

Collier County Community Redevelopment Agency

**IMMOKALEE CRA**

i The Place to Call Home!

**THE IMMOKALEE  
COMMUNITY  
REDEVELOPMENT  
ADVISORY (CRA)  
BOARD MEETING**

**April 15, 2026**

**9:00 A.M.**



Immokalee  
Florida in the 21st century

# IMMOKALEE

**CRA** Collier County Community  
Redevelopment Agency



## 2026

CRA Meetings held every third Wednesday of the month.

| January  | February | March    | April    |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|--|----------|----------|----------|----|----|----|---|---|---|---|--|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|---|---|--|---|---|---|---|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|---|----|----|----|----|----|----|----|----|----|----|---|---|---|--|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|----|----|----|----|----|----|----|----|----|----|---|----|----|---|--|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|--|--|--|--|
| <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td></tr> <tr><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr> <tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td></tr> <tr><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td></tr> <tr><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td></tr> </table>  | S        | M        | T        | W  | T  | F  | S |   |   |   |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr> <tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr> <tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr> <tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr> </table> | S | M | T  | W | T | F | S   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr> <tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr> <tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr> <tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr> <tr><td>29</td><td>30</td><td>31</td><td></td><td></td><td></td><td></td></tr> </table> | S  | M  | T  | W  | T  | F  | S  | 1  | 2  | 3  | 4   | 5 | 6 | 7  | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr> <tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr> <tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr> <tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr> <tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td></td><td></td></tr> </table> | S  | M  | T  | W  | T  | F  | S  |    |    |    |   | 1  | 2  | 3 | 4  | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          | 1  | 2  | 3  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 4  | 5        | 6        | 7        | 8  | 9  | 10 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 11   | 12       | 13       | 14       | 15 | 16 | 17 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 18   | 19       | 20       | 21       | 22 | 23 | 24 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 25   | 26       | 27       | 28       | 29 | 30 | 31 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 1  | 2        | 3        | 4        | 5  | 6  | 7  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 8  | 9        | 10       | 11       | 12 | 13 | 14 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 15   | 16       | 17       | 18       | 19 | 20 | 21 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 22   | 23       | 24       | 25       | 26 | 27 | 28 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 1  | 2        | 3        | 4        | 5  | 6  | 7  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 8  | 9        | 10       | 11       | 12 | 13 | 14 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 15   | 16       | 17       | 18       | 19 | 20 | 21 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 22   | 23       | 24       | 25       | 26 | 27 | 28 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 29   | 30       | 31       |          |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          | 1  | 2  | 3  | 4 |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 5  | 6        | 7        | 8        | 9  | 10 | 11 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 12   | 13       | 14       | 15       | 16 | 17 | 18 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 19   | 20       | 21       | 22       | 23 | 24 | 25 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 26   | 27       | 28       | 29       | 30 |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| May  | June     | July     | August   |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr> <tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr> <tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr> <tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr> <tr><td>31</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S        | M        | T        | W  | T  | F  | S |   |   |   |  |   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31   |   |   |  |   |   |   | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td></td></tr> <tr><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td></tr> <tr><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td></tr> <tr><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td></tr> <tr><td>28</td><td>29</td><td>30</td><td></td><td></td><td></td><td></td></tr> </table> | S | M | T | W | T | F | S | 1 | 2 | 3  | 4  | 5  | 6  |    | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21  | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |   |   |   | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr> <tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr> <tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr> <tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr> <tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr> </table> | S | M | T  | W  | T  | F  | S  |    |    |    |    | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18   | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29  | 30 | 31 |   | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S | M | T | W | T | F  | S  |    |    |    |    |    |    | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          |    | 1  | 2  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 3  | 4        | 5        | 6        | 7  | 8  | 9  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 10   | 11       | 12       | 13       | 14 | 15 | 16 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 17   | 18       | 19       | 20       | 21 | 22 | 23 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 24   | 25       | 26       | 27       | 28 | 29 | 30 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 31   |          |          |          |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 1  | 2        | 3        | 4        | 5  | 6  |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 7  | 8        | 9        | 10       | 11 | 12 | 13 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 14   | 15       | 16       | 17       | 18 | 19 | 20 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 21   | 22       | 23       | 24       | 25 | 26 | 27 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 28   | 29       | 30       |          |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          | 1  | 2  | 3  | 4 |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 5  | 6        | 7        | 8        | 9  | 10 | 11 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 12   | 13       | 14       | 15       | 16 | 17 | 18 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 19   | 20       | 21       | 22       | 23 | 24 | 25 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 26   | 27       | 28       | 29       | 30 | 31 |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          |    |    | 1  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3        | 4        | 5        | 6  | 7  | 8  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10       | 11       | 12       | 13 | 14 | 15 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17       | 18       | 19       | 20 | 21 | 22 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24       | 25       | 26       | 27 | 28 | 29 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31       |          |          |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| September  | October  | November | December |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td></tr> <tr><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td></tr> <tr><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td></tr> <tr><td>27</td><td>28</td><td>29</td><td>30</td><td></td><td></td><td></td></tr> </table>   | S        | M        | T        | W  | T  | F  | S |   |   |   |  |   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |  |   |   | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td></tr> <tr><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr> <tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td></tr> <tr><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td></tr> <tr><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td></tr> </table> | S | M | T | W   | T | F | S |   |   |   |   |   | 1 | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21  | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr> <tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr> <tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr> <tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr> <tr><td>29</td><td>30</td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S | M | T  | W | T | F  | S  | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25   | 26 | 27 | 28 | 29 | 30 |    |    |    |    |    | <table border="1"> <tr><th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td></tr> <tr><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td></tr> <tr><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td></tr> <tr><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td><td></td></tr> </table> | S  | M  | T | W  | T | F | S |   |   |    |    |    |    | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          |    | 1  | 2  | 3 | 4 | 5 |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 6  | 7        | 8        | 9        | 10 | 11 | 12 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 13   | 14       | 15       | 16       | 17 | 18 | 19 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 20   | 21       | 22       | 23       | 24 | 25 | 26 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 27   | 28       | 29       | 30       |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |          |          |          |    | 1  | 2  | 3 |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 4  | 5        | 6        | 7        | 8  | 9  | 10 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 11   | 12       | 13       | 14       | 15 | 16 | 17 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 18   | 19       | 20       | 21       | 22 | 23 | 24 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 25   | 26       | 27       | 28       | 29 | 30 | 31 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M        | T        | W        | T  | F  | S  |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
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| 8  | 9        | 10       | 11       | 12 | 13 | 14 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 15   | 16       | 17       | 18       | 19 | 20 | 21 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 22   | 23       | 24       | 25       | 26 | 27 | 28 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 29   | 30       |          |          |    |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
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| 6  | 7        | 8        | 9        | 10 | 11 | 12 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 13   | 14       | 15       | 16       | 17 | 18 | 19 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 20   | 21       | 22       | 23       | 24 | 25 | 26 |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 27   | 28       | 29       | 30       | 31 |    |    |   |   |   |   |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |   |   |  |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |    |    |    |    |    |    |    |    |    |   |   |   |  |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |    |    |    |    |    |    |    |    |    |    |   |    |    |   |  |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |



CRA Meeting



Special Meeting



BCC Joint  
Workshop



Cancelled



No Meeting

◆ Hybrid Remote Public Meeting

Some of the Board Members and staff may be appearing virtually, with some Board Members and staff present in person. The public may attend either virtually or in person. Space will be limited.

**CRA Board**

Commissioner  
William McDaniel Jr.  
Co-Chair  
District 5

Commissioner  
Dan Kowal  
Co-Chair  
District 4

Commissioner  
Burt L. Saunders  
District 3

Commissioner  
Chris Hall  
District 2

Commissioner  
Rick LoCastro  
District 1

**CRA Advisory Board**

Mike Facundo  
Chairman

Bernardo Barnhart  
Vice-Chair

Anne Goodnight  
Yvar Pierre  
Paul Thein

Lupita Vazquez Reyes  
Jimmy Nieves  
Oscar Lugo  
Estil Null

**CRA Staff**

Michael McNees  
Executive Director  
Facilities & CRA

Christie Betancourt  
CRA Assistant Director

Yvonne Blair  
CRA Project Manager

Yuridia Zaragoza  
CRA Operations Support  
Specialist I

**Meeting of the Collier County Community Redevelopment Agency  
Immokalee Community Redevelopment Advisory Board.**

**AGENDA**

**Hybrid Remote Public Meeting**

(\*Please see details below)

Immokalee Community Park  
321 N 1<sup>st</sup> Street  
Immokalee, FL 34142  
239.252.4449 (Park Office)  
239.867.0025 (CRA Office)

**April 15, 2026 – 9:00 A.M.**

- A. Call to Order.
- B. Pledge of Allegiance and Prayer.
- C. Roll Call and Announcement of a Quorum.
- D. Voting Privileges for Board Members via Webex. *(Action Item)*
- E. Approval of Agenda. *(Action Item)*
- F. Approval of Consent Agenda. *(Action Item)*
  - 1. Minutes
    - i. Immokalee CRA Board Meeting for March 18, 2026 (Enclosure 1) (Pages 5-14)
  - 2. Budget Reports (Enclosure 2) (Pages 15-24)
  - 3. Code Enforcement Report (Enclosure 3) (Pages 25-28)
  - 4. Staff Reports
    - i. Assistant Director Report (Enclosure 4) (Pages 29-32)
    - ii. Project Manager Report (Enclosure 5) (Pages 33-48)
    - iii. Project Manager Field Observation Report (Enclosure 6) (Pages 49-52)
    - iv. Community Meetings (Enclosure 7) (Pages 53-54)
- G. Public Comments on General Topics not on the Current or Future Agenda.
- H. Announcements.
  - 1. Public Comment speaker slips
  - 2. Communications Folder
  - 3. FHERO Redesignation (Enclosure 8) (Pages 55-56)
- I. Other Agencies.
  - 1. FDOT updates
  - 2. Other Community Agencies
    - i. Immokalee Water and Sewer District (IWSD)
    - ii. Collier County Code Enforcement
    - iii. Collier County Sheriff's Department
    - iv. Collier County Parks and Recreation
    - v. Immokalee Eastern Chamber of Commerce
- J. Community Presentations.
- K. Old Business.
  - 1. Development Report by Johnson Engineering (Enclosure 9) (Pages 57-82)
  - 2. Contractor Maintenance Report
    - i. A&M Property Maintenance Report & Schedule (Enclosure 10) (Pages 83-86)
  - 3. CRA Applications update

- 4. Budget update (Enclosure 11) (Pages 87-102)
- 5. Brief Staff project update
- L. New Business
- M. Public Comments
- N. Next Meeting Date. The **CRA Board** will meet on **Wednesday, May 20, 2026**, at 9:00 A.M. at the **Immokalee Community Park**.
- O. Adjournment

**\* Hybrid Remote Public Meeting**

Some Advisory Board members and staff may be appearing remotely, with staff present in person. The public may attend either virtually or in person.

If you would like to provide public comment, participate, and/or attend the meeting, please contact Yuridia Zaragoza via email at [Yuridia.Zaragoza@collier.gov](mailto:Yuridia.Zaragoza@collier.gov) by April 14, at 4:00 P.M.

You may attend the meeting in person on April 15, 2026, at the Immokalee Community Park meeting room, 321 N 1<sup>st</sup> Street, Immokalee, FL 34142.

The public is reminded that the CDC and Department of Health recommend social distancing and avoiding public gatherings when possible.

All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library, and provided to the County Public Information Department for distribution. Please contact Yuridia Zaragoza at 239.867.0025 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Yuridia Zaragoza at least 48 hours before the meeting. The public should be advised that members of the CRA Advisory Board are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Board may come before one or more of the referenced Board and Committees from time to time.





**MINUTES**

Meeting of the Collier County Community Redevelopment Agency Immokalee Community Redevelopment Advisory Board on March 18, 2026. The Advisory Board members, staff, and public appeared virtually and in person.

**Hybrid Remote Public Meeting**

Immokalee Community Park  
321 N 1<sup>st</sup> Street  
Immokalee, FL 34142

A. Call to Order.

The meeting was called to order by CRA Vice-Chair Bernardo Barnhart at 9:07 A.M.

B. Pledge of Allegiance and Opening Prayer.

Commissioner Bill McDaniel led the Pledge of Allegiance.

Pastor Josh Rincon with Bethel Immokalee Church led the Opening Prayer.

C. Roll Call and Announcement of a Quorum.

Christie Betancourt opened a roll call. A quorum was announced for the CRA Board.

CRA Advisory Board Members Present in Person:

Bernardo Barnhart, Patricia “Anne” Goodnight, Yvar Pierre, Paul Thein, Lupita Vazquez Reyes, Oscar Lugo (9:28 A.M.) and Estil Null.

CRA Advisory Board Members Present via Webex:

None.

CRA Advisory Board Members Absent/Excused:

Michael “Mike” Facundo, Jimmy Nieves, and Edward “Ski” Olesky.

Others Present in Person:

Natalie Tyler, Spence Brillon, Michael “Mike” Sweely, Peggy Rodriguez, Jenni Flores, Joseph Mucha, Ashley German, Bryan Reyes, Yolanda Flores, Josh Rincon, Kaitlyn Zindle, Bryant Garrett, Christina Guerrero, and Commissioner William “Bill” L. McDaniel. Jr.

Others Present via Webex:

Jeremie Chastain, Andrea Halman, Michele Eliassaint, Misty Smith, Edward Conrad and Jose Segura.

Staff Present in Person: Michael McNees, Christie Betancourt, Yvonne Blair, and Yuridia Zaragoza.

D. Voting Privileges for Board Members via Webex

There were no board members present on Webex.

***CRA Action: No action taken.***

E. Approval of Agenda.

Staff presented the Agenda to the board for approval. The Agenda was approved as presented.

***CRA Action: Ms. Patricia “Anne” Goodnight made a motion to approve the Agenda as presented. Ms. Lupita Vazquez Reyes seconded the motion, and it passed by unanimous vote. 5-0.***

F. Approval of Consent Agenda

1. Minutes
  - i. Immokalee CRA Board Meeting for February 18, 2026 (Enclosure 1) (Pages 5-14)
2. Budget Reports (Enclosure 2) (Page 15-22)
3. Code Enforcement Report (Enclosure 3) (Pages 23-24)
4. Staff Reports
  - i. Assistant Director Report (Enclosure 4) (Pages 25-28)
  - ii. Project Manager Report (Enclosure 5) (Pages 29-44)
  - iii. Project Manager Field Observation Report (Enclosure 6) (Pages 45-52)
  - iv. Community Meetings (Enclosure 7) (Pages 53-56)

Staff presented the Consent Agenda to the boards for approval. Enclosures 1 through 7 are under the Consent Agenda. The Consent Agenda was approved as presented.

***CRA Action: Ms. Patricia “Anne” Goodnight made a motion to approve the Consent Agenda as presented. Ms. Lupita Vazquez Reyes seconded the motion, and it passed by unanimous vote. 5-0.***

G. Public Comments on General Topics not on the Current or Future Agenda.

Anyone who would like to discuss anything that’s not in the Agenda can do so in this section.

H. Announcements.

1. Public Comments speaker slips  
CRA Staff commented on the public 3-minute speaker slip policy for each topic. The Board will give more time if they feel it’s necessary.
2. Communications Folder  
Staff reviewed the communication folder with the board and members of the public. Included in the folder is the final 2025 CRA Annual Report, Public Notice of the meeting, Lipman 5k Run for Backpack flyer, 2026 Cattle Drive Flyer, Articles on Mr. Edward “Ski” Olesky and flyer on his Celebration of Life, Health Fair flyer, aftermath of the Black History Celebration, and information on the Project S.R. 2 9 In-person meeting to be held at the Immokalee Sports Complex at 5 p.m. on March 19, 2026. A virtual meeting is also held on March 24, 2026, at 6 p.m.
3. Celebration of Life for Edward “Ski” Olesky 3.28.26 (Enclosure 8) (Pages 57-58)  
CRA Staff will be participating in the Celebration of Life for Edward “Ski” Olesky. The celebration will be from 12 p.m. to 3 p.m. at the Pepper Ranch Preserve. Staff ask if anyone has any pictures of Mr. Ski, they are welcome to send them to Ms. Christie Betancourt. Staff invites all to attend.

I. Other Agencies

1. FDOT Updates  
No update.

## 2. Other Community Agencies

### i. Immokalee Water and Sewer District (IWSD)

No Update.

### ii. Collier County Code Enforcement

Mr. Joseph Mucha provided staffing updates for the Collier County Code Enforcement. A personnel member has just completed their training and has started in Immokalee. There are now 3 full-time staff members in the Immokalee area. This new staff member is bilingual, which is a great help for the community. The Supervisor, Chris Ambach, is set to start in Immokalee soon. There will soon be 4 full-time staff members, including the Supervisor and Manager.

On the animal control side, there is now one full-time officer in Immokalee. Once they are fully staffed, Mr. Mucha would like to come back to the CRA Board and receive input on the areas that need focus on.

### iii. Collier County Sheriff's Department

Sergeant Michael "Mike" Sweely provided brief updates. He commented on the illegal dumping that has been occurring and said they have been monitoring any activities and are looking through the recordings provided by the business in the surrounding areas. Sgt. Sweely also commented that the Collier County Sheriff's Office is coordinating with Lipman for the 5k Lipman Run for Backpack event.

### iv. Collier County Parks and Recreation

Ms. Ashley German provided updates on the programs and events in Immokalee. There was a Family Camp Out event, which had over 50 participants. Park staff would like to have this event again towards the end of the year, since they've had many requests for it. Ms. German also commented on the Black History Celebration hosted at the Immokalee Sports Complex. There were over 100 participants at this event. There were many acts in this event, and it was overall a huge success. Park staff plans to continue this event every year.

Ms. German also provided an update on their enrollments for Summer Programming and said they are almost full. She further provided information on the need for improvement of the Skate Park, and said that park staff have been able to get a contractor. Ms. German also commented on a walkthrough recently done with Collier County Public Schools (CCPS), in regard to the property of the fields at the Immokalee Community Park. The Board of Collier County Commissioners recently approved this agreement with CCPS on January 27, 2026. Work is currently being done on a lot split. Once that is finalized, CCPS will have ownership and convert the two baseball fields into artificial turf and the last field into a multi-purpose field. The timeline for this is from May 2026 to January 2027. A Public Service Announcement (PSA) is set to be put out so that the public is aware of these changes. Also reiterated was the Celebration of Life for Edward "Ski" Olesky. Ms. German also commented on the regards sent by Immokalee South Park staff and said they appreciate the CRA support for the shade structure project. Park staff is working with the contractor to get this project finalized.

Mr. Bryan Reyes provided updates on the Immokalee Sports Complex. The sports complex fields will be under construction and will close on April 20, 2026. A lighting project will also start on April 20, 2026, after the soccer season is complete. Mr. Reyes also provided updates on the programming occurring at the sports complex and said they offer Swim lessons, Pink Pilates and basketball camps. Mr. Reyes confirmed that program registrations are online at [www.collierparks.com](http://www.collierparks.com).

Ms. Lupita Vazquez Reyes asked who the instructors are for the swim lessons. Mr. Reyes said he is one of the instructors, and currently 3 other instructors are getting certified.

Mr. Reyes provided further updates on changes for those who use the fields at the Sports Complex and said that Pop Warner will be relocated to Eden Park as an alternative site during construction. The Christmas Around the World Gala event will most likely be in at an alternative location as well. Staff is actively exploring locations such as the Airport Park, Museum and Immokalee Community Park.

Mr. Bryan Reyes also commented on the passing of Mr. Edward “Ski” Olesky and commented on the major role he played as Santa at the Immokalee Christmas Events. Mr. Reyes hopes that community member is able to attend Mr. “Ski” Olesky’s celebration of life.

Mr. Bryan Reyes provided information on where an interested individual may apply for a position with Collier County Parks and Recreation. They may find opportunities at <https://www.governmentjobs.com/careers/collier>. Ms. Christie Betancourt also commented on the notifications that are given regarding the positions that become available. Ms. Ashley German also commented on the open positions for the Summer Camp programming. Park staff also run Dream Leaders, which allows others to volunteer with assisting in the summer program. If one is interested, they may register online.

Ms. Lupita Vazquez Reyes asked if there is any flexibility in the budget to add more staff for summer programming to allow for more children to participate. Ms. Ashley German commented that there is a possibility of having more children participate if there were more staff; however, it is a process. If there is growth to show, then staff may be able to request and get approval for more staff members. Ms. German provided information on the number of counselors for each group of camp members. Board members and park staff also discussed whether there are any opportunities for camp members to bus to other park locations for summer programming. Ms. Lupita Vazquez Reyes asked whether the budget for the Immokalee Park is aligned with all other parks in Collier County in regard to staffing for programming like the Summer Camps. Park staff commented that they will follow up with Mr. Said Gomez and get back to the board and provide further information.

Mr. Paul Thein commented on the pricing for the summer programming and asked if it's the same for all County parks. Staff confirmed that the price is the same for all parks. Ms. Aashley German commented on the assistance of the ELC program that covers some of the cost for parents who enroll their children in the summer camps. Ms. German also provided information on the cost of the summer programming and the scholarships offered based on the sliding fee scale.

Ms. Natalie Tyler commented that she is looking to see how her organization can assist with sponsoring others to attend the summer camp and said it's important for children to be active both physically and mentally.

- v. Immokalee Eastern Chamber of Commerce  
No update.

#### J. Community Presentations.

##### 1. Immokalee Community Campus (PUDZ) (Catholic Charities)

Mr. Jeremie Chastain introduced himself. He is a certified planner with Bowman. He provided an update on the Immokalee Community Campus MPUD. Mr. Chastain also provided information on the project team.

A presentation was given to the CRA Board about a year ago, and since then, there have been no changes to the overall request of the applicant. Bowman staff are still in the process of a rezone to Mixed Use Planned Unit Development (MPUD) to allow for a maximum of 100 multifamily dwelling units and a maximum of 91,300 square feet of gross floor area of limited C-4 Commercial Intermediate District uses. Also included is a community center with a minimum of 28,000 square feet in size, a medical clinic and associated medical uses with a minimum of 25,000 square feet and a retail/commercial use with a minimum of 10,3000 square feet. The minimums listed were part of the purchase agreement with the CRA.

During the review process, the applicant requested the ability for on-street parking. There were multiple meetings held with Transportation staff, and it was determined that if on-street parking was developed as part of the proposed development, the applicant would retain ownership of the right-of-way and be responsible for maintenance and liability. A public access easement would also need to be provided for the traveling public. After much internal discussion, the applicant does not want to retain ownership, so the PUD document and Master Plan were revised to remove any reference to on-street parking. Due to this outcome, it has led to a redesign of the conceptual site plan to accommodate the +/- 86 on-street parking spots within the development while meeting both the applicant's vision and the CRA purchase agreement minimum square footage. An extension has been approved by county staff to allow the applicant to resubmit the application. The extension deadline is until December 10, 2026.

Mr. Jeremie Chastain presented the Master Plan and said it's a conceptual overview. The next steps include that the project team continue to review the site plan and be sure that they can move forward with the parameters they are proposing.

They will resubmit the revised application documents, and County staff will then review and hopefully find the application sufficient. Since it has been a year, a Neighborhood Information Meeting will have to be scheduled. The applicant will not be scheduled for a public hearing until the review process is complete and the application is found sufficient.

Ms. Patricia “Anne” Goodnight asked if the applicant and the project team had any discussions with the Immokalee Water and Sewer District. Mr. Jeremie Chastain commented that there is a utility component to the rezone review. The project team has provided an estimated usage for wastewater. The project team has handled what is needed for the rezoning application, but Mr. Chastain will be sure to reach out to IWSD to make sure there is nothing else needed for the rezoning application. The project team has coordinated with the IWSD regarding utility easements that might come up but said specific details are handled during the site development process, which is the next process after the rezoning.

Ms. Christie Betancourt asked if the size is limited since on-street parking will not be added. Mr. Jeremie Chastain commented that the project team would have to redesign the conceptual site plan to account for the +/- 86 parking spaces on-site. Mr. Chastain commented on the flexibility of having the applicant have the option to have up to 100 dwelling units in the property.

Ms. Lupita Vazquez Reyes asked if the CRA Board is pulled back into the review process due to the changes. Ms. Christie Betancourt commented on the letter of support that was provided, and staff would go with what is approved based on County staff recommendation. Ms. Betancourt also commented on the deviations that were previously presented.

Mr. Jeremie Chastain provided information on the deviations that were presented. The project team is currently at three deviations instead of the previous original five deviations. They have removed the deviations for on-street parking. The deviations that remain are listed below:

- Buffer areas between commercial outparcels and allow a shared buffer 10’ wide with each property contributing 5’ instead of a 15 feet wide buffer.
- Buffer requirement between residential and commercial uses, the project team requested a deviation to allow for a 10-foot-wide buffer between any multifamily development and commercial uses instead of a 15-foot-wide Type B buffer.
- Project team requested a deviation for the maximum height for the maximum height on the Main Street Overlay Subdistrict and allow for the proposed 45 feet height zoned/ 52 feet actual.

A brief discussion was held on the conceptual site plan of the Immokalee Community Center. Mr. Jeremie Chastain commented that they hope to have the rezone process complete by the December 10<sup>th</sup> deadline.

Mr. Oscar Lugo asked if the agreement had any details on the square footage for either the commercial or residential units, and whether any limitations would affect these square footages. Ms. Christie Betancourt commented that staff will have to look at the agreement.

## 2. Immokalee Regional Airport

Mr. Bryant Garrett provided a discussion on the Immokalee Regional Airport. He provided information on future changes to the surrounding area of the airport. He commented on the SR 29 from CR 846 E to North of New Market Road N project and said this project will bring a roundabout that will change the area of the Immokalee Airport Park and the walking trails. This project will benefit the airport in many ways. He provided information on the Immokalee Water and Sewer District (IWSD) wells that provide water supply for the Immokalee area that is near the airport, and said that they have worked with the district before and previously made a deal that benefited both parties.

Mr. Garrett also commented on the conservation area near the airport that has endangered species and said he has an understanding that when the airport updates their Master Plan, the area can be an opportunity for future economic development for the Airport. However, as of now, there are restrictions for this area. Throughout the Master Plan, there will be a discussion on whether there are any opportunities in the area. The Master Plan will show the overall buildout of what can be built in the next 20 years.

Ms. Lupita Vazquez Reyes asked if a discussion had been held in the past regarding a balance with the conservation area and Immokalee airport, and whether something similar could be done like the Naples Airport and Conservancy of the Gordon River Greenway Park. Mr. Garrett commented on the financial dynamic that assisted with creating a balance between the Conservancy and the Airport, and the number of resources they have. A discussion was held on the necessity to keep a balance between environmental and economic development of an area.

Mr. Paul Thein asked about the profits generated by the Collier County Airports. Mr. Garrett commented that previously the airports were not generating much profit; however, that has changed in the last 10 years. Mr. Garrett said he will be pitching in the budget process to add at least one more staff member for the airport.

Commissioner McDaniel commented on the changes in rent in acreage at the Immokalee Airport and how the changes have boosted the economic development and opportunities for the airport. Mr. Bryant Garrett also highlighted other projects within the airport that include the extension of Airport Boulevard with the Florida National Guard Readiness Center facility.

Another addition to the airport is Global Flight Training Solutions. Global Flight Training Solutions has negotiated a master development agreement, which is a 40-year plan, to lease approximately 103 acres of land at the Immokalee Regional Airport. A good amount of investment will be made in this area. Global Flight Training Solutions is looking to put 64 hangar units. A discussion was held on the opportunities for these hangars that are set to be built. A few amenities included are refrigeration and storage. Also discussed was the need to have aviation oriented business in the airport area.

Ms. Lupita Vazquez Reyes commented on the Immokalee Water and Sewer District water shelf that is near the airport and wondered if there was a plan in place to continue to have a water source for the community. Commissioner McDaniel suggested that staff bring in IWSD to discuss this matter further.

Mr. Bryant Garret provided information on the expansion of the airport runway and the opportunities it can bring to the airport and the community. Information was also provided on the plan for a new Flight-Based Operation facility. Also discussed were the job opportunities that could be presented with the expansion of the airport and the need to assist with the growth of aviation careers.

