andrea Halman  
Mark Lemke  
Frank Nappo  
Estil Null  
Edward "Ski" Olesky  
Yvar Pierre

## Immokalee Beautification MSTU Advisory Board

Christina Guerrero., Chair  
Bernardo Barnhart, Vice Chair  
David Turrubiaritez Jr.  
Ana Estrella  
Norma Garcia  
Andrea Halman  
Cherryle Thomas

## Meetings

Public hybrid meetings for the Immokalee CRA are held the third Wednesday of every month at 8:30 a.m.  
Public hybrid meetings for the Immokalee MSTU are held the fourth Wednesday of every month at 8:30a.m.  
All meetings are at 750 South Fifth Street, Immokalee, Florida 34142 unless otherwise noticed.



# CRA BOARD CO-CHAIR

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**William L. McDaniel, Jr.**

District 5  
CRA Board Co-Chair

Chairman of Board of County  
Commissioners 1/11/22 to 1/10/23

Vice-Chairman to the Board of County  
Commissioners 1/12/21 to 1/11/22

Serves on the NACo Environment, Energy  
and Land Use Steering Committee (EELU)

Serves on the Southwest Florida Regional  
Planning Council (SWFRPC)

Public Safety Committee 1/9/18 to 1/8/19

County Government Productivity  
Committee 1/9/18 to 1/8/19 and 2021

Current Co-Chair of the Immokalee CRA

William L. McDaniel, Jr. was born in Franklin, Penn., on March 25, 1961, the eldest of three children. His mother, brother (a retired Marine Corps staff sergeant) and sister still live in the Franklin area. A 1979 graduate of Rocky Grove High School, William enrolled at Clarion State University, where he majored in accounting and computer programming with a minor in economics. To pay for college, William worked as a carpenter. A job building a stable (Naples Therapeutic Riding Center) brought him to Naples in 1981, and he has lived in the area ever since.

After moving to Naples, William became a licensed real estate salesperson and, in 1985, he became a licensed Realtor. He founded the Realty Company in 1987, which he manages today, focusing on the sale, management, and development of real estate in Southwest Florida. In 1998, he founded Big Island Excavating, Inc., a mining company with an office located in District 5 in eastern Collier County. The company, which William manages today, has operated mines in four Southwest Florida counties (Collier, Lee, Hendry, and Charlotte). In 1999, William was a founding director of Marine National Bank. When the company was bought by Old Florida Bank in 2003, William was selected to represent the shareholders and to serve on the new board of Old Florida Bank, until its sale in 2007 to the Bank of Florida. William currently owns and operates Lazy Springs Recreational Park and employs more than 30 people.

Among his civic activities, William is currently the chairman of the Strategic Planning Committee of Goodwill of Southwest Florida and has served on the Board of Directors of that organization since 1998. He is the founder of and the current president of the Corkscrew Island Neighborhood Association. From 2007 until early 2009, he served as the chairman of the Board of County Commissioners-appointed East of 951 Horizon Study Committee. He also served for two years on the Board of County Commissioners-appointed Rural Lands Stewardship Overlay Review Committee. In 2013, he was appointed by Gov. Rick Scott to the Collier County Housing Authority and served on that Authority until his election as Collier County Commissioner on November 8, 2016. He was re-elected to the Board of County Commissioners on November 3, 2020.

William has two children: Kelley Marie, a graduate of Florida Gulf Coast University, and William III, who is a carpenter/contractor. In their free time, the family enjoys outdoor activities like hunting, fishing, and boating.

## ADVISORY BOARD CHAIRS



**Patricia Anna  
Goodnight**  
CRA Chair

Anne Goodnight, CRA Chair, born in Alabama and moved to Immokalee in 1955. Ms. Goodnight retired from the Collier County Sheriff's Department and continues to be a community activist.



**Christina Guerrero**  
MSTU Chair

Christina M Guerrero, MSTU Chair, was born in Naples, Florida and raised in Immokalee "My Home". She is the business owner of Florida Boys Site Development Inc. and an active Realtor®. She is honored to be a part of Immokalee's MSTU Board and is looking forward to making a difference in the community.

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**Yuridia Zaragoza**

**Yvonne Blair**

**Christie A. Betancourt**

# CRA STAFF



**Christie A. Betancourt**  
Program Manager

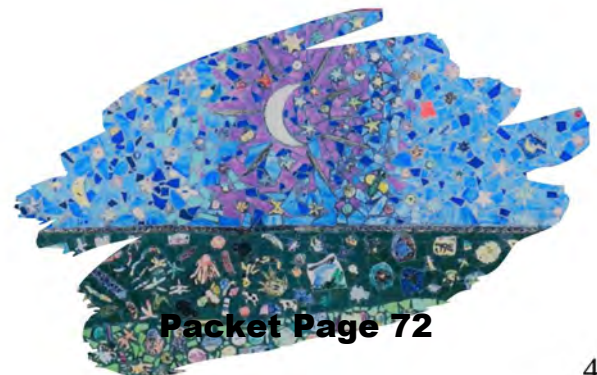
Christie has worked for Collier County for 23 years. She joined the team in 2008 and manages the day-to-day operations.

**Yuridia Zaragoza**  
Administrative Assistant

Yuridia joined the CRA Team in October 2022. She is tasked with assisting with active community projects and providing the community with public meeting information.

**Yvonne Blair**  
Project Manager

Yvonne joined the Immokalee CRA Team in September 2020. She has over 25 years of sales experience including key roles with Premier Sotheby's International Realty and WCI. She manages Capital projects and maintenance activities.

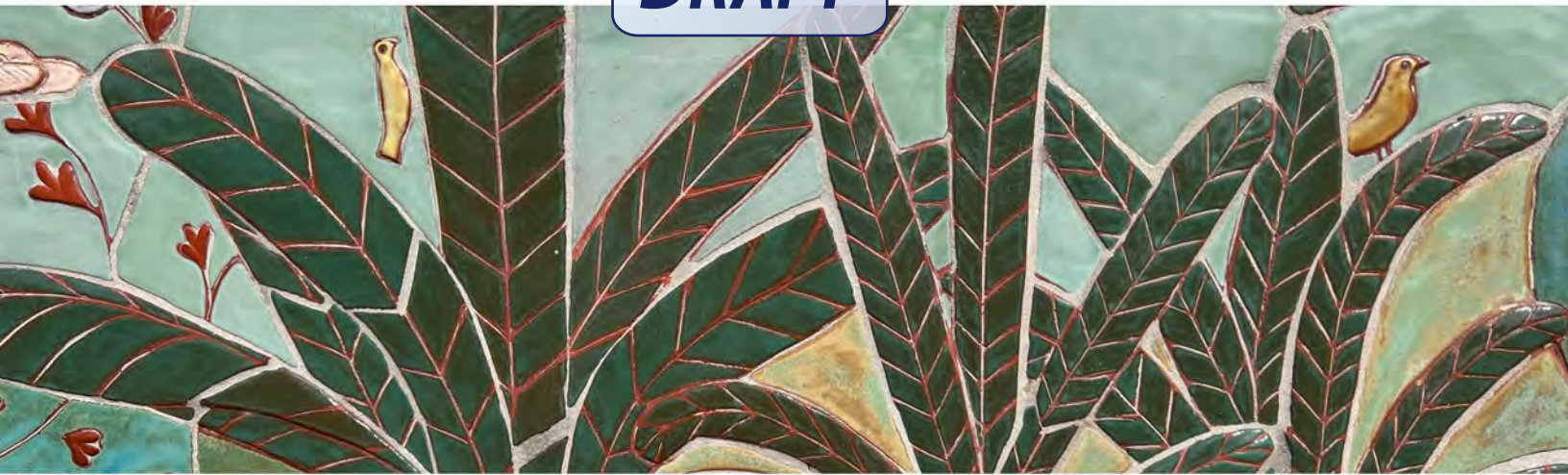


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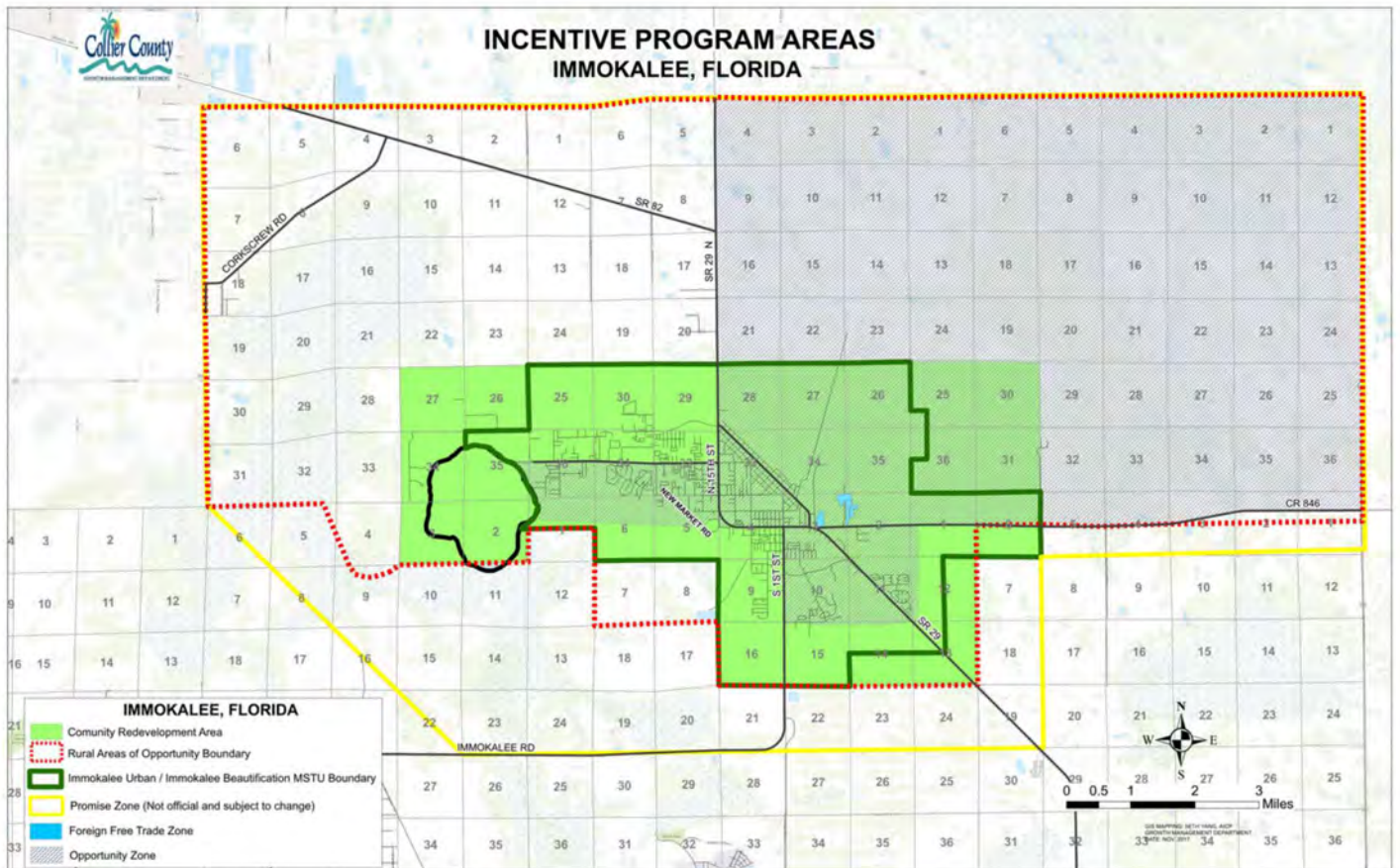


# CRA & MSTU BOUNDARY

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The Immokalee Community Redevelopment Area (ICRA) covers all of Immokalee. The Urban designated area is a community of approximately 30 square miles, or ±17,116 acres; the Redevelopment Area boundary extends beyond the urban area boundary and contains a total of ±24,386 acres, including Lake Trafford and lands designated as Rural Land Stewardship Areas on the Collier County Future Land Use Map.



