

**Collier County Government  
Fiscal Year 2018 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Personal Services	229,817	245,400	263,200	304,600	-	304,600	24.1%
Operating Expense	440,803	564,800	572,500	588,100	-	588,100	4.1%
Indirect Cost Reimburs	54,800	54,400	54,400	51,100	-	51,100	(6.1%)
Capital Outlay	-	105,000	560,000	100,000	-	100,000	(4.8%)
Grants and Aid	11,777	55,000	55,000	55,000	-	55,000	0.0%
<b>Net Operating Budget</b>	<b>737,198</b>	<b>1,024,600</b>	<b>1,505,100</b>	<b>1,098,800</b>	<b>-</b>	<b>1,098,800</b>	<b>7.2%</b>
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to Property Appraiser	2,764	3,500	3,500	3,600	-	3,600	2.9%
Trans to Tax Collector	6,960	8,000	8,000	8,300	-	8,300	3.8%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Trans to 187 Bayshore Redev Fd	-	-	-	78,000	-	78,000	na
Trans to 506 IT Capital	-	-	-	3,600	-	3,600	na
Reserves for Contingencies	-	55,000	-	58,000	-	58,000	5.5%
Reserves for Capital	-	582,300	-	695,500	-	695,500	19.4%
<b>Total Budget</b>	<b>861,922</b>	<b>1,788,400</b>	<b>1,631,600</b>	<b>2,060,800</b>	<b>-</b>	<b>2,060,800</b>	<b>15.2%</b>

<b>Appropriations by Program</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Immokalee Beautification MSTU (162)	165,807	303,400	299,900	311,000	-	311,000	2.5%
Immokalee Community Redevelopment Agency (CRA) (186)	385,351	520,600	529,600	580,300	-	580,300	11.5%
Immokalee CRA Grant and Grant Match (715/716)	-	-	475,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	186,040	200,600	200,600	207,500	-	207,500	3.4%
<b>Total Net Budget</b>	<b>737,198</b>	<b>1,024,600</b>	<b>1,505,100</b>	<b>1,098,800</b>	<b>-</b>	<b>1,098,800</b>	<b>7.2%</b>
<b>Total Transfers and Reserves</b>	<b>124,724</b>	<b>763,800</b>	<b>126,500</b>	<b>962,000</b>	<b>-</b>	<b>962,000</b>	<b>25.9%</b>
<b>Total Budget</b>	<b>861,922</b>	<b>1,788,400</b>	<b>1,631,600</b>	<b>2,060,800</b>	<b>-</b>	<b>2,060,800</b>	<b>15.2%</b>

<b>Department Funding Sources</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Ad Valorem Taxes	323,815	342,900	329,200	365,500	-	365,500	6.6%
Delinquent Ad Valorem Taxes	509	-	200	-	-	-	na
Miscellaneous Revenues	8,801	-	-	-	-	-	na
Interest/Misc	8,177	5,000	9,000	6,500	-	6,500	30.0%
Reimb From Other Depts	-	-	475,000	-	-	-	na
Trans frm Property Appraiser	319	-	-	-	-	-	na
Trans frm Tax Collector	2,709	-	-	-	-	-	na
Net Cost MSTU General Fund	186,040	200,600	200,600	207,500	-	207,500	3.4%
Trans fm 001 Gen Fund	366,600	444,100	444,100	512,700	-	512,700	15.4%
Trans fm 111 MSTU Gen Fd	73,700	100,500	100,500	116,100	-	116,100	15.5%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	580,500	627,700	774,200	786,200	-	786,200	25.3%
Less 5% Required By Law	-	(17,400)	-	(18,700)	-	(18,700)	7.5%
<b>Total Funding</b>	<b>1,636,171</b>	<b>1,788,400</b>	<b>2,417,800</b>	<b>2,060,800</b>	<b>-</b>	<b>2,060,800</b>	<b>15.2%</b>