**K. Old Business**

**1. Development Report by Johnson Engineering (Enclosure 9) (Pages 59-84)**

Ms. Kaitlyn Zindle provided information on a couple of developments. Listed under Zoning Positions:

- 200 S 3<sup>rd</sup> St (CU): A request for conditional use for two food trucks on the commercial C-4 premises. The applicant will have to hold a Neighborhood Information Meeting, with a final decision by the Hearing Examiner.
- 1300 N 15<sup>th</sup> St (CUD): The applicant requests for comparable use determination to allow a quick service restaurant with 10 or 12 tables.
- Beraca Baptist Church (CU): The applicant provided notice that during the pre-application meeting it was discussed that a list species survey would be determined at the first site review inspection, first round of staff reviews are due on the 1<sup>st</sup> of April.
- 502 New Market Road (Firehouse Doggie Daycare): The applicant is seeking an administrative parking reduction. The property owners declare that due to uses of the building, the existing parking on-site is sufficient.
- 3206 Lake Trafford Rd (CUD): A Hearing Examiner Hearing is scheduled for 03/26/2026.
- Family Dollar – PRCS20251149587: Staff issued a comment letter on 02/25/2026 with Electrical, Fire and Mechanical comments.
- Commercial Plaza (SIP): The Application was cancelled on 02/23/2026
- 7 Eleven #41287 Immokalee (SDPI): A second applicant was submitted on 02/16/2026.
- Immokalee Government Center (SDPA): Staff issued an incomplete submittal letter citing missing signatures on the Boundary and Topo survey and the Geotechnical report. Additional documents were submitted.
- Sainvilus Subdivision (PPL): Staff issued a third comment letter with landscape comments.
- Immokalee Sports Complex (SDPA): Applicant submitted revised landscape and irrigation plans.

Ms. Zindle highlighted the Final Actions/Letters issued. The developments included are the Pulte Foundation – Monarca Phase 1, Healthcare Network of Southwest Florida Immokalee – Building Expansion, ALDI –#0751 Renovation, 119 Jefferson Ave E, and Onda Rose Multi-Family (SDP).

## 2. Contractor Maintenance Report

### i. A&M Property Maintenance Report & Schedule (Enclosure 10) (Pages 85-88)

A&M Property Maintenance staff provided the report with a look-ahead schedule for April, and work done for March and February.

A brief discussion was held on whether there is any cost for any chicken disturbances at Zocalo Plaza. Staff commented that mulch is done twice a year, and staff do not expect to do any other extra work at the moment.

CRA Staff commented that they are looking to add the Howard Way property which is owned by the CRA to the A&M contract as incidental work. Staff will keep the board updated.

## 3. CRA Application

### i. Natalie Tyler (Enclosure 11) (Pages 89-92)

CRA Staff provided information on Ms. Natalie Tyler's CRA Application. She applied to be a voting member and has a non-profit named Thrive Well Community Health Foundation. Ms. Natalie Tyler introduced herself. She is a nurse practitioner and the founder of the ThriveWell Medical Center and Community Health Foundation. Both the center and foundation focus on expanding access to healthcare and supportive services in Immokalee. She and her family are deeply invested in the future of the Immokalee Community, personally and professionally. She commented on the access to healthcare, mental health services, and preventative resources, not only for individuals but for families as well. She is interested in serving on the Immokalee CRA Board to bring the healthcare and non-profit perspective to development efforts and advocate for equitable resource allocation, and collaborate on initiatives that create long term impact among the residents. Ms. Natalie Tyler provided further information on the services she provides and the collaboration she does to assist with bringing services and attention to the community.

After much discussion, the board made a motion to approve Ms. Natalie Tyler's application as a non-profit representative.

***CRA Action: Ms. Patricia "Anne" Goodnight made a motion to approve Natalie Tyler's application to the Immokalee Community Redevelopment Advisory (CRA) Board. Ms. Lupita Vazquez Reyes seconded the motion, and it passed by unanimous vote. 6-0.***

### ii. Christina Guerrero (Enclosure 12) (Pages 93-94)

CRA staff commented that Ms. Christina Guerrero was a previous member of the MSTU Board. She would like to join the board as a non-voting member. She resides in LaBelle, so a waiver will be needed if the board approves her application. Ms. Guerrero also owns a property in the Immokalee Community. Ms. Christina Guerrero introduced herself. She commented that her business had grown and had to move to accommodate the growth; however, she would like to be part of the board to know more about the growth of the community.

She and her family always try to give back to the community in some way and is part of the Christmas Around the World Parade committee. She provided information on her employees and said that about half of her employees are from Immokalee. She also commented that if she is approved as a non-voting member, it still gives her a chance to know more about the community, and it could lead to an opportunity for her to become a voting member in the future.

After much discussion, the board made a motion to approve Ms. Christina Guerrero as a non-voting member and requests a waiver since she currently doesn't reside or work within the CRA.

***CRA Action: Ms. Patricia "Anne" Goodnight made a motion to approve Christina Guerrero's application to the Immokalee Community Redevelopment Advisory (CRA) Board. A waiver would need to be requested since Ms. Guerrero currently doesn't reside or work within the CRA district boundary. Ms. Lupita Vazquez Reyes seconded the motion, and it passed by unanimous vote. 6-0.***

4. 2025 CRA Annual Report

CRA Staff will be printing 500 copies and distributing them to a couple of areas in the community. Everyone is welcome to share the reports with others.

5. Brief Staff Project update

CRA Staff plan to update the Redevelopment Plan.

CRA staff are working on the renewal of the landscape contract. Staff is also working on the Holiday Decorations; they hope to have this as a three-year contract.

L. New Business.

M. Public Comments

Ms. Patricia "Anne" Goodnight requested that staff contact the Immokalee Fire Department and have them provide an update on the ALS units and the new fire station that is set to be built.

N. Next Meeting Date

The **Immokalee Community Redevelopment Advisory Board** will meet on Wednesday, **April 15, 2026**, at 9:00 A.M. at the Immokalee Community Park.

O. Adjournment

Meeting adjourned at 10:48A.M.

***\* Webex Meeting chat is attached to the minutes for the record.***

**Fund 1025 Immokalee Community Redevelopment Agency** Enclosure 2

03/27/2026

C.C. 1025-138324

| <b>Fund / Comm Item</b>                           | <b>BCC Adopt Budget</b> | <b>Tot Amend Budget</b> | <b>Commitment</b> | <b>Actual</b>        | <b>Available</b>  |
|---|-------------------------|-------------------------|-------------------|----------------------|-------------------|
| <b>1025000000 IMMOKALEE REDEVELOPMENT</b>         |                         |                         | <b>136,457.46</b> | <b>567,869.63-</b>   | <b>431,412.17</b> |
| <b>REVENUE Sub Total</b>                          | <b>1,729,600.00-</b>    | <b>1,762,908.25-</b>    |                   | <b>1,729,942.31-</b> | <b>32,965.94-</b> |
| <b>REVENUE - OPERATING Sub-Total</b>              | <b>7,200.00-</b>        | <b>7,200.00-</b>        |                   | <b>7,142.31-</b>     | <b>57.69-</b>     |
| 324102 DEF IMPCT FEE PAY SF                       |                         |                         |                   | 1,236.74-            | 1,236.74          |
| 361170 OVERNIGHT INTEREST                         |                         |                         | 0                 | -2612.36             | 2612.36           |
| 361180 INVESTMENT INTEREST                        | 7,200.00-               | 7,200.00-               |                   | 3,293.21-            | 3,906.79-         |
| <b>CONTRIBUTION AND TRANSFERS Sub-Total</b>       | <b>1,722,400.00-</b>    | <b>1,755,708.25-</b>    |                   | <b>1,722,800.00-</b> | <b>32,908.25-</b> |
| 410001 TRANSFER FROM 0001 GENERAL FUND            | 1,328,100.00-           | 1,328,100.00-           |                   | 1,328,100.00-        |                   |
| 411011 TRANSFER FROM 1011 UNINC AREA MSTD GENERAL | 301,900.00-             | 301,900.00-             |                   | 301,900.00-          |                   |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL            | 92,800.00-              | 92,800.00-              |                   | 92,800.00-           |                   |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE    |                         | 33,308.25-              |                   |                      | 33,308.25-        |
| 489900 NEGATIVE 5% ESTIMATED REVENUES             | 400.00                  | 400.00                  |                   |                      | 400.00            |
| <b>EXPENSE Sub Total</b>                          | <b>1,729,600.00</b>     | <b>1,762,908.25</b>     | <b>136,457.46</b> | <b>1,162,072.68</b>  | <b>464,378.11</b> |
| <b>PERSONAL SERVICE</b>                           | <b>363,300.00</b>       | <b>363,300.00</b>       | <b>38,764.50</b>  | <b>146,236.21</b>    | <b>178,299.29</b> |
| <b>OPERATING EXPENSE</b>                          | <b>500,900.00</b>       | <b>534,208.25</b>       | <b>97,692.96</b>  | <b>268,336.47</b>    | <b>168,178.82</b> |
| 631400 ENGINEERING FEES                           | 60,000.00               | 92,408.25               | 16,024.50         | 16,383.75            | 60,000.00         |
| 634210 IT OFFICE AUTOMATION ALLOCATION            | 12,300.00               | 12,300.00               | 9,225.00          | 3,075.00             |                   |
| 634211 INFO TECH BILLING HOURS ALLOCATION         | 1,600.00                | 1,600.00                |                   |                      | 1,600.00          |
| 634970 INDIRECT COST REIMBURSEMENT                | 36,800.00               | 36,800.00               | 18,400.00         | 18,400.00            |                   |
| 634980 INTERDEPT PAYMENT FOR SERV                 | 171,500.00              | 171,500.00              |                   | 167,200.00           | 4,300.00          |
| 634990 LANDSCAPE INCIDENTALS                      | 10,000.00               | 10,900.00               | 6,687.00          | 2,860.00             | 1,353.00          |
| 634999 OTHER CONTRACTUAL SERVICES                 | 45,000.00               | 45,000.00               |                   |                      | 45,000.00         |
| 639967 TEMPORARY LABOR                            |                         |                         |                   |                      |                   |
| 640300 OUT OF COUNTY TRAVEL PROFESSIONAL DEVEL    | 8,000.00                | 8,000.00                |                   | 4,054.26             | 3,945.74          |
| 640410 MOTOR POOL RENTAL CHARGE                   | 6,600.00                | 6,600.00                |                   | 74.20                | 6,525.80          |
| 640990 TOLLS                                      |                         |                         |                   | 6.36                 | 6.36-             |
| 641230 TELEPHONE ACCESS CHARGES                   | 200.00                  | 200.00                  |                   | 54.56                | 145.44            |
| 641400 TELEPHONE DIRECT LINE                      | 7,500.00                | 7,500.00                | 3,858.95          | 4,141.05             | 500.00-           |
| 641700 CELLULAR TELEPHONE                         | 1,300.00                | 1,300.00                | 1,920.63          | 1,079.37             | 1,700.00-         |
| 641950 POSTAGE FREIGHT AND UPS                    | 200.00                  | 200.00                  |                   |                      | 200.00            |
| 641951 POSTAGE                                    | 100.00                  | 100.00                  |                   |                      | 100.00            |
| 643100 ELECTRICITY                                | 3,200.00                | 3,200.00                | 2,560.24          | 939.76               | 300.00-           |
| 643400 WATER AND SEWER                            | 4,000.00                | 4,000.00                | 2,550.42          | 949.58               | 500.00            |
| 644100 RENT BUILDINGS                             | 56,700.00               | 56,700.00               | 22,015.21         | 30,455.81            | 4,228.98          |
| 644620 LEASE EQUIPMENT                            | 1,900.00                | 1,900.00                | 913.50            | 913.50               | 73.00             |
| 645100 INSURANCE GENERAL                          | 2,700.00                | 2,700.00                | 2,025.00          | 675.00               |                   |
| 645260 AUTO INSURANCE                             | 500.00                  | 500.00                  | 375.00            | 125.00               |                   |
| 646180 BUILDING R AND M ISF BILLINGS              |                         |                         |                   | 3,218.42             | 3,218.42-         |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED           | 25,000.00               | 25,000.00               | 6,550.00          | 5,450.00             | 13,000.00         |
| 646430 FLEET MAINT ISF LABOR AND OVERHEAD         | 600.00                  | 600.00                  |                   | 255.00               | 345.00            |
| 646440 FLEET MAINT ISF PARTS AND SUBLET           | 200.00                  | 200.00                  |                   | 255.23               | 55.23-            |
| 647110 PRINTING AND OR BINDING OUTSIDE VENDORS    | 3,200.00                | 3,200.00                |                   |                      | 3,200.00          |
| 648160 OTHER ADS                                  | 200.00                  | 200.00                  | 200.00            |                      |                   |
| 648170 MARKETING AND PROMOTIONAL                  | 7,000.00                | 7,000.00                |                   | 320.26               | 6,679.74          |
| 649100 LEGAL ADVERTISING                          | 5,000.00                | 5,000.00                | 1,520.50          | 479.50               | 3,000.00          |
| 651110 OFFICE SUPPLIES GENERAL                    | 3,500.00                | 3,500.00                | 116.50            | 549.73               | 2,833.77          |

C.C. 1025-138324

| Fund / Comm Item                                | BCC Adopt Budget  | Tot Amend Budget  | Commitment | Actual            | Available        |
|---|-------------------|-------------------|------------|-------------------|------------------|
| 651210 COPYING CHARGES                          | 3,500.00          | 3,500.00          | 2,750.51   | 1,839.49          | 1,090.00-        |
| 651910 MINOR OFFICE EQUIPMENT                   | 500.00            | 500.00            |            |                   | 500.00           |
| 651930 MINOR OFFICE FURNITURE                   | 400.00            | 400.00            |            |                   | 400.00           |
| 651950 MINOR DATA PROCESSING EQUIPMENT          | 5,000.00          | 5,000.00          |            |                   | 5,000.00         |
| 652110 CLOTHING AND UNIFORM PURCHASES           | 500.00            | 500.00            |            |                   | 500.00           |
| 652210 FOOD OPERATING SUPPLIES                  | 2,000.00          | 2,000.00          |            | 859.93            | 1,140.07         |
| 652490 FUEL AND LUBRICANTS ISF BILLINGS         | 1,300.00          | 1,300.00          |            | 370.39            | 929.61           |
| 652920 COMPUTER SOFTWARE                        | 1,200.00          | 1,200.00          |            |                   | 1,200.00         |
| 652990 OTHER OPERATING SUPPLIES                 | 1,000.00          | 1,000.00          |            | 87.32             | 912.68           |
| 652999 PAINTING SUPPLIES                        | 500.00            | 500.00            |            |                   | 500.00           |
| 654110 BOOKS PUBLICATIONS AND SUBSCRIPTIONS     | 400.00            | 400.00            |            |                   | 400.00           |
| 654210 DUES AND MEMBERSHIPS                     | 5,000.00          | 5,000.00          |            | 3,184.00          | 1,816.00         |
| 654310 TUITION                                  | 1,000.00          | 1,000.00          |            |                   | 1,000.00         |
| 654360 OTHER TRAINING EDUCATIONAL EXPENSES      | 3,000.00          | 3,000.00          |            |                   | 3,000.00         |
| 654370 ORGANIZATIONAL DEVELOPMENT               | 800.00            | 800.00            |            | 80.00             | 720.00           |
| <b>CAPITAL OUTLAY</b>                           | <b>22,500.00</b>  | <b>22,500.00</b>  |            |                   | <b>22,500.00</b> |
| 763100 IMPROVEMENTS GENERAL                     | 22,500.00         | 22,500.00         |            |                   | 22,500.00        |
| <b>TRANSFERS</b>                                | <b>747,500.00</b> | <b>747,500.00</b> |            | <b>747,500.00</b> |                  |
| 911026 TRANSFER TO 1026 IMM CRA CAPITAL         | 747,500.00        | 747,500.00        |            | 747,500.00        |                  |
| <b>RESERVES</b>                                 | <b>95,400.00</b>  | <b>95,400.00</b>  |            |                   | <b>95,400.00</b> |
| 991000 RESERVE FOR CONTINGENCIES                | 21,500.00         | 21,500.00         |            |                   | 21,500.00        |
| 998000 RESERVE FOR CASH BALANCE (CH129.01 F.S.) | 73,900.00         | 73,900.00         |            |                   | 73,900.00        |

C.C. 1629-162524

| Fund / Comm Item                               | BCC Adopt Budget     | Tot Amend Budget     | Commitment       | Actual            | Available           |
|--|----------------------|----------------------|------------------|-------------------|---------------------|
| <b>1629000000 IMMOKALEE BEAUTIFICATION</b>     |                      |                      | <b>330584.54</b> | <b>-383483.52</b> | <b>52898.98</b>     |
| <b>REVENUE Sub Total</b>                       | <b>2,210,700.00-</b> | <b>2,431,222.12-</b> | <b>0</b>         | <b>-638759.74</b> | <b>-1792462.38</b>  |
| <b>REVENUE - OPERATING Sub-Total</b>           | <b>694,000.00-</b>   | <b>694,000.00-</b>   | <b>0</b>         | <b>-638759.74</b> | <b>-55240.26</b>    |
| 311100 CURRENT AD VALOREM TAXES                | 687,000.00-          | 687,000.00-          | 0                | -574449.8         | -112550.2           |
| 311200 DELINQUENT AD VALOREM TAXES             |                      |                      | 0                | -231.5            | 231.5               |
| 361170 OVERNIGHT INTEREST                      |                      |                      | 0                | -13714.69         | 13714.69            |
| 361180 INVESTMENT INTEREST                     | 7,000.00-            | 7,000.00-            | 0                | -21211.04         | 14211.04            |
| 361320 INTEREST TAX COLLECTOR                  |                      |                      | 0                | -267.47           | 267.47              |
| 369130 INS CO REFUNDS                          |                      |                      | 0                | -28885.24         | 28885.24            |
| <b>CONTRIBUTION AND TRANSFERS Sub-Total</b>    | <b>1,516,700.00-</b> | <b>1,737,222.12-</b> | <b>0</b>         | <b>0</b>          | <b>-1737222.12</b>  |
| 486600 TRANSFER FROM PROPERTY APPRAISER        |                      |                      | 0                | 0                 | 0                   |
| 486700 TRANSFER FROM TAX COLLECTOR             |                      |                      | 0                | 0                 | 0                   |
| 489200 CARRY FORWARD GENERAL                   | 1,551,400.00-        | 1,551,400.00-        | 0                | 0                 | -1551400            |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE |                      | 220,522.12-          | 0                | 0                 | -220522.12          |
| 489900 NEGATIVE 5% ESTIMATED REVENUES          | 34,700.00            | 34,700.00            | 0                | 0                 | 34700               |
| <b>EXPENSE Sub Total</b>                       | <b>2,210,700.00</b>  | <b>2,431,222.12</b>  | <b>330584.54</b> | <b>255276.22</b>  | <b>1845361.36</b>   |
| <b>OPERATING EXPENSE</b>                       | <b>658,700.00</b>    | <b>879,222.12</b>    | <b>330584.54</b> | <b>241159.71</b>  | <b>307477.87</b>    |
| 631400 ENGINEERING FEES                        | 50,000.00            | 188,518.40           | 134,916.65       | 3,601.75          | 50,000.00           |
| 634970 INDIRECT COST REIMBURSEMENT             | 3,500.00             | 3,500.00             | 1,750.00         | 1,750.00          |                     |
| 634980 INTERDEPT PAYMENT FOR SERV              | 110,000.00           | 110,000.00           |                  | 92,800.00         | 17,200.00           |
| 634990 LANDSCAPE INCIDENTALS                   | 30,000.00            | 30,000.00            | 6,387.00         | 2,260.00          | 21,353.00           |
| 634999 OTHER CONTRACTUAL SERVICES              | 180,000.00           | 262,003.72           | 48,439.87        | 14,720.00         | 198,843.85          |
| 639961 PAINTING CONTRACTORS                    | 20,000.00            | 20,000.00            |                  |                   | 20,000.00           |
| 641951 POSTAGE                                 | 100.00               | 100.00               |                  |                   | 100.00              |
| 643100 ELECTRICITY                             | 120,000.00           | 120,000.00           | 94,174.56        | 81,525.69         | 55,700.25-          |
| 645100 INSURANCE GENERAL                       | 1,200.00             | 1,200.00             | 900.00           | 300.00            |                     |
| 646311 SPRINKLER SYSTEM MAINTENANCE            |                      |                      | 882.46           | 117.54            | 1,000.00-           |
| 646318 MULCH                                   |                      |                      |                  |                   |                     |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED        | 90,000.00            | 90,000.00            | 43,134.00        | 43,866.00         | 3,000.00            |
| 646451 LIGHTING MAINTENANCE                    | 46,000.00            | 46,000.00            |                  |                   | 46,000.00           |
| 649010 LICENSES AND PERMITS                    | 2,000.00             | 2,000.00             |                  |                   | 2,000.00            |
| 649100 LEGAL ADVERTISING                       | 3,000.00             | 3,000.00             |                  |                   | 3,000.00            |
| 651110 OFFICE SUPPLIES GENERAL                 | 100.00               | 100.00               |                  |                   | 100.00              |
| 651910 MINOR OFFICE EQUIPMENT                  | 1,000.00             | 1,000.00             |                  |                   | 1,000.00            |
| 652210 FOOD OPERATING SUPPLIES                 | 600.00               | 600.00               |                  | 196.34            | 403.66              |
| 652990 OTHER OPERATING SUPPLIES                | 600.00               | 600.00               |                  | 22.39             | 577.61              |
| 652999 PAINTING SUPPLIES                       | 600.00               | 600.00               |                  |                   | 600.00              |
| <b>CAPITAL OUTLAY</b>                          | <b>350,000.00</b>    | <b>350,000.00</b>    |                  |                   | <b>350,000.00</b>   |
| 763100 IMPROVEMENTS GENERAL                    | 350,000.00           | 350,000.00           |                  |                   | 350,000.00          |
| <b>TRANSFER CONST</b>                          | <b>24,800.00</b>     | <b>24,800.00</b>     |                  | <b>14,116.51</b>  | <b>10,683.49</b>    |
| 930600 BUDGET TRANSFERS PROPERTY APPRAISER     | 5,000.00             | 5,000.00             |                  | 2,390.38          | 2,609.62            |
| 930700 BUDGET TRANSFERS TAX COLLECTOR          | 19,800.00            | 19,800.00            |                  | 11,726.13         | 8,073.87            |
| <b>RESERVES</b>                                | <b>1,177,200.00</b>  | <b>1,177,200.00</b>  |                  |                   | <b>1,177,200.00</b> |
| 991000 RESERVE FOR CONTINGENCIES               | 25,300.00            | 25,300.00            |                  |                   | 25,300.00           |
| 993000 RESERVE FOR CAPITAL OUTLAY              | 1,151,900.00         | 1,151,900.00         |                  |                   | 1,151,900.00        |

C.C. 1011-163805

Cost Center 163805 Immokalee Rd and SR 29

| <b>Fund / Comm Item</b>                        | <b>BCC Adopt Budget</b> | <b>Tot Amend Budget</b> | <b>Commitment</b> | <b>Actual</b>    | <b>Available</b> |
|--|-------------------------|-------------------------|-------------------|------------------|------------------|
| <b>163805 IMMOKALEE RD &amp; STATE ROAD 29</b> | <b>244,700.00</b>       | <b>244,700.00</b>       | <b>139,229.13</b> | <b>82,131.47</b> | <b>23,339.40</b> |
| <b>EXPENSE Sub Total</b>                       | <b>244,700.00</b>       | <b>244,700.00</b>       | <b>139,229.13</b> | <b>82,131.47</b> | <b>23,339.40</b> |
| <b>OPERATING EXPENSE</b>                       | <b>244,700.00</b>       | <b>244,700.00</b>       | <b>139,229.13</b> | <b>82,131.47</b> | <b>23,339.40</b> |
| 634990 LANDSCAPE INCIDENTALS                   | 23,700.00               | 23,700.00               | 3,552.20          | 11,447.80        | 8,700.00         |
| 643100 ELECTRICITY                             | 13,000.00               | 13,000.00               | 8,168.06          | 3,381.94         | 1,450.00         |
| 643300 TRASH AND GARBAGE DISPOSAL              | 3,000.00                | 3,000.00                | 1,697.26          | 1,702.74         | 400.00-          |
| 643400 WATER AND SEWER                         | 13,000.00               | 13,000.00               | 6,430.61          | 6,469.39         | 100.00           |
| 646311 SPRINKLER SYSTEM MAINTENANCE            | 1,000.00                | 1,000.00                |                   |                  | 1,000.00         |
| 646318 MULCH                                   | 6,000.00                | 6,000.00                |                   | 3,510.60         | 2,489.40         |
| 646360 MAINTENANCE OF GROUNDS ALLOCATED        | 185,000.00              | 185,000.00              | 119,381.00        | 55,619.00        | 10,000.00        |
| 652310 FERTILIZER HERBICIDES AND CHEMICALS     |                         |                         |                   |                  |                  |

C.C. 1026-138346

Fund 1026 Immokalee CRA Projects

| Fund / Comm Item                                  | BCC Adopt Budget   | Tot Amend Budget     | Commitment        | Actual             | Available            |
|---|--------------------|----------------------|-------------------|--------------------|----------------------|
| <b>1026000000 IMMOKALEE CRA PROJECT FUND</b>      |                    | -                    | <b>816,885.66</b> | <b>777,569.10-</b> | <b>39,316.56-</b>    |
| <b>REVENUE Sub Total</b>                          | <b>753,700.00-</b> | <b>5,528,449.20-</b> |                   | <b>826,998.52-</b> | <b>4,701,450.68-</b> |
| <b>REVENUE - OPERATING Sub-Total</b>              | <b>6,500.00-</b>   | <b>6,500.00-</b>     |                   | <b>79,498.52-</b>  | <b>72,998.52</b>     |
| 361170 OVERNIGHT INTEREST                         |                    |                      |                   | 31,441.27-         | 31,441.27            |
| 361180 INVESTMENT INTEREST                        | 6,500.00-          | 6,500.00-            |                   | 48,057.25-         | 41,557.25            |
| <b>CONTRIBUTION AND TRANSFERS Sub-Total</b>       | <b>747,200.00-</b> | <b>5,521,949.20-</b> |                   | <b>747,500.00-</b> | <b>4,774,449.20-</b> |
| 411025 TRANSFER FROM 1025 IMMOKALEE REDEVELOPMENT | 747,500.00-        | 747,500.00-          |                   | 747,500.00-        |                      |
| 489201 CARRY FORWARD OF ENCUMB AMT BY ADC CODE    |                    | 4,774,749.20-        |                   |                    | 4,774,749.20-        |
| 489900 NEGATIVE 5% ESTIMATED REVENUES             | 300.00             | 300.00               |                   |                    | 300.00               |
| <b>EXPENSE Sub Total</b>                          | <b>753,700.00</b>  | <b>5,528,449.20</b>  | <b>816,885.66</b> | <b>49,429.42</b>   | <b>4,662,134.12</b>  |
| <b>OPERATING EXPENSE</b>                          | <b>100,000.00</b>  | <b>360,994.70</b>    | <b>128,769.50</b> | <b>41,676.00</b>   | <b>190,549.20</b>    |
| 631400 ENGINEERING FEES                           |                    |                      | 71,469.50         | <b>4,912.00</b>    | 76,381.50-           |
| 631600 APPRAISAL FEES                             |                    |                      | 48,500.00         |                    | 48,500.00-           |
| 631650 ABSTRACT FEES                              |                    |                      | 8,800.00          |                    | 8,800.00-            |
| 634999 OTHER CONTRACTUAL SERVICES                 | 100,000.00         | 368,000.00           |                   | 36,764.00          | 324,230.70           |
| 649030 CLERKS RECORDING FEES                      |                    | 7,005.30-            |                   |                    |                      |
| <b>CAPITAL OUTLAY</b>                             | <b>653,700.00</b>  | <b>4,982,454.50</b>  | <b>688,116.16</b> | <b>7,753.42</b>    | <b>4,286,584.92</b>  |
| 763100 IMPROVEMENTS GENERAL                       | 653,700.00         | 4,982,454.50         | 688,116.16        | 7,753.42           | 4,286,584.92         |
| <b>GRANTS AND DEBT SERVICE</b>                    |                    | <b>185,000.00</b>    |                   |                    | <b>185,000.00</b>    |
| 884200 RESIDENTIAL REHAB                          |                    | 185,000.00           |                   |                    | 185,000.00           |

C.C. 1026-138346

Fund 1026 Project 50243 Imm CRA-Stormw In

| Fund / Comm Item                  | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available  |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50243 IMMOKALEE CRA PROJECT FUND  |                  | 278,000.00       |            |        | 278,000.00 |
| EXPENSE Sub Total                 |                  | 278,000.00       |            |        | 278,000.00 |
| OPERATING EXPENSE                 |                  | 68,000.00        |            |        | 68,000.00  |
| 634999 OTHER CONTRACTUAL SERVICES |                  | 68,000.00        |            |        | 68,000.00  |
| CAPITAL OUTLAY                    |                  | 210,000.00       |            |        | 210,000.00 |
| 763100 IMPROVEMENTS GENERAL       |                  | 210,000.00       |            |        | 210,000.00 |