# IMMOKALEE

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## WHAT IS A



**Community Redevelopment Agency (CRA)** refers to a public entity created by Collier County to implement the activities outlined under Chapter 163 of the Florida Statutes. The Board of County Commissioners (BCC), is the ex-officio governing Board of the CRA.

On March 14, 2000, the BCC adopted Resolutions 2000-82 and 2000-83, establishing the Collier County CRA and identifying two areas within unincorporated Collier County as areas in need of redevelopment. On June 13, 2000 the BCC adopted Resolution 2000-181 adopting the Community Redevelopment. The Plan lays out the framework of goals, objectives, and strategies to support the community vision. The first amendment to the plan was approved on April 23, 2019. The second amendment to the plan was approved on May 10, 2022.

In 2016, Resolution 2016-198 was adopted to revise the bylaws to clarify the membership and terms of office of the Immokalee Local Redevelopment Advisory Board. The purpose of this nine-member committee is to be the primary vehicle for community and professional input to the CRA for matters relating to the Immokalee Community Redevelopment Area. Terms are for three years.



### **How is CRA funding created?**

Property values in the CRA are capped, or frozen, at the assessed value for an established base year (2000). Thereafter, any tax revenues due to increases in property values in excess of the base are dedicated to the redevelopment area. The generated revenue is known as tax increment financing (TIF) and is used in the Immokalee CRA to leverage its redevelopment efforts. The 2000 frozen tax base for the Immokalee Community Redevelopment Area is \$148,645,590. The tax value for FY 2023 was \$439,448,193, which is a \$290,802,603 increase in total property values since 2000.

This incremental increase resulted in a TIF revenue of \$1,207,800 for 2023.

# WHAT IS A

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A **Municipal Service Taxing Unit (MSTU)** is a funding mechanism where community members, with Board approval, assess themselves to make improvements to their neighborhood and/or community area and provide additional services based on community desire within a specific district boundary.

This seven-member committee was established by Ordinance No. 11-39, as amended by Ordinance No. 20-47, to assist the Board of County Commissioners in the business affairs of the Immokalee MSTU District and prepare and recommend an itemized budget to carry out the business of the District for each fiscal year. The CRA serves as administrator of the Immokalee MSTU.

Membership on the advisory committee represents the population within the Immokalee MSTU District. Members must be electors of Collier County and qualify in one of the following categories: Four members must be permanent residents within the MSTU and three members may be an owner of a business or commercial property within the MSTU or may be appointed representatives of a non-profit entity operating within the MSTU. Terms are four years.

## How is MSTU funding created?

The MSTU's enabling ordinance establishes the maximum millage rate that can be levied to implement the mission of the MSTU. Annually, the Board of County Commissioners approves the millage rate and budget to implement the yearly work plan.



# IMMOKALEE

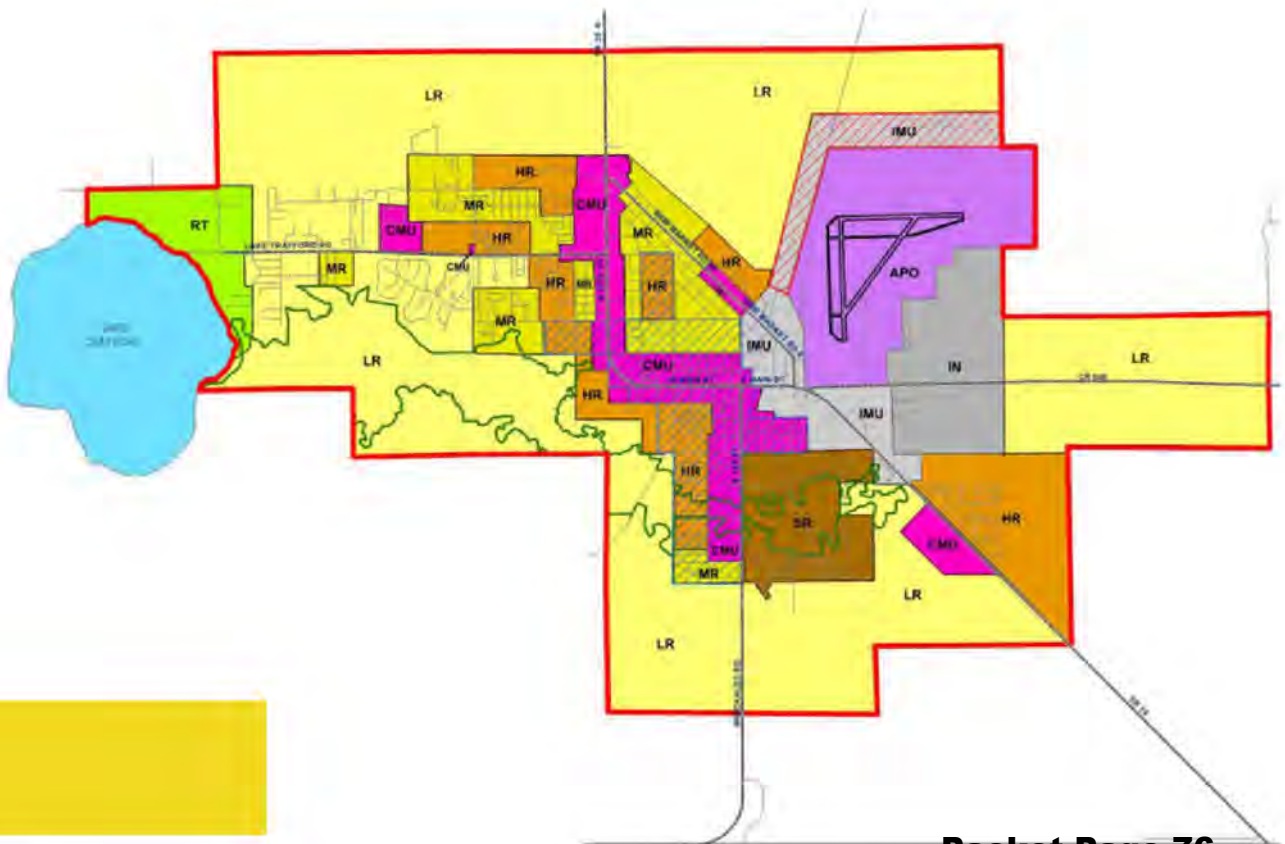
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## AREA MASTER PLAN (IAMP)

The **Immokalee Area Master Plan** is a component of the Collier County Comprehensive Plan. Originally adopted in 1987, the IAMP provides the guiding goals, objectives, and policies for land use in the community. On December 10, 2019, the Board of County Commissioners (BCC) adopted the amended plan by Ordinance 2019-47.

The Neighborhood Company (TNC) was hired as a subcontractor to RWA, Inc. by Collier County Growth Management Department to update the Immokalee Area Overlay District Land Development Code. County staff held a Kickoff meeting on June 16, 2022. TNC held a site visit with CRA staff on August 12, 2022. An on-site meeting was held with CRA staff on September 14, 2022. On December 23, 2022, TNC provided staff with an upcoming schedule/timeline.

TNC presented at the CRA Advisory Board Meeting on February 15, 2023. Staff provided updates at the May 17, 2023, CRA Advisory Board meeting. TNC finalized evaluations on the overlay and development patterns. They held one-on-one meetings with local stakeholders. TNC presented updates at the June 21st Joint CRA & MSTU meeting. TNC provided the Immokalee Land Development Code "White Paper" update to County staff on September 1, 2023. TNC held a workshop on October 4, 2023. TNC staff is now working on LDC draft language with ICRA staff and County staff. Adoption process from CCPC and BCC Hearings is estimated from April 2024 – September 2024.



# THE PLAN UPDATE

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Since the adoption of the 2000 Redevelopment Plan, much has changed within the Immokalee Redevelopment Area. In April 2019, the first amendment of the plan update focused on the Bayshore Gateway Triangle Redevelopment Area. On May 10, 2022, the Collier County Board of County Commissioners acting as the Community Redevelopment Agency (CRA), approved a second amendment to the Collier County Community Redevelopment Plan.

Staff is continuing to work on the implementation schedule. Staff provide quarterly updates on the areas of focus which are Celebrating Culture, Economic Development, Housing, and Infrastructure Projects. The Community Redevelopment Plan anticipates that these 5 goals will be achieved through 26 corresponding objectives and those objectives will be accomplished through the 109 corresponding strategies.

- Goal 4.2.1 Celebrating Culture:** Create a Cultural Destination.
- Goal 4.2.2 Economic Development:** Strengthen the economic health of Immokalee.
- Goal 4.2.3 Housing:** Provide a mix of housing types and price points for safe, high-quality dwelling unit options in Immokalee.
- Goal 4.2.4 Infrastructure:** Maintain a high quality of life for all residents and visitors of Immokalee.
- Goal 4.2.5 Implementation/Administration:** Maximize resources through collaboration between County, State, and Federal agencies to achieve the CRA goals and objectives.

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## CELEBRATING CULTURE

### Welcome Sign at Panther Crossing

SR 29 at Panther Crossing/Farmworkers Village Project

In August 2018, Q. Grady Minor (QGM) completed the initial Bird of Paradise design for a Welcome Sign. The construction of the welcome monument sign has been on hold for the acquisition of the Sign Easement which was approved by the Board of County Commissioners on May 24, 2022.



In September 2020, the MSTU approved the "Field of Dreams" mural proposal, which received over 60% of the community's votes in a survey. This new sign design reflects the culture of the community. On June 29, 2022, QGM prepared a Proposal of \$12,817 and a 180-day schedule for engineer/landscape drawings to rework the existing plans to reflect the new mural and to add new lettering "Welcome to" and "Immokalee My Home" for the Welcome Sign to reflect the new community supported design. A Notice to Proceed was issued on August 4, 2022. QGM finalized plans on October 28, 2022.

On January 20, 2023, Staff issued a Request for Quotes for the construction of the monument sign. An on-site, Pre-Bid Meeting was conducted on February 10, 2023. The quotes were received on February 20, 2023. The county's Procurement Services Division authorized Staff to proceed with the lowest bidder, Vektor Contracting (Vektor). The Purchase Order was issued on March 22, 2023.

An Artist Agreement with Martha M. Cantu was executed for her artwork. This was for the same mural as displayed at the Welcome Signs at South 1st Street/Eustis Avenue. Ms. Cantu started her mural on July 8, 2023, and completed the mural on July 12, 2023.

On November 21, 2023, Vektor, QGM and the CRA performed a Walk-Through Inspection, and a punch list was provided to Vektor. The project is expected to be completed in early 2024.