**Collier County Government  
Fiscal Year 2018 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Position Summary</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2018 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2018 Total FTE	FY 2018 Budget	FY 2018 Revenues	FY 2018 Net Cost
<b>CRA Implementation</b>	<b>2.00</b>	<b>556,898</b>	<b>573,300</b>	<b>-16,402</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
<b>Immokalee Beautification MSTU Management</b>	<b>1.00</b>	<b>101,402</b>	<b>85,000</b>	<b>16,402</b>
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
<b>Reserves &amp; Transfers</b>	<b>-</b>	<b>455,300</b>	<b>455,300</b>	<b>-</b>
Current Level of Service Budget	<b>3.00</b>	<b>1,113,600</b>	<b>1,113,600</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Personal Services	229,817	245,400	263,200	304,600	-	304,600	24.1%
Operating Expense	91,056	163,300	154,500	172,200	-	172,200	5.5%
Indirect Cost Reimburs	52,700	51,900	51,900	48,500	-	48,500	(6.6%)
Capital Outlay	-	5,000	5,000	-	-	-	(100.0%)
Grants and Aid	11,777	55,000	55,000	55,000	-	55,000	0.0%
<b>Net Operating Budget</b>	<b>385,351</b>	<b>520,600</b>	<b>529,600</b>	<b>580,300</b>	<b>-</b>	<b>580,300</b>	<b>11.5%</b>
Advance/Repay to 111 Unincrp Gen Fd	30,000	30,000	30,000	30,000	-	30,000	0.0%
Trans to 187 Bayshore Redev Fd	-	-	-	78,000	-	78,000	na
Trans to 506 IT Capital	-	-	-	3,600	-	3,600	na
Reserves for Contingencies	-	55,000	-	58,000	-	58,000	5.5%
Reserves for Capital	-	294,000	-	363,700	-	363,700	23.7%
<b>Total Budget</b>	<b>415,351</b>	<b>899,600</b>	<b>559,600</b>	<b>1,113,600</b>	<b>-</b>	<b>1,113,600</b>	<b>23.8%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Miscellaneous Revenues	186	-	-	-	-	-	na
Interest/Misc	3,323	2,000	4,000	3,500	-	3,500	75.0%
Trans fm 001 Gen Fund	366,600	444,100	444,100	512,700	-	512,700	15.4%
Trans fm 111 MSTD Gen Fd	73,700	100,500	100,500	116,100	-	116,100	15.5%
Trans fm 162 Immokalee Beaut Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Carry Forward	209,000	268,100	322,500	396,500	-	396,500	47.9%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
<b>Total Funding</b>	<b>737,809</b>	<b>899,600</b>	<b>956,100</b>	<b>1,113,600</b>	<b>-</b>	<b>1,113,600</b>	<b>23.8%</b>

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business

## Office of the County Manager

### Immokalee Community Redevelopment Agency (CRA)

#### Immokalee Community Redevelopment Agency (CRA) (186)

Development Center. The Business Development Center program was not renewed and the related position phased out in FY 15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13, the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

A challenge facing the CRA is the decline in taxable value and the resulting impact on Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$151,396,030. This reduction under a millage neutral property tax rate has reduced TIF revenue from a peak of \$879,200 to \$628,800.

Forecast FY 2017:

Personal service costs are forecast under budget due to a position vacancy. The CRA is repaying the Unincorporated Area General Fund (111) at a rate of \$30,000 per year relative to the Business Development Center grant refunding.

The primary revenue source for the Immokalee CRA is Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). The Immokalee CRA taxable increment value generated a combined TIF revenue of \$544,600.

Current FY 2018:

The budget is based on three (3) FTEs. Two CRA staff members are funded by CRA funds. The third, the MSTU Project Manager, is funded by a transfer from Immokalee Beautification MSTU Fund (162).

Operating expenses are up a modest amount reflecting recent cost experience and a larger contractual service budget. Maintenance work related to the First Street Zocalo is being performed by the Parks & Recreation Division with costs split three ways between the CRA, Immokalee Beautification and the Parks & Recreation Division. The budget for the Commercial Rehabilitation Grant Program remains at \$35,000 and the Impact Fee Deferral Program is funded at \$20,000 relative to existing commitments. A \$30,000 repayment to Fund (111) is provided. The capital reserve is increased to \$363,700. A transfer of \$78,000 to the Bayshore CRA is programmed to support a portion of the CRA Director cost that is budgeted in Bayshore CRA Fund (187).

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY 18 tax increment value is \$151,396,030, representing a 15.8% increase over last year. Applying the respective General Fund and Unincorporated Area General Fund tax rate to the tax increment, CRA TIF revenue is increased by \$84,200 or 15.5% to \$628,800. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated Area MSTD General Fund (111).

**Collier County Government  
Fiscal Year 2018 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

<b>Program Budgetary Cost Summary</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Operating Expense	-	-	20,000	-	-	-	na
Capital Outlay	-	-	455,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>475,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>475,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Forecast</b>	<b>FY 2018 Current</b>	<b>FY 2018 Expanded</b>	<b>FY 2018 Adopted</b>	<b>FY 2018 Change</b>
Interest/Misc	116	-	-	-	-	-	na
Reimb From Other Depts	-	-	475,000	-	-	-	na
<b>Total Funding</b>	<b>116</b>	-	<b>475,000</b>	-	-	-	<b>na</b>

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2017:

Forecast grant fund activity includes the Immokalee sidewalk/streetscape improvements.