Fund 1026 Project 50244 Imm CRA-S Sidewalk

| Fund / Comm Item                  | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual   | Available  |
|-----------------------------------|------------------|------------------|------------|----------|------------|
| 50244 IMMOKALEE CRA PROJECT FUND  |                  | 518,800.00       | 293,443.68 | 7,451.42 | 217,904.90 |
| EXPENSE Sub Total                 |                  | 518,800.00       | 293,443.68 | 7,451.42 | 217,904.90 |
| OPERATING EXPENSE                 |                  | 50,000.00        |            |          | 50,000.00  |
| 631400 ENGINEERING FEES           |                  |                  |            |          |            |
| 634999 OTHER CONTRACTUAL SERVICES |                  | 50,000.00        |            |          | 50,000.00  |
| CAPITAL OUTLAY                    |                  | 468,800.00       | 293,443.68 | 7,451.42 | 167,904.90 |
| 763100 IMPROVEMENTS GENERAL       |                  | 468,800.00       | 293,443.68 | 7,451.42 | 167,904.90 |

Fund 1026 Project 50245 Imm CRA-Park & Rec

| Fund / Comm Item                  | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available  |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50247 IMMOKALEE CRA PROJECT FUND  |                  | 50,000.00        | 49,955.73  |        | 44.27      |
| EXPENSE Sub Total                 |                  | 50,000.00        | 49,955.73  |        | 44.27      |
| OPERATING EXPENSE                 |                  | 50,000.00        |            |        | 50,000.00  |
| 634999 OTHER CONTRACTUAL SERVICES |                  | 50,000.00        |            |        | 50,000.00  |
| CAPITAL OUTLAY                    |                  |                  | 49,955.73  |        | 49,955.73- |
| 763100 IMPROVEMENTS GENERAL       |                  |                  | 49,955.73  |        | 49,955.73- |

C.C. 1026-138346

Fund 1026 Project 50246 Imm CRA-Neigh R

| Fund / Comm Item                  | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available  |
|-----------------------------------|------------------|------------------|------------|--------|------------|
| 50246 IMMOKALEE CRA PROJECT FUND  | 50,000.00        | 207,994.70       | 100,000.00 |        | 107,994.70 |
| EXPENSE Sub Total                 | 50,000.00        | 207,994.70       | 100,000.00 |        | 107,994.70 |
| OPERATING EXPENSE                 | 50,000.00        | 42,994.70        |            |        | 42,994.70  |
| 634999 OTHER CONTRACTUAL SERVICES | 50,000.00        | 42,994.70        |            |        | 42,994.70  |
| 649030 CLERKS RECORDING FEES      |                  |                  |            |        |            |
| CAPITAL OUTLAY                    |                  | 165,000.00       | 100,000.00 |        | 65,000.00  |
| 763100 IMPROVEMENTS GENERAL       |                  | 165,000.00       | 100,000.00 |        | 65,000.00  |

Fund 1026 Project 50248 Imm CRA-Main St C.

| Fund / Comm Item                  | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available    |
|-----------------------------------|------------------|------------------|------------|--------|--------------|
| 50248 IMMOKALEE CRA PROJECT FUND  | 426,000.00       | 1,400,000.00     |            |        | 1,400,000.00 |
| EXPENSE Sub Total                 | 426,000.00       | 1,400,000.00     |            |        | 1,400,000.00 |
| OPERATING EXPENSE                 |                  | 100,000.00       |            |        | 100,000.00   |
| 634999 OTHER CONTRACTUAL SERVICES |                  | 100,000.00       |            |        | 100,000.00   |
| CAPITAL OUTLAY                    | 426,000.00       | 1,300,000.00     |            |        | 1,300,000.00 |
| 763100 IMPROVEMENTS GENERAL       | 426,000.00       | 1,300,000.00     |            |        | 1,300,000.00 |

C.C. 1026-138346

Fund 1026 Project 50250 Imm CRA-First St

| Fund / Comm Item                 | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual   | Available    |
|----------------------------------|------------------|------------------|------------|----------|--------------|
| 50250 IMMOKALEE CRA PROJECT FUND | 227,700.00       | 1,519,779.50     | 373,486.25 | 5,214.00 | 1,141,079.25 |
| EXPENSE Sub Total                | 227,700.00       | 1,519,779.50     | 373,486.25 | 5,214.00 | 1,141,079.25 |
| OPERATING EXPENSE                |                  |                  | 128,769.50 | 4,912.00 | 133,681.50-  |
| 631400 ENGINEERING FEES          |                  |                  | 71,469.50  | 4,912.00 | 76,381.50-   |
| 631600 APPRAISAL FEES            |                  |                  | 48,500.00  |          | 48,500-      |
| 631650 ABSTRACT FEES             |                  |                  | 8,800.00   |          | 8,800-       |
| CAPITAL OUTLAY                   | 227,700.00       | 1,519,779.50     | 244,716.75 | 302.00   | 1,274,760.75 |
| 763100 IMPROVEMENTS GENERAL      | 227,700.00       | 1,519,779.50     | 244,716.75 | 302.00   | 1,274,760.75 |

Fund 1026 Project 50252 Imm CRA-Com Gra

| Fund / Comm Item                 | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available  |
|----------------------------------|------------------|------------------|------------|--------|------------|
| 50252 IMMOKALEE CRA PROJECT FUND |                  | 185,000.00       |            |        | 185,000.00 |
| EXPENSE Sub Total                |                  | 185,000.00       |            |        | 185,000.00 |
| GRANTS AND DEBT SERVICE          |                  | 185,000.00       |            |        | 185,000.00 |
| 884200 RESIDENTIAL REHAB         |                  | 185,000.00       |            |        | 185,000.00 |

Fund 1026 Project 50264 Imm CRA-Economic Dev

| Fund / Comm Item                 | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual    | Available |
|----------------------------------|------------------|------------------|------------|-----------|-----------|
| 50264 IMMOKALEE CRA PROJECT FUND | 50,000.00        | 50,000.00        |            | 36,764.00 | 13,236.00 |
| EXPENSE Sub Total                | 50,000.00        | 50,000.00        |            | 36,764.00 | 13,236.00 |
| OPERATING EXPENSE                | 50,000.00        | 50,000.00        |            | 36,764.00 | 13,236.00 |
| 634999 OTHER CONTRACTUAL         | 50,000.00        | 50,000.00        |            | 36,764.00 | 13,236.00 |

Fund 1026 Project 50269 Imm CRA-Lighting

| Fund / Comm Item                 | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available  |
|----------------------------------|------------------|------------------|------------|--------|------------|
| 50269 IMMOKALEE CRA PROJECT FUND |                  | 118,875.00       |            |        | 118,875.00 |
| EXPENSE Sub Total                |                  | 118,875.00       |            |        | 118,875.00 |
| CAPITAL OUTLAY                   |                  | 118,875.00       |            |        | 118,875.00 |
| 763100 IMPROVEMENTS GENERAL      |                  | 118,875.00       |            |        | 118,875.00 |

Fund 1026 Project 80320 Imm Sports Complex Renovations

| Fund / Comm Item                 | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available    |
|----------------------------------|------------------|------------------|------------|--------|--------------|
| 80320 IMMOKALEE CRA PROJECT FUND |                  | 1,200,000.00     |            |        | 1,200,000.00 |
| EXPENSE Sub Total                |                  | 1,200,000.00     |            |        | 1,200,000.00 |
| CAPITAL OUTLAY                   |                  | 1,200,000.00     |            |        | 1,200,000.00 |
| 763100 IMPROVEMENTS GENERAL      |                  | 1,200,000.00     |            |        | 1,200,000.00 |

C.C. 1027-138315

Fund 1027 Immokalee CRA Grant

| Fund / Comm Item                       | BCC Adopt Budget | Tot Amend Budget | Commitment   | Actual | Available     |
|--|------------------|------------------|--------------|--------|---------------|
| 1027000000 IMM CRA GRANT               |                  | -                | 1,200,718.25 |        | 1,200,718.25- |
| REVENUE Sub Total                      |                  | 1,388,371.00-    |              |        | 1,388,371.00- |
| REVENUE - OPERATING Sub-Total          |                  | 987,000.00-      |              |        | 987,000.00-   |
| 331555 HUD GRANTS                      |                  | 987,000.00-      |              |        | 987,000.00-   |
| CONTRIBUTION AND TRANSFERS Sub-Total   |                  | 401,371.00-      |              |        | 401,371.00-   |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL |                  | 401,371.00-      |              |        | 401,371.00-   |
| EXPENSE Sub Total                      |                  | 1,388,371.00     | 1,200,718.25 |        | 187,652.75    |
| OPERATING EXPENSE                      |                  |                  |              |        |               |
| 631400 ENGINEERING FEES                |                  |                  |              |        |               |
| CAPITAL OUTLAY                         |                  | 1,388,371.00     | 1,200,718.25 |        | 187,652.75    |
| 763100 IMPROVEMENTS GENERAL            |                  | 1,388,371.00     | 1,200,718.25 |        | 187,652.75    |

Fund 1027 Project 33831 First Street Pedestrian Safety Improvements

| Fund / Comm Item                       | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available   |
|--|------------------|------------------|------------|--------|-------------|
| 33831 IMM CRA GRANT                    |                  |                  | 213,718.25 |        | 213,718.25- |
| REVENUE Sub Total                      |                  | 401,371.00-      |            |        | 401,371.00- |
| CONTRIBUTION AND TRANSFERS Sub-Total   |                  | 401,371.00-      |            |        | 401,371.00- |
| 487999 REIMBURSEMENT INTERDEPARTMENTAL |                  | 401,371.00-      |            |        | 401,371.00- |
| EXPENSE Sub Total                      |                  | 401,371.00       | 213,718.25 |        | 187,652.75  |
| OPERATING EXPENSE                      |                  |                  |            |        |             |
| 631400 ENGINEERING FEES                |                  |                  |            |        |             |
| CAPITAL OUTLAY                         |                  | 401,371.00       | 213,718.25 |        | 187,652.75  |
| 763100 IMPROVEMENTS GENERAL            |                  | 401,371.00       | 213,718.25 |        | 187,652.75  |

Fund 1027 Project 33873 EDI/CPF

| Fund / Comm Item              | BCC Adopt Budget | Tot Amend Budget | Commitment | Actual | Available   |
|-------------------------------|------------------|------------------|------------|--------|-------------|
| 33873 IMM CRA GRANT           |                  |                  | 987,000.00 |        | 987,000.00- |
| REVENUE Sub Total             |                  | 987,000.00-      |            |        | 987,000.00- |
| REVENUE - OPERATING Sub-Total |                  | 987,000.00-      |            |        | 987,000.00- |
| 331555 HUD GRANTS             |                  | 987,000.00-      |            |        | 987,000.00- |
| EXPENSE Sub Total             |                  | 987,000.00       | 987,000.00 |        |             |
| CAPITAL OUTLAY                |                  | 987,000.00       | 987,000.00 |        |             |
| 763100 IMPROVEMENTS GENERAL   |                  | 987,000.00       | 987,000.00 |        |             |



**Immokalee CRA**  
March 2026

| Case Number     | Case Type | Date Entered | Location Description            | Detailed Description   |
|-----------------|-----------|--------------|---------------------------------|--|
| CENA20260002411 | NA        | 03/03/2026   | 73248000132                     | High grass and weeds unimproved commercial property.   |
| CENA20260002416 | NA        | 03/03/2026   | 305 S 1st ST                    | Trash and Litter on the property consisting of but not limited to cans, paper, food, tires, etc. |
| CESS20260002421 | SS        | 03/03/2026   | Multiple locations in Immokalee | Removal of multiple snipe signs  |
| CESD20260002485 | SD        | 03/04/2026   | 106 14th ST                     | Unpermitted buildings.   |
| CEAC20260002497 | AC        | 03/04/2026   | 1415 Apple ST                   | Dog bite to human  |
| CEV20260002545  | V         | 03/05/2026   | 3536 Liberty Way                | Inoperable Vehicle   |
| CEV20260002551  | V         | 03/05/2026   | 3544 Liberty Way                | Inoperable Vehicle   |
| CEV20260002553  | V         | 03/05/2026   | 3564 Liberty Way                | Inoperable Vehicle   |
| CEV20260002557  | V         | 03/05/2026   | 3640 Justice Circle             | Inoperable Vehicle   |
| CEV20260002559  | V         | 03/05/2026   | 3659 Justice Cir                | Inoperable Vehicle   |
| CEV20260002583  | V         | 03/06/2026   | 3688 Justice Cir                | Inoperable Vehicle   |
| CEV20260002589  | V         | 03/06/2026   | 3767 Justice Cir                | Inoperable Vehicle   |
| CENA20260002591 | NA        | 03/06/2026   | 1406 ORANGE ST                  | Outside storage/litter accumulating on a vacant lot.   |
| CEV20260002595  | V         | 03/06/2026   | 3788 Justice Cir                | Inoperable unlicensed commercial enclosed trailer  |
| CEV20260002603  | V         | 03/06/2026   | 3787 Justice Cir                | Inoperable vehicles that are unlicensed and expired tags   |
| CEV20260002607  | V         | 03/06/2026   | 3799 Justice Cir                | Inoperable Vehicles  |
| CEAC20260002661 | AC        | 03/08/2026   | 968 Hamilton ST                 | Dog bite to human  |
| CEV20260002680  | V         | 03/09/2026   | 3803 Justice Cir                | Inoperable vehicle   |
| CEV20260002687  | V         | 03/09/2026   | 3834 Justice Cir                | Inoperable Vehicle   |
| CEV20260002689  | V         | 03/09/2026   | 3858 Justice Cir                | Inoperable Vehicle   |
| CEV20260002692  | V         | 03/09/2026   | 3865 Justice Cir                | Inoperable vehicles  |
| CEV20260002694  | V         | 03/09/2026   | 3906 Justice Circle             | Multiple vehicles parked on grass  |
| CEV20260002695  | V         | 03/09/2026   | 3862 Justice Cir                | Inoperable vehicle   |
| CEAC20260002809 | AC        | 03/10/2026   | 511 N 11th St                   | Dog running at large   |
| CEAC20260002736 | AC        | 03/10/2026   | 3588 Carson Lakes Circle        | Notice of impounded dog  |
| CEAC20260002806 | AC        | 03/10/2026   | 457 Rose Ave                    | Three confined stray kittens   |
| CENA20260002914 | NA        | 03/12/2026   | 105 NEW MARKET RD E             | High grass/Weeds   |
| CETU20260002945 | TU        | 03/12/2026   | 101 E MAIN ST                   | Food Truck serving without proper permit   |
| CENA20260003009 | NA        | 03/13/2026   | 1034 KRYSTAL LN                 | High Weeds/Grass   |
| CEAC20260003030 | AC        | 03/14/2026   | 416 Habitat Cir                 | Injured cat  |
| CES20260003101  | S         | 03/16/2026   | 507 N 15th ST                   | Flutter flag signs   |
| CES20260003105  | S         | 03/16/2026   | 1450 Immokalee DR               | Flutter Flag Signs   |
| CES20260003134  | S         | 03/17/2026   | 720 N 15th ST                   | Flutter Flag Sign  |
| CES20260003135  | S         | 03/17/2026   | 630 N 15th ST                   | Multiple flutter flag signs  |

|                  |     |            |   |  |
|------------------|-----|------------|---|--|
| CEAC20260003137  | AC  | 03/17/2026 | 628 N 10th ST                                 | Stray confined injured cat   |
| CEPE20260003143  | PE  | 03/17/2026 | 718 N 15th ST                                 | Box truck listed for sale parked in the right-of-way in front of church. |
| CES20260003157   | S   | 03/17/2026 | 110 N 1st ST                                  | Multiple unpermitted signs - Snipe signs, banners                        |
| CENA20260003163  | NA  | 03/17/2026 | 109 Jefferson AVE E                           | Grass and weeds  |
| CENA20260003164  | NA  | 03/17/2026 | 105 Jefferson AVE E                           | Grass and weeds  |
| CEPF20260003190  | PF  | 03/18/2026 | 1178 Bush ST E                                | Permit PRRF20250519256 has expired with fees due.                        |
| CEPF20260003201  | PF  | 03/18/2026 | 1211 Madison AVE W                            | Permit PRRF20230312076 has expired with fees due.                        |
| CEPF20260003210  | PF  | 03/18/2026 | 307 E Delaware AVE                            | Permit PRRF20250522414 expired with fees due                             |
| CESS20260003238  | SS  | 03/18/2026 | Multiple locations in Immokalee               | Removal of 30 snipe signs  |
| CENA20260003239  | NA  | 03/18/2026 | 119 N 9th ST                                  | Appliances and appliance parts being stored in front of the property.    |
| CEV20260003241   | V   | 03/18/2026 | 119 N 9th ST                                  | Commercial delivery truck parked in the front of the property.           |
| CENA20260003242  | NA  | 03/18/2026 | 605 W Main ST                                 | Trash and prohibited outside storage                                     |
| CENA20260003243  | NA  | 03/18/2026 | 617 W Main ST                                 | Mattresses dumped at Main Corner Market                                  |
| CESD20260003244  | SD  | 03/18/2026 | 617 W Main ST                                 | Expired permit CDP2003062271   |
| CEROW20260003289 | ROW | 03/19/2026 | 307 E Delaware AVE                            | Expired Permit PRROW20230519812  |
| CEROW20260003291 | ROW | 03/19/2026 | 701 GLADES ST                                 | Unpermitted Alterations being done on the Driveway of the property.      |
| CENA20260003303  | NA  | 03/19/2026 | 409 JONES ST                                  | Overgrown weeds / grass and litter on unimproved residential property.   |
| CEPM20260003319  | PM  | 03/19/2026 | 2525 SR 29                                    | Pool with no protective barrier.   |
| CEAC20260003320  | AC  | 03/19/2026 | 505 Escambia St                               | Injured dog  |
| CEAU20260003367  | AU  | 03/20/2026 | 409 JONES ST                                  | Dilapidated Fence on a unimproved residential property.                  |
| CEAC20260003368  | AC  | 03/20/2026 | 405 Sgt. Joe Jones Rd                         | Two contained stray dogs   |
| CEN20260003369   | N   | 03/20/2026 | 244 RIVOLO WAY                                | The generator at this construction site frequently runs all night long.  |
| CEAC20260003372  | AC  | 03/20/2026 | 381 Lake Shore Dr                             | Stray dog  |
| CEAC20260003381  | AC  | 03/21/2026 | 1321 Carson Rd                                | Two dogs hit by car, one deceased, one severely injured                  |
| CEAC20260003382  | AC  | 03/21/2026 | 746 EL PASO Trail                             | Dog bite to human  |
| CELU20260003390  | LU  | 03/21/2026 | 210 S 4th ST                                  | Unpermitted garage sale/flea market                                      |
| CELU20260003391  | LU  | 03/21/2026 | 216 S 4th ST                                  | Unpermitted garage sale/flea market                                      |
| CEAC20260003402  | AC  | 03/22/2026 | 2210 Immokalee Dr                             | Stray confined kitten  |
| CEAC20260003413  | AC  | 03/23/2026 | 1212 Madison Ct                               | Barking and neglected dog  |
| CEV20260003431   | V   | 03/23/2026 | Intersection of E Delaware Ave and Fahrney St | Multiple vehicles parked and/or abandoned                                |
| CEV20260003442   | V   | 03/23/2026 | 512 Stokes AVE                                | Abandoned inoperable white mini van on unimproved parcel                 |
| CEAC20260003520  | AC  | 03/25/2026 | 701 Immokalee DR                              | Stray confined dog   |
| CEAC20260003587  | AC  | 03/25/2026 | 106 S 1st St                                  | Stray dog  |
| CEAC20260003595  | AC  | 03/25/2026 | 1013 Ringo LN                                 | Four confined stray dogs   |
| CESS20260003602  | SS  | 03/25/2026 | Multiple locations in Immokalee               | Removal of 42 snipe signs  |
| CENA20260003610  | NA  | 03/26/2026 | 330 NEW MARKET RD W                           | Weeds/Grass in excess 18" inches towards the rear of the property        |

|                  |     |            |   |   |
|------------------|-----|------------|---|---|
| CELU20260003670  | LU  | 03/27/2026 | 381 Lake Shore Dr   | Property looks like a junk yard. Running an auto repair business. Many cars and buses.              |
| CEAC20260003685  | AC  | 03/27/2026 | 405 Sgt. Joe Jones Rd   | Stray confined dog  |
| CEAC20260003692  | AC  | 03/27/2026 | 112 South St  | Stray confined dog  |
| CELU20260003713  | LU  | 03/29/2026 | 3601 Westclox Street  | This woman is Harboring illegal immigrants.   |
| CEAC20260003739  | AC  | 03/30/2026 | 2912 Immokalee Dr.  | Dog bite to human   |
| CENA20260003740  | NA  | 03/30/2026 | 2 parcels same owner New Market Rd between Dade and Charlotte | High grass and weeds in swale   |
| CENA20260003752  | NA  | 03/30/2026 | 111 New Market Rd   | High grass and weeds in excess of 18 inches in the right-of-way, also inside and outside the fence. |
| CEAC20260003753  | AC  | 03/30/2026 | 115 N 9th St  | Stray confined cat  |
| CEOCC20260003755 | OCC | 03/30/2026 | 381 Lake Shore Dr   | Business operating at the property  |
| CEOCC20260003770 | OCC | 03/30/2026 | 1406 PEAR ST  | Potential mechanic/car shop operating on the property without proper license                        |
| CEPM20260003776  | PM  | 03/30/2026 | 3601 Westclox St  | Property maintenance issues   |

81 Cases

Code Enforcement Monthly Code Case March 1 thru March 31, 2026





**Assistant Director Report  
April 2, 2026**

1. Immokalee Area Master Plan (IAMP) Restudy

(PL201880002258) Approved by BCC for final adoption on 12/10/2019.

Copy of IAMP as amended by Ordinance 2019-47 can be found at [www.ImmokaleeCRA.com](http://www.ImmokaleeCRA.com) website.

- Implementation schedule was provided at the November 2020 Meeting.
- Staff is continuing with implementation of the Immokalee Initiatives.

2. Immokalee Area Overlay District LDC Update

The Immokalee Area Overlay District Land Development Code (LDC) update advanced through a multi-year public and advisory process beginning with CRA discussions in March 2021 and an initial LDC workshop in May 2021, followed by consultant engagement with The Neighborhood Company in 2022 and multiple site visits, workshops, and board presentations throughout 2023 and 2024, including a White Paper, draft language, and revisions reviewed by the Development Services Advisory Committee. Although architectural design standards were temporarily tabled due to Senate Bill 250 and Loop Road Overlay considerations, revisions continued, including updated language for mobile food dispensing vehicles.



The Immokalee Urban Area Overlay District (IUAOD) amendments (PL20240004278) were reviewed by the Collier County Planning Commission in March 2025 and the Board of County Commissioners in May 2025, with continuances as needed, and ultimately advanced to adoption hearings on October 28 and November 10, with a recommendation to approve an ordinance amending the Collier County Land Development Code to implement the Immokalee Area Master Plan, rename and revise the overlay district, establish subdistricts, and update uses, boundaries, and design standards. County staff are working on updating the overlay maps.

3. CRA Office

CRA Staff are collaborating with Facilities Department on the new office that will be near the current Clerk of Courts building, located at 106 South 1<sup>st</sup> Street.

The CareerSource building is under contract (Togetherhood) and staff will remain at this location until the new building is complete.



4. Redevelopment Plan

On May 10, 2022, the BCC, acting as the (CRA) board, approved a Resolution recommending approval to the BCC an amendment to the Collier County Community Redevelopment Area Plan. Staff have started scope of work to hire a consultant to start the process of updating the Redevelopment Plan by 2027.

5. Commercial Façade Grant Program

In accordance with objective 1.2 in the Immokalee Area Master Plan, the CRA continues to provide financial incentives to business in Immokalee via the Commercial Façade Improvement grant program. The CRA initiated the Program in October 2008. In accordance with objective 1.2 in the Immokalee Area Master Plan, the CRA continues to provide financial incentives to business in Immokalee via the Commercial Façade Improvement grant program.

The CRA initiated the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of \$294,621.67. Eligible applicants may receive grant funding up to \$20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures. Program is in place and being reviewed for revisions. No update.



6. FHERO – Florida Heartland Economic Region of Opportunity

Staff attend monthly FHERO board meetings via Zoom or in person. The last FHERO board meeting was held 5/20/2026.

On June 28, 2021, Governor DeSantis issued Executive Order Number 21-149 which re-designated the South-Central RAO for another five-year term with an expiration date of June 28, 2026. In March staff submitted a letter of support for the RAO redesignation. For more information on FHERO please visit <https://flaheartland.com/>



Please see link to view copy of [2021 Retail Demand Analysis](#). The digital flip-book edition of the **FHERO Guide** is live, active, and public. For complete 32-page guide please visit [http://passportpublications.com/FHERO\\_Guide.html](http://passportpublications.com/FHERO_Guide.html)

7. Immokalee Unmet Needs Coalition

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state, or national organizations who work together to meet the unmet needs of Immokalee residents impacted by disaster. The Housing subcommittee meetings are usually held on the second Friday of every month via zoom at 10:00 a.m.



The next Housing subcommittee meeting is scheduled for May 8, 2026, at 10:00 a.m. via Webex. For information on housing assistance please visit website at: <https://www.colliercountyhousing.com/collier-community-assistance-programs/>

10. Collier County Parks & Recreation – Immokalee area

CRA staff and Parks & Recreation staff are coordinating monthly meetings to discuss improvements of all Immokalee Parks. Immokalee Parks & Recreation updates are provided in communications folder, when available.

11. Impact Fee Installment Payment Program

The Impact Fee Installment Payment Program was extended for five years on July 25, 2023, by the Board of County Commissioners. For questions, please call Gino Santabarbara at 239-252-2925 or email him at [Gino.Santabarbara@collier.gov](mailto:Gino.Santabarbara@collier.gov).

Program details:

- Pay your impact fees in installments over a 30-year term.
- Available for single-family, multi-family and commercial projects.
- Non-ad valorem special assessment on property tax bill.
- 5% fixed interest rate. (2026 applicants)
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- Assessment is superior to all other liens, titles, and claims, except State, County, and municipal taxes.
- Call or email for complete program requirements.

On April 9, 2024, the Board of County Commissioners approved a 30-year Impact Fee Installment Payment Plan for Immokalee Fair Housing Alliance (IFHA) for \$195,160.96 in impact fees for 16 affordable units in the first of two residential buildings.

A second approval on August 26, 2025, authorized a similar 30-year installment plan for another 16 units in the second building, for an additional \$195,160.96. Overall, IFHA received approval for 32 units across two buildings, with a combined total of \$390,321.92 to be paid over 30 years.

12. Adopt A Road Program

The Collier County Adopt-A-Road program is an environmental program of public/private partnership that is dedicated to providing safe and clean roads through removal of roadside litter.

Area 4, encompassing Immokalee, currently has 13 road segments within the CRA boundary (8.75 miles). While 10 segments previously had sponsors, none are currently active. Additional segments can be added based on community interest. Call 252-8924 to request trash pickup after cleanups.

For additional information or an application please contact: Collier County Road Maintenance Division, 4800 Davis Blvd., Naples, Florida 34104, PH: (239) 252-8924 or email at [roadmaintenance@collier.gov](mailto:roadmaintenance@collier.gov)

13. Unpaved Private Road Emergency Repair MSTU (Municipal Service Taxing Unit)

At the March 28, 2023, Board of County Commissioners meeting, the Board considered an Ordinance to create a municipal service taxing unit to handle the unpaved private roads. At the December 12, 2023, Board of County Commissioners' meeting the Board approved an Ordinance which would create the unpaved private road emergency repair municipal service taxing unit by authorizing a levy of not to exceed one (1.0000) mil of ad valorem taxes per year. There are approximately 25 roads that contain approximately 13.694 miles of unpaved private road considered impassable for emergency vehicles. The taxable value of the 625 properties benefiting from these roads is estimated to be \$61,452,001. A millage rate of 1.0000 will generate \$61,452 annually. With the average repair cost of \$12,000 per mile, approximately four (4) miles of impassable private lime rock road per year can be repaired.

On December 10, 2024, the Board of County Commissioner approved to amend Ordinance 2023-71, which created the unpaved private road emergency repair municipal service taxing unit and provide that the Board of County Commissioners be the Unit's governing body and have a levy of one (1.0000) mil of ad valorem taxes per year. County staff reported that the PTNE MSTU Team is working with a vendor to get road repair estimates. The top 3 roads are Sunnygrove, Della Dr., and Markely. The total cost estimate will be presented to the Collier County Board of County Commissioners. They will make the decisions on funding the program so that repairs may begin.

14. Collier County Opportunity Zone Program

This program is a community and economic development tool to drive long-term private investment in low-income communities! Collier County hopes to leverage Opportunity Zones as an important tool to support the development of jobs, affordable housing, and economic vitality in five areas in Golden Gate, Naples Manor and in and around Immokalee. Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators.

To become a Qualified Opportunity Fund, an eligible corporation or partnership self-certifies by filing [Form 8996](#), Qualified Opportunity Fund, with its federal income tax return.