### CRA-Owned property – Zocalo Plaza

Park staff continue doing monthly maintenance (painting, trimming, cleaning, and mulch) of the plaza until the Fall of 2023. A&M Property Maintenance LLC assumed the maintenance responsibilities. Staff is monitoring the quality of maintenance services being provided. Other improvements completed this year were bamboo trimming, tree trimming, re-shelling the area, and lighting enhancements along the walkway



107 N. 1st Street

# ECONOMIC DEVELOPMENT



## Collier County Opportunity Zone Program

Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators. They enhance the ability to attract businesses, developers, and financial institutions to invest in targeted areas by allowing investors to defer capital gains taxes through investments in federally established Opportunity Funds. These zones allow private investors to support distressed communities through private equity investment in business and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes. U.S. investors hold trillions of dollars in unrealized capital gains in stocks and mutual funds alone, a significant untapped resource for economic development. Immokalee has 3 Census Tracts included in the Opportunity Zone. The Immokalee Regional Airport has parcels of shovel-ready land in the Opportunity Zone.

## Commercial Facade Grant Program

In accordance with Objective 1.2 in the Immokalee Area Master Plan, the CRA continued to provide financial incentives to businesses in Immokalee via the Commercial Facade Improvement Grant program.

The CRA implemented the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67.

Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half to-one match with equal applicant funding for facade improvements to commercial structures.

The Impact Fee Installment Payment Program was extended for five years on July 25, 2023, by the Board of County Commissioners.

### Program details:

- Pay your impact fees in installments over a 30-year term.
- Available for single-family, multi-family and commercial projects.
- Non-ad valorem special assessment on property tax bill.
- 5% fixed interest rate (2023 applicants). No interest for registered Charitable Organizations and Non-Profits.
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- Assessment is superior to all other liens, titles, and claims, except state, county, and municipal taxes.
- Call or email for complete program requirements.



# IMMOKALEE

**DRAFT**

# DEVELOPMENT HIGHLIGHTS

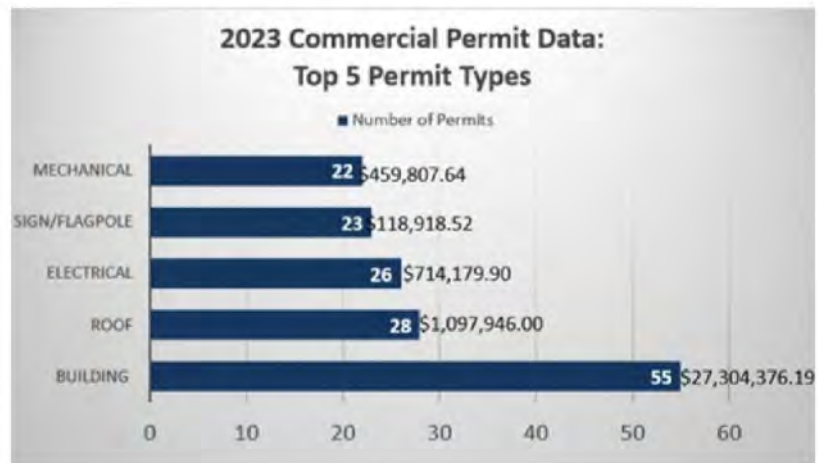
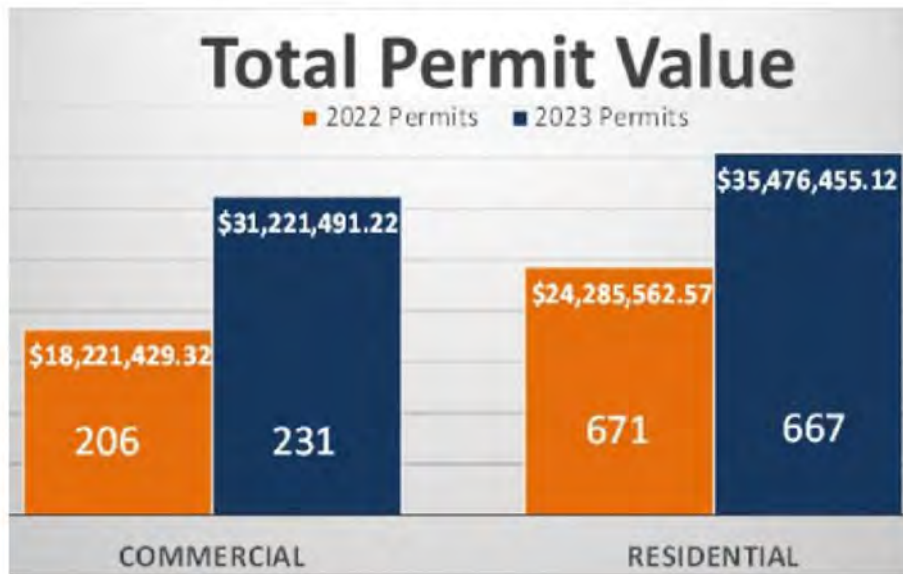
2023 was a busy year for both business development and expansion, as well as infrastructure improvements in the community.



**IMMOKALEE FIRESTATION**



**7-ELEVEN**





# ECONOMIC DEVELOPMENT DEVELOPMENT HIGHLIGHTS

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## **Redlands Christian Migrant Association (RCMA) Childcare Development Center and Community Hub**

The RCMA proposed childcare center and community hub consist of childcare classrooms, Area office, and playground. The development will accommodate 234 children and 30 employees. Approximately 8 acres will be designation for housing. The groundbreaking for the new campus was held on May 25, 2023. When completed, the \$16.4 million campus will feature two new child development centers, a community center, two soccer fields and a new charter school. The campus is scheduled to open in July 2025.



## **Seminole Tribe medical and public safety facility**

On April 26, 2022, a groundbreaking ceremony was held for a medical and public safety building on the Immokalee Reservation. The project consists of a 41,000-square-foot building that will house the clinic, Center for Behavioral Health, and public safety departments on 9.7 acres on Seminole Crossing Trail. Construction is underway.



## **Budget Inn**

On March 16, 2022, a Pre-Application meeting was held with the County for a proposed conditional use for the Budget Inn located at 504 E Main Street. Owners are proposing to demolish the existing hotel and potentially construct a two or 3 story hotel.



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# HOUSING DEVELOPMENT



### Immokalee Foundation Learning Lab 18-home subdivision

Foundation Learning Lab 18-home subdivision is currently under construction. Collier Enterprises donated the 8.3 acres of land for a housing subdivision that serves as a hands-on learning laboratory for students enrolled in Career Pathways: Empowering Students to Succeed program. BCB Homes, is serving as the general contractor.

At the July 13, 2021, BCC board meeting (Agenda item 16.F.10) the board approved a recommendation to direct staff to develop a workforce development grant agreement with The Immokalee Foundation, to offset development costs on the housing subdivision for the Career Pathways Learning Lab, in the amount of \$500,000.

The Immokalee Foundation sold its first home in December 2021 and closed on its seventh home in August 2023.



### Immokalee Fair Housing Alliance (IFHA)

The Immokalee Fair Housing Alliance proposed a housing development consisting of 8 buildings with 16 apartments each or 128 units in all. Construction will progress in phases. Housing units will be two and three-bedroom apartments ranging in size from about 750 to 950 square feet. Land clearing starting in September 2021. A Signature Moment Wall Raising Ceremony was held on March 1, 2023. Construction continues to progress.

For more information, please visit <http://www.ifha.info/> and they are currently out for bid.



# IMMOKALEE HOUSING

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## Habitat for Humanity of Collier County Kaicasa Housing Development

Kaicasa will be located at the Southeast corner of Immokalee, on State Road 29 as you enter the agricultural village from the south. The new affordable community will sit adjacent to the existing subsidized housing built in the 1970s for local and migrant farm workers known as Farm Workers Village. Once complete, this neighborhood will boast nearly 280 homes, making it the largest Habitat subdivision in the country. Construction started in August 2022. In 2023 Kaicasa closed on 14 homes and is continuing to take applications for this development.

For more information, please visit:  
<https://www.habitatcollier.org/communities/kaicasa/>



## Casa Amigos - Farmworkers units at Esperanza Place

Rural Neighborhoods opened its new Casa Amigos apartments in Immokalee in October 2023. Centered around a courtyard, the new development has 24 units, each with 2 bedrooms and 2 baths. The apartments are located at 2687 Amigo Way and serve both non-farmworker and farmworker families.



# IMMOKALEE HOUSING

**DRAFT**

## LGI Homes

LGI is offering new homes for sale in Immokalee at Arrowhead Reserve. They are one of the largest new home builders in Immokalee.



## Pulte Foundation PL20220004087 - PFCF/NSV Immokalee PUD (PUDZ)

The Nuestra Señora de la Vivienda Community Foundation and the Pulte Family Charitable Foundation is proposing up to 250 single-family homes, built to rent, and an early education center for roughly 250 students. On October 10, 2023, the Board of County Commissioner approved a rezoning ordinance for the PFCF/NSV Immokalee MPUD to allow up to 250 horizontal multifamily dwelling units, 170 of which will be restricted as affordable, and a 250-student early childhood education center, on 50± acres located northeast of the intersection of Westclox Street and Carson Road in Immokalee, in Section 29, Township 46 South, Range 29 East, Collier County, Florida.



Pulte Foundation Charitable Foundation

Another development being proposed is the Casa San Juan Diego Multi-Family affordable housing development located at 1343 Hancock Street in Immokalee. This is a partnership between the National Development of America, Inc., and the Diocese of Venice to develop 80 affordable rental units on 9.6 acres of land adjacent to Our Lady of Guadalupe Church. The project consists of two buildings, a club house, a multi-use play field, and a multi-use court.

# INFRASTRUCTURE PROJECTS

## FUNDED BY CRA & MSTU

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### First Street Corridor Improvements South 1st Street from Main Street to School Road/Seminole Crossing Trail

In 2021, Q Grady Minor and Associates provided the final Conceptual Plan Report that recommends the installation of Rectangular Rapid Flashing Beacons at the three crosswalks and 11 additional Collier County Traffic Operations light poles.

The estimated cost for the design is \$250,000 and Staff applied for a Community Development Block Grant (CDBG) in February 2022 and the grant was conditionally awarded in April 2022. On June 28, 2022, Community and Human Services (CHS) processed the grant agreement between the Collier County Community Redevelopment Agency (CRA) and the Collier County Board of County Commissioners (BCC) for CDBG funds. The agreement was approved by the Collier County BCC on June 28, 2022. The grant agreement for design was approved by the CRA (BCC) board on September 13, 2022, for the CDBG \$250,000 grant.

Kisinger Campos & Associates (KCA) was selected for the design of the project and KCA provided a revised proposal on June 22, 2023. A Work Order was executed on June 28, 2023, and on July 20, 2023, a Notice to Proceed with Purchase Order was issued with a commencement date of July 21, 2023. The grant period ends on April 30, 2024. Having 100% design plans will allow this project to be considered shovel-ready to better position the CRA to leverage funds with other funding opportunities for construction. Staff will be submitting a CDBG grant application for the construction funds.