**Collier County Government  
Fiscal Year 2018 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2018 Total FTE	FY 2018 Budget	FY 2018 Revenues	FY 2018 Net Cost
<b>Improvements General/Landscape Maintenance</b>	-	407,900	407,900	-
<b>Reserves/Transfers/Interest</b>	-	331,800	331,800	-
Current Level of Service Budget	-	739,700	739,700	-

Program Budgetary Cost Summary	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Operating Expense	163,707	200,900	197,400	208,400	-	208,400	3.7%
Indirect Cost Reimburs	2,100	2,500	2,500	2,600	-	2,600	4.0%
Capital Outlay	-	100,000	100,000	100,000	-	100,000	0.0%
<b>Net Operating Budget</b>	<b>165,807</b>	<b>303,400</b>	<b>299,900</b>	<b>311,000</b>	-	<b>311,000</b>	<b>2.5%</b>
Trans to Property Appraiser	2,764	3,500	3,500	3,600	-	3,600	2.9%
Trans to Tax Collector	6,960	8,000	8,000	8,300	-	8,300	3.8%
Trans to 186 Immok Redev Fd	85,000	85,000	85,000	85,000	-	85,000	0.0%
Reserves for Capital	-	288,300	-	331,800	-	331,800	15.1%
<b>Total Budget</b>	<b>260,531</b>	<b>688,200</b>	<b>396,400</b>	<b>739,700</b>	-	<b>739,700</b>	<b>7.5%</b>

Program Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Ad Valorem Taxes	323,815	342,900	329,200	365,500	-	365,500	6.6%
Delinquent Ad Valorem Taxes	509	-	200	-	-	-	na
Miscellaneous Revenues	8,616	-	-	-	-	-	na
Interest/Misc	4,738	3,000	5,000	3,000	-	3,000	0.0%
Trans frm Property Appraiser	319	-	-	-	-	-	na
Trans frm Tax Collector	2,709	-	-	-	-	-	na
Carry Forward	371,500	359,600	451,700	389,700	-	389,700	8.4%
Less 5% Required By Law	-	(17,300)	-	(18,500)	-	(18,500)	6.9%
<b>Total Funding</b>	<b>712,206</b>	<b>688,200</b>	<b>786,100</b>	<b>739,700</b>	-	<b>739,700</b>	<b>7.5%</b>

Forecast FY 2017:

Forecast expenditures and revenue are consistent with the adopted budget.

Current FY 2018:

The FY 18 program is primarily an asset maintenance plan with \$100,000 provided for capital improvements. Operating expenses include an interdepartmental expense of \$10,000 to maintain the Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. A reserve for future capital outlay is provided at \$339,400.

Revenues:

Taxable value for FY 18 is \$365,486,059, an 6.6% increase from FY 17. The advisory committee recommends maintaining the prior year millage of 1.0000 mill. This will generate \$365,486 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2018 Total FTE	FY 2018 Budget	FY 2018 Revenues	FY 2018 Net Cost
<b>Immokalee Roadway Beautification Management</b>	-	207,500	-	207,500
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	207,500	-	207,500

Program Budgetary Cost Summary	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Operating Expense	186,040	200,600	200,600	207,500	-	207,500	3.4%
<b>Net Operating Budget</b>	<b>186,040</b>	<b>200,600</b>	<b>200,600</b>	<b>207,500</b>	-	<b>207,500</b>	<b>3.4%</b>
<b>Total Budget</b>	<b>186,040</b>	<b>200,600</b>	<b>200,600</b>	<b>207,500</b>	-	<b>207,500</b>	<b>3.4%</b>

Program Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2017 Forecast	FY 2018 Current	FY 2018 Expanded	FY 2018 Adopted	FY 2018 Change
Net Cost MSTU General Fund	186,040	200,600	200,600	207,500	-	207,500	3.4%
<b>Total Funding</b>	<b>186,040</b>	<b>200,600</b>	<b>200,600</b>	<b>207,500</b>	-	<b>207,500</b>	<b>3.4%</b>

Notes:

In mid FY 12 the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2017:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

Current FY 2018:

Planned maintenance expenditures are in line with prior year levels. Included are modest increases for landscape materials and mulch.