Three areas in and around Immokalee, from Lake Trafford to the west to the county line to the east

- 1) [Census Tract 112.05](#) area surrounding Immokalee.
- 2) [Census Tract 113.01](#) area surrounding Immokalee.
- 3) [Census Tract 114](#) area surrounding Immokalee.

*Report by: Christie Betancourt, CRA Assistant Director*

**Project Manager Report**  
04/01/2026

**1. First Street Zocalo Plaza (107 N. 1<sup>st</sup> Street) and Main Street (1<sup>st</sup> Street – 9<sup>th</sup> Street)**  
*Monthly Maintenance*

A&M continues to provide satisfactory maintenance work to keep Zocalo Plaza clean and in a safe condition.



03.31.26



**2. First Street Corridor Improvements**

Phase 1: Phase 1 is on South First Street from Eustis Avenue to School Road. Staff received a fully executed Construction Agreement #25-8371 that awarded the project to Traffic Control Devices (TCD) with a bid amount of \$205,310 for the construction of Phase 1. A Pre-Construction Meeting was held on March 23, 2026, 10-11 a.m. at the Immokalee CRA Office. The Contractor is to provide the material schedule, Buy American-Build American (BABA) certificates and job titles and descriptions for Legal Advertisements to be translated into Spanish and Creole. The County’s Grants Coordinator is to modify Angie Brewer’s & Associates proposal to reflect Section 3 Tasks and confirm BABA exemption. The Construction Engineer & Inspector, WSP USA, will be issued a Start Work Notice once the NTP is issued to TCD and construction commences. Awaiting authorization from the Grants Coordinator to proceed with the Purchase Order Request for the Contractor, followed by the Notice to Proceed.

Phase 2: Phase 2 is on South First Street from Main Street to Eustis Avenue. 100% Plans and Legal Descriptions & Sketches for the Easements were reviewed and approved by TMSD. On March 17, 2026, a Request for Purchase Order was submitted for RKL Appraisals in the amount of \$48,800 for the preparation of 17 appraisal reports. Upon receipt of the reviewed and approved appraisal reports, fiscal impact will be calculated and an Offer Resolution authorizing Staff to provide written offers to purchase the easements from the property owners will be provided to the BCC. On March 27, 2026, a Purchase Order was received in the amount of \$8,800 for Stewart Title for the preparation of the title commitment policies. The acquisition process may be a 12–18-month process with an anticipated cost of \$200,000 funded by the CRA. The URA (Uniform Relocation Act) is applicable, and compliance will be monitored by CHS throughout the easement acquisition process.

### 3. Immokalee Airport Expansion

The Florida National Guard is constructing a new \$50 million, 45,000-square-foot Readiness Center with completion expected by December 2027. This facility, serving as a modern armory, will enhance disaster response for Collier County and improve logistical support for the region.

#### Key Details of the Immokalee Readiness Center:

- **Purpose:** The facility will serve as a hub for training, equipment storage, and emergency response, allowing for quicker aid to Naples and Everglades City during disasters.
- **Location:** 165 Airpark Blvd, Immokalee, FL 34142.
- **Significance:** This project aims to expand the Florida National Guard's footprint in South Florida, reducing the operational tempo and supporting the local community.
- **Construction:** The project is overseen by the Florida Department of Military Affairs. This new, sustainable, and LEED-certified facility will provide necessary office and workspace for Florida Army National Guard soldiers.



03.31.26



03.31.26





03.31.26



**4. 523 Howard Way – CRA-owned property (.39 ac) PID#65071520004**

On April 22, 2025, 16L2, the BCC approved the CRA’s acquisition of the parcel with a purchase price of \$5,500 (OR Book 6471, Page 1203). Mainscape completed the initial clean up and mowing services on July 30, 2025 and is maintaining the lot. The last mowing by Mainscape is in April. On March 31, 2026, Staff submitted for approval an Amendment to A&M Property Maintenance LLC’s Contract in the amount of \$4,200/year for monthly mowing, edging and removal of trash and debris.



03.04.25

**5. Eden Park Elementary School Sidewalks**

Marquee Development is the contractor of this sidewalk project Contract # CC 23-8155. The Notice to Proceed was issued on April 28, 2025 and the Final Completion Date is scheduled to be May 7, 2026. Bi-weekly progress meetings are held on-site and virtually. As of March 10, 2026, the project (% Time) is 83% complete. The next production meeting is April 7, 2026.

**6. South Park Shade Structure – Permit #PTAC20260206609**

On August 20, 2025 the CRA Board passed a Motion 7-0 to fund the Parks and Recreation Immokalee South Park with the allocated \$50,000 under Fund 1026 – Immokalee CRA – Parks & Recreation allocation for a shade over the playground at South Park. The best option was a 50’ X 30’ X 14’ hip shade from GameTime at a price of \$49,955.73 installed. The Purchase Order was received on February 4, 2026. P&R Staff advised the permit application was submitted on February 18, 2026 with an estimated review completion date of April 3, 2025.

**7. Immokalee Sidewalk PH3 Project**

The Notice to Proceed was issued to Marquee Development on January 26, 2026 and a Kick-Off Meeting was conducted on-site on January 29, 2026. Bi-monthly progress meetings are held on-site with the next meeting scheduled for April 2, 2026.



03.31.26



Report by: Yvonne Blair, Project Manager Dated: April 1, 2026



# Immokalee Community Redevelopment Area (ICRA)

## Projects Updates

April 1, 2026

508

**iTEC**  
Immokalee Technical Center

ENROLL NOW  
NEW CLASSES  
BEGIN APRIL  
PRE-SCHOOL OPEN



NCH

## Table of Content

### ICRA Projects (Funded by CRA and MSTU)

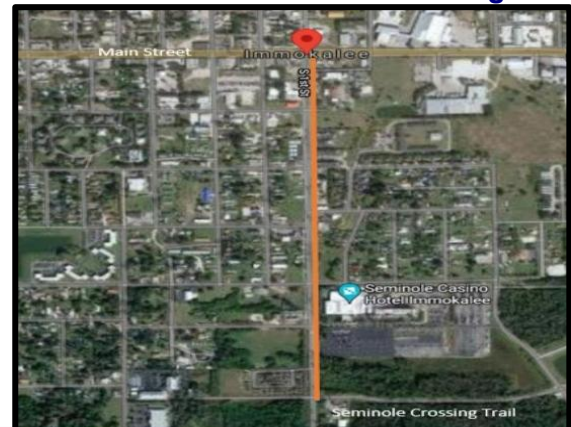
- **First Street Corridor Pedestrian Safety Improvements**
  - South 1<sup>st</sup> Street From Main Street to School Road/Seminole Crossing Trail
- **Immokalee Sidewalk Phase III**
  - Eustis Avenue & West Delaware Avenue
- **Historic Cemetery Preservation**
  - 815 West Main Street
- **Lake Trafford Road Corridor Lighting Study**
  - Lake Trafford from SR29 (15<sup>th</sup> St.) to Ann Olesky Park & a portion of Carson Road
- **Main Street Corridor Streetscape**
  - SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street
- **Immokalee Community Campus**
  - SR29 (W Main Street) at South 9<sup>th</sup> Street
- **Immokalee Sports Complex Park Improvement Project**
  - 505 Escambia Street

### Other Projects of Interest

- **SR 29 Loop Road**
- **Eden Park Elementary School Sidewalks**

## South 1<sup>st</sup> Street From Main Street to School Road/Seminole Crossing Trail

**Project #:** 33831-01 & 33831-02 (Grant) #50250 (CRA)  
**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair  
**Project Scope:** In 2021 a Conceptual Plan recommended the installation of rectangular rapid beacons at three crosswalks and 11 additional Collier County Traffic Operations light poles. Staff applied for a \$250,000 Community Development Block Grant for the design. On 2/12/24 Procurement Services authorized modifying the Scope to full corridor lighting. Staff applied for 1.2M CDBG funds for construction. Project being divided into PH1 and PH2. Corridor is appx. 4,000 feet.



**CHS CDBG Grant #CD22-03-IMM (Design Only PH1)**  
**Design Budget:** \$201,945 CDBG Funds (including CO#1)  
**Design Proposal:** Kisinger, Campos & Associates (KCA)  
**CDBG Design Funds End:** 1/6/25. 100% PH1 plans rec'd 1/3/25. 100% PH2 plans November 7, 2025.  
**Construction CD24-02 Budget:** \$1.2M construction with total budget of \$1,575,000 & pending awarded of \$1,001,371 CDBG to be reduced by 1<sup>st</sup> Amendment to \$401,371 and decreased to \$225,310 by a proposed Waiver of Funds & proposed 2<sup>nd</sup> Amendment.

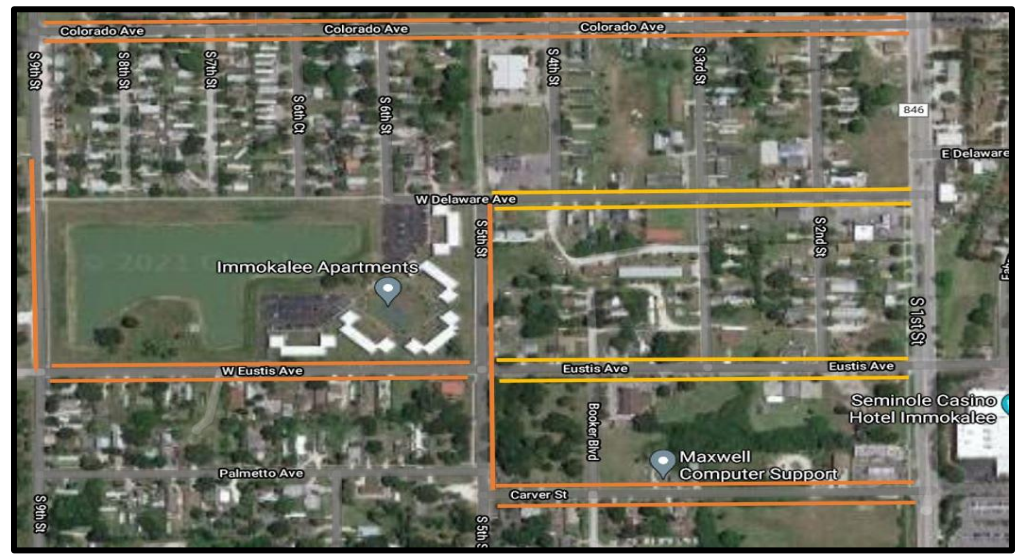
**Architect/Engineer:** KCA  
**General Contractor:** Traffic Control Devices \$205,310.  
**Notice to Proceed Date:** TBD  
**Estimated CD24-02 Completion Date:** PH1 grant extended to 4/29/26. Extension requested via proposed Second Amendment to 6.1.27.

### Milestones/Challenges To Date: 04/01/2026

- Subrecipient Agreement approved by BCC's 9/13/22 for CD22-03 \$250,000 the design project.
- BCC approved 1.2M construction Grant Application on 2/27/24 #16L1. The Subrecipient Agreement for \$1,001,371 was approved on 9/10/24 16.L.1 BCC Agenda.
- 8/2/24 Traffic Ops authorized alternative fixtures. On 8/12/24 KCA requested an extension for Final Plans. 10/22/24 1st Amendment approved by BCC a 60-day extension to the performance end date (12/26/24). 10/7/24 a Stop Work Notice was issued to KCA. 11/6/24 Start Work with CO2 issued. A 2nd Amendment approved BCC 12/10/24 Agenda for PH1 to reduced to \$189,000 & extend to 1/6/25. Received 100% PH1 Plans on 1/3/25.
- CD24-02 1<sup>st</sup> Amendment approved by BCC on 2/11/25 to reduce to \$401,371 & performance end of 10/31/25 extended to 4/29/26. 11/22/24 requested new KCA Proposal for phasing project. CO3 approved 4/15/25. 1/29/25 prepared Solicitation for Contractor. Posted ITB on 7/7/25 with Bid Opening on 8/21/25, 8/26/25 – 9/4/25 & 9/8/25-9/15/25 for PH 1. Estimated PH1 Cost: \$169,847.24, lowest bid was \$205,310. 10/30/25 Received DELORA & NORA posted 11/3/25 (3-day protest period) and received Construction Agreement from Procurement on 1/21/26.
- KCA sent legal descriptions and sketches for acquisitions for PH2. Est. PH2 Cost: \$602,880.72. TSMD to do the easement acquisition activities.
- On 5/13/25 CHS conducted Close-out Audit of CD22-03. 10/27/25 Mitigation Summary & Waiver of Funds approved reducing grant funds to \$225,310. KCA's CO4 (Tasks Reallocation) was approved 1/27/26 & KCA's CO5 (Time & Task 1 \$21,551 additional funds) was approved on 3/17/26. A PO Modification is being processed for KCA specific to CO5. CHS processing Second Amendment to extend the period of performance to 6/1/27.
- A Purchase Order (PO) was issued to Stewart Title on 3/27/26. A Request for PO is being processed for appraisals for 20 easements.
- A Pre-Construction Mtg was conducted on 3/23/26 w/outstanding issues. Awaiting authorization by the Grants Coordinator to proceed with PO for the Contractor.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement PH1     | 100%       |
| Design PH2          | 100%       |
| Construction PH1    | 0%         |

## Eustis Avenue & West Delaware



Yellow - Proposed Phase 3, Orange - Phase 1 and 2 (completed in 2018 and 2021)

**Project #: 33873 (Grant) #50244 (CRA)**  
**Grant #B-22-CP-FL-0233**  
**Project Sponsor:** Immokalee CRA  
**Project Manager:** Yvonne Blair  
**Project Scope:** A comprehensive sidewalk plan for the southern area of the Immokalee Community. Consists of 6' wide concrete sidewalks as well as drainage improvements along Howard Way/Eustis Avenue and W. Delaware Avenue from S 5<sup>th</sup> Street to S 1<sup>st</sup> Street (approximately 2,500 LF, 5,000 LF for both sides of the roadways).  
**Design Budget:** \$114,763 MSTU Funds  
**Total Construction Costs:** 100% cost estimate \$1,329,558.10  
**Federal Appropriations Funds:** \$987,000  
**Architect/Engineer:** Agnoli, Barber & Brundage (ABB)  
 ABB acquired by LJA Engineering.  
**Owner's Representative (CEI):** Total Municipal Solutions  
**CEI Budget:** \$101,215.60 CRA Funds  
**General Contractor:** Marquee Development #24-8233  
**BCC Board Date:** BCC 04/08/25 16L1  
**Notice to Proceed Date:** 08/16/2021 Design  
**Notice to Proceed Construction:** 01/26/2026  
**Estimated Substantial Completion Date:** 08/24/26

### Milestones/Challenges To Date: 04/01/2026

- 9/27/23 CRA & MSTU Advisory Boards authorized a cost share for gap funding estimated expenses of \$245,100. 11/14/23 BCC Agenda #16L1 was approved for the Chairman's execution of the Grant Agreement with a Commencement Date of 4/13/24.
- On 7/17/24 the ITB was posted in OpenGov with bids due 9/17/24. \$1,101,179.50 Construction Agreement was approved on BCC 4/8/25 Agenda 16L1.
- On 8/6/24 HUD approved Action Plan. Performance Report #04 with the Federal Financial Report SF-425. Section 3 and Real Property Report SF-429 were submitted via DRGR on 1/30/26. Performance Report #05 due 7/30/26.
- 09/27/24 Staff mailed letters to Property Owners announcing project. 5/30/25 Staff mailed new start construction letters to property owners/occupants.
- 10/28/24 CO1 for LJA Engineering issued for time extension end 7/31/25. CO2 extended to 3/14/26 was approved on 6/23/25. CO3 to extend to 12/31/26 issued 12/10/25. CO1 for CEI to extend to 12/31/26 issued 12/3/25. Project signage installed on W Delaware/S 5<sup>th</sup> Street on 2/7/25. On 1/15/26 the permit was extended to 4/21/26 and a request for extension has been submitted to the EOR. 5/14/25 Pre-Construction Mtg. 10/25/25 Limited NTP issued and NTP issued 1/6/26 with commencement date of 1/26/26.
- A Kick-Off Meeting was conducted on-site on 1/29/26. CEI Progress Meetings are bi-weekly. Contractor submitted \$194,975.04 invoice that was approved by EOR on 3/27/26. Contractor working with EOR & IWSD on field concerns for resolutions.

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| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 100%       |
| Design              | 100%       |
| Construction        | 19%        |

815 West Main Street, PID 00127320003, 0.06 Ac +/-

**District #:** 5  
**Project #:**

**Project Sponsor:** ICRA & IMSTU  
**Project Manager:** TBD

**Project Scope:** Staff to proceed with the maintenance and preservation of the Historic Cemetery. An appropriate roadmap that defines vision, destinations and outcomes will be drafted to map out both maintenance and restoration milestones and budget(s).

**Location:** 815 W Main St. 28' X 95' (.06 Ac)  
**Maintenance Budget:** TBD  
**Restoration Budget:** TBD  
**Team/Partners:** Stantec Consulting (Survey)  
**Construction Manager:** TBD  
**Landscape Maintenance:** A&M Property Maintenance LLC  
**BCC Approval Date:** TBD  
**Estimated Substantial Completion Date:** 2026 (Partial hold for FDOT's conveyance of Main St to County)



- Milestones/Challenges To Date: 04/01/2026**
- 10/18/23 Advisory Committees reviewed a proposed 5-year plan and approved (1) clean up perimeter, (2) establish Team/partnerships with A&M, Seminole, BCC Liaison, and Museum, (3) price all tasks, and (4) do exterior tasks in Year 1.
  - A&M completed the repair for the alignment/secure signage in concrete, repaired fence and gate on 1/19/24. 6/9/25 Discovered fence damaged with gate not closing properly. On 7/10/25 approved Estimate of \$600 to repair fence. Ongoing issues with gate repairs.
  - 10/29/24 Sent Stantec PO \$27,148 & NTP. 1/21/25 Stantec conducted survey and GPR work on-site. Final Report and Survey received on 4/25/25.
  - 9/23/24 Staff sent A&M a RFQ for PH1 (W Main medians btw 7th-9th & cemetery) for irrigation and landscaping. 6/10/25 approved \$3,220 quote for assessment of irrigation for perimeter of cemetery. Need digital version of existing irrigation plans to utilize on scope for full corridor bids. 8/20/25 A&M confirmed the existing irrigation lines are operational; considering known graves outside the border/fence of the cemetery, irrigation may not be pursued. 9/8/25 Staff investigating the installation of bollards on ROW which shall wait for SR29 turnover to County. 9/18/25 Webber installed 3 barricades.
  - Staff to secure quotes for cemetery stone restoration by cemetery conservationist. FL Public Archaeology Network to supervise cleaning of the headstones by Immokalee HS students in Fall 2026 as a field trip study project.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 0%         |
| Design              | 5%         |
| Construction        | 0%         |

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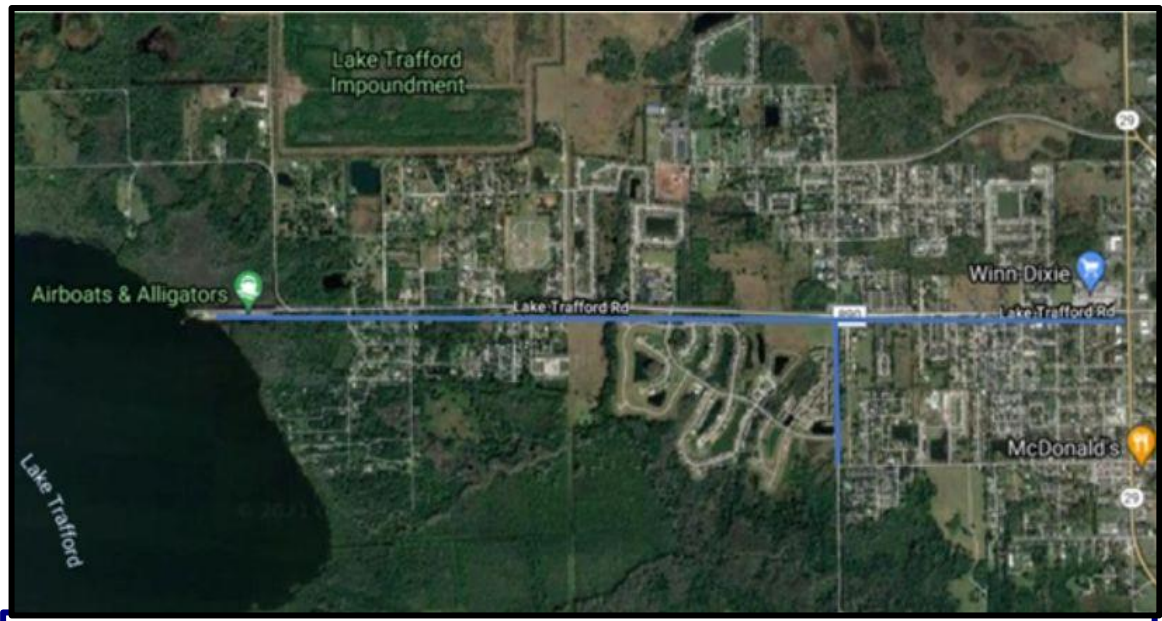
## Lake Trafford from SR29 (15<sup>th</sup> St.) to Ann Olesky Park & a portion of Carson Road

**Project #:** 1026-138346-50246.2 (CRA)  
 1629-162524-631400 (MSTU)  
**Project Sponsor:** Immokalee MSTU  
**Project Manager:** Yvonne Blair

**Project Scope:** Complete a lighting justification study to determine lighting requirements along Lake Trafford Road utilizing LCEC equipment and complete required survey of the corridor. The project will be completed in phases in coordination with the Transportation Division's project consisting of bike lanes and drainage improvements on both sides of Lake Trafford from Little League Road and Laurel Street.

**Location:** Lk Trafford Rd 4.8 mi & Carson Rd .5 mi  
**Design Budget:** \$149,930 MSTU Funds/\$100,000 CRA  
**Construction Budget (Estimate):** \$3,000,000 – contingent on type of pole and partnership with LCEC.  
**Funding:** CRA & MSTU Funds and Grants  
**Architect/Engineer (Design):** Jacobs Engineering (Jacobs)  
**Owner's Representative (CEI):** TBD  
**General Contractor:** TBD

**Notice to Proceed Date:** 05/02/23  
**Estimated Substantial Completion Date:** TBD  
**Suspend Work Notice:** 04/10/24 w/21 days remaining



**Milestones/Challenges To Date: 04/01/2026 – Suspend Work Notice**

- A Work Order was finalized on 3/6/23 with Jacobs to perform a lighting study & prepare the construction plans to be utilized by LCEC and provide limited Subsurface Utility Engineering.
- On 5/1/23 a NTP with a PO in the amount of \$249,930 was issued for Jacobs to commence on 5/2/23. Topographic design surveys were completed 8/11/23. 10/16/23 Jacobs coordinated with LCEC.
- Task 1 – 11/7/23 Jacobs provided the 30% Lighting Study Analysis Report. 11/28/23 Summary of Poles Spreadsheet with the Report sent to County Staff and IWSD. 1/16/24 conference with IWSD, Jacobs & CRA. Task 2 – 3/8/24 Jacobs coordinated with several projects on the corridor & LCEC.
- 4/9/24 Jacobs advised of underground conflicts on the County's Suspend Work Sidewalk Project on the same corridor & requested Suspend Work Notice. 4/10/24 Staff issued Suspend Work Notice to Jacobs while the County's sidewalk project works through utility changes that may impact pole placements and IWSD's funding on project.
- Civil Engineer Library Contract 18-7432-CE expended to 8/24/26. Staff put on hold processing Change Order #1 for consideration for the future life term of the project (7/26/28). Staff may be directed to terminate Contract/Work Order in lieu of CO1.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 100%       |
| Design              | 43%        |
| Construction        | 0%         |

## SR29 (Main Street) from 9<sup>th</sup> Street to E 2<sup>nd</sup> Street

**Project #:** 1629-162524-631400

**Sponsor:** Immokalee MSTU

**Project Manager:** Yvonne Blair

**Project Scope:** Johnson Engineering (Johnson) had been selected as the Consultant to prepare a Proposal for the design improvements to the streetscape of Main Street Corridor (.61 miles). The project consists of design services, permitting, and construction oversight for streetscape enhancements.

**Design Budget:** \$212,598 MSTU Funds

**Construction Budget (Estimated):** \$2,500,000 CRA & MSTU Funds (Funds may be diverted to First St Project)

**Architect/Engineer:** Johnson Engineering

**Design Notice to Proceed Date:** 9/1/22

**Final Design 100% Plans:** Suspend Work Notice Issued 9/27/23 with 213 remaining days.

**Construction Completion Date:** TBD



### Milestones/Challenges to date: 04/01/26 – Suspend Work Notice

- A NTP was issued to Johnson with a commencement date of 9/1/22. Kick-Off and Site Visit Meeting held on 9/26/22 with Johnson’s design team and CRA Staff.
- Johnson’s design team conducted Public Meeting #1 11/16/22, Public Meeting #2 on 2/15/23, & Public Meeting #3 on 3/15/23. On 6/1/23 Johnson provided preliminary hardscape plants o CRA staff. Pre-App with FDOT on 7/18/23.
- An on-site meeting was held on Main Street with Johnson on 7/26/23 with a detailed follow up email to Johnson with questions and concerns for improvements to the corridor. On 8/31/23 Johnson provided a Cost Estimate of \$1,945,440.83.
- On 9/27/23 the CRA & MSTU Advisory Boards authorized Staff to stop work with Johnson Engineering until the evaluation of the SR29 Loop Road project is defined & the future conveyance of Main St. to County is investigated. A new scope of Main Street shall enhance features for a pedestrian friendly downtown streetscape. FDOT PM for Loop Road attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd updates from (SR29) Oil Well Rd to SR82.
- A Suspend Work Notice was issued to Johnson on 9/28/23 with 213 remaining days. Civil Engineer Library Contract 18-7432-CE expires 8/24/26. Staff considered processing Change Order #1 for the future life term of the project (12/31/37). Staff may be directed to terminate Contract/Work Order in lieu of CO1 because if FDOT conveys Main St to County, project no longer under FDOT’s requirements and can redesign roadway for preferred downtown streetscape.
- Staff installment funding contribution to be incorporated in the FY27 Budget for the project.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 100%       |
| Design              | 60%        |
| Construction        | 0%         |
|                     |            |

Formally CRA owned property located at 107 S 9th St

**District #: 5**

**Project #: Immokalee Community Campus (PUDZ)**

**PL20240000390**

**Ninth Street Parcel – (formally owned by CRA)**

**Project Sponsor:** Immokalee CRA

**Project Manager:** Christie Betancourt

**Monitoring Project for Community's Awareness**

**Project Scope:** In May 2021, Catholic Charities submitted a Letter of Intent (LOI) and draft concept plan to purchase the CRA property to complete the assembly of appx. 7 acres at the corner of Ninth Street and Main Street in downtown Immokalee. The concept plan includes a mix of uses including urgent care facility, improved social services, community meeting room, administrative offices, retail space and affordable housing. Folio # 01228400009, 1.96 Ac., Zoning RMF-6 with C-4 MSOSD.