### Immokalee Sidewalk Project Phase III Eustis and W. Delaware Sidewalk Project

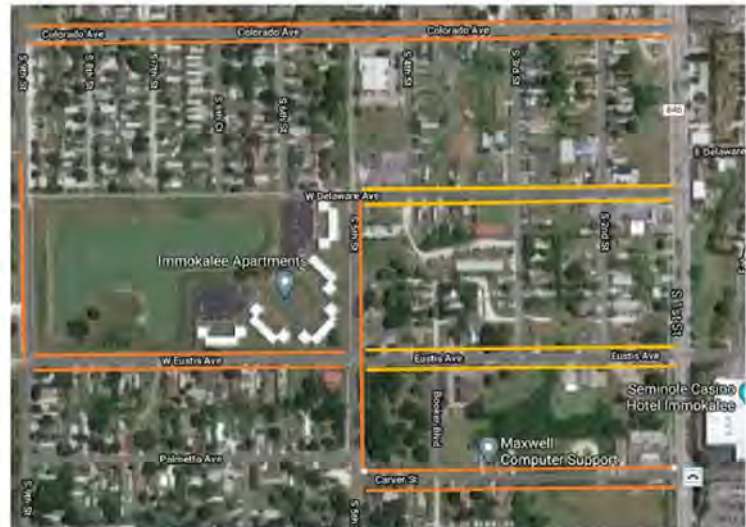
This project is part of the comprehensive sidewalk plan for the southern area of the Immokalee Community. Phases 1 and 2 were completed in 2018 and 2021. This phase will further the goal to provide an interconnected sidewalk network to improve pedestrian and bicycle safety, connecting residential areas to community facilities and commercial services.

Phase 3 will consist of constructing 6-foot-wide concrete sidewalks as well as drainage improvements associated with the sidewalks, along Eustis Street and W. Delaware from South 5th Street to South 1st Street (approximately 2500 linear feet).

Agnoli, Barber and Brundage (ABB) were selected to complete the design and permitting for this project. The design was completed in September 2022. The ICRA has been tentatively awarded federal appropriations grant funds in the estimated amount of \$987,000 for the construction portion of this project.

The total cost for the **Eustis & Delaware Project** (design and construction) was estimated at \$1.14M. The Immokalee Beautification MSTU and the Immokalee CRA will partner on this project.

Staff received a Letter of Invitation that identifies the requirements of the grant funding. Civitas LLC prepared an Environmental Review (ER) Report as required. The ER and a Request for Release of Funds and Certification must be approved by the Department of Housing and Urban Development (HUD) before taking further action such as construction or physical work on the project.



# INFRASTRUCTURE PROJECTS

## FUNDED BY CRA & MSTU

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### **Main Street Corridor Streetscape Project – SR 29 (Main Street) from 9th Street to 2nd Street**

Johnson Engineering (Johnson) was selected as the Consultant to prepare a site plan for the design improvements to the streetscape of Main Street (E 2nd St to 9th St). The project will consist of conceptual site planning and engineering/design services, permitting, preparation of construction documents and construction oversight services for streetscape enhancements consisting of hardscape and landscape renovation and improvements of the Main Street corridor as a pedestrian-friendly street.

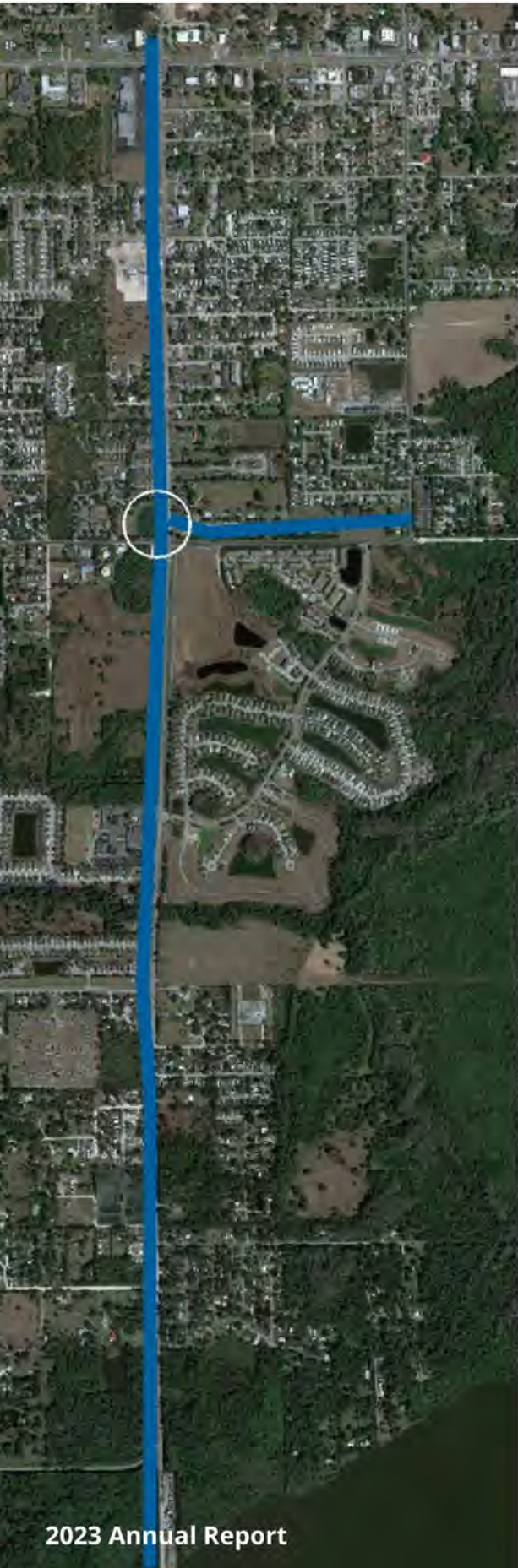
Johnson provided a Proposal on July 15, 2022, in the amount of \$212,598. A Notice to Proceed was issued to Johnson on September 1, 2022.

On August 22, 2023, Johnson provided a sightline overlay map and on August 31, 2023, they provided a Cost Estimate for the Project of \$1,945,440.83. A stop work order had been issued to Johnson while awaiting progress on the Loop Road. Staff is exploring the opportunities and investigating contracting constraints for the possibility of a revised scope of work for Johnson to finalize plans for a better and more transformative project and improve our community's quality of life. The project is on hold until further progress is completed on the Loop Road.

# INFRASTRUCTURE PROJECTS

FUNDED BY CRA & MSTU

**DRAFT**



## Lake Trafford Road Corridor Project - Lake Trafford from SR 29 (15th Street) to Ann Olesky Park & a portion of Carson Road

Jacobs Engineering (Jacobs) is to conduct a lighting study to determine the lighting requirements for Lake Trafford Road from Ann Olesky Park to SR 29 (4.8 miles) and Carson Road from Immokalee Drive to Lake Trafford Road (.5 miles).

The study shall compare roadway lighting versus pedestrian lighting to identify the improvements needed to best satisfy the needs of the community. The project area is marked in blue on the above map. The usage of Lee County Electric Cooperative leased equipment will be evaluated as part of the scope of work. Jacobs provided a final Proposal in the amount of \$249,930 for the design of construction plans for the corridors. On April 19, 2023 the Immokalee CRA approved cost sharing with the Immokalee MSTU to avoid delays due to funding and authorized Staff to move forward utilizing Jacobs on the lighting design.

A Purchase Order was processed on April 28, 2023 and a Notice to Proceed was issued on May 1, 2023. The work schedule shall not exceed 365 calendar days. The Kick-Off Meeting was on May 18, 2023. Jacobs has initiated traffic counts and crash data research from Collier County's Transportation Services Division for the Lake Trafford Lighting Study and Design plans and collecting data for survey work. Once the topographic survey for the project is completed, Jacobs will proceed with the Lighting Design Analysis Report (LDAR) followed by the design plan production. The project completion is approximately forty three percent (43%); and the Lighting Study Analysis Report 30% plans were submitted to the County on November 7, 2023. Jacobs coordinated with Lee County Electric Cooperative on their existing equipment and with developers of projects under construction to identify proposed improvements.

This project will be completed in phases to coordinate with the Transportation Division's project consisting of bike lanes and drainage improvements on both sides of Lake Trafford Road from Little League Road to Laurel Street, and sidewalks on the south side of the roadway from Carson Road to Krystal Lane and from North 18th Street to Laurel Street.

# INFRASTRUCTURE PROJECTS

## NOT FUNDED BY CRA & MSTU

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### Project Management Department: Transportation Management Services

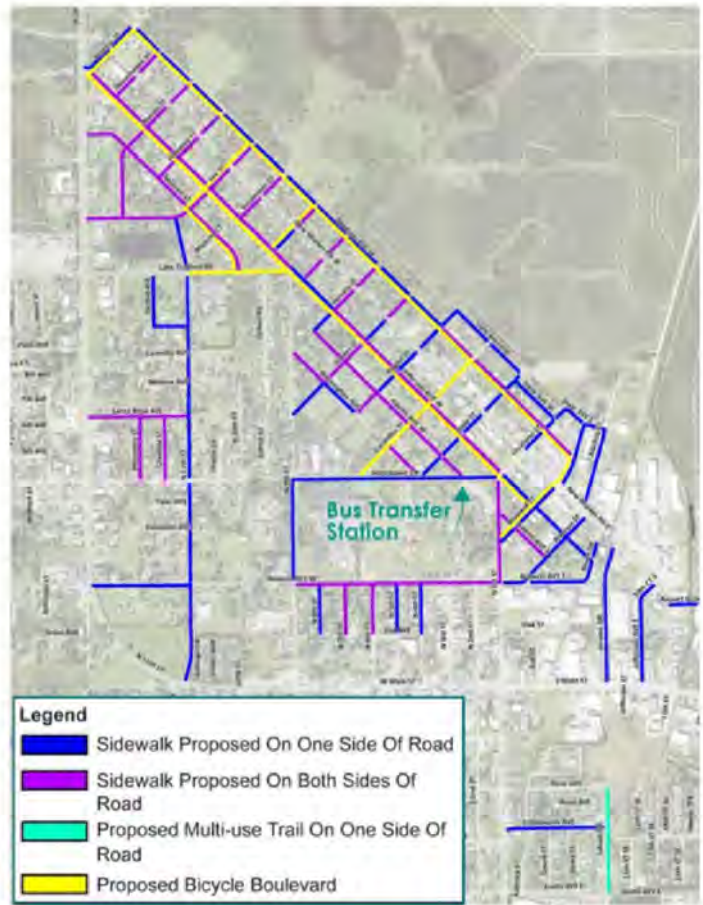
Transportation Investment Generation Economic Recovery (TIGER) Grant Complete Street  
This project includes the design and construction of 20 miles of concrete sidewalks, a bike boulevard network, a shared-use path, street lighting, bus shelters, a new transit center, landscaping, drainage improvements, and intersection and traffic calming retreats.

Design Build funding sources: FHWA grant funds (\$13,132,691) and County match funds (\$9,736,589) = \$22,869,280.

On February 8, 2022, Board of County Commissioners Meeting RFP #20-7811, "Immokalee Area Improvements" TIGER Grant was awarded to Quality Enterprises USA, Inc., for a total not to exceed the amount of \$22,869,280, for Project #33563.

The County's Contractor is continuing with the surveying, permitting and design portion of the project. Environmental fieldwork is completed in Areas 1, 2 & 3.

The design/build portion of this project started in 2022 and construction is set to be completed 2024. For more information, please visit the website at <https://immokaleecompletestreets.com/>





# INFRASTRUCTURE PROJECTS

## NOT FUNDED BY CRA & MSTU

**DRAFT**

Project Management Department: Transportation Management Services

### Carson Road Project-Eden Park Elementary Safe Routes to School

- 6' Sidewalk on the south and west side of the road
- Construction costs \$663,000
- Funded with Safe Routes to School funds in FY 21/22
- Construction in FY 22/23
- Adding time to the contract Stop Work issued until Change Order is approved.



### Lake Trafford Road

Design of bicycle and pedestrian features on Lake Trafford Road from Little League Road to Laurel Street. The project's length is approximately 1.850 miles. Specifically, the design will provide for bicycle lanes on each side of the roadway within the project limits and design of a 6-foot sidewalk on the south side of the roadway from Carson Road to Krystal Lane and from North 18th Street to Laurel Street. Includes adjustment or relocation of the existing signalization at the intersection of Carson Road and 19th Street, if required. Constrained right-of-way at 19th Street intersection may require bike lane tapers to sidewalks and minor incidental intersection improvement at this location. Project 3 is discussed under Stormwater projects.

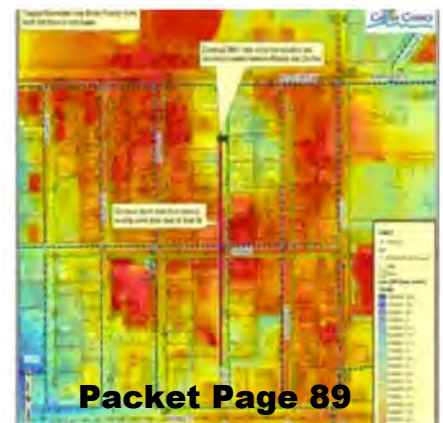
### Stormwater Improvements

The original Immokalee Stormwater Master Plan (ISWMP) was prepared by H.W. Lochner (2005). Camp Dresser & McKee (CDM) was contracted in 2010 to prepare construction plans for the Downtown Immokalee and Immokalee Drive projects plus update the ISWMP. A draft update document was prepared but not finalized. On November 28, 2018, county staff presented the follow-up analysis.



### Immokalee Stormwater Project updates:

North 3rd Street Stormwater Improvements: The North 3rd Street Drainage proposed project is located on North 3rd Street between 2nd Avenue and Roberts Avenue West. The project includes roadside swales, installation of inlets on 3rd Street, and construction of a storm drain-pipe system to alleviate ponding and allow conveyance southward to the storm drain system on West Main Street. Cost for repairs is estimated at \$600,000. The grant funding contract is now finalized, and the project is entering the contractor bidding phase.



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## MSTU



### **Landscape Maintenance Contract**

Services of the Immokalee Beautification MSTU consist of managing the maintenance of all public areas along Main Street (SR 29) and First Street (CR 846) within the limits of the Immokalee Urban Area. A&M Property Maintenance, a local Immokalee vendor, has been providing great service by performing various maintenance and repair services, such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and installing banners and holiday decorations.

Additional incidental services are performed on an as-needed basis such as additional trash pick-up, removal and replacement of plantings, and paver repairs. Christmas decorations are also installed under this contract. Monthly observation (walking) tours are conducted with the Contractor, CRA Staff, Public, and CRA/ MSTU Board members.

# COMMUNITY OUTREACH

**DRAFT**



## Earth Day April 22, 2023

The Immokalee CRA staff, the Naples Botanical Gardens, and A&M Property Maintenance participated in the Earth Day Event held on April 22 from 8-11 AM at the Triangle Welcome Sign.

Volunteers from the CRA, MSTU, and Naples Botanical Gardens picked up trash and planted Florida Native plants that were donated by the Botanical Gardens.



## Big Bus November 5, 2022

The Big Bus Event was on Saturday, November 4, 2023 from 9:00 a.m. – 12:00 p.m., hosted by the Florida Department of Health in Collier County at the DOH - Collier and held by at the Immokalee Pioneer Museum at Robert Ranch (1215 Roberts Ave W.).

This free event provided opportunities for individuals and families to receive certain health services, screenings, vaccines, and information. Along with big buses there were over sixty other agencies, including the Immokalee CRA, that provided free services, food, and information.



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# COMMUNITY OUTREACH

**DRAFT**

## Tree Lighting Event | December 7, 2023

The CRA hosted the 10th Annual Tree Lighting Event at the Immokalee Zocalo Plaza with the help of the MSTU, the Seminole Casino Hotel, Collier County Parks & Recreation, the Immokalee Eastern Chamber of Commerce, and the Sheriff's Department.



## Christmas Around the World Parade & Gala | December 9, 2023

This annual event is organized by Collier County Parks & Recreation and the Immokalee Eastern Chamber of Commerce. The CRA assisted in the Chamber booth.



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## COMMUNITY REDEVELOPMENT AREA (ICRA) PROJECT STATUS REPORT

The 2023 amendment to the Community Redevelopment Plan lays out the framework of goals, objectives, and strategies to support the overall community vision. Below are the five goals and the specific projects identified to implement the vision.

Tax Increment Funds have been allocated to complete the projects.

### GOAL – 4.2.1 Celebrating Culture: Create a Cultural Destination

Preserve and enhance the rich mix of cultures and heritage in Immokalee and embrace new ones as they are identified. Status: Staff is meeting monthly with Parks & Recreation to coordinate upcoming project partnerships.

Zocalo Park improvement paver project initiated in 2023. \$29,125 was expended for Parks & Recreation improvements in 2023.

Projects:  
**50245 – Parks & Recreation**  
Budget Allocation:  
**\$70,000**



### GOAL – 4.2.2 Economic Development

Strengthen the economic health of Immokalee.

Status: Staff continues to market program. No project funds have been expended for Commercial Façade Grants Improvements in 2023.

Projects:  
**50252 – Commercial Grant Program**  
Budget Allocation:  
**\$100,000**



# COMMUNITY REDEVELOPMENT AREA (ICRA) PROJECT STATUS REPORT

### GOAL - 4.2.3 Housing

Provide a mix of housing types and price points to allow for safe, high-quality dwelling unit options in Immokalee. **Status:** Board approved funding for a Lighting study of the Lake Trafford Road area. This study is a cost share with the MSTU. \$100,000 has been committed for this revitalization project in 2023.

Projects:  
**50246 - Neighborhood Revitalization**  
Budget Allocation:  
**\$383,360**



### GOAL - 4.2.4 Infrastructure

Maintain a high quality of life for all residents and visitors of Immokalee.

**Status:** Staff is coordinating stormwater projects with county staff. No project funds have been expended for stormwater projects in 2023.

Projects:  
**50243 - Stormwater Infrastructure**  
Budget Allocation:  
**\$278,000**



## COMMUNITY REDEVELOPMENT AREA (ICRA) PROJECT STATUS REPORT

Project initiated in 2022 – Immokalee Sidewalk Phase III Eustis Avenue and West Delaware Avenue Partnership with Immokalee Beautification MSTU contribution of \$144,763. Federal Appropriation Funds are estimated at \$987,000.

Status: Staff is meeting monthly with Parks & Recreation to coordinate upcoming project partnerships. No project funds were expended in 2023.

Projects:  
**50244 – CRA Sidewalks**  
Budget Allocation:  
**\$414,300**



Project initiated in 2022 - Main Street Corridor Streetscape Project SR 29 (Main Street) from 9th Street to E. 2nd Street Partnership with Immokalee Beautification MSTU contribution of \$212,598. Status: Design portion of project is underway. \$80,046.60 project funds have been expended in 2023.

Projects:  
**50259 – Main Street Corridor**  
Budget Allocation:  
**\$423,700**





## COMMUNITY REDEVELOPMENT AREA (ICRA) PROJECT STATUS REPORT

### Project Initiated in 2022

First Street Corridor Pedestrian Safety Improvements Project South 1st Street from Main Street to School Road/ Seminole Crossing Trail

Community Development Block Grant (CDBG) award of \$250,000 for the design portion. Status: Staff was awarded CDBG funds in FY23 for the design portion. In 2023 \$101,215.60 was committed for the CEI firm. No project funds have been expended in 2023.

Projects:  
**50263 – First Street Corridor**  
Budget Allocation:  
**\$250,000**



### GOAL - 4.2.5 Implementation /Administration

Maximize resources through collaboration between County, State, and Federal agencies to achieve the CRA goals and objectives.

Status: On-going administrative efforts and continued coordination with the Immokalee Beautification Municipal Service Taxing Unit (MSTU) to achieve the CRA goals and objectives.

**Initiated Projects: 3**  
**Completed Projects: 0**  
Total CRA Project Fund Encumbered as of October 1, 2022: **\$12,400**  
Total CRA Project Fund Balance October 1, 2022: **\$2,359,900**



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## TAX INCREMENT REVENUES 2001-2023

Immokalee Tax Increment 2000-2023

Fiscal Year	Taxable Value	Taxable Value % Change	Increment	Total TIF Provided
FY99				
<b>FY00</b>	<b>148,645,590</b>			
FY01	156,720,943	5.4%	8,075,353	33,335
FY02	176,095,105	12.4%	27,449,514	123,000
FY03	196,490,394	11.6%	47,844,804	212,900
FY04	214,158,072	9.0%	65,512,482	291,500
FY05	228,019,489	6.5%	79,373,899	353,200
FY06	259,056,291	13.6%	110,410,701	491,400
FY07	341,537,872	31.8%	192,892,282	803,800
FY08	392,444,888	14.9%	243,799,298	889,000
FY09	374,317,144	-4.6%	225,671,554	822,900
FY10	288,108,618	-23.0%	139,463,028	560,600
FY11	261,857,985	-9.1%	113,212,395	460,400
FY12	235,544,805	-9.9%	87,199,215	354,600
FY13	214,569,564	-9.0%	65,923,974	268,000
FY14	227,275,140	5.9%	78,629,550	319,800
FY15	236,186,328	3.9%	87,540,738	356,000
FY16	256,919,738	8.8%	108,274,148	440,300
FY17	279,791,067	8.9%	131,145,477	544,600
FY18	300,041,620	7.2%	151,396,030	628,800
FY19	318,430,132	6.1%	169,784,542	705,000
FY20	330,798,753	3.9%	182,153,163	756,600
FY21	363,739,441	10.0%	215,093,851	893,300
FY22	391,123,283	7.5%	242,477,693	1,007,000
FY23	439,448,193	12.4%	290,802,603	1,207,800
<b>Grand Total</b>				<b>12,523,835</b>

# IMMOKALEE CRA

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## OPERATIONS AND GRANTS

### FY-23 Budget to Actual – CRA Operations and Grants Fund 1025, 1026, 1027, & 1028

	Adopted Budget	Amended Budget	Actual	Variance to Amended
REVENUE				
REVENUES	Adopted Budget	Amended Budget	Actual	Variance to Amended
NET COST UNICORP GEN FUND	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
TOTAL SOURCES	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
EXPENDITURES				
LANDSCAPE MATERIALS	\$15,000.00	\$15,000.00	\$15,000.00	\$-
CONTRACTUAL MAINT	\$177,000.00	\$177,000.00	\$162,969.00	\$(14,031.00)
TRASH	\$3,000.00	\$3,000.00	\$3,204.72	\$204.72
WATER & ELECTRICITY	\$21,500.00	\$21,500.00	\$19,650.17	\$(1,849.83)
SPRINKLER/OTHER SUPPLIES	\$3,800.00	\$3,800.00	\$3,079.86	\$(720.14)
TOTAL USES	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
EXPENSES				
PERSONAL SERVICE	\$239,500.00	\$239,500.00	\$239,336.60	\$(163.40)
CAPITAL OUTLAY	\$520,800.00	\$3,252,900.00	\$-	\$(3,252,900.00)
TRANSFERS	\$138,700.00	\$138,700.00	\$138,700.00	\$-
OPERATING EXPENSE	\$361,400.00	\$917,572.54	\$219,467.40	\$(698,105.14)
GRANTS AND DEBT SERVICE	\$-	\$185,000.00	\$30,934.60	\$(154,065.40)
TRANS GRANTS AND INTERFUND	\$434,200.00	\$1,719,700.00	\$1,667,698.54	\$(52,001.46)
RESERVES/EST CARRY FORWARD	\$53,100.00	\$-	\$3,128,109.71	\$3,128,109.71
TOTAL USES	\$1,747,700.00	\$6,453,372.54	\$5,424,246.85	\$(1,029,125.69)
LESS: INTRAFUND	\$(434,200.00)	\$(1,719,700.00)	\$(1,667,698.54)	\$52,001.46
FUNDS 1025 - 1028	Adopted Budget	Amended Budget	Actual	Variance to Amended
* includes surplus land sale				
Notes for fiscal staff:				
FY23 Actual Carryforward (REV) is the FY23 Annualized Carryforward from the FY24 Budget in GovMax				
FY23 Actual Reserves/Carryforward (EXP) balances the budget				
Disregard Market Adjustment line in SAP				

On September 12, 2023, the CRA Board approved a budget amendment authorizing carry-forward in CRA Operating fund (1025) to the CRA Capital Fund (1026 to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Community Redevelopment Area.