**Property closed on 8/29/23.**

**Architect/Engineer:** Bowman Consulting Group

**Construction Manager:** TBD

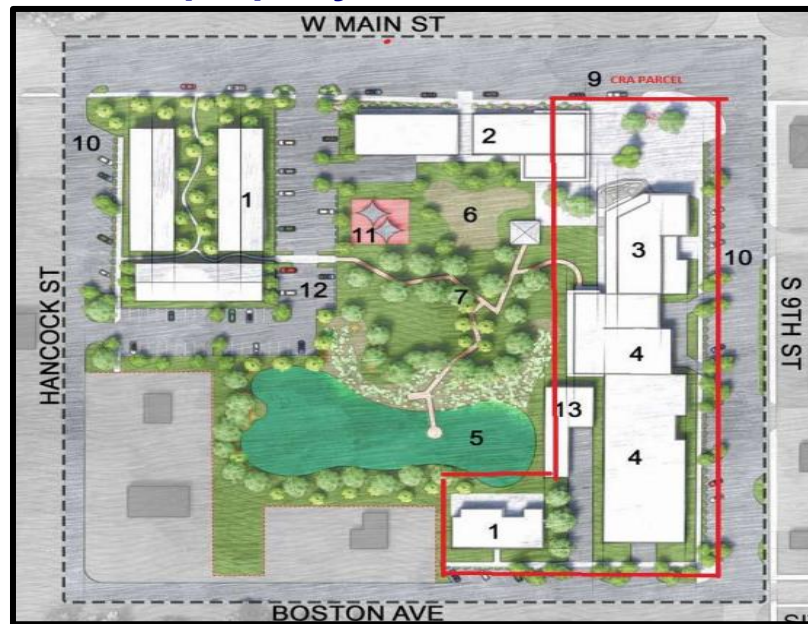
**Buyer:** Catholic Charities Diocese of Venice, Inc. (Catholic Charities)

**Buyer's Representative:** Chancellor Volodymyr Smerlyk Interim CEO

**BCC Approval Date:** 04/11/23

**Estimated Substantial Completion Date:** TBD

**Final Completion Date:** TBD



**Milestones/Challenges To Date: 04/01/2026**

- On 4/11/23 BCC/CRA 16B1 approved Purchase Agreement with a Sales Price of \$600,000 plus closing costs. Transaction closed on 8/29/23. Deed recorded at OR Book 6282, Page 2959. Post-closing milestones:
- 2/15/24 Catholic Charities requested a 90-day extension to the full rezoning application deadline. 2/20/24 Deputy County Manager extended to 5/20/24. Rezone application includes a Catholic Community Center, Catholic Clinic with related medical offices, and/or retail/commercial space on the property in accordance with the Conceptual Plan (Exhibit B of the Purchase Agreement). HMA, CRA & LCEC's design engineer met on 5/29-30 on relocating power line.
- Within 6 years of approval of rezone application & adoption of the rezone ordinance, Catholic Charities must have substantial completion of project. If Purchaser fails to meet the timelines including extensions, a reverter clause may be applied with written notice.
- NIM was conducted on 11/18/24, 5PM, at Catholic Charities Guadalupe.
- On 2/21/25 Meeting with Bowman & Casa San Juan's Consultant regarding configuration of Boston Ave suitable for both projects. 7/29/25 Coordination meeting with TSMD & IWSD on Boston Rd Easement Subordination issues. County denied on-street parking. Awaiting redesign for Rezone approval. Week of 3/2/26 improvements to Boston Ave.
- Engineer made a presentation to CRA Board on 3/18/26.

| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 0%         |
| Design              | 0%         |
| Construction        | 0%         |

## Immokalee Sports Complex 505 Escambia Street

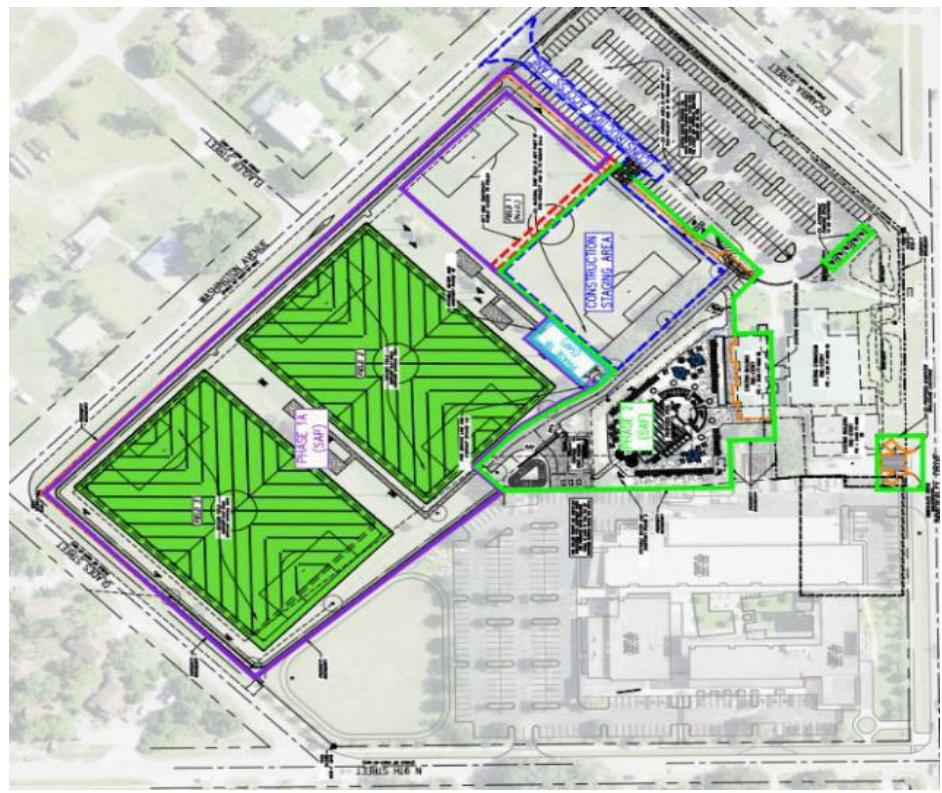
**District #:** 5  
**Project #:** 80320 (CRA)  
**Project Sponsor:** Collier County Parks & Recreation  
**Project Manager:**  
**Monitoring Project for Community’s Awareness**

**Project Scope:** This project includes soccer fields, providing for the conversion of two (2) existing grass fields to artificial turf, construction of an additional restroom facility, addressing stormwater management issues. Renovations will include repairs of the pools and pool decks, the equipment/pump building, parking renovations and landscape.

**Design Budget:**  
**Construction Budget (Estimated):** \$4,000,000  
 CRA Capital Funds (1026) \$1,200,000; Parks & Recreation & County CIP allocated \$2,800,000.

**Architect/Engineer:**  
 Stantec Consulting Services Inc.  
**Notice to Proceed Date:** Estimated August 2026  
**Final Design 100% Plans:** In permitting  
**Construction Completion Date:** Est. May 2027

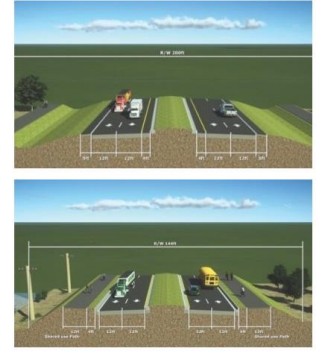
| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 0%         |
| Design              | 100%       |
| Construction        | 0%         |



- Milestones/Challenges To Date: 04/01/2026**
- “Fields of Dreams” Park Initiative identified as part of the Strategic Planning Project Prioritization list at the 01/17/24, CRA Advisory Board Meeting.
  - On 02/21/24, the CRA Advisory Board approved allocating \$1,200,000 of CRA Capital Funds (1026) for the Park Initiative.
  - On 06/11/24, the BCC approved a \$4,000,000 capital project budget for the renovation of the Immokalee Sports Complex. CRA’s contribution of 1.2M for Sports Complex improvements were discussed at the CRA Workshop with BCC on 7/23/24.
  - On 11/12/24, BCC awarded Stantec Consulting Services Inc., \$804,263.65 for professional services for the Immokalee Sports Complex Turf Field Conversion and Pool Renovation Project.
  - Fields are scheduled to receive upgraded lighting systems. During construction, one field will be temporarily closed for appx 2 weeks at a time to allow for efficient installation. Permitting in progress.

## SR 29 from CR846 E. to North of New Market Road N

**District #:** 5  
**Project #:** 417540-5 (Segment #B) SR29 from CR846 E to N of New Market Road  
**Project Sponsor:** FDOT  
**Project Manager:** Sean Pugh, P.E., Design Project Manager  
**Monitoring Project for Community's Awareness**  
**Project Website:** <https://www.swflroads.com/project/417540-5>



**Project Scope:** The intent of the loop road is to remove much of the truck traffic from SR29 through Immokalee on Main Street and New Market Road West where the western position of that street is primarily residential. The loop road interconnects on Airport Access Road and Alachua Street will provide direct access from the loop road to intensive industrial, grower, packing and shipping districts along New Market Road. Project is 3.35 miles and the overall SR29 Project is divided into 5 segments.

**Construction Budget:** Estimated 85 M  
**Architect/Engineer:** WH Lochner, Inc.  
**Construction Manager:** TBD  
**Owner's Representative (CEI):** TBD  
**Project Contact:** Sean Pugh PE, [sean.pugh@dot.state.fl.us](mailto:sean.pugh@dot.state.fl.us), 239.225.1925  
**BCC Approval Date:** TBD  
**Estimated Completion of PD&E Study:** Summer 2024  
**Public Outreach Meeting:** TBD 2025  
**Estimated Design Completion:** 2027  
**Estimated Substantial Completion Date:** TBD



### Milestones/Challenges To Date: 04/01/2026

- The FL Legislature approved a 4B budget for the "Moving Florida Forward" Project. This project will construct a new alignment of SR29 as a 4-lane divided roadway with drainage improvements on the corridor to serve as a loop around downtown Immokalee area. FDOT's Environmental Manager attended the 4/17/24 Joint CRA & MSTU Meeting to provide a Loop Rd update with video presentation [www.SR29Collier.com](http://www.SR29Collier.com). In person public meeting was on 4/18/24 & online 4/23/24 <https://bitly.ws/3fFYL>.
- 7/16/24 FDOT PM presented update to the East of 951 Ad Hoc Advisory Board.
- The PD&E Study commenced in the Summer of 2007 and received approval from the FDOT Office of Environmental Management on 6/19/24 (cost of \$4,551.635).
- 06/18/25 Loop Road construction is tracking to start in 2027.

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| DESCRIPTION OF WORK | % COMPLETE |
|---------------------|------------|
| Procurement         | 100%       |
| Design              | 40%        |
| Construction        | 0%         |

**District #:** 5  
**Project #:** CC 23-8155  
**Project Sponsor:** FDOT  
**Project Manager:** Shannon Bassett  
**Monitoring Project for Community's Awareness**

**Project Scope:** This federal funded local agency program (LAP) project is intended to install sidewalks and improve drainage on a portion of Carson Road.

**Construction Budget:** \$1,414,943.50  
**Engineer of Record:** Joshua Hildebrand, P.E., Johnson Engineering  
**Contractor:** Marquee Development, Inc.  
**Owner's Representative (CEI):** Jared Thompson, EXP  
**NTP:** 04/28/25  
**Stop Work Notice:** 10/15/25 (19 days)  
**Resume Work Notice:** 11/3/25  
**Estimated Final Completion Date:** 05/7/26



**Milestones/Challenges To Date: 04/01/2026**

- The BCC Approved the Construction Agreement (LAP) #23-8155 on 02/27/24, 16E4.
- Construction Progress Meetings are held bi-weekly. Meeting #17 was held on-site and virtually on 3/10/26. Next Progress Meeting is scheduled for 4/7/26.
- Progress (% Time): 78% as of 2/24/26.

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|              |      |
|--------------|------|
| Procurement  | 100% |
| Design       | 100% |
| Construction | 83%  |



## Project Manager Field Observations March 31, 2026

A Walking Tour is scheduled for Monday, April 13, 2026, 9:00 a.m. – 10:00 a.m. at Zocalo Plaza.  
Overview of Project Manager's March 31, 2026 Observation:

### Beautification Area Improvements:

#### 1) First Street Zocalo Plaza/Landscape Maintenance



**A&M:** A&M Property Maintenance (A&M) provides services. A&M is cleaning and maintaining the landscaping according to their schedule and their work continues to be satisfactory.

#### 2) Improvements on Main Street (between 1<sup>st</sup> and 9<sup>th</sup>)

**A&M:** A&M is cleaning the streets according to their schedule and their work continues to be satisfactory. They sweep Main Street weekly and pressure wash the sidewalk areas on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street on a quarterly basis.

**Main Street:** The corridor on W. Main Street between 1<sup>st</sup> Street and 9<sup>th</sup> Street was satisfactory. A little trash and homeless were observed.







The welcome sign at Farm Worker’s Village is well maintained by A&M Property Maintenance.



A&M Property Maintenance is replacing the poinsettias at the welcome sign on S 1<sup>st</sup> Street/Eustis Avenue.



## Upcoming Community Events

*Updated 04/02/2026*

### **Family Health and Wellness Fair**

**Date:** 04/11/2026 from 09:00 a.m. to 12:00 p.m.

**Location:** Immokalee Sports Complex  
505 Escambia Street., Immokalee, FL 34142

For more information contact: Email Maria Andrade at [MA Andrade@HealthcaresWFL.org](mailto:MA Andrade@HealthcaresWFL.org)

### **Collier County Board of County Commissioners (BCC) Meeting**

**Date:** 04/14/2026 at 9:00 a.m.

**Location:** Board of County Collier Commissioners Chambers, 3<sup>rd</sup> floor, Collier County Government Center  
3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>

### **Collier County Public School (CCPS) Board Meeting**

**Date:** 04/14/2026 at 8:30 a.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

### **Collier County Public School (CCPS) Board Work Session (Policy) Meeting**

**Date:** 04/15/2026 at 9:00 a.m.

**Location:** Dr. Martin Luther King Jr. Administrative Center/ Live Online  
5775 Osceola Trail., Naples, FL 34109

Watch Live Online: <https://www.collierschools.com/educationlive>

### **Immokalee Water and Sewer District (IWSD) Board of Commissioners Meeting**

**Date:** 04/15/2026 at 3:30 p.m.

**Location:** Immokalee Water and Sewer District  
1020 Sanitation Road., Immokalee, FL 34142

For more information call : 239.658.3630

### **Immokalee Fire Control District – Board of Fire Commissioners Meeting**

**Date:** 04/16/2026 at 3:00 p.m.

**Location:** IFCD Headquarters (Fire Station 32) / Live Online  
5368 Useppa Drive, Ave Maria, FL 34142

For more information call: 239.657.2111

Join Live Online: <https://www.immfire.com/view-live-meeting>



**Collier County Board of County Commissioners (BCC) Meeting**

**Date:** 04/28/2026 at 9:00 a.m.

**Location:** Board of County Collier Commissioners Chambers, 3<sup>rd</sup> floor, Collier County Government Center  
3299 Tamiami Trail East, Naples, FL 34112

Watch Live On: <http://tv.colliergov.net/internetchannel/watch-now>

**Immokalee Eastern Chamber of Commerce  
Rise and Shine Networking Breakfast Meeting**

**Date:** 05/06/2026 at 9:00 a.m.

**Location:** Immokalee Technical College  
508 N 9<sup>th</sup> Street, Immokalee, FL 34142

**Immokalee Interagency Council Meeting**

**Date:** 05/13/2026 from 11:30 a.m. to 1:00 p.m.

**Location:** Immokalee Community Park  
321 N 1<sup>st</sup> Street, Immokalee, FL 34142

Website: <https://immokaleeinteragency.org/>

If you have a community event you would like us to add to the list or a correction that needs to be made, please send to [Yuridia.Zaragoza@collier.gov](mailto:Yuridia.Zaragoza@collier.gov) or call at 239-867-0025

**CRA Board**

Commissioner  
William  
McDaniel, Jr.  
Co-Chair  
District 5

Commissioner  
Dan Kowal  
Co-Chair  
District 4

Commissioner  
Burt L. Saunders  
District 3

Commissioner  
Chris Hall  
District 2

Commissioner  
Rick LoCastro  
District 1

**CRA Advisory Board**

Michael Facundo  
Chairman

Vice-Chair  
Bernardo Barnhart

Patricia "Anne"  
Goodnight

Oscar Lugo  
Jimmy Nieves  
Estil Null  
Yvar Pierre  
Paul Thein  
Lupita Vazquez-  
Reyes

**CRA Staff**

Michael McNeas  
Executive Director  
Facilities & CRA

Christie  
Betancourt  
Assistant Director

Yvonne Blair  
Project Manager

Yuridia Zaragoza  
CRA Operations  
Support Specialist I

March 19, 2026

Commissioner Terry Burroughs, Chairman  
Florida's Heartland Economic Region of Opportunity, Inc.  
304 NW 2nd Street  
Room 123  
Okeechobee, Florida

Dear Commissioner Burroughs:

As the Assistant Director of the Collier County Community Redevelopment Agency overseeing the Immokalee Community Redevelopment Area (CRA), I am submitting this letter of support for the Florida Heartland Economic Region of Opportunity, Inc. (FHRO) re-designation of the South Central region composed of Desoto, Glades, Hardee, Hendry, Highlands, and Okeechobee Counties, the cities of Pahokee, Belle Glade and South Bay in Palm Beach County, and the area around Immokalee included within the Round II Federal Rural Enterprise Community located in northeast Collier County as a Rural Area of Opportunity (RAO).

Governor Ron DeSantis signed Executive Order 21-149 which re-designated the area for a five-year term in June of 2021. The term expires in June 2026. Florida's Legislature recognizes that rural communities face extraordinary challenges in their efforts to significantly improve their economies, and as such, Section 288.0656, Florida Statutes (F.S.), established the Rural Economic Development Initiative (REDI) with the Department of Economic Opportunity (DEO) and authorizes the participation of State and regional organizations in this initiative.

Section 288.0656(7)(a), F.S. provides for the designation of up to three RAOs. RAOs are comprised of rural communities that have been adversely affected by extraordinary economic events, severe or chronic distress, a natural disaster, or an event that presents a unique economic development opportunity of regional impact.

FHERO provides economic development support and collaboration throughout the south-central region through marketing, facilitation, and advocacy in rural South-Central Florida. The regional collaboration builds capacity by linking and uniting leadership networks. Over the last several years, communities within the FHERO region have experienced the benefits of collaboration and leveraging each other's resources to strengthen their communities both individually and regionally.

The Immokalee CRA values the opportunity to engage with regional partners who not only understand but share the same challenges, goals, and aspirations.

We appreciate the FHERO Board of Directors' and staff's proactive approach to regional collaboration. Renewal of this designation is critical to the continued success of economic development initiatives in rural communities throughout Florida.

The Immokalee community has benefited from participation in this regional partnership, and we support efforts to continue this designation to provide the tools and incentives necessary to strengthen rural economies.

Sincerely,

*Christie Betancourt*

Christie Betancourt  
CRA Assistant Director  
Collier County Community Redevelopment Agency

# April 2026 Development Update

Item K.1

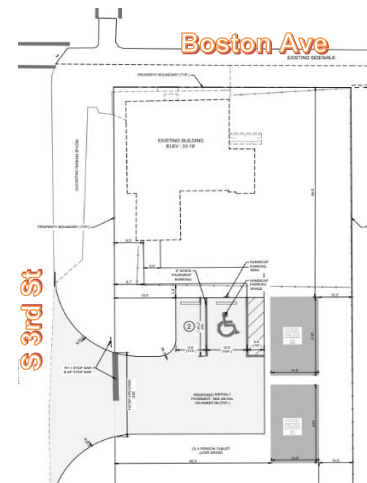
Please Note: Projects with \*and highlight have been updated since the last report  
**Yellow highlight** indicates old project with recent activity; **Blue highlight** indicates new project;  
**Red highlight** indicates Live Local project

## Zoning Petitions

### 1. 200 S 3<sup>rd</sup> St (CU): PL20240010631

Location: 200 S 3<sup>rd</sup> St. (parking lot behind Esquivel Cuts)  
 Current Zoning: C-4-MSOSD and Airport Overlay  
 Owner: Bedolla Rentals LLC  
 Status: First applicant submittal on 2/24/2026 with TIS and signed forms submitted on 3/5/2026 and payment submitted on 3/20/2026.

Request for conditional use approval for two food trucks on the commercial C-4 premises. A Neighborhood Information Meeting will be required, with final decision by the Hearing Examiner.



### 2. 1300 N 15<sup>th</sup> St (CUD): PL20260001783

Location: 1300 N 15<sup>th</sup> St  
 Current Zoning: C-1-SR29COSD and Airport Overlay  
 Owner: Williams Farm of Immokalee Inc.  
 Status: Pre-app meeting scheduled for 3/4/2026 had been cancelled.

Request for comparable use determination to allow a quick service restaurant with 10 or 12 tables.



### 3. 120 Hancock St (ZLTR): PL20260000647

Location: 120 Hancock St  
 Current Zoning: RMF-6 with ST/W-3 Wellfield Protection and Airport Overlays  
 Owner: Matias, Isabel Jeronimo  
 Status: First applicant submittal on 1/19/2026, pending fee payment.

Request to verify if a mobile home can be placed on the property and if not, what can be built on it.



**4. 114 Immokalee Dr (ZLTR): PL20260000955**

Location: 114 Immokalee Dr  
 Current Zoning: C-4 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Munoz Estates LLC  
 Status: First applicant submittal on 1/23/2026, pending fee payment.



Zoning verification letter request to verify the property's Future Land Use is Medium Residential (MR) per the Immokalee Area Master Plan, and to confirm the MR Subdistrict allows a base density of 6 dwelling units per gross acre and eligible for the Residential Infill Bonus (3 additional units per acre) under IAMP Policy 2.3.2. Applicant states the parcel was created prior to 1989 and is under 20 acres and per historical building permits dated 12/6/1965, residential use is vested, allowing for a 3-unit remodel despite the C-4 zoning.

**5. Beraca Baptist Church (CU): PL20250014576\***

Location: 905 Roberts Ave W (formerly the Roberts Center Community Center)  
 Current Zoning: RSF-3 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Beraca Baptist Church, Inc.

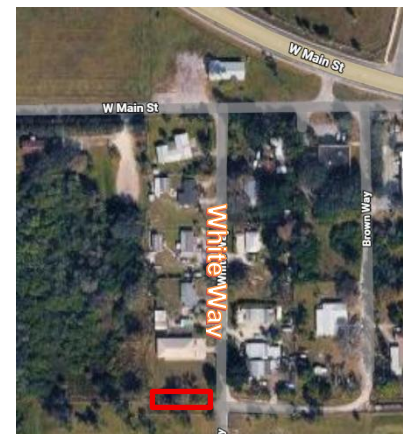


Status: Pre app meeting held on 1/20/2026. First applicant submittal on 2/19/2026. Staff issued an incomplete submittal letter on 2/26/2026 citing missing Listed Species Survey. Applicant provided notice on 3/2/2026 that during the pre-app meeting it was discussed that a Listed Species Survey would be determined at the first site review inspection; first round of staff reviews are due 4/1/2026. Staff issued first comment letter on 4/2/2026 with Planning, Transportation, Zoning, County Attorney and Survey comments.

Request for conditional use approval for a proposed church in an RSF-3 zoning district. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.

**6. Keith Heckman Jr (VAC): PL20250013807**

Location: 129 White Way  
 Current Zoning: RMF-6-ST/W-3 and Airport Overlay  
 Owner: Keith Heckman, Jr.  
 Status: First applicant submittal on 11/24/2025. Applicant submitted additional documents on 12/11/2025 in response to incomplete submittal notice. Staff issued first comment on 1/7/2026 with County Attorney, Survey, Transportation, Stormwater, and Addressing comments.



Request to vacate right-of-way west of intersection of White Way & Avenue B. There are no utilities located within this end of Avenue B ROW. The area to be vacated is shown in red on the aerial.

**7. Iglesia Herederos De Dios Inc. (CU): PL20250012195**

Location: Parcel ID #00057480000 (south side of Lake Trafford Rd)  
 Current Zoning: A-MHO  
 Owner: Iglesia Herederos De Dios Inc  
 Status: Pre app meeting held on 11/19/2025.

Request for conditional use approval to allow a 123-seat church in the Agricultural Zoning district. Building is proposed to be 7,500 square feet. This will require a Neighborhood Information Meeting with final decision by the Hearing Examiner.



**8. Firehouse Doggie Daycare & Boarding (CUD): PL20250012003\***

Location: 502 New Market Rd. E  
 Current Zoning: Industrial with ST/W-1 & W-2 Wellfield Protection and Airport Overlays  
 Owner: GRAFIAS USA INC  
 Status: Pre application meeting held on 11/12/2025. First applicant submittal on 12/4/2025 with additional documents submitted on 12/16/2025. Staff issued first comment letter on 1/22/2026 with Zoning, Transportation, and General Comments. Second applicant submittal on 2/4/2026. Response to review comment letter to Collier County submitted on 3/13/2026.



Comparable Use Determination request for open range and caged Dog Daycare and Boarding with certified pet care specialists, and a 300 sq.ft. specialty pet store providing specialty dog supplies in the Industrial (I) zoning district.

**502 New Market RD (APR): PL20260001685\***

Status: First applicant submittal on 2/13/2026. Staff issued first comment letter with Zoning comments and general comments on 3/10/2026.

Per advice from County staff, the applicant seeks an Administrative Parking Reduction. The property owner declares that due to the uses of the building, the existing parking on site is more than sufficient to support both the Firehouse Doggie Daycare & Boarding, LLC and G&G Auto Mechanic Services LLC.

**502 New Market RD E (ZLTR): PL20250008900**

Status: Applicant submitted request on 8/7/2025. Zoning Verification letter issued on 9/22/2025.

Request to verify if a Doggie Day Care & Boarding Facility is a permitted use. Staff advised the proposed animal specialty services are not explicitly permitted in the Industrial (I) district. Staff added that the Board of County Commissioners may consider allowing the Comparable Use Determination (CUD) process to apply to (I) zoned property in Nov or Dec; this would be a path forward to request the use as comparable to other permitted uses in the (I) district.

**9. 3206 Lake Trafford Rd (CUD): PL20250011804\***

Location: 3206 Lake Trafford Road  
 Current Zoning: RCMA Immokalee MPUD with ST/W-1, W-2, W-3 & W-4 Wellfield Protection Overlay  
 Owner: Redlands Christian Migrant Association, Inc.  
 Status: Initial applicant submittal on 10/9/2025. Applicant submitted additional information on 10/20/2025. Staff issued first comment letter on 12/3/2025. Second applicant submittal on 12/19/2025. Additional documents submitted on 12/22/2025. Staff issued second comment letter on 1/26/2026 with Zoning, County Attorney and General comments. **Hearing Examiner Hearing held on 3/26/2026.**



The Immokalee Fire District seeks a comparable use determination to allow a public safety facility. Final decision will be by the Hearing Examiner.

**Parcel 3 of 3206 Lake Trafford Rd (LS): PL20250014312**

Status: First applicant submittal on 12/5/2025. Staff issued first comment letter on 12/29/2025 stating a new sketch and description is needed for the remaining parcel, less the 4.23-acre parcel being split. Second applicant submittal on 12/30/2025. Lot Split Approval letter issued on 12/30/2025.

Request for a Lot Split to create a 4.23 acre parcel along Lake Trafford Road for the Fire Station.

**RCMA Immokalee MPUD (SDPI): PL20250007305**

Status: First applicant submittal on 6/24/25. Staff issued first comment letter on 7/28/2025. Staff issued SDPI approval letter on 8/28/2025.

Insubstantial change to revise playground fencing for the pre-school and landscape modifications.

**Redlands Christian Migrant Association (RCMA) Childcare Development Center and Community Hub (SDP): PL20210001073**

Status: SDP approved 12/20/2022.

The proposed RCMA childcare center and community hub consists of childcare classrooms, area office, and playground. The development will accommodate 234 children and 30 employees.

Approximately 8 acres are designated for housing. Q. Grady Minor presented updated plans for the RCMA Immokalee MPUD (PL20200001827) at the CRA June 16, 2021, Board Meeting. The PUD rezoning was approved for the 62-acre project on 10/26/2021 by Ord. 2021-38. RCMA is reviewing partnership options for the development of the recreational fields with Collier County. Construction started in March 2023 and Lipman Family Farms, a long-time supporter of RCMA, made a \$3 million donation to the organization; the largest donation Lipman has ever made to any one organization. The ground-breaking for the new campus was held on May 25, 2023. When completed, the \$16.4 million campus will feature two new child development centers, a community center, two soccer fields and a new charter school.

**10. Immokalee Fair Housing Alliance II (PUDZ): PL20250006894**

Location: 2070 Corazon De La Comunidad Cir

Current Zoning: Immokalee Fair Housing Alliance Inc. RPUD (Ord. 2020-23) with Airport Overlay

Owner: Immokalee Fair Housing Alliance Inc.

Status: First applicant submittal on 12/15/2025. Additional documents submitted on 1/8/2026. First staff review letter issued on 2/6/2026.

Rezone to Residential PUD for 112 rental units affordable for households earning 51-80% of Area Median Income. Seven 2-story buildings are proposed with a community center and two playgrounds on 8.08 acres (13.9 units per acre).

**Immokalee Fair Housing Alliance Phase 2 (SAP): PL20250012633**

Status: First applicant submittal on 10/29/2025. Acceptance letter issued on 11/24/2025. Under construction.

Site Acceptance for completion of second phase of developing low income multi-family residential development for migrant workers on Lake Trafford Road. Three buildings are complete. Final project will include 8 buildings (128 units) and community educational / laundry building and associated drainage, utility, pavement and landscape improvements. The units include two- and three-bedroom apartments ranging from approximately 750 to 950 square feet. Land clearing for the site began in September 2021. IFHA has partnered with The Shelter for Abused Women & Children to reserve 16 apartments for program graduates. The second building, which will house individuals from this partnership, is expected to break ground soon. In response to this development, IFHA has amended its construction phasing plan to prioritize the installation of a children's playground. They have initiated a fundraising effort to support this amenity. At the April 9, 2024, Board of County Commissioners (BCC) meeting, the Board approved an Immokalee Impact Fee Installment Payment Plan Agreement with IFHA. This agreement allows \$195,160.96 in impact fees to be paid over 30 years as a special assessment for the 16 affordable multi-family rental units within the IFHA Residential Planned Unit Development (RPUD). Link to [IFHA Wink News story](#) For more information, please visit <http://www.ifha.info/>.