In accordance with Florida Statutes section 163.371 (2), the annual report for the Immokalee Community Redevelopment Area (ICRA) has been filed with Collier County. This report includes information on activities for fiscal year 2023. In accordance with Florida Statutes section 163.387(8), the most recent complete audit report of the redevelopment trust fund will be published on the CRA website (ImmokaleeCRA.com) within 45 days after completion. The most recent audit (2022) is available online at [www.ImmokaleeCRA.com](http://www.ImmokaleeCRA.com).

# IMMOKALEE CRA BEAUTIFICATION MSTU

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## FY-23 Budget to Actual – Immokalee Beautification MSTU Fund 1629

REVENUES	Adopted Budget	Amended Budget	Actual	Variance to Amended
BEGINNING BALANCE	\$957,000.00	\$1,278,677.58	\$1,467,400.00	\$188,722.42
AD VALOREM TAXES	\$489,100.00	\$489,100.00	\$499,144.88	\$10,044.88
INTEREST	\$7,000.00	\$7,000.00	\$59,508.26	\$52,508.26
MISC TC & PA TRANS	\$-	\$-	\$6,658.63	\$6,658.63
<b>TOTAL SOURCES</b>	<b>\$1,453,100.00</b>	<b>\$1,774,777.58</b>	<b>\$2,032,711.77</b>	<b>\$257,934.19</b>
<b>EXPENSES</b>				
OPERATING EXPENSE	\$432,200.00	\$753,877.58	\$320,369.74	\$(433,507.84)
CAPITAL OUTLAY	\$800,000.00	\$800,000.00	\$169,200.00	\$(630,800.00)
MGT FEE	\$92,800.00	\$92,800.00	\$92,800.00	\$-
TAX COLLECTOR AND PROPERTY APPRAISER	\$15,300.00	\$15,300.00	\$14,465.28	\$(834.72)
RESERVES/EST CARRY FORWARD	\$112,800.00	\$112,800.00	\$1,435,876.75	\$1,323,076.75
<b>TOTAL USES</b>	<b>\$1,453,100.00</b>	<b>\$1,774,777.58</b>	<b>\$2,032,711.77</b>	<b>\$257,934.19</b>

Notes for fiscal staff:  
 FY23 Actual Carryforward (REV) is the FY23 Annualized Carryforward from the FY24 Budget in GovMax  
 FY23 Actual Reserves/Carryforward (EXP) balances the budget  
 Disregard Market Adjustment line in SAP

# IMMOKALEE CRA

## MSTU MANAGED ROAD SEGMENT ROW



### FY-23 Budget to Actual – Immokalee Road & State Road 29 Fund 1011-163805

REVENUES	Adopted Budget	Amended Budget	Actual	Variance to Amended
NET COST UNICORP GEN FUND	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
<b>TOTAL SOURCES</b>	<b>\$220,300.00</b>	<b>\$220,300.00</b>	<b>\$203,903.75</b>	<b>\$(16,396.25)</b>
REVENUES	Adopted Budget	Amended Budget	Actual	Variance to Amended
NET COST UNICORP GEN FUND	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
TOTAL SOURCES	\$220,300.00	\$220,300.00	\$203,903.75	\$(16,396.25)
EXPENDITURES				
LANDSCAPE MATERIALS	\$15,000.00	\$15,000.00	\$15,000.00	\$-
CONTRACTUAL MAINT	\$177,000.00	\$177,000.00	\$162,969.00	\$(14,031.00)
TRASH	\$3,000.00	\$3,000.00	\$3,204.72	\$204.72
WATER & ELECTRICITY	\$21,500.00	\$21,500.00	\$19,650.17	\$(1,849.83)
SPRINKLER/OTHER SUPPLIES	\$3,800.00	\$3,800.00	\$3,079.86	\$(720.14)
<b>TOTAL USES</b>	<b>\$220,300.00</b>	<b>\$220,300.00</b>	<b>\$203,903.75</b>	<b>\$(16,396.25)</b>

**DRAFT**



**Collier County Community Redevelopment Agency - Immokalee  
CareerSource Southwest Florida**

750 South Fifth Street, Suite C

Immokalee, FL 34142

[www.ImmokaleeToday.com](http://www.ImmokaleeToday.com)

239-867-0025

**A&M PROPERTY MAINTENANCE, LLC**  
 Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: January 2024**

**WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.**

Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
1	Pre-Service Cleaning	1/4/24	1/11/24	1/18/24	1/25/24	n/a
2	Mowing & Edging - Multiple Medians	n/a	1/11/24	n/a	1/25/24	n/a
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	1/11/24	n/a	1/25/24	n/a
4	Weeding - Medians - Hand & Chemical	n/a	1/11/24	n/a	1/25/24	n/a
5	General Site Trimming & Pruning - Medians	1/5/24	n/a	n/a	n/a	n/a
6	Post-Service Cleaning - All Areas	1/4/24	1/11/24	1/18/24	1/25/24	n/a
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a	1/11/24	n/a	n/a	n/a
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
13	Irrigation System Inspection & Wet-Check	1/6/24	1/13/24	1/20/24	1/27/24	n/a

**WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).**

Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
14	Pre-Service Cleaning	1/4/24	1/11/24	1/18/24	1/25/24	n/a
15	Mowing & Edging - Multiple Medians	n/a	1/11/24	n/a	1/25/24	n/a
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	1/11/24	n/a	1/25/24	n/a
17	Weeding - Medians - Hand & Chemical	1/4/24	1/11/24	1/18/24	1/25/24	n/a
18	General Site Trimming & Pruning	1/5/24	n/a	n/a	n/a	n/a
19	Post-Service Cleaning - All Areas	1/4/24	1/11/24	1/18/24	1/25/24	n/a
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	n/a	n/a	n/a	n/a
25	Irrigation System Inspection & Wet-Check	1/6/24	1/13/24	1/20/24	1/27/24	n/a

**WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.**

Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
26	Pre-Service Cleaning	n/a	n/a	n/a	n/a	n/a
27	Mowing & Edging - (No Medians)	n/a	n/a	n/a	n/a	n/a
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly)	n/a	n/a	n/a	n/a	n/a
29	Weeding - Hand & Chemical	n/a	n/a	n/a	n/a	n/a
30	General Site Trimming & Pruning (Biweekly)	n/a	n/a	n/a	n/a	n/a
31	Post-Service Cleaning - All Areas	n/a	n/a	n/a	n/a	n/a
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
37	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a

**WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.**

Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
38	Pre-Service Cleaning	1/6/24	1/13/24	1/20/24	1/27/24	n/a
39	Mowing & Edging - (No Medians)	n/a	1/13/24	n/a	1/27/24	n/a
40	Weeding - Hand & Chemical	1/6/24	1/13/24	1/20/24	1/27/24	n/a
41	General Site Trimming & Pruning	1/6/24	n/a	n/a	n/a	n/a
42	Post-Service Cleaning - All Areas	1/6/24	1/13/24	1/20/24	1/27/24	n/a
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a

**M. ADDITIONAL SERVICES FOR WORK AREAS**

Item	Description	Service #1	Service #2	Service #3	Service #3	Service #3
82	Seasonal Banner and Holiday Decoration	n/a	n/a	1/16/24	n/a	n/a

INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT		APPROVED ESTIMATES- IN PROGRESS			
IMMINC-179, EST #1467- Zocalo- Decoration tear down-\$3,900.00					
IMMINC-C-001-EST #1480C-Cemetery-Repairs-\$1,275.00					
		ESTIMATES PENDING APPROVAL			
EST#1465	Poles	Pipes to hold banners			\$ 14,995.00

**A&M PROPERTY MAINTENANCE, LLC**  
Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: February 2024**

<b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
1	Pre-Service Cleaning	2/1/24	2/8/24	2/15/24		
2	Mowing & Edging - Multiple Medians	n/a	2/8/24	n/a		
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	2/8/24	n/a		
4	Weeding - Medians - Hand & Chemical	n/a	2/8/24	n/a		
5	General Site Trimming & Pruning - Medians	2/1/24	n/a	n/a		
6	Post-Service Cleaning - All Areas	2/1/24	2/8/24	2/15/24		
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	n/a	2/8/24	n/a		
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
13	Irrigation System Inspection & Wet-Check	2/3/24	2/10/24	2/17/24		
<b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
14	Pre-Service Cleaning	2/1/24	2/8/24	2/15/24		
15	Mowing & Edging - Multiple Medians	n/a	2/8/24	n/a		
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	2/8/24	n/a		
17	Weeding - Medians - Hand & Chemical	2/1/24	2/8/24	2/15/24		
18	General Site Trimming & Pruning	2/1/24	n/a	n/a		
19	Post-Service Cleaning - All Areas	2/1/24	2/8/24	2/15/24		
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	2/2/24	n/a	n/a		
25	Irrigation System Inspection & Wet-Check	2/3/24	2/10/24	2/17/24		
<b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
26	Pre-Service Cleaning	n/a	n/a	n/a		
27	Mowing & Edging - (No Medians)	n/a	n/a	n/a		
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly)	n/a	n/a	n/a		
29	Weeding - Hand & Chemical	n/a	n/a	n/a		
30	General Site Trimming & Pruning (Biweekly)	n/a	n/a	n/a		
31	Post-Service Cleaning - All Areas	n/a	n/a	n/a		
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a		
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a		
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a		
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a		
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a		
37	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a		
<b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>						
Item	Description	Service #1	Service #2	Service #3	Service #4	Service #5
38	Pre-Service Cleaning	2/3/24	2/10/24	2/17/24		
39	Mowing & Edging - (No Medians)	2/3/24	n/a	2/17/24		
40	Weeding - Hand & Chemical	2/3/24	2/10/24	2/17/24		
41	General Site Trimming & Pruning	2/3/24	n/a	n/a		
42	Post-Service Cleaning - All Areas	2/3/24	2/10/24	2/17/24		
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a		
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a		
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a		
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a		
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a		
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a		
<b>INCIDENTAL WORK COMPLETED &amp; SUBMITTED FOR PAYMENT</b>		<b>APPROVED ESTIMATES- IN PROGRESS</b>				
INV#IMMINC-180, EST#1495- 303 W Main Trash & Pressure Wash- \$780.00		EST#1465	Poles	Pipes to hold banners		\$ 14,995.00
		<b>ESTIMATES PENDING APPROVAL</b>				



**A&M PROPERTY MAINTENANCE, LLC**  
Immokalee MSTU- Landscape Maintenance (#23-8084)

Month of: March 2024

Week Ending

<b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>		3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
Item	Description					
1	Pre-Service Cleaning	n/a	3/7/24	3/14/24	3/21/24	3/28/24
2	Mowing & Edging - Multiple Medians	n/a	n/a	3/14/24	n/a	3/28/24
3	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	n/a	3/14/24	n/a	3/28/24
4	Weeding - Medians - Hand & Chemical	n/a	n/a	3/14/24	n/a	3/28/24
5	General Site Trimming & Pruning - Medians	3/2/24	n/a	n/a	n/a	n/a
6	Post-Service Cleaning - All Areas	n/a	3/7/24	3/14/24	3/21/24	3/28/24
7	Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash	3/1/24	n/a	n/a	n/a	n/a
8	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
9	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
10	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
11	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
12	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
13	Irrigation System Inspection & Wet-Check	3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
<b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b>		3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
Item	Description					
14	Pre-Service Cleaning	n/a	3/7/24	3/14/24	3/21/24	3/28/24
15	Mowing & Edging - Multiple Medians	n/a	n/a	3/14/24	n/a	3/28/24
16	Mowing & Edging - Side ROW's, (1) Commercial Mower Pass	n/a	n/a	3/14/24	n/a	3/28/24
17	Weeding - Medians - Hand & Chemical	n/a	3/7/24	3/14/24	3/21/24	3/28/24
18	General Site Trimming & Pruning -	3/2/24	n/a	n/a	n/a	n/a
19	Post-Service Cleaning - All Areas	n/a	3/7/24	3/14/24	3/21/24	3/28/24
20	Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
21	Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
22	Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
23	Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
24	Turf: Herbicides, applied to total roadway and areas as needed per Month	n/a	3/7/24	n/a	n/a	n/a
25	Irrigation System Inspection & Wet-Check	3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
<b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>		3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
Item	Description					
26	Pre-Service Cleaning	n/a	n/a	n/a	n/a	n/a
27	Mowing & Edging - (No Medians)	n/a	n/a	n/a	n/a	n/a
28	Mowing & Edging - North Side ROW, (1) Commercial Mower Pass	n/a	n/a	n/a	n/a	n/a
29	Weeding - Hand & Chemical	n/a	n/a	n/a	n/a	n/a
30	General Site Trimming & Pruning	n/a	n/a	n/a	n/a	n/a
31	Post-Service Cleaning - All Areas	n/a	n/a	n/a	n/a	n/a
32	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
33	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
34	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
35	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
36	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
37	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a
<b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>		3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
Item	Description					
38	Pre-Service Cleaning	3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
39	Mowing & Edging - (No Medians)	3/2/24	n/a	3/16/24	n/a	3/30/24
40	Weeding - Hand & Chemical	3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
41	General Site Trimming & Pruning	3/2/24	n/a	n/a	n/a	n/a
42	Post-Service Cleaning - All Areas	3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
43	Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
44	Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
45	Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
46	Turf: Insecticides & Fungicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
47	Turf: Herbicides, applied to total area as needed per Month	n/a	n/a	n/a	n/a	n/a
48	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	n/a	n/a
<b>M. ADDITIONAL SERVICES FOR WORK AREAS</b>		3/2/24	3/9/24	3/16/24	3/23/24	3/30/24
78	Brick Pavers & Stamped Concrete	n/a	n/a	n/a	n/a	3/28-3/30
79	Sidewalks	n/a	n/a	n/a	n/a	3/28-3/30
80	Sign Faces ***	n/a	n/a	n/a	n/a	3/28-3/30

**ZOCALO PLAZA SHORT TERM LANDSCAPING AND IRRIGATION MAINTENANCE**  
 Work Area- Zocalo Plaza, 107 N 1st Street, Immokalee, FL

<b>A. ROUTINE MAINTENANCE</b>		<b>SERVICE-1</b>	<b>SERVICE-2</b>	<b>SERVICE-3</b>	<b>SERVICE-4</b>	<b>SERVICE-5</b>
1	Mowing & Edging	n/a	1/10/24	n/a	1/24/24	n/a
2	Weeding	1/3/24	1/10/24	1/17/24	1/24/24	1/31/24
3	General Site Pruning (every 4 weeks)	n/a	1/10/24	n/a	n/a	n/a
4	Trash Removal	01/01, 03-06	01/07, 10-13	01/14, 17-20	01/21, 24-27	01/28, 01/31
5	Air blow crushed shell	1/3/24	1/10/24	1/17/24	1/24/24	1/31/24
7	Bougainvillea on Trellis	n/a	1/10/24	n/a	n/a	n/a
8	Bamboo	n/a	1/1/00	n/a	n/a	n/a
9	Irrigation System Inspection & Wet-Check	n/a	n/a	n/a	1/24/24	n/a
<b>ORNAMENTAL &amp; TURF SPRAYING: Turf, Groundcover, Shrub, Tree, and Palm (Contractor supplied chemicals)</b>		<b>SERVICE-1</b>	<b>SERVICE-2</b>	<b>SERVICE-3</b>	<b>SERVICE-4</b>	<b>SERVICE-5</b>
15	Insecticides & Fungicides: Groundcover, Shrub & Trees	n/a	n/a	n/a	n/a	n/a
16	Herbicides Application Labor & Materials	n/a	1/10/24	n/a	n/a	n/a

**A&M Property Maintenance, LLC**  
4396 OWENS WAY  
AVE MARIA, FL 34142 US  
+1 2395030303  
aandmtotal@yahoo.com



# INVOICE

**BILL TO**

Immokalee MSTU  
Collier County Board of  
County Commissioners  
Attn: Accounts Payable  
3299 Tamiami Trail E, Ste 700  
Naples, FL 34112-5749

**SHIP TO**

Immokalee MSTU  
Attn: Christie Betancourt  
750 S 5th Street, Ste 2  
Immokalee, FL 34142

**INVOICE #** IMMINC-180

**DATE** 02/13/2024

**DUE DATE** 03/14/2024

**TERMS** Net 30

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**P.O. NUMBER**

4500226577

**REFERENCE**

EST#1495

DESCRIPTION	QTY	RATE	AMOUNT
Public Area in front of 303 W Main Street Remove remaining trash & pressure wash area	12	65.00	780.00
(50) Laborer/Helper (per man hour) 3 men, 4 hours			

---

Thank you for your prompt payment.

**BALANCE DUE**

**\$780.00**

**A&M Property Maintenance, LLC**  
4396 OWENS WAY  
AVE MARIA, FL 34142 US  
+1 2395030303  
aandmtotal@yahoo.com



# Estimate

**ADDRESS**

Immokalee MSTU  
Collier County Board of  
County Commissioners  
Attn: Accounts Payable  
3299 Tamiami Trail E, Ste 700  
Naples, FL 34112-5749

**SHIP TO**

Immokalee MSTU  
Attn: Christie Betancourt  
750 S 5th Street, Ste 2  
Immokalee, FL 34142

**ESTIMATE #** 1495

**DATE** 02/13/2024

**P.O. NUMBER**

4500226577

**REFERENCE**

MSTU INCIDENTAL

ACTIVITY	QTY	RATE	AMOUNT
Public Area in front of 303 W Main Street Remove remaining trash & pressure wash area	12	65.00	780.00
(50) Laborer/Helper (per man hour) 3 men, 4 hours			

TOTAL

**\$780.00**

Accepted By

Accepted Date

303 W. Main Street (S&O Grocery)  
Photos of Public Area



303 W. Main Street (S&O Grocery)  
Photos of Public Area



## Immokalee Community Redevelopment Area (ICRA) Budget Priorities

### **Immokalee MSTU Beautification**

#### ***MSTU Fund 1629 (162)***

Mission Statement: The MSTU was created for the purpose of providing pavement, curbing, sidewalks, irrigation, stormwater and drainage and related amenities connected with landscape beautification and maintenance beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit.

The primary objective is to enhance landscape and hardscape to provide safe access to pedestrians, bicyclists, and vehicles within in the district, consistent with the goals and objectives of the redevelopment plan in coordination with FDOT and County Departments.

#### ***MSTU Fund 1011 (111)***

Mission Statement: To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.

#### ***Draft Revenue language:***

Estimated taxable value is \$565,143,962, an increase of 9.76% over last year's final taxable value. The rolled back rate for this district is 0.9613 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$565,100 in property tax revenue.

#### **Recommendation:**

Staff requests MSTU board recommend the millage rate remain at 1.0000.

## Immokalee Community Redevelopment Area (ICRA) Budget Priorities

### Immokalee CRA

#### CRA Capital Fund 1026 (186)

Mission Statement: To account for the Immokalee CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Redevelopment Area (Immokalee CRA).

Notes: The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

FY24: The budget includes funding for the following projects:

- 50243 - Stormwater Infrastructure Improvements \$278,000
- 50244 - South Immokalee Sidewalk Project \$519,800
- 50245 - Parks and Recreation Partnership \$361,375
- 50246 - Neighborhood Revitalization \$897,500
- 50247 - Mobility \$50,000
- 50248 - Main Street Corridor Project \$974,000
- 50250 - First Street Corridor \$250,000
- 50252 - Commercial Grant Programs \$185,000
- 50269 - Lighting \$125,000

The 2022 amendment to the Community Redevelopment Plan lays out the framework of goals, objectives, and strategies to support the overall community vision. Below are the five goals and the specific projects identified to implement the vision.

Tax Increment Funds have been allocated to complete the projects.

**GOAL – 4.2.1 Celebrating Culture: Create a Cultural Destination** Preserve and enhance the rich mix of cultures and heritage in Immokalee and embrace new ones as they are identified. Status: Staff is meeting monthly with Parks & Recreation to coordinate upcoming project partnerships. Staff is coordinating with other County Divisions and NGO's on the Immokalee Fields of Dreams Initiative Project. CRA Advisory Board is requesting to allocate funds to this initiative. **Total of \$1,200,000.**

**Project: 50245**

**Parks and Recreation**

**Budget: \$361,375**



## Immokalee Community Redevelopment Area (ICRA) Budget Priorities

### **GOAL – 4.2.2 Economic Development**

Strengthen the economic health of Immokalee.

Status: Staff continues to market program. No project funds were allocated in 2023 for Commercial Façade Grants Improvements.

**Project: 50252**  
**Commercial Grant Programs**  
**Budget Allocation: \$185,000**

### **GOAL – 4.2.3 Housing**

Provide a mix of housing types and price points to allow for safe, high-quality dwelling unit options in Immokalee.

Status: Staff is coordinating with local partner to update a study of the Eden Park area. No project funds were allocated for this revitalization project in 2023. The CRA Advisory board is requesting to allocate funds for Field of Dream Initiative for Park Improvements.

**Project: 50246**  
**Neighborhood Revitalization**

### **GOAL – 4.2.4 Infrastructure**

Maintain a high quality of life for all residents and visitors of Immokalee.

**\*Immokalee Sidewalk Phase III Eustis Avenue and West Delaware Avenue**  
Project initiated in 2022

**Partnership with Immokalee Beautification MSTU contribution of \$144,763.**  
Federal Appropriation Funds estimated at \$987,000.