**11. Immokalee Community Campus (PUDZ) (Catholic Charities):  
PL20240000390\***

Location: 909 and 917 W. Main Street, and 107 S. 9th Street  
 Current Zoning: C-4-MSOSD & RMF-6 with ST/W-3 & W-4 Wellfield Protection and Airport Overlays  
 Owner: Catholic Charities Diocese of Venice Inc.  
 Status: First applicant submittal on 5/20/2024. Staff issued first comment letter on 6/27/2024. NIM held on 11/18/2024. Second applicant submittal on 12/4/2024. Staff issued second comment letter on 1/10/2025. Consultant Bowman presented at CRA Board meeting on 3/19/2025. Third applicant submittal on 4/28/2025. Staff issued third comment letter on 6/3/2025.

Applicant filed 6 month extension on 3/10/2026 to redesign the site to account for the increase in on street parking after removing the request for on street parking.



Rezone from C-4 – MSOSD Overlay and RMF-6 to a Mixed Use Planned Development (MPUD) to allow 100 multifamily dwelling units (±14 dwelling units per acre); and up to 91,300 square feet of gross floor area of limited C-4 Commercial Intermediate District uses. As part of the 91,300 square feet of commercial uses, the MPUD shall include a community center a minimum of 28,000 square feet in size; a medical clinic and associated medical uses a minimum of 25,000 square feet; and retail/commercial uses a minimum of 10,300 square feet. At the March 19th meeting, the CRA board unanimously voted to support the project, contingent on compliance with all applicable County regulations. This project directly supports a key objective of the Immokalee Community Redevelopment Area Plan—providing decent, safe housing and vital community services. The proposed development will strengthen Immokalee’s housing stock while introducing essential services and economic opportunities that enhance quality of life.

## Development Review Petitions

### 12. Family Dollar: PRCS20251149587\*

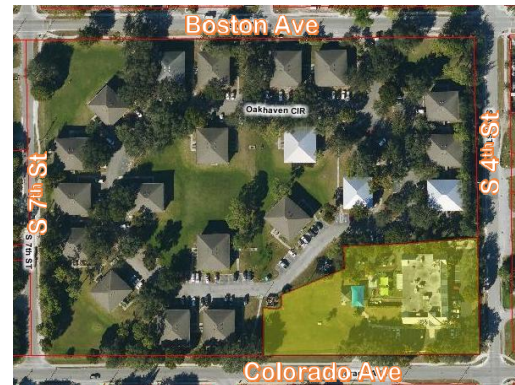
Location: 610 N 15<sup>th</sup> Street (SR 29)  
 Current Zoning: C-4-SR29COSD *Immokalee Urban Overlay District State Road 29 Commercial Overlay Subdistrict* with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: 610 N 15<sup>th</sup> Street LLC  
 Status: First applicant submittal on 11/26/2025. Staff issued an incomplete letter on 12/2/2025, 12/4/2025, 12/18/2025, 12/22/2025 and 1/16/2026 citing missing documents. Applicant submitted additional documents on 12/2/2025, 12/16/2025, 12/19/2025 and 1/16/2026. Applicant paid permitting fees on 1/27/2026. Staff issued comment letter on 2/25/2026 with Electrical, Fire and Mechanical comments. **Second applicant submittal on 3/5/2026.**



Application for Commercial Building Renovation to rebuild the existing Family Dollar store after fire damage. The renovation is to match the existing structure, and includes Structural, Architectural, Mechanical, Electrical and Plumbing work.

### 13. Pathways Early Learning Center, Immokalee (SDPA): PL20250013852\*

Location: 415 Colorado Ave  
 Current Zoning: VR – CU “2” with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Immokalee Child Care Center Inc  
 Status: Pre-app meeting held on 1/6/2026. First applicant submittal on 2/5/2026. **Staff issued first comment letter on 3/12/2026.**



Request to amend the approved Site Development Plan to add 2 temporary modular classrooms.

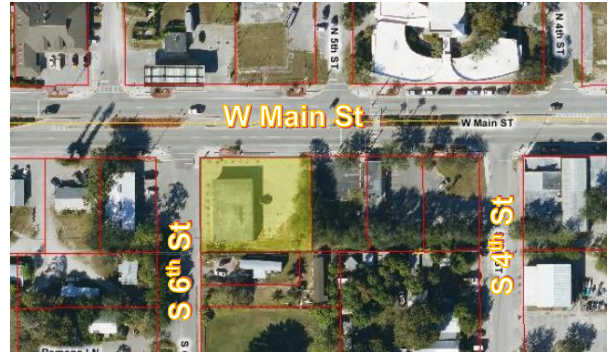
### Pathways Early Learning Center, Immokalee (SDPI): PL20250009765

Status: First applicant submittal on 8/29/2025. Staff issued first comment letter on 9/22/2025. Second applicant submittal on 9/22/2025. SDPI Approval letter issued on 10/3/2025.

Request for an insubstantial change to install new playground equipment and shade structures at the child development center previously approved SDP 91-140. The improvements include age – appropriate play structures and fabric shade coverings to enhance safety and comfort in outdoor play areas. All installations will comply with safety and accessibility standards. The work remains within the scope of the original SDP approval and does not alter site layout, building footprints, or access.

**14. Commercial Plaza (SIP): PL20250014409**

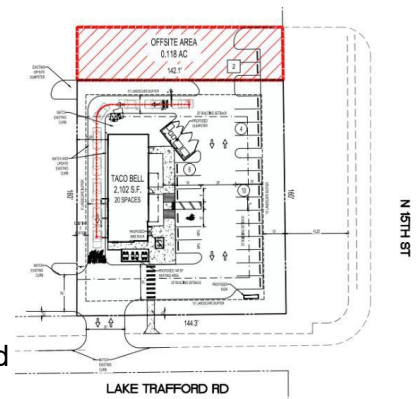
Location: 507 W Main St  
 Current Zoning: C-4-MSOSD and Airport Overlay  
 Owner: 507 W Main Investments LLC  
 Status: Pre-app meeting waived, first applicant submittal on 12/12/2025. Staff issued first comment letter on 1/15/2026 with Stormwater, ADA, Transportation, Zoning, and Landscape comments. Application cancelled on 2/23/2026.



Site Improvement Plan is required to remove and replace +/-11,900 square feet of asphalt. Strip, rock, and pave the existing parking lot plus an additional grass area to be excavated, restriping 26 single stalls, and adding 2 ADA stalls. No change proposed to existing drainage or water flow, as current site elevations will be maintained.

**15. Taco Bell – Immokalee SR 29 & Lake Trafford Rd (SDP): PL20250005501**

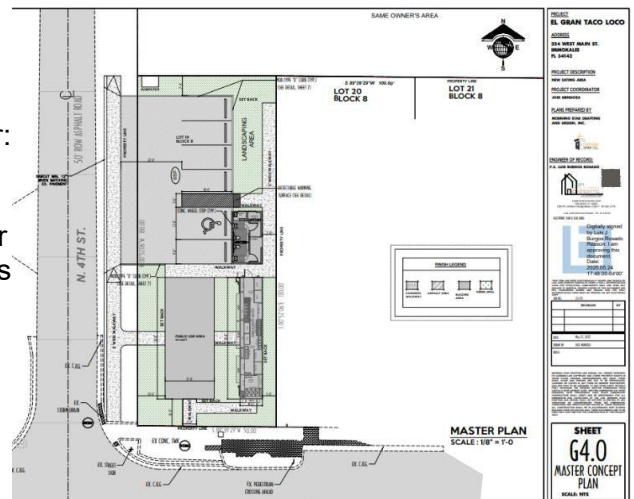
Location: 1101 N 15<sup>th</sup> St./SR 29 (existing Wendy’s at northwest corner SR 29 and Lake Trafford Road)  
 Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Royal Consolidated Props Inc.  
 Status: Pre-app meeting held on 5/27/2025.



Site Development Plan to construct a 2,102-square foot Taco Bell to replace the existing Wendy’s. Water & Sewer services to be reused and stormwater to be modified as necessary to accommodate the modified parking lot and improved drive through queue. The property is owned by the larger shopping center and the offsite area may be a part of the land lease to allow for an expansion of the drive through.

**16. El Gran Taco Loco (SDP): PL20230008826**

Location: 324 W Main St (northeast corner of Main St & North 4<sup>th</sup> Street)  
 Current Zoning: C-4-MSOSD and Airport Overlay  
 Owner: Mauricio Martinez  
 Status: Pre-app held on 6/1/2023. Initial applicant submittal on 9/13/2024. Staff issued an incomplete letter on 9/19/2024. Applicant submitted additional documents through 7/08/2025. Staff issued first comment letter on 8/7/2025.



Request to develop a food truck/container with 795-square foot building, bathrooms, and 6 parking spaces.

**17. Mendoza Housing (SDP): PL20250010328**

Location: North Side of Curry Rd (00072480108)  
 Current Zoning: VR with ST/W-2 Wellfield Protection Overlay  
 Owner: Florentino Mendoza  
 Status: Pre-application meeting held on 9/25/2025.



Request for the construction of a two-story multifamily residential building. The proposed project will be developed in two phases and will include a total of 40 units, along with supporting infrastructure such as a parking lot, drainage system, landscaping, and lighting on 10 acres.

**18. Immokalee Recycle Drop-Off Center, Scale House, and Control Center (SDPA): PL20250010841**

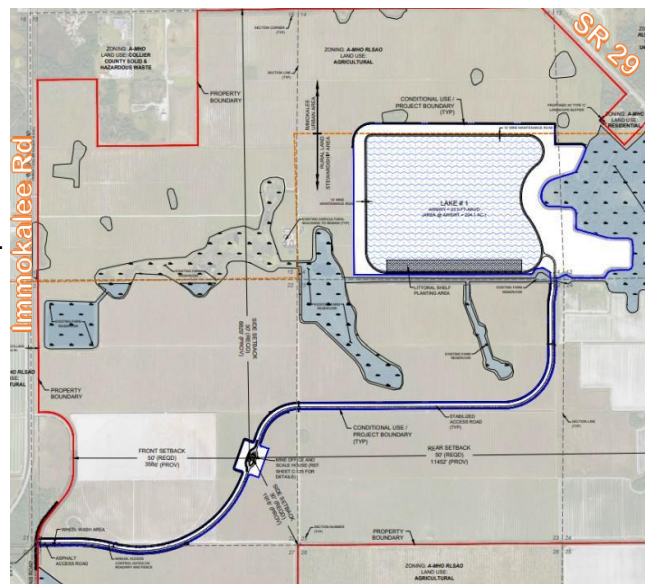
Location: 700 Stockade Rd  
 Current Zoning: A-MHO and Airport Overlay  
 Owner: Collier County  
 Status: Pre-app meeting held on 10/8/2025.



Collier County Solid Waste Department is applying to develop a new 15,000 sq. ft. public recycle drop-off facility, scale house, and control center at the Immokalee Transfer Station.

**19. Silver Strand Mine (SDP): PL20250006127**

Location: 1990 Camp Keais Rd Current Zoning: A-MHO-Rural Lands Stewardship Area Overlay (RLSAO)  
 Owner: Silver Strand III Partnership  
 Status: Pre app meeting held on 6/24/2025.



Request for a Site Development Plan for a new mine located between Immokalee Rd and SR 29.

**Silver Strand Mine Variance (VA): PL20230001067**

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Variance approved by Resolution 2025-281 at the 12/9/2025 BCC meeting.

The applicant is requesting a variance for the proposed mine's landscape design, specifically to:

- Eliminate landscape buffers except where the site borders residential properties.
- Allow no paving beyond the tire wash area.
- Waive the requirement for foundation plantings around the scale house/office.
- Remove the requirement for a 7-foot-tall fence or equivalent landscaping around outdoor storage areas.

**Silver Strand III (CU): PL20220001634 companion to Silver Strand Mine Variance (above) and Excavation Permit (EX): PL20230018067**

Status: Planning Commission recommended approval at its 10/2/2025 meeting. Conditional Use Resolution 2025-280 approved at the 12/9/2025 BCC meeting.

Applicant seeks conditional use approval for a commercial excavation operation on 3,938 acres.

**20. Jiron Market (SIPI): PL20250008975**

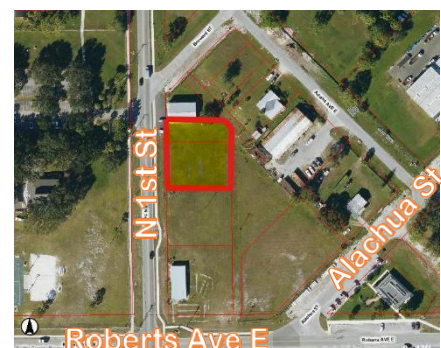
Location: 180 Boston Ave (El Lucero Bar)  
 Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Jiron, Magguiel Hevert Sebastian Jiron Status: First applicant submittal on 8/08/2025. Staff issued incomplete submittal letter on 8/20/2025.



Request for an insubstantial change to reflect use of existing building as business instead of assembly, build a fence as a buffer on rear parking adjacent to residential area, new partition wall and interior door for janitor closet, install grass as shown on site plan and paint parking stripes on existing pavement areas.

**21. Park View Community Center- Results Care Physical Therapy Pain & Wellness (SDP): PL20250007253**

Location: N 1<sup>st</sup> St and Broward St.(63866000003 & 63865960005) Current Zoning: C-5-FMOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Results Care LLC  
 Status: Pre-app meeting held on 7/10/2025.



Site Development Plan for a new commercial medical facility titled Parkview Commercial Center, which will serve as the future home of Results Care Physical Therapy, Pain and Wellness Center. Our organization is a long-standing community healthcare provider in Immokalee, Florida, offering critical outpatient physical therapy and wellness services to an underserved and economically disadvantaged population.

**22. Iglesia Cristiana Mana (SDP): PL20250007264**

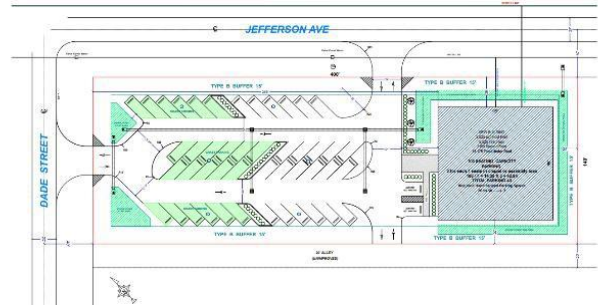
Location: Jefferson Ave. and Dade St.

Current Zoning: C-4 with ST/W-4 Wellfield Protection and Airport Overlays

Owner: IGLESIA CRISTIANA MANA CORP

Status: Pre-app meeting held on 7/8/2025.

Request for Site Development Plan for a new 12,175-square foot church on 2 floors with seating for 100.



**Iglesia Cristiana Mana (CU): PL20250008966**

Status: Pre-app meeting held on 9/3/2025.

Request for conditional use to allow the proposed church on the site. This will require a Neighborhood Information Meeting and final decision by Hearing Examiner.

**23. Immokalee Government Center (SDPA): PL20250007757\***

Location: 112 S 1<sup>st</sup> Street

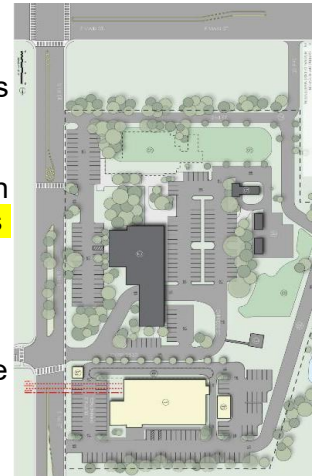
Current Zoning: C-4-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Collier County

Status: Pre-app meeting held on 7/29/2025. First applicant submittal on 2/1/2026.

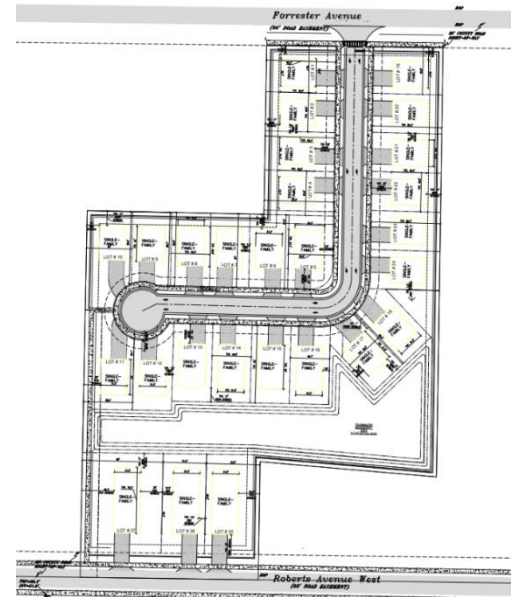
Staff issued an incomplete submittal letter on 2/4/2026 citing missing signatures on the Boundary and Topo survey and the Geotechnical report. **Additional documents submitted on 3/5/2026.**

Request to amend the Site Development Plan for the construction of a new government center building south of the existing Sheriff's Office building. The proposed building size is approximately 15,000 sq. ft. The development will include parking, drive aisles, and water, sewer, and drainage infrastructure to support the development. The stormwater management system will consist of dry retention area within the existing site. The existing government center/tax collector office on the northern portion of the site will be demolished and will be used as dry retention area for the property. The total project area is +/- 7.42 acres.



**24. Sainvilus Subdivision (PPL): PL20250005829\***

Location: 1300 Roberts Ave. W. & 1215 Forrester Ave.  
 Current Zoning: Sainvilus Subdivision RPUD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: SAINVILUS, JAMES & FRANCESCA L JEAN CALIXTE & ELIAMENE SAINVILUS  
 Status: Pre-app meeting held on 6/17/2025. First applicant submittal on 7/15/2025. Additional documents submitted on 8/14/2025. Staff issued first comment letter on 9/19/2025 with comments requesting corrections to the plat and ensuring proper access to easements, who is responsible for maintenance, changes to notes and adding a legend, revisions to drives and roadways, and others. Second applicant submittal on 11/5/2025. Staff issued second comment letter on 12/8/2025 with addressing, county attorney, stormwater, engineering and environmental comments. Third applicant submittal on 2/5/2026. Staff issued third comment letter on 3/6/2026 with landscape comments. **Applicant submitted landscape documents on 3/09/2026 and now under staff review.**



Construction Plans and Plat for a 4.5-acre residential subdivision located at 1215 Forrester Ave. and 1300 Roberts Ave. W. The owner is proposing a new, safe, hurricane resistant, residential development of 27 single family attached (two family) homes including a new road, drainage and utility infrastructure.

**Sainvilus Subdivision (PUDZ): PL20230016622**

Status: First applicant submittal on 6/21/2024. Staff issued an incomplete letter on 6/28/2024. Second applicant submittal on 9/3/2024. Staff issued second comment letter on 10/3/2024. Third applicant submittal on 10/22/2024. Staff issued third comment letter on 11/27/2024. Canon Sandora Civil Engineering, Inc. presented to the CRA Board and held NIM on 12/11/2024. Fourth applicant submittal on 1/22/2024. Ordinance 2025-26 approved by BCC on 5/13/2025.

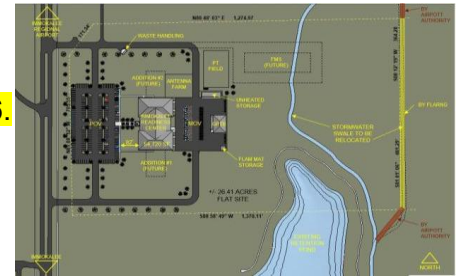


Rezone from RSF-3 to RPUD to allow increase from 13 units allowed per RSF-3 zoning (density of 3 units per acre) to 27 units allowed per the Medium Residential Subdistrict (density of 6 units per acre).

One deviation requested from Land Development Code (LDC) Section 6.06.01.N, which typically requires a minimum 60-foot-wide local street right-of-way. The approved deviation allows a 45-foot-wide right-of-way with 10-foot public utility easements on both sides for the internal subdivision street. There was no public opposition to the project during the planning commission process. Although a letter of support was initially discussed at a joint CRA/MSTU meeting in March 2025, the CRA Board chose not to act due to a lack of representation from the applicant and the need for clarification on the support requested. Nevertheless, the County determined the project was consistent with criteria for rezoning and deemed the deviation request reasonable for the proposed development.

**25. National Guard Readiness Center – Immokalee (EX): PL20250012906\***

Location: 165 Airpark Blvd.  
 Current Zoning: Airport Operations PUD (AOPUD) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: First applicant submittal on 11/5/2025. **Fees paid on 3/20/2026.**



This excavation permit is for the excavation that will occur onsite for the creation of the 100-year flood plain compensation pond for the construction a 2 story 55,000 sq ft readiness center facility to include sitework, utilities, structural MEP and exterior improvements.

**National Guard Readiness Center – Immokalee (EWA): PL20250014843**

Status: First applicant submittal on 12/17/2025. Staff issued an incomplete submittal letter on 12/22/2025 noting missing affidavit of authorization and cover letter/narrative statement.

Request for Early Work Authorization for the new construction of the readiness center, including sitework, utilities, structural, mechanical, and exterior improvements.

**Florida Army National Guard Readiness Center Project (SDPA): PL20230000984**

Status: Pre app meeting held on 2/15/2023. First applicant submittals on 10/4/2023 & 12/19/2023. First applicant submittal on 4/18/2025 and 5/16/2025, additional documents and plans submitted on 6/6/2025. Staff issued first comment letter on 7/30/2025. Second applicant submittal on 9/23/2025. Staff issued second comment letter on 10/10/2025 with comments requesting a recent survey and transportation. Third applicant submittal on 11/4/2025. Staff issued third comment on 12/5/2025 with fire, zoning and landscape comments. Fourth applicant submittal on 12/9/2025. SDP Letter approval issued on 1/23/2026.



This is a new construction project being proposed at the Immokalee Airport. This project will include a General-Purpose Training Bay (GPTB), all utility services, information systems, roads, walkways, curbs, gutters, storm drainage, parking areas, and site improvements. Physical security measures for anti-terrorism and force protection will be incorporated into the design to include maximum feasible standoff distances. Energy conservation measures will also be incorporated into design where feasible. On February 5, 2025, a Groundbreaking Ceremony was held for the Immokalee Readiness Center.

**26. Budget Inn Immokalee (SDP): PL20220001200**

Location: 504 E Main Street (northeast corner of Jefferson Ave and E Main Street)  
 Current Zoning: C-5-AOSD with Airport Overlay  
 Owner: Shanta LLC  
 Status: Pre-application meeting held on 3/16/2022. Applicant requested withdrawal of SDP application on 11/20/2025.



**Budget Inn (CU): PL20220001199**

Status: Approved by Hearing Examiner Decision 2024-40 on 8/7/2024.

Conditional Use approval granted to allow razing the existing 15-unit motel and constructing a 3-story hotel with 38 rooms on the 1-acre site.

## Final Actions/Letters Issued

### 27. 830 N 15<sup>th</sup> St (AVA): PL20260003055\*

Location: 830 N 15<sup>th</sup> St (SR29)

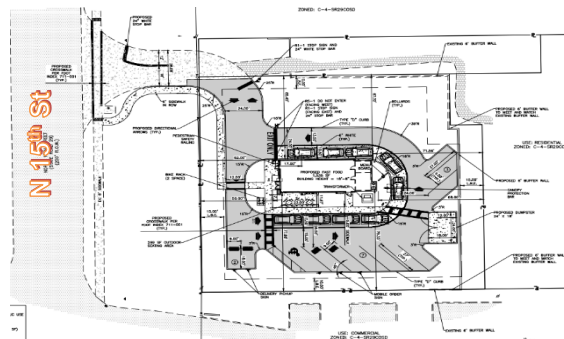
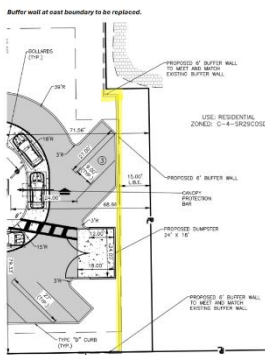
Current Zoning: C-4-SR29COSD ST/W-4 Wellfield Protection and Airport Overlays

Owner: CNL Immokalee 15<sup>th</sup> Street LLC

Status: Initial applicant submittal on 3/4/2026. Administrative Fence waiver issued on 3/31/2026.



Applicant is requesting an Administrative Fence Waiver to provide a 6 foot high white vinyl fence in lieu of a concrete masonry wall to provide a buffer between residential and the non-residential development (Wendys).



### 830 N 15<sup>th</sup> St (SDP): PL20240003652

Status: Initial submittal on 7/31/2024. Second applicant submittal on 10/31/2024. Staff issued an incomplete submittal letter on 11/6/2024. Third applicant submittal on 1/21/2025. Staff issued comment letter on 2/27/2025. Fourth applicant submittal on 3/18/2024.

SDP approval letter issued on 4/4/2025. Pre-construction documents submitted on 7/23/2025. Construction started on 9/2/2025.

Demolition of the existing car wash and the construction of a 1,495 square foot Wendy's fast food restaurant with drive-thru, outdoor seating, and associated parking and infrastructure.

**28. Immokalee Sports Complex (SDPA): PL20230003411\***

Location: 505 Escambia St.

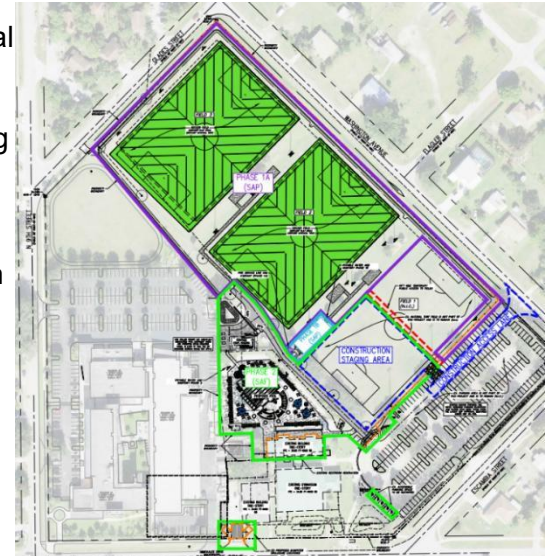
Current Zoning: P, Public Use with ST/W-4 Wellfield Protection and Airport Overlays

Owner: Collier County c/o Real Property Management

Status: First application submittal on 5/12/2023. Staff issued first comment letter on 6/30/2023. Second application submittal on 5/7/2025. Staff issued second comment letter on 6/9/2025.

Third applicant submittal on 8/29/2025. Staff issued third comment letter on 9/29/2025 with comments regarding parking summaries, location of trash enclosures, building codes and landscape buffers. Fourth applicant submittal on 12/11/2025. Staff issued Landscape review comments on 1/14/2026.

Applicant submitted revised Landscape and Irrigation plans on 3/3/2026. **SDPA approval letter issued on 3/10/2026.**



Improvements and renovations will include on-site repairs and renovation of the competition pool and kid's activity pool and immediate surrounding pool decks, the equipment/pump building, potential soccer pitch regrading and a turf field, existing restroom facilities renovations, new restroom facilities, supporting utilities, lighting, landscape, maintenance access, parking renovations, signage and wayfinding, project stormwater outfall & stormwater management.

**Immokalee Sports Complex Construction Plan Phasing (CPP): PL20250005940**

Status: First applicant submittal on 5/19/2025. Staff issued an incomplete letter on 5/21/2025. Applicant submitted additional documents on 6/2/2025. Phasing Plan approved on 7/9/2025.

The Immokalee Sports Complex Site Development Plan was originally permitted by Collier County under permit application No. SDP-93-105, and the Site Development Plan Amendment (SDPA) is currently under review, application no. PL20230003411. This request is to allow the project to install and receive partial site acceptance, as follows:

- Phase 1A – The installation and Site Acceptance Partial (SAP) of athletic fields 2 and 3; stormwater management, including the underlying field drainage and stormwater outfalls; and the fire line and associated fire hydrant. At the time this phase is anticipated to be closed out, the athletic field restroom may or may not be under construction. Therefore, public access will need to be maintained to the existing restrooms.
- Phase 1B – The installation and SAP of the athletic field restrooms, storage, pavilion and the associated potable water and sanitary utility infrastructure.
- Phase 2 – Site Acceptance Final (SAF). Installation of the aquatics facility, mechanical room and associated stormwater and utility infrastructure. Emergency fire access will be installed under this phase, as well as the internal locker room restroom renovations. Field 1 will be restored to pre-construction conditions. Installation of two (2) dumpster enclosures and restriping of existing accessible parking stalls. The construction phasing plan addresses the construction access and staging for the duration of the project. Additionally, it addresses public and emergency access to fields 2 and 3 at the completion of Phase 1A.

**29. 7 Eleven #41287 Immokalee (SDPI): PL20250012050\***

Location: 920 W Main St.  
 Current Zoning: CPUD- MSOSD with ST/W-3 Wellfield Protection and Airport Overlays  
 Owner: CJC RESPONSIVE, LLC  
 Status: Initial applicant submittal on 10/16/2025. Staff issued first comment letter on 11/1/2025 with stormwater and zoning comments. Second applicant submittal on 2/16/2026. SDPI approval letter issued on 3/20/2026.



The PUD for the 7 Eleven gas station was approved under Ordinance 2021-22 (PL2020000756) and included 2 commitments related to stormwater. It was determined in PUD monitoring that Commitment B: All stormwater inlets must include the installation and maintenance of a hooded outfall to prevent petroleum hydrocarbons from entering the stormwater management system, was not addressed during site development permitting. Applicant is proposing filter inserts to be inserted to existing inlets in order to meet the intent of Commitment B.

**30. Pulte Foundation - Monarca Phase 1 (SDP): PL20230009497**

Location: 2135 Westclox St; Phase 1 also connects to Carson Road  
 Current Zoning: PFCF/ NSV IMMOKALEE MPUD (Ord. 2023-44) with ST/W-3 and W-4 Wellfield Protection and Airport Overlays  
 Owner: PFCF IMMOKALEE LLC  
 Status: First applicant submittal on 7/1/2024. Staff issued first comment letter on 9/05/2024. Second applicant submittal on 2/27/2025. Staff issued a second comment letter on 4/03/2025. Third applicant submittal on 7/1/2025. Staff issued an incomplete letter on 7/22/2025. Additional documents submitted on 7/28/2025. Staff issued third comment letter on 8/28/2025. Fourth applicant submittal on 11/10/2025. Staff issued an incomplete letter on 11/19/2025 noting missing landscape plan and Opinion of Probable Cost. Additional documents submitted on 11/21/2025. Staff issued fourth comment letter on 12/29/2025 with transportation comments. Fifth applicant submittal on 1/15/2026. SDP approval letter issued on 2/17/2026.



The Nuestra Señora de la Vivienda Community Foundation and the Pulte Family Charitable Foundation propose up to 250 single-family homes for rent and an early education center for 250 students. The foundation first presented at the CRA meeting on September 21, 2022, and again on January 18, 2023, followed by a Neighborhood Information Meeting on June 7, 2023. The project was presented to the Collier County Planning Commission on August 17, 2023, and on October 10, 2023, the Board of County Commissioners approved a rezoning ordinance for the PFCF/NSV Immokalee MPUD by Ordinance 2023-44, allowing up to 250 units (170 affordable) and an early education center on 50± acres.



The ICRA Advisory Board requested an update after receiving comments from the County. The Foundation provided updates at the ICRA Meeting on April 17, 2024. The community will be named Monarca, symbolized by the Monarch butterfly. A revised site plan includes space for oversized vehicles, and they are in discussions with a local education center about expanding into the early education center. The Foundation will not be involved in developing the 3-acre space.



Phase 1 includes 64 units, a community center, playground, stormwater management, lake, and pathway. Phases 2 or 3 will depend on Phase 1's progress and funding.

Mr. VanValin presented income and rent limits and the project timeline, emphasizing the goal of providing stable, affordable housing for low-income families. At the January meeting, Ms. Yolanda Flores spoke on the Build a Better Life program being organized by Nuestra Señora de la Vivienda Community Foundation.

**31. Healthcare Network of Southwest Florida Immokalee-Building Expansion (SDPI): PL20250014359**

Location: 1454 Madison Ave W  
 Current Zoning: Heritage PUD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier Health Services Inc.  
 Status: First applicant submittal on 12/8/2025. Staff issued first review comment letter on 1/13/2026. Second applicant submittal on 2/3/2026. SDPI Approval Letter issued on 3/3/2026.



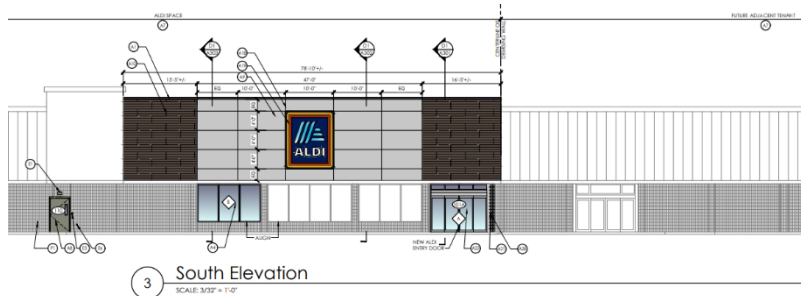
Request for an Insubstantial Change to SDP 91-78 to add a trench drain and yard drains to the existing covered entrance along with replacing the asphalt. The project will also add two double electric vehicle charging stations.

**32. ALDI - #0751 Renovation: PRCS20251046104**

Location: 1602 Lake Trafford Rd  
 Current Zoning: C-3 & C-4 SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Royal Consolidated Props, Inc.  
 Status: Initial applicant submittal on 10/31/2025 incomplete. Applicant submitted additional plans on 11/17/2025. County issued corrections letter on 12/19/2025. Applicant filed a Deferred Submittal letter on 1/22/2026. County issued a Corrections Letter on 2/4/2026. Applicant filed an Early Work Authorization request on 2/9/2026. Permit issued on 2/23/2026.



Commercial Building Permit for tenant improvement of the existing Winn Dixie, includes updated façade.



**33. 119 Jefferson Ave E (NUA): PL20250001009**

Location: 119 Jefferson Ave.  
 Current Zoning: C-5-AOSD *Immokalee Urban Overlay District Agribusiness Overlay Subdistrict* with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Gerry & Laura Gonzalez  
 Status: Hearing Examiner hearing held on 2/13/2026. HEX Decision No. 2026-07 issued on 3/5/2026 granting approval.



Request for a nonconforming use alteration to allow the renovation of an existing patio for a single family home with a side setback of 7.2 feet where 7.5 feet is required and to add a storage shed that will meet current setbacks.

**34. Lilly Bass Church of God - 626 Maple Dr (AVA): PL20250012152**

Location: 626 Maple Drive  
 Current Zoning: VR with ST/W-1 Wellfield Protection and Airport Overlays  
 Owner: Lilly Bass Church of God in Unity Inc.  
 Status: Initial applicant submittal on 10/17/2025. Staff issued letter approving Administrative Variance on 1/8/2026.



This project has a conditional use approved under PL20230004316 to allow a church in the RMF-6 zoning district. An administrative fence/wall waiver is requested for

relief from the requirement to build a 6-foot tall masonry wall along with the required landscape buffer where the site borders residences. They would like to build a church that is integrated and welcoming to the neighborhood rather than being closed off with a perimeter wall. Staff's approval letter states: The requested administrative variance to not construct a 6-8 foot masonry fence/wall between adjacent residential uses and to instead provide landscape plantings as a buffer between residential and commercial uses is hereby approved.

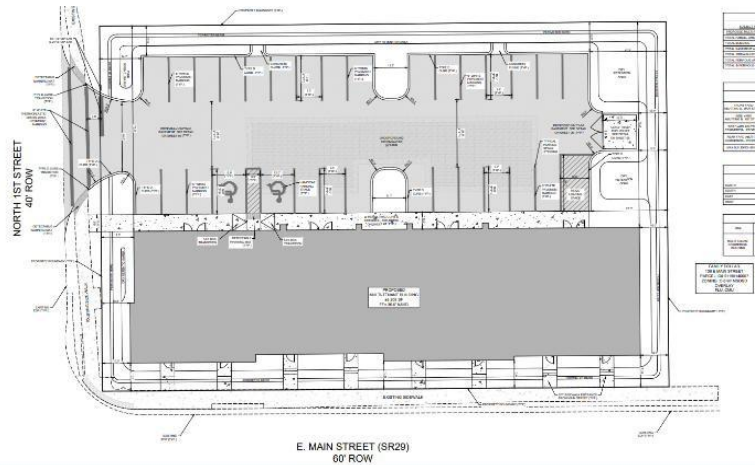
**35. A&H Invest Multi-Tenant Commercial Building (SDP): PL20250007607**

Location: 104 N 1<sup>st</sup> St (northeast corner of 1<sup>st</sup> & Main)

Current Zoning: C-5-MSOSD with ST/W-4 Wellfield Protection and Airport Overlays

Owner: A&H Invest of Immokalee Inc.

Status: Pre-app meeting held on 7/23/2025. First applicant submittal on 7/23/2025. Staff issued incomplete submittal letter on 8/1/2025 and 8/4/2025. Additional submittal documents submitted on 8/7/2025. Staff issued first comment letter on 9/3/2025. Second applicant submittal on 9/10/2025. Staff issued second comment letter on 10/10/2025 with comments on landscaping, irrigation and transportation. Third applicant submittal on 10/20/2025. Staff issued third comment letter on 12/5/2025. SDP approval letter issued on 12/19/2025.



Site Development Plan for a +/-8,208 SF multi-tenant commercial building, paving, grading, underground stormwater management system and utility connections to support the overall development. The project will be accessed from N. 1st Street.

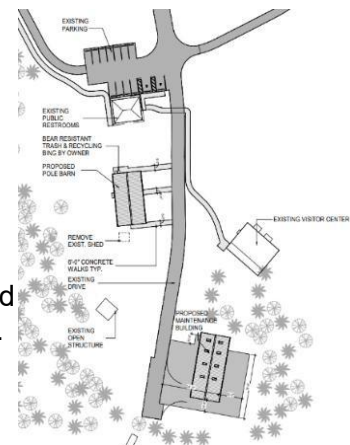
**36. Pepper Ranch Preserve (SDPA): PL20250003776**

Location: 6315 Pepper Ranch Rd

Current Zoning: A-MHO

Owner: Collier County Facility Management

Status: Pre app meeting held on 4/29/2025. First applicant submittal on 6/13/2025. Additional documents submitted on 7/15/2025. Staff issued first comment letter on 8/6/2025. Second applicant submittal on 9/16/2025. Staff issued second comment letter on 10/8/2025 with comments requesting building numbers and meeting vehicular use standards. Third applicant submittal on 10/23/2025. Staff issued second comment letter on 11/19/2025 with zoning and landscaping comments. Third applicant submittal on 11/21/2025. SDPA approval issued on 12/11/2025.



Amend Site Development Plan to add a larger maintenance building, approximately 2100 SF in size, along with pavement around it (no utilities) and replace the existing pole barn. The proposed pole barn will be replacing one of similar size.

**37. Onda Rose Multi-Family (SDP): PL20240013511**

**AKA: Wave at Rose**

Location: Northeast intersection of Rose Ave. & School Dr.  
 Current Zoning: C-5-AOSD (Agribusiness Overlay Subdistrict) and Airport Overlay



Owner: Peninsula Improvement Corp.  
 Status: Pre-app meeting held on 12/12/2024. Staff issued incomplete addressing verifications requirements letter on 3/31/2025. Staff issued an incomplete submittal letter on 03/31/2025. First application submittal on 5/28/2025. Staff issued an incomplete submittal letter on 6/6/2025. Additional documents submitted on 6/26/2025. Staff issued first comment letter on 7/22/2025. Second applicant submittal on 8/8/2025. Staff issued incomplete letter on 8/11/2025. Additional documents submitted on 8/14/2025. Staff issued second comment letter on 9/16/2025 with comments regarding unit numbers, corrections to the preserve area and revisions to drives and roadways. Third applicant submittal on 9/30/2025. Staff issued third comment letter on 10/15/2025 with comments pertaining to easements and fire apparatus road accessibility to every building. Fourth applicant submittal on 10/28/2025. SDP Approval letter issued on 11/19/2025.

Site Development Plan for proposed affordable housing development on 11.5± acres, proposed to include: **Buildings:** Three 4-story buildings with a total of 230 build-to-rent multi-family units (46, 92, and 92 units per building) per the Live Local Act. **Amenities:** A playground, clubhouse, pool, lake (pond), and two access points (one at the Rose Ave/ School Drive intersection and one at 13<sup>th</sup> Street SE). **Infrastructure Improvements:** Parking, sidewalks, utilities, and stormwater management.

Staff stipulated that a Right-of-Way (ROW) must be reserved and conveyed to the County for connecting Weeks Terrace to 12 Street future roadway. A 60-foot wide ROW Reservation is shown on Civil Plans.

**293 Rose Ave (ZLTR): PL20250012065**

Status: Initial applicant submittal on 10/16/2025. Zoning Verification letter issued on 10/28/2025.

Applicant (Zion Zoning) requested to confirm current zoning, permitted uses, approvals, and violations. Staff verified the site is eligible for multifamily affordable housing through the Live Local Act, and there are no open code enforcement violations.

**Wave at Rose - Affordable Housing (APR): PL20250011207**

Status: Initial applicant submittal on 10/01/2025. Application approved as of 10/29/2025.

Applicant is requesting a reduction in parking requirements due to two transit stops within ¼-mile radius of the site accessible by existing pedestrian infrastructure. Approval granted for reducing the parking by 66 spaces, or 15% pursuant to Florida Statute Section 125.01055.

**38. 1244 ARDEN AVE (LS): PL20250008106**

Location: 1244 Arden Ave.  
 Current Zoning: RSF-4 and Airport Overlay  
 Owner: Araceli Garcia and Erika Pacheco Franco  
 Status: Initial applicant submittal on 7/16/2025. Staff issued a comment letter on 8/5/2025. Second applicant submittal on 8/9/2025. Staff issued second comment letter on 8/25/2025. Third applicant submittal on 11/12/2025. Staff issued approval letter on 11/25/2025.



Request for a lot split to turn a +/- 1 acre lot into two +/- 0.5 acre lots.

**39. 418 Jefferson Ave W (AVA): PL20250010332**

Location: 418 Jefferson Ave W  
 Current Zoning: RMF-6 and Airport Overlays  
 Owner: Isabel Ramirez Rios  
 Status: Initial applicant submittal on 9/10/2025 and 9/18/2025. Administrative Variance approval letter issued on 10/17/2025.



Administrative variance for a duplex that encroaches approximately 2.5 feet into the required 25-foot yard setback.

**40. Little Ceasars Immokalee (SDPA): PL20220006843**

Location: 525 N 15<sup>th</sup> St. (SR 29)  
 Current Zoning: C-4-SR29COSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: LC Investment Group LLC.  
 Status: Pre-app meeting held on 11/16/2022. First applicant submittal on 5/7/2025. Staff issued first comment letter on 6/25/2025. Second applicant submittal on 9/9/2025. SDPA Approval letter issued on 10/8/2025.



Amend the Site Development Plan to add a structure to the existing Little Ceasars for a drive-thru food service restaurant, as well as a second restaurant building with drive thru, and updating the associated site infrastructure.

**41. Boys and Girls Club of Immokalee Gym (SDPA): PL20250005002**

Location: 1155 Roberts Ave. W  
 Current Zoning: R. Roberts Estates MPUD (Ord. 14-01) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Boys & Girls Club of Collier County Florida Inc.  
 Status: Pre app meeting held on 5/27/2025. First applicant submittal on 6/20/2025. Staff issued an incomplete letter on 7/1/2025. Additional documents submitted on 7/22/2025. Staff issued first comment letter on 8/18/2025. Applicant second submittal on 9/12/2025. SDP Approval letter issued on 10/9/2025.

Amend Site Development Plan for a proposed gymnasium connected to the existing admin and classroom building. The gym was previously approved in PL20170002137 but not was not constructed.

**42. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPI): PL20250009794**

Location: 110 Airpark Blvd  
 Current Zoning: AOPUD (Ord. 10-07) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: First applicant submittal on 8/28/2025. SDPI approval letter issued on 9/23/2025.



Request for an insubstantial change to revise the water management summary table. The updated plan shows the revised and correct FEMA and finished floor elevations.

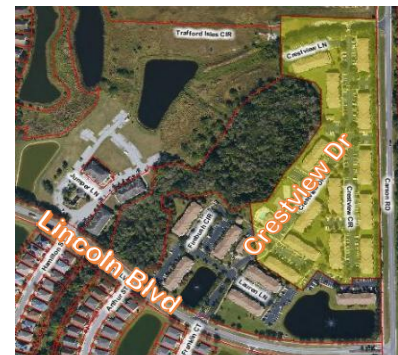
**43. Lee County Electrical Co-op Immokalee Warehouse (SDPI): PL20250008531**

Location: 2060 Global Dr.  
 Current Zoning: Industrial and Airport Overlay  
 Owner: Lee County Electric Cooperative Inc.  
 Status: First applicant submittal on 7/29/2025. SDPI approval letter issued on 8/18/2025.

Insubstantial change to the Lee County Electrical Co-Op Immokalee Warehouse SDP-2006-AR-9510, SDPA PL20240016917, to add a 30' x 300' shade structure/carport over existing gravel pavement on lot 2 of the development. No increase to the air-conditioned floor area, impervious area or modifications to the existing landscaping. No proposed utilities or additional vehicle trips.

**44. Crestview Park Apartments (ZLTR): PL20250008198**

Location: 715 Crestview Dr.  
 Current Zoning: Arrowhead MPUD with ST/W-3 & W-4 Wellfield Protection Overlay  
 Owner: Tralee Crestview Owner LLC  
 Status: First applicant submittal on 7/20/2025. Staff issued an incomplete submittal letter on 7/21/2025. Applicant submittal on 8/4/2025. Zoning Verification Letter issued on 8/28/2025.



Staff verified the current permitted use is multi-family and there are no current building, zoning, or fire code violations.

**45. Heckman Commercial Center – Rear Setback Yard Encroachment (AVA): PL20250007473**

Location: 308 N 1<sup>st</sup> St.  
 Current Zoning: C-5-AOSD with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Keith Heckman  
 Status: Initial applicant submittal on 6/30/2025. Staff issued Administrative Variance on 7/21/2025.

The applicant is requesting a rear yard variance for the 0.10-ft encroachment. The rear setback is 15-ft – foundation survey shows a 14.9-ft setback from rear property line. The constructed CBS walls encroach into required setback. The finished CBS walls will also have a stucco siding finish on the exterior and will encroach even more. Encroachment will not exceed 6 inches.

**46. 120440003 (ZLTR): PL20250007590**

Location: 925 E Delaware Avenue  
 Current Zoning: MH and Airport Overlay  
 Owner: Keith T Heckman Jr.  
 Status: Initial applicant submittal on 7/2/2025. Staff issued Zoning Verification letter on 7/15/2025.

Staff verified permitted uses in the MH (Mobile Home) zoning district include mobile homes and modular homes and subject to additional standards: family care facilities, educational plants, and wireless communication facilities.



**47. Immokalee CAT Transfer Facility (SDPI): PL20250007174**

Location: 155 Immokalee Drive  
 Current Zoning: RSF-3 (CU) with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: Collier County  
 Status: First applicant submittal on 6/20/2025. Staff issued SDPI approval letter on 6/27/2025.

Insubstantial change to remove a covered passenger waiting area from the original stamped approved plans for Immokalee CAT Transfer Facility (SDPA), PL20220004362.

**48. Immokalee Foundation Learning Lab 18-home subdivision (PPL): PL20190000473**

Location: Foundation Way  
 Current Zoning: RMF-6 with ST/W-4 Wellfield Protection and Airport Overlays  
 Owner: CDC Land Investments Inc.  
 Status: Construction ongoing.



The Immokalee Foundation Learning Lab 18-home subdivision is currently under construction. Collier Enterprises donated the 8.3 acres of land for a housing subdivision that will serve as a hands-on learning laboratory for students in the foundation’s program Career Pathways: Empowering Students to Succeed. BCB Homes, is serving as the general contractor. On July 13, 2021, BCC meeting (Agenda item 16.F.10) the Board approved a recommendation to direct staff to develop a workforce development grant agreement with The Immokalee Foundation, to offset development costs on the housing subdivision for the Career Pathways Learning Lab, in the amount of \$500,000. The new homes will be sold at market price to support the construction of the other home in the subdivision. The Foundation sold its first home in December 2021 and closed on another home in October 2024. In December the Esperanza (Hope) Model was completed and available for purchase. To date 11 homes have been completed.



**49. Kaicasa Phase One (PPLA): PL20220000198**

Location: Kaicasa Lane  
 Current Zoning: Kaicasa RPUD (Ord. 2023-12) with Airport Overlay  
 Owner: Habitat for Humanity of Collier County  
 Status: Under construction



Kaicasa is located at the Southeast corner of Immokalee, on State Road 29 as you enter the agricultural village from the south. The new affordable community sits adjacent to the existing Farm Workers Village (subsidized housing built in the 1970s for local and migrant farm workers that is often criticized for its conditions). Many Habitat Collier partner families have lived there prior to purchasing their homes. Once complete, this neighborhood will have 280 homes, making it one of the largest Habitat subdivisions in the country. Construction started in August 2022 and the first homes closed in June 2023. Approximately 32 homes have closed since the summer. There are currently 12 homes under construction. The minimum income to apply is \$35,000 and the maximum up to 80% AMI. Habitat is accepting applications for this development. For more information, please visit <https://www.habitatcollier.org/communities/kaicasa/>



**50. Casa San Juan Diego (SDP): PL20230018133**

Location: 976 Boston Ave.  
 Current Zoning: RMF-6 with ST/W-2 & W-3 Wellfield Protection and Airport Overlays  
 Owner: Trinity Enterprise Holdings  
 Status: SDP approved on 5/12/2025. Construction started on 9/22/2025.



The Casa San Juan Diego Multi-Family affordable housing development is a partnership between the National Development of America, Inc., and the Diocese of Venice to develop 80 affordable rental units on 9.6 acres adjacent to Our Lady of Guadalupe Church. The project consists of two buildings, a club house, a multi-use play field, and a multi-use court.

National Development of America, Inc., received funding from Florida Housing and applied for Collier County grant funding in February 2024. Project updates were presented at the February 21, 2024, CRA Advisory Board Meeting. Bowman Consulting presented project updates at the February 19, 2025, and requested a letter of support from the CRA. The Board approved providing a letter of support for the project.

**51. LGI Homes (SIP): PL20220001238**

Location: 1249 Bush Street W  
 Current Zoning: Arrowhead MPUD (Ord. 2008-36)  
 Owner: LGI Homes  
 Status: Construction ongoing.

LGI is offering new homes for sale in Immokalee at Arrowhead Reserve. They are one of the largest new home builders in Immokalee.



**52. Williams Farm RPUD (PUDZ): PL20210001434**

Location: south side of Lake Trafford Road (Property ID# 00113600106 & 0011360009)

Current Zoning: Williams Farm RPUD (Ord. 2023-23)

Owner: James E Williams Jr Trust

Status: First application submittal on 11/4/2021. Staff issued first comment letter on 1/6/2021. Second applicant submittal on 4/6/2022. Staff issued second letter on 5/5/2022. Third applicant submittal on 7/8/2022. Staff issued third comment letter on 8/10/2022. Daniel Delisi held an information meeting on 8/30/2022 and presented to the CRA on 9/21/2022. Fourth applicant submittal on 10/24/2022. Staff issued fourth comment letter on 11/23/2022. Fifth applicant submittal on 12/23/2022. Ordinance 2023-23 approved by BCC on 5/23/2023.



Approved for 336 single family homes.

On 9/18/2025 Collier County purchased the 2,247-acre property for \$20.77 million with plans to use the land for parks and affordable housing.

**53. Immokalee Airport GFTS Parcel A South Aircraft Hangar (SDPA): PL20230012330**

Location: 165 Airpark Blvd.

Current Zoning: AOPUD with ST/W-3 and Airport Overlays

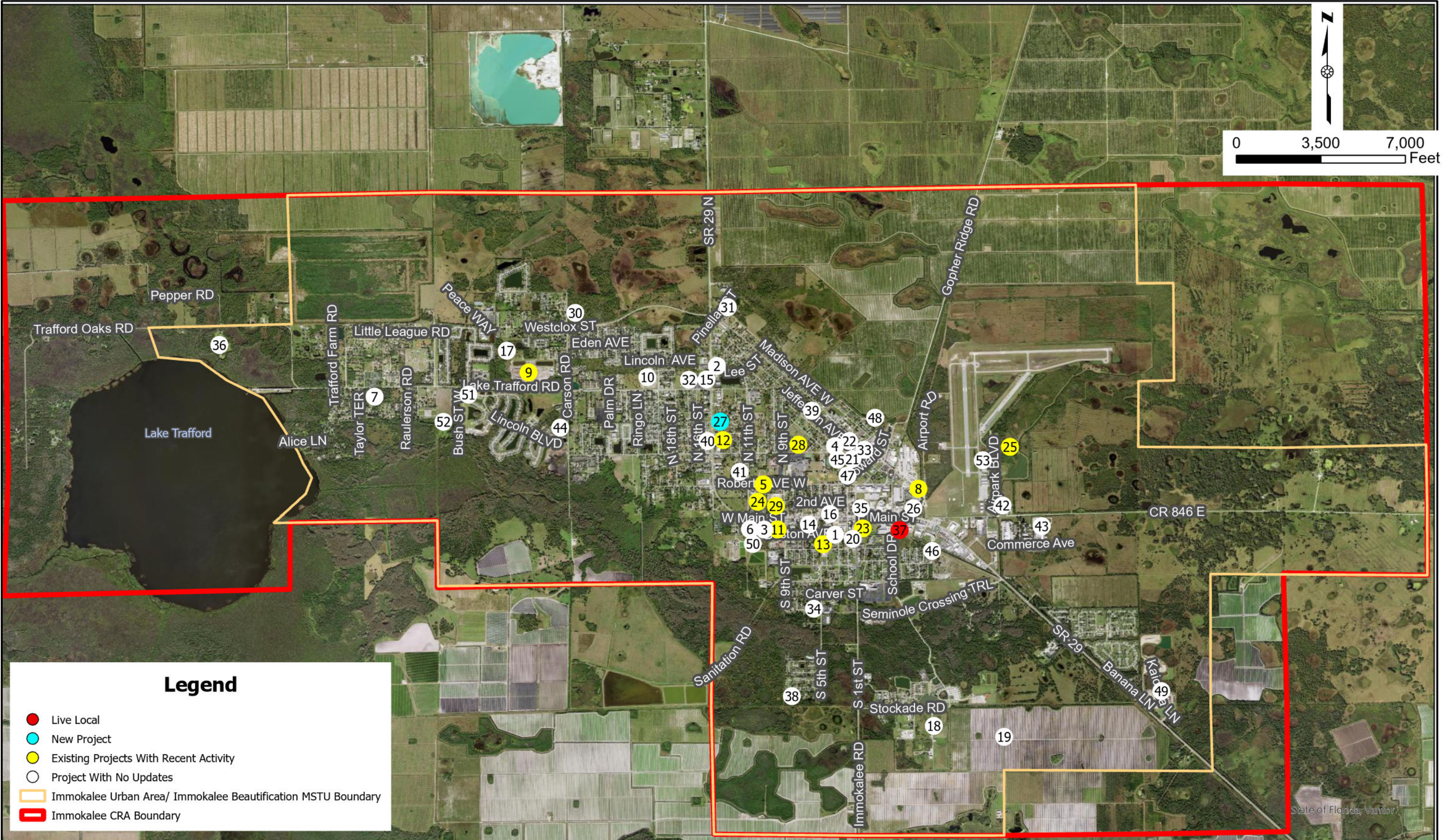
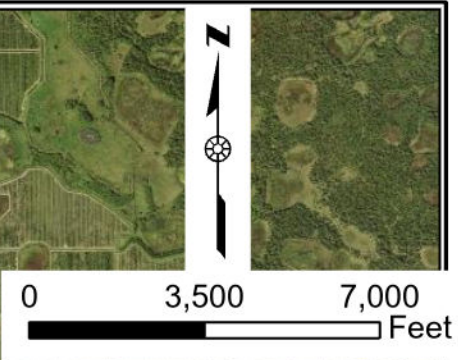
Owner: Collier County

Status: SDPA approved on 4/29/2024. Under construction. Final Site Acceptance documentation filed by applicant on 11/21/2025.

Construction of 4 hangars, pavement and necessary utility infrastructure to support the project.