Status: Contingent on Federal Appropriation grant award. Staff is conducting environmental review of project area and has hired CEI services. Total funds allocation is \$113,615.60.

**Project: 50244**  
**South Immokalee Sidewalk Project Budget**  
**Allocation: \$519,800**  
**Available: \$414,300**

## Immokalee Community Redevelopment Area (ICRA) Budget Priorities

**\*Lake Trafford Road Corridor Project (Lake Trafford from SR29/15<sup>th</sup> St. to Ann Olesky Park & a portion of Carson Road)**

**Project initiated in 2023**

**Partnership with Immokalee Beautification MSTU contribution of \$149,930 of which \$45,579.50 was expended in 2023. Total funds allocation is \$100,000.**

Status: **Design portion of project is on hold.**

**Project: 50246**

**Main Street Corridor Project**

**Budget Allocation: \$997,500**

**Available: \$897,500**

**\*Main Street Corridor Streetscape Project SR 29 (Main Street) from 9th Street to E. 2nd Street**

**Project initiated in 2022**

**Partnership with Immokalee Beautification MSTU contribution of \$212,598 of which \$80,046.60 was expended in 2023.**

Status: **Design portion of project is on hold.**

**Project: 50248**

**Main Street Corridor Project**

**Budget Allocation: \$974,000**

**\*First Street Corridor Pedestrian Safety Improvements Project South 1st Street from Main Street to School Road/ Seminole Crossing Trail.**

**Project Initiated in 2022**

Community Development Block Grant (CDBG) award of \$250,000 for design portion.

Status: Staff was awarded CDBG funds in FY23 for design portion. In 2023 \$30,864.75 was expended. Staff will be applying CDBG construction from in FY24/25.

**Project: 50250**

**First Street Corridor**

**Budget Allocation: \$250,000**

## Immokalee Community Redevelopment Area (ICRA) Budget Priorities

Status: Staff is coordinating stormwater projects with county staff. No project funds have been allocated for stormwater project in 2023.

**Project: 50243**  
**Stormwater Infrastructure Improvements**  
**Budget Allocation: \$278,000**

No project funds have been allocated for Mobility Projects.

**Project: 50247**  
**Mobility**  
**Budget Allocation: \$50,000**

No project funds have been allocated for Lighting Projects.

**Project: 50269**  
**Lighting**  
**Budget Allocation: \$125,000**

### **GOAL – 4.2.5 Implementation /Administration**

Maximize resources through collaboration between County, State, and Federal agencies to achieve the CRA goals and objectives.

Status: On-going administrative efforts and continued coordination with the Immokalee Beautification Municipal Service Taxing Unit (MSTU) to achieve the CRA goals and objectives. Continue Redevelopment Plan Implementation, Land Development Code Outreach, continue to coordinate and leverage Immokalee Funds with other agencies, and Continue Community Outreach.



**REDEVELOPMENT PLAN IMPLEMENTATION - SHORT TERM PROJECTS (1 TO 5 YEARS)**

**Strategic Planning Priorities**

Project	Status 1	Status 2	Status 3		
<b>CAPTIAL PROJECTS</b>					
<b>* First Street Pedestrian Safety Improvement Project</b>					
First Street Corridor Pedestrian Safety Improvement Project - South 1st Street from Main Street to School Road/Seminole Crossing Trail	CDBG Funding in 2023 Project under design since 7.21.23 (KCA) \$189,990	Applying for CDBG Construction funds. FY24/25 \$1,200,000	Project to be completed by April 2029 per grant guidelines.		
<b>Budget Itemization</b>	<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>CDBG Grants Funds</b>	<b>Other Funds</b>	
Design (Engineering Services)			\$ 250,000.00		
Construction, Engineering & Inspection (CEI)	\$ 100,000.00				
Construction			\$ 1,200,000.00		
Other expenses					
<b>Total: \$1,550,000.00</b>					
<b>* Immokalee Sidewalk Phase III Project - Eustis Avenue &amp; West Delaware Avenue</b>					
Immokalee Sidewalk Phase III Project Eustis Ave & W. Delaware Ave.	Design FY 21/22 -\$114,763 MSTU funds. Environmental \$12,400; CEI \$101,215.60 FY23 CRA Capital fund 786.	Construction FY23-\$1,007,822.50. Received 987,000 Federal Funds. Substantial completed has been pushed out to 2024 due to pending HUD agreement.	Construction estimate in 24 is \$1.4 million FY 24 CRA Capital Funds needed to cover Construction shortage.		
<b>Budget Itemization</b>	<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>CPF Grant Funds</b>	<b>Other Funds</b>	
Design (Engineering Services)		\$ 114,763.00			
Construction, Engineering & Inspection (CEI)	\$ 101,215.60				
Construction	\$ 206,500.00	\$ 206,500.00	\$ 987,000.00		
Other expenses (Environmental)	\$ 12,400.00				
<b>Total: \$1,628,378.60</b>					
<b>* Historic Cemetery on Main Street</b>					
Maintenance and restoration of the Historic Cemetery located on 815 W. Main Street. (.06 Acres)	A&M Property maintenance is managing the interior and exterior mowing of the cemetery.	Advisory boards proposed a 5 year plan. (1) clean up perimeter, (2) establish partnerships, (3) price all tasks, and (4) do exterior tasks in Year 1.	Map our both maintenance and restoration milestones and budget.		
<b>Budget Itemization</b>	<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>Grant Funds</b>	<b>Other Funds</b>	
Repairs - Fence, gate, & sign		\$ 1,275.00			
Property survey and ground				STOF - TBD	
Interior improvements	\$ 5,000.00	\$ 5,000.00			
exterior improvements		\$ 8,725.00			
<b>Total: \$20,000</b>					
<b>* Lake Trafford Corridor Improvements</b>					
<b>Lake Trafford Lighting Study</b>					
Lake Trafford Road Corridor Lighting Study. Lake Trafford from SR29 to Ann Olesky Park & a portion of Carson Road.	Design in FY23. CRA/MSTU Funds \$243,990	Construction estimated cost \$2,500,000. Construction fund allocated for upcoming years.			
<b>Budget Itemization</b>	<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>Grant Funds</b>	<b>Not Funded</b>	
Design (Engineering Services)	\$100,000	\$ 149,930.00			
Construction, Engineering & Inspection (CEI)				\$ 250,000.00	
Construction				\$ 2,500,000.00	
Other expenses					
<b>Total: \$2,999,930.00</b>					
<b>Lake Trafford Road (Other County Project)</b>					
Lake Trafford Road from Laurel Street to Tippers Terrace Project is three Phases. Grant funded and managed by GMD.	Design for Phase I & II FY 21/22 and Construction FY24	Phase III Pathway and Drainage Improvements Design FY21/22. Construction in FY24			

Priority	Project	Status 1	Status 2	Status 3	
<b>CAPTIAL PROJECTS</b>					
<b>Ann Olesky Park</b>					
	Park and Lake Improvements	Shoreline Improvements are on hold.	Park Improvements include Replace amenities at Ann Olesky Park. Including parking and curbing redo. new Park furniture –outdoor benches-tables grills. New fencing entry gates and Pavilion.		
<b>* Fields of Dreams Initiative (Sports Fields)</b>					
	Explore collaborations with Collier County, including Parks & Recreation and the Convention & Visitors Bureau, Redlands Christian Migrant Association (RCMA), local sports clubs, the Boys & Girls Club, and all interested stakeholders on near- and long-term strategies that will address the current and future need for sports fields.	CRA staff will analyze potential partnerships, order of magnitude budgets for capital and maintenance expenses, and funding opportunities in order to evaluate feasibility and offer specific proposals.	Explore the feasibility of developing youth soccer/multipurpose fields at South Park, evaluating opportunities for irrigation and lighting.	Pursue the development of the previously conceptualized Dreamland Park Soccer Fields, which includes a regulation soccer field and a U-12 soccer field, evaluating opportunities for multipurpose use, with irrigation and lighting.	Explore a public-private partnership with the Boys & Girls Club, RCMA, Fellowship Church, and other potential developments.
		<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>Grant Funds</b>	<b>Other Funds</b>
	Field Opportunities	\$1,200,000			TBD
	<b>Total: \$10,000,000.00</b>				
<b>* Main Street Corridor Streetscape Project SR29 from 9th Street to East 2nd Street</b>					
	Main Street Corridor Streetscape Project SR29 from 9th Street to East 2nd Street	Design FY22 -\$212,598 MSTU funds. Project under design since 9.1.22.	Received 60% plans in August 2023. Construction estimated cost \$2,500,000. Construction fund allocated for upcoming years.	On 9.27.23 project was put <b>on hold</b> until evaluation of the SR29 Loop Road project is defined & future conveyance of Main Street to County is Investigated.	
	<b>Budget Itemization</b>	<b>CRA Funds</b>	<b>MSTU Funds</b>	<b>Grant Funds</b>	<b>Not Funded</b>
	Design (Engineering Services)		\$ 212,598.00		
	Construction, Engineering & Inspection (CEI)				\$ 250,000.00
	Construction				\$ 2,500,000.00
	Other expenses				
	<b>Total: \$2,962,598.00</b>				
<b>NON-CAPITAL</b>					
<b>* First Street Corridor Zocalo Improvements</b>					
	Zocalo Maintenance	CRA Property Maintenance First Street Zocalo Park	MSTU and CRA share cost \$10,000 each; MSTU Landscape Contractor took on maintenance since October 2023.	Staff will process RFP for Landscape Maintenance Contractor for Zocalo Park	
	Installation of Plantings	FY2024			
	Installation of Fence along Stage area	Pending funding and advisory board approval.			
<b>Monuments</b>					
	Welcome Sign at First and Eustis and Triangle Area. MSTU Project	Construction was completed in March 2021.	Seasonal plantings at monument locations.		
	Welcome Sign at Panther Crossing SR29 (Farm Worker Village). MSTU Project	Redesign FY22/23.	Construction cost \$196,612. Expected completion date is February 2024.		

Priority	Project	Status 1	Status 2	Status 3
<b>NON-CAPITAL</b>				
<b>9th Street Property</b>				
	CRA owned property located at 107 S. 9th Street	FY22/23 Letter of Intent submitted by Catholic Charities to purchase the 1.96 acres of land.	4/11/23 Approved Agreement with a Sales Price of \$600,000. Transaction closed on 8/29/23. Post Closing milestones	Requested 90 day extension on milestone timeline for Rezone Application submittal
<b>Community Safety and Clean up</b>				
	Prioritize Neighborhood initiative			
	Community Safety and Clean Up Strategy- code enforcement issues and safety	Partner with Code on 2024 clean ups		
<b>Immokalee Area Master Plan Initiatives</b>				
	Immokalee Area Overlay District Land Development Code (LDC) Updates	Consultant hired in FY22. FY23 Public Workshops, Public Meetings, & Board Presentations.	Complete LDC updates at the end of 2024.	
<b>Economic Development</b>				
	Florida Heartland Economic Region of Opportunity (FHRO) Annual Membership Fees	Pursuant to Executive Order 21-149, the RAO designation for the area around Immokalee included within the Round II Federal Enterprise Community located in NE Collier County shall be in effect for five years and will expire on 06/28/26.		
	Economic Development Strategy			
<b>Grants and Programs</b>				
	Commercial Façade Grant Program	Need review and update as necessary	Main Street focus	
	Sweat Equity Grant Program	Need review and update as necessary		
	Economic Development Incentives Program			