H:\20250000\25007811 - ICRA Planning Support Svcs\ICRA Private Development Report\ARC GIS Map\ICRA Dev Report Map April.aprx Date: 4/3/2026 Time: 8:51 AM User: Kaitlyn.Zhdle



### Legend

- Live Local
- New Project
- Existing Projects With Recent Activity
- Project With No Updates
- Immokalee Urban Area/ Immokalee Beautification MSTU Boundary
- Immokalee CRA Boundary

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Immokalee CRA  
Collier County, Florida



JOHNSON ENGINEERING, INC.  
2122 JOHNSON STREET  
FORT MYERS, FLORIDA 33902-1550  
PHONE (239) 334-0046  
E.B. #642 & L.B. #642

April 2026  
Development Report

| DATE       | PROJECT NO. | FILE NO. | SCALE    | SHEET    |
|------------|-------------|----------|----------|----------|
| April 2026 | 25007811    | -        | As Shown | 26 of 26 |

**A&M PROPERTY MAINTENANCE, LLC**  
 Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: March 2026**

**WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.**

| Item | Description  | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|--|------------|------------|------------|------------|------------|
| 1    | Pre-Service Cleaning   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 2    | Mowing & Edging - Multiple Medians   | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 3    | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 4    | Weeding - Medians - Hand & Chemical  | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 5    | General Site Trimming & Pruning - Medians  | 3/7/2026   | n/a        | n/a        | n/a        | n/a        |
| 6    | Post-Service Cleaning - All Areas  | 3/5/2026   | 3/12/2026  | 3/19/2026  | 3/26/2026  | n/a        |
| 7    | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash                               | n/a        | 3/12/2026  | n/a        | n/a        | n/a        |
| 8    | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 9    | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 10   | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 11   | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 12   | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 13   | Irrigation System Inspection & Wet-Check   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |

**WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).**

| Item | Description  | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|--|------------|------------|------------|------------|------------|
| 14   | Pre-Service Cleaning   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 15   | Mowing & Edging - Multiple Medians   | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 16   | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 17   | Weeding - Medians - Hand & Chemical  | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 18   | General Site Trimming & Pruning  | 3/7/2026   | n/a        | n/a        | n/a        | n/a        |
| 19   | Post-Service Cleaning - All Areas  | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 20   | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 21   | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 22   | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 23   | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 24   | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 25   | Irrigation System Inspection & Wet-Check   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |

**WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.**

| Item | Description   | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|---|------------|------------|------------|------------|------------|
| 26   | Pre-Service Cleaning  | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 27   | Mowing & Edging - (No Medians)  | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 28   | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass (Biweekly)                | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 29   | Weeding - Hand & Chemical   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 30   | General Site Trimming & Pruning (Biweekly)  | 3/7/2026   | n/a        | n/a        | n/a        | n/a        |
| 31   | Post-Service Cleaning - All Areas   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 32   | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 33   | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 34   | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month   | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 35   | Turf: Insecticides & Fungicides, applied to total area as needed per Month            | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 36   | Turf: Herbicides, applied to total area as needed per Month                           | n/a        | n/a        | 3/17/2026  | n/a        | n/a        |
| 37   | Irrigation System Inspection & Wet-Check  | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |

**WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.**

| Item | Description   | Service #1 | Service #2 | Service #3 | Service #4 | Service #5 |
|------|---|------------|------------|------------|------------|------------|
| 38   | Pre-Service Cleaning  | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 39   | Mowing & Edging - (No Medians)  | n/a        | 3/11/2026  | n/a        | 3/25/2026  | n/a        |
| 40   | Weeding - Hand & Chemical   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 41   | General Site Trimming & Pruning   | 3/7/2026   | n/a        | n/a        | n/a        | n/a        |
| 42   | Post-Service Cleaning - All Areas   | 3/4/2026   | 3/11/2026  | 3/18/2026  | 3/25/2026  | n/a        |
| 43   | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month | n/a        | n/a        | n/a        | n/a        | n/a        |
| 44   | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month   | n/a        | n/a        | n/a        | n/a        | n/a        |
| 45   | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month   | n/a        | n/a        | n/a        | n/a        | n/a        |
| 46   | Turf: Insecticides & Fungicides, applied to total area as needed per Month            | n/a        | n/a        | n/a        | n/a        | n/a        |
| 47   | Turf: Herbicides, applied to total area as needed per Month                           | n/a        | n/a        | n/a        | n/a        | n/a        |
| 48   | Irrigation System Inspection & Wet-Check  | n/a        | n/a        | n/a        | n/a        | n/a        |

**M. ADDITIONAL SERVICES FOR WORK AREAS**

| Item | Description                     | Service #1 | Service #2 | Service #3 | Service #3 | Service #3 |
|------|---------------------------------|------------|------------|------------|------------|------------|
| 78   | Brick Pavers & Stamped Concrete | n/a        | n/a        | n/a        | n/a        | n/a        |
| 79   | Sidewalks                       | n/a        | n/a        | n/a        | n/a        | n/a        |
| 80   | Sign Faces ***                  | n/a        | n/a        | n/a        | n/a        | n/a        |

| INCIDENTAL WORK COMPLETED & SUBMITTED FOR PAYMENT | APPROVED ESTIMATES- IN PROGRESS |
|---|---------------------------------|
|   |                                 |
|   | ESTIMATES PENDING APPROVAL      |
|   |                                 |

**A&M PROPERTY MAINTENANCE, LLC**  
 Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: April 2026**

**Week Ending**

| <b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>  |  | 4/4/2026 | 4/11/2026 | 4/18/2026 | 4/25/2026 | 5/2/2026  |
|---|--|----------|-----------|-----------|-----------|-----------|
| Item  | Description  |          |           |           |           |           |
| 1   | Pre-Service Cleaning   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 2   | Mowing & Edging - Multiple Medians   | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 3   | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 4   | Weeding - Medians - Hand & Chemical  | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 5   | General Site Trimming & Pruning - Medians  | 4/4/2026 | n/a       | n/a       | n/a       | n/a       |
| 6   | Post-Service Cleaning - All Areas  | 4/2/2026 | 4/9/2026  | 4/16/2026 | 4/23/2026 | 4/30/2026 |
| 7   | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash                               | n/a      | 4/9/2026  | n/a       | n/a       | n/a       |
| 8   | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a      | n/a       | n/a       | n/a       | n/a       |
| 9   | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a      | n/a       | n/a       | n/a       | n/a       |
| 10  | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a      | n/a       | n/a       | n/a       | n/a       |
| 11  | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a      | n/a       | n/a       | n/a       | n/a       |
| 12  | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a      | n/a       | n/a       | n/a       | n/a       |
| 13  | Irrigation System Inspection & Wet-Check   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| <b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b> |  | 4/4/2026 | 4/11/2026 | 4/18/2026 | 4/25/2026 | 5/2/2026  |
| Item  | Description  |          |           |           |           |           |
| 14  | Pre-Service Cleaning   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 15  | Mowing & Edging - Multiple Medians   | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 16  | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 17  | Weeding - Medians - Hand & Chemical  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 18  | General Site Trimming & Pruning -  | 4/4/2026 | n/a       | n/a       | n/a       | n/a       |
| 19  | Post-Service Cleaning - All Areas  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 20  | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a      | n/a       | n/a       | n/a       | n/a       |
| 21  | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a      | n/a       | n/a       | n/a       | n/a       |
| 22  | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a      | n/a       | n/a       | n/a       | n/a       |
| 23  | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a      | n/a       | n/a       | n/a       | n/a       |
| 24  | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a      | n/a       | n/a       | n/a       | n/a       |
| 25  | Irrigation System Inspection & Wet-Check   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| <b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>  |  | 3/7/2026 | 3/14/2026 | 3/21/2026 | 3/28/2026 | 4/4/2026  |
| Item  | Description  |          |           |           |           |           |
| 26  | Pre-Service Cleaning   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 27  | Mowing & Edging - (No Medians)   | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 28  | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass  | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 29  | Weeding - Hand & Chemical  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 30  | General Site Trimming & Pruning  | 4/4/2026 | n/a       | n/a       | n/a       | n/a       |
| 31  | Post-Service Cleaning - All Areas  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 32  | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month              | n/a      | n/a       | n/a       | n/a       | n/a       |
| 33  | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month                | n/a      | n/a       | n/a       | n/a       | n/a       |
| 34  | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month                | n/a      | n/a       | n/a       | n/a       | n/a       |
| 35  | Turf: Insecticides & Fungicides, applied to total area as needed per Month                         | n/a      | n/a       | n/a       | n/a       | n/a       |
| 36  | Turf: Herbicides, applied to total area as needed per Month  | n/a      | n/a       | n/a       | n/a       | n/a       |
| 37  | Irrigation System Inspection & Wet-Check   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| <b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>  |  | 3/7/2026 | 3/14/2026 | 3/21/2026 | 3/28/2026 | 4/4/2026  |
| Item  | Description  |          |           |           |           |           |
| 38  | Pre-Service Cleaning   | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 39  | Mowing & Edging - (No Medians)   | n/a      | 4/8/2026  | n/a       | 4/22/2026 | n/a       |
| 40  | Weeding - Hand & Chemical  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 41  | General Site Trimming & Pruning  | 4/4/2026 | n/a       | n/a       | n/a       | n/a       |
| 42  | Post-Service Cleaning - All Areas  | 4/1/2026 | 4/8/2026  | 4/15/2026 | 4/22/2026 | 4/29/2026 |
| 43  | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month              | n/a      | n/a       | n/a       | n/a       | n/a       |
| 44  | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month                | n/a      | n/a       | n/a       | n/a       | n/a       |
| 45  | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month                | n/a      | n/a       | n/a       | n/a       | n/a       |
| 46  | Turf: Insecticides & Fungicides, applied to total area as needed per Month                         | n/a      | n/a       | n/a       | n/a       | n/a       |
| 47  | Turf: Herbicides, applied to total area as needed per Month  | n/a      | n/a       | n/a       | n/a       | n/a       |
| 48  | Irrigation System Inspection & Wet-Check   | n/a      | n/a       | n/a       | n/a       | n/a       |

**A&M PROPERTY MAINTENANCE, LLC**  
Immokalee MSTU- Landscape Maintenance (#23-8084)

**Month of: May 2026**

**Week Ending**

| <b>WORK AREA 1: State Highway 29 (Main Street) between Hancock Street and 13th Street.</b>  |  | 5/2/2026 | 5/9/2026 | 5/16/2026 | 5/23/2026 | 5/30/2026 |
|---|--|----------|----------|-----------|-----------|-----------|
| Item  | Description  |          |          |           |           |           |
| 1   | Pre-Service Cleaning   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 2   | Mowing & Edging - Multiple Medians   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 3   | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 4   | Weeding - Medians - Hand & Chemical  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 5   | General Site Trimming & Pruning - Medians  | 5/2/2026 | n/a      | n/a       | n/a       | n/a       |
| 6   | Post-Service Cleaning - All Areas  | n/a      | 5/7/2026 | 5/14/2026 | 5/21/2026 | 5/28/2026 |
| 7   | Post-Service Cleaning - Bulbout Gutter Channel Drains Pressured Wash                               | n/a      | n/a      | 5/14/2026 | n/a       | n/a       |
| 8   | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a      | n/a      | n/a       | n/a       | n/a       |
| 9   | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a      | n/a      | n/a       | n/a       | n/a       |
| 10  | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a      | n/a      | n/a       | n/a       | n/a       |
| 11  | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a      | n/a      | n/a       | n/a       | n/a       |
| 12  | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a      | n/a      | n/a       | n/a       | n/a       |
| 13  | Irrigation System Inspection & Wet-Check   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| <b>WORK AREA 2: County Road 846 (S 1st Street) between State Highway 29 and Carver Street, including the Welcome Sign area (S 1st Street/Eustis Avenue) and the "Triangle Area" (median and ROW sides at the intersection of State Highway 29, New Market Road and Westclox Road; including the Welcome Sign area).</b> |  | 5/2/2026 | 5/9/2026 | 5/16/2026 | 5/23/2026 | 5/30/2026 |
| Item  | Description  |          |          |           |           |           |
| 14  | Pre-Service Cleaning   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 15  | Mowing & Edging - Multiple Medians   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 16  | Mowing & Edging - Side ROW's, (1) Commercial Mower Pass  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 17  | Weeding - Medians - Hand & Chemical  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 18  | General Site Trimming & Pruning -  | 5/2/2026 | n/a      | n/a       | n/a       | n/a       |
| 19  | Post-Service Cleaning - All Areas  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 20  | Groundcover, Shrubs, & Trees: Insecticides, applied to total roadway and areas as needed per Month | n/a      | n/a      | n/a       | n/a       | n/a       |
| 21  | Groundcover, Shrubs, & Trees: Fungicides, applied to total roadway and areas as needed per Month   | n/a      | n/a      | n/a       | n/a       | n/a       |
| 22  | Groundcover, Shrubs, & Trees: Herbicides, applied to total roadway and areas as needed per Month   | n/a      | n/a      | n/a       | n/a       | n/a       |
| 23  | Turf: Insecticides & Fungicides, applied to total roadway and areas as needed per Month            | n/a      | n/a      | n/a       | n/a       | n/a       |
| 24  | Turf: Herbicides, applied to total roadway and areas as needed per Month                           | n/a      | n/a      | n/a       | n/a       | n/a       |
| 25  | Irrigation System Inspection & Wet-Check   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| <b>WORK AREA 3: One (1) proposed Welcome Sign on State Highway 29 at the Farm Worker's Village containing approximately 384 square feet.</b>  |  | 5/2/2026 | 5/9/2026 | 5/16/2026 | 5/23/2026 | 5/30/2026 |
| Item  | Description  |          |          |           |           |           |
| 26  | Pre-Service Cleaning   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 27  | Mowing & Edging - (No Medians)   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 28  | Mowing & Edging - North Side ROW, (1) Commercial Mower Pass  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 29  | Weeding - Hand & Chemical  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 30  | General Site Trimming & Pruning  | 5/2/2026 | n/a      | n/a       | n/a       | n/a       |
| 31  | Post-Service Cleaning - All Areas  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 32  | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month              | n/a      | n/a      | n/a       | n/a       | n/a       |
| 33  | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month                | n/a      | n/a      | n/a       | n/a       | n/a       |
| 34  | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month                | n/a      | n/a      | n/a       | n/a       | n/a       |
| 35  | Turf: Insecticides & Fungicides, applied to total area as needed per Month                         | n/a      | n/a      | n/a       | n/a       | n/a       |
| 36  | Turf: Herbicides, applied to total area as needed per Month  | n/a      | n/a      | n/a       | n/a       | n/a       |
| 37  | Irrigation System Inspection & Wet-Check   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| <b>WORK AREA 4: One historical cemetery on State Highway 29 at 815 West Main St.</b>  |  | 5/2/2026 | 5/9/2026 | 5/16/2026 | 5/23/2026 | 5/30/2026 |
| Item  | Description  |          |          |           |           |           |
| 38  | Pre-Service Cleaning   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 39  | Mowing & Edging - (No Medians)   | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 40  | Weeding - Hand & Chemical  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 41  | General Site Trimming & Pruning  | 5/2/2026 | n/a      | n/a       | n/a       | n/a       |
| 42  | Post-Service Cleaning - All Areas  | n/a      | 5/6/2026 | 5/13/2026 | 5/20/2026 | 5/27/2026 |
| 43  | Groundcover, Shrubs, & Trees: Insecticides, applied to total area as needed per Month              | n/a      | n/a      | n/a       | n/a       | n/a       |
| 44  | Groundcover, Shrubs, & Trees: Fungicides, applied to total area as needed per Month                | n/a      | n/a      | n/a       | n/a       | n/a       |
| 45  | Groundcover, Shrubs, & Trees: Herbicides, applied to total area as needed per Month                | n/a      | n/a      | n/a       | n/a       | n/a       |
| 46  | Turf: Insecticides & Fungicides, applied to total area as needed per Month                         | n/a      | n/a      | n/a       | n/a       | n/a       |
| 47  | Turf: Herbicides, applied to total area as needed per Month  | n/a      | n/a      | n/a       | n/a       | n/a       |
| 48  | Irrigation System Inspection & Wet-Check   | n/a      | n/a      | n/a       | n/a       | n/a       |





**Collier County Government  
Fiscal Year 2027 Recom'd Budget**

**Immokalee CRA Capital Projects**

| <b>Division Budgetary Cost Summary</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|--|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                      | 7,005              | 100,000                | 361,000                 | 250,000                | -                       | 250,000                | 150.0%                |
| Capital Outlay                         | 14,321             | 653,700                | 5,387,100               | 541,000                | -                       | 541,000                | (17.2)%               |
| Grants and Aid                         | -                  | -                      | 185,000                 | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>            | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |
| <b>Total Budget</b>                    | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |

| <b>Appropriations by Program</b>    | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|-------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Immokalee CRA Capital Fund (1026)   | 21,326             | 753,700                | 5,933,100               | 791,000                | -                       | 791,000                | 4.9%                  |
| <b>Total Net Budget</b>             | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |
| <b>Total Transfers and Reserves</b> | <b>-</b>           | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| <b>Total Budget</b>                 | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |

| <b>Division Funding Sources</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                   | 157,205            | 6,500                  | 160,400                 | 6,500                  | -                       | 6,500                  | 0.0%                  |
| Trans fm 1025 Immok CRA         | 828,500            | 747,500                | 747,500                 | 784,800                | -                       | 784,800                | 5.0%                  |
| Carry Forward                   | 4,060,800          | -                      | 5,025,200               | -                      | -                       | -                      | na                    |
| Less 5% Required By Law         | -                  | (300)                  | -                       | (300)                  | -                       | (300)                  | 0.0%                  |
| <b>Total Funding</b>            | <b>5,046,505</b>   | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |

| <b>CIP Category / Project Title</b>                 | <b>FY 2026 Adopted</b> | <b>FY 2026 Amended</b> | <b>FY 2026 Forecasted</b> | <b>FY 2027 Budget</b> | <b>FY 2028 Budget</b> | <b>FY 2029 Budget</b> | <b>FY 2030 Budget</b> | <b>FY 2031 Budget</b> |
|---|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Community Redevelopment Agency (CRA) Capital</b> |                        |                        |                           |                       |                       |                       |                       |                       |
| Economic Development Education Program              | 50,000                 | 50,000                 | 50,000                    | 100,000               | -                     | -                     | -                     | -                     |
| Imm Commercial Grants                               | -                      | 185,000                | 185,000                   | -                     | -                     | -                     | -                     | -                     |
| Imm First Street Corridor                           | 227,700                | 1,519,779              | 1,519,800                 | 150,000               | -                     | -                     | -                     | -                     |
| Imm Lighting  | -                      | 118,875                | 118,900                   | -                     | -                     | -                     | -                     | -                     |
| Imm Main Street Corridor                            | 426,000                | 1,400,000              | 1,400,000                 | 296,200               | -                     | -                     | -                     | -                     |
| Imm Neighborhood Revitalization                     | 50,000                 | 207,995                | 208,000                   | 194,800               | -                     | -                     | -                     | -                     |
| Imm Parks & Rec Partnership                         | -                      | 50,000                 | 454,600                   | 50,000                | -                     | -                     | -                     | -                     |
| Imm South Sidewalk                                  | -                      | 518,800                | 518,800                   | -                     | -                     | -                     | -                     | -                     |
| Imm Stormwater Infra Improv                         | -                      | 278,000                | 278,000                   | -                     | -                     | -                     | -                     | -                     |
| <b>Parks &amp; Recreation Capital</b>               |                        |                        |                           |                       |                       |                       |                       |                       |
| Immok Sports Complex Fitness Renov                  | -                      | 1,200,000              | 1,200,000                 | -                     | -                     | -                     | -                     | -                     |
| <b>Parks &amp; Recreation Capital</b>               | <b>-</b>               | <b>1,200,000</b>       | <b>1,200,000</b>          | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |
| <b>Department Total Project Budget</b>              | <b>753,700</b>         | <b>5,528,449</b>       | <b>5,933,100</b>          | <b>791,000</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |



**Collier County Government  
Fiscal Year 2027 Recom'd Budget**

**Immokalee CRA Capital Projects  
Immokalee CRA Capital Fund (1026)**

**Mission Statement**

To account for the Immokalee CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Redevelopment Area (Immokalee CRA).

| <b>Program Budgetary Cost Summary</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 7,005              | 100,000                | 361,000                 | 250,000                | -                       | 250,000                | 150.0%                |
| Capital Outlay                        | 14,321             | 653,700                | 5,387,100               | 541,000                | -                       | 541,000                | (17.2)%               |
| Grants and Aid                        | -                  | -                      | 185,000                 | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |
| <b>Total Budget</b>                   | <b>21,326</b>      | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |

| <b>Program Funding Sources</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 157,205            | 6,500                  | 160,400                 | 6,500                  | -                       | 6,500                  | 0.0%                  |
| Trans fm 1025 Immok CRA        | 828,500            | 747,500                | 747,500                 | 784,800                | -                       | 784,800                | 5.0%                  |
| Carry Forward                  | 4,060,800          | -                      | 5,025,200               | -                      | -                       | -                      | na                    |
| Less 5% Required By Law        | -                  | (300)                  | -                       | (300)                  | -                       | (300)                  | 0.0%                  |
| <b>Total Funding</b>           | <b>5,046,505</b>   | <b>753,700</b>         | <b>5,933,100</b>        | <b>791,000</b>         | <b>-</b>                | <b>791,000</b>         | <b>4.9%</b>           |

| <b>CIP Category / Project Title</b>          | <b>FY 2026 Adopted</b> | <b>FY 2026 Amended</b> | <b>FY 2026 Forecasted</b> | <b>FY 2027 Budget</b> | <b>FY 2028 Budget</b> | <b>FY 2029 Budget</b> | <b>FY 2030 Budget</b> | <b>FY 2031 Budget</b> |
|--|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Community Redevelopment Agency (CRA) Capital |                        |                        |                           |                       |                       |                       |                       |                       |
| Economic Development Education Program       | 50,000                 | 50,000                 | 50,000                    | 100,000               | -                     | -                     | -                     | -                     |
| Imm Commercial Grants                        | -                      | 185,000                | 185,000                   | -                     | -                     | -                     | -                     | -                     |
| Imm First Street Corridor                    | 227,700                | 1,519,779              | 1,519,800                 | 150,000               | -                     | -                     | -                     | -                     |
| Imm Lighting                                 | -                      | 118,875                | 118,900                   | -                     | -                     | -                     | -                     | -                     |
| Imm Main Street Corridor                     | 426,000                | 1,400,000              | 1,400,000                 | 296,200               | -                     | -                     | -                     | -                     |
| Imm Neighborhood Revitalization              | 50,000                 | 207,995                | 208,000                   | 194,800               | -                     | -                     | -                     | -                     |
| Imm Parks & Rec Partnership                  | -                      | 50,000                 | 454,600                   | 50,000                | -                     | -                     | -                     | -                     |
| Imm South Sidewalk                           | -                      | 518,800                | 518,800                   | -                     | -                     | -                     | -                     | -                     |
| Imm Stormwater Infra Improv                  | -                      | 278,000                | 278,000                   | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital                   |                        |                        |                           |                       |                       |                       |                       |                       |
| Immok Sports Complex Fitness Renov           | -                      | 1,200,000              | 1,200,000                 | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital                   | -                      | 1,200,000              | 1,200,000                 | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>          | <b>753,700</b>         | <b>5,528,449</b>       | <b>5,933,100</b>          | <b>791,000</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |



## Immokalee CRA Capital Projects Immokalee CRA Capital Fund (1026)

### Notes:

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

### Forecast FY 2026:

The forecast budget includes funding for the following projects:

- 50243 – Stormwater Infrastructure Improvements - \$278,000
- 50244 – South Immokalee Sidewalk Project - \$518,800
- 50245 – Parks and Recreation Partnership - \$50,000
- 50246 – Neighborhood Revitalization - \$207,994.70
- 50248 – Main Street Corridor Project - \$1,400,000
- 50250 – First Street Corridor - \$1,519,779.50
- 50252 – Commercial Grant Programs - \$185,000
- 50264 – Economic Development – \$50,000
- 50269 – Lighting - \$118,875
- 80320 – Immokalee Sports Complex Renovation - \$1,200,000

### Current FY 2027:

The budget includes funding for the following projects:

- 50245 – Parks & Recreation Partnership – \$50,000
- 50246 – Neighborhood Revitalization – \$194,800
- 50248 – Main Street Corridor Project – \$296,200
- 50250 – First Street Corridor – \$150,000
- 50264 – Economic Development – \$100,000

### Revenues:

Funding is provided by a transfer from Immokalee CRA operating Fund (1025), projected to be \$784,800. Additional revenues come in the form of interest.



**Collier County Government  
Fiscal Year 2027 Recom'd Budget**

**Immokalee Community Redevelopment Agency (CRA)**

| <b>Division Budgetary Cost Summary</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|--|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services                      | 355,443            | 363,300                | 345,200                 | 373,929                | -                       | 373,929                | 2.9%                  |
| Operating Expense                      | 739,347            | 1,364,000              | 1,100,300               | 1,385,200              | 52,900                  | 1,438,100              | 5.4%                  |
| Indirect Cost Reimburs                 | 34,700             | 40,300                 | 40,300                  | 38,700                 | -                       | 38,700                 | (4.0)%                |
| Capital Outlay                         | -                  | 372,500                | 214,300                 | 372,500                | -                       | 372,500                | 0.0%                  |
| <b>Net Operating Budget</b>            | <b>1,129,490</b>   | <b>2,140,100</b>       | <b>1,700,100</b>        | <b>2,170,329</b>       | <b>52,900</b>           | <b>2,223,229</b>       | <b>3.9%</b>           |
| Trans to Property Appraiser            | 4,466              | 5,000                  | 5,000                   | 5,000                  | -                       | 5,000                  | 0.0%                  |
| Trans to Tax Collector                 | 12,693             | 19,800                 | 19,800                  | 21,400                 | -                       | 21,400                 | 8.1%                  |
| Trans to 1026 Immok CRA Capital        | 828,500            | 747,500                | 747,500                 | 784,800                | -                       | 784,800                | 5.0%                  |
| Reserve for Contingencies              | -                  | 46,800                 | -                       | 49,300                 | -                       | 49,300                 | 5.3%                  |
| Reserve for Capital                    | -                  | 1,151,900              | -                       | 2,173,000              | -                       | 2,173,000              | 88.6%                 |
| Reserve for Cash Flow                  | -                  | 73,900                 | -                       | -                      | -                       | -                      | (100.0)%              |
| <b>Total Budget</b>                    | <b>1,975,150</b>   | <b>4,185,000</b>       | <b>2,472,400</b>        | <b>5,203,829</b>       | <b>52,900</b>           | <b>5,256,729</b>       | <b>25.6%</b>          |

| <b>Appropriations by Program</b>                      | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Immokalee Beautification MSTU (1629)                  | 283,511            | 1,008,700              | 494,400                 | 1,038,900              | 52,900                  | 1,091,800              | 8.2%                  |
| Immokalee Community Redevelopment Agency (CRA) (1025) | 649,063            | 886,700                | 985,500                 | 879,429                | -                       | 879,429                | (0.8)%                |
| Landscaping - Immokalee Rd & State Road 29 (1011)     | 196,915            | 244,700                | 220,200                 | 252,000                | -                       | 252,000                | 3.0%                  |
| <b>Total Net Budget</b>                               | <b>1,129,490</b>   | <b>2,140,100</b>       | <b>1,700,100</b>        | <b>2,170,329</b>       | <b>52,900</b>           | <b>2,223,229</b>       | <b>3.9%</b>           |
| <b>Total Transfers and Reserves</b>                   | <b>845,659</b>     | <b>2,044,900</b>       | <b>772,300</b>          | <b>3,033,500</b>       | <b>-</b>                | <b>3,033,500</b>       | <b>48.3%</b>          |
| <b>Total Budget</b>                                   | <b>1,975,150</b>   | <b>4,185,000</b>       | <b>2,472,400</b>        | <b>5,203,829</b>       | <b>52,900</b>           | <b>5,256,729</b>       | <b>25.6%</b>          |

| <b>Division Funding Sources</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Ad Valorem Taxes                | 582,431            | 687,000                | 659,500                 | 714,500                | -                       | 714,500                | 4.0%                  |
| Delinquent Ad Valorem Taxes     | 43,203             | -                      | 500                     | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues          | 19,157             | -                      | 57,800                  | -                      | -                       | -                      | na                    |
| Interest/Misc                   | 93,685             | 14,200                 | 58,900                  | 14,200                 | -                       | 14,200                 | 0.0%                  |
| Impact Fees                     | -                  | -                      | 2,500                   | -                      | -                       | -                      | na                    |
| Reimb From Other Depts          | 91,304             | 92,800                 | 92,800                  | 124,200                | -                       | 124,200                | 33.8%                 |
| Trans frm Property Appraiser    | 698                | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans frm Tax Collector         | 7,287              | -                      | -                       | -                      | -                       | -                      | na                    |
| Net Cost Unincorp General Fund  | 196,915            | 244,700                | 220,200                 | 252,000                | -                       | 252,000                | 3.0%                  |
| Trans fm 0001 General Fund      | 1,108,500          | 1,328,100              | 1,328,100               | 1,434,300              | -                       | 1,434,300              | 8.0%                  |
| Trans fm 1011 Unincorp GenFd    | 252,000            | 301,900                | 301,900                 | 326,100                | -                       | 326,100                | 8.0%                  |
| Carry Forward                   | 1,695,800          | 1,551,400              | 2,125,200               | 2,375,000              | -                       | 2,375,000              | 53.1%                 |
| Less 5% Required By Law         | -                  | (35,100)               | -                       | (36,500)               | -                       | (36,500)               | 4.0%                  |
| <b>Total Funding</b>            | <b>4,090,981</b>   | <b>4,185,000</b>       | <b>4,847,400</b>        | <b>5,203,800</b>       | <b>-</b>                | <b>5,203,800</b>       | <b>24.3%</b>          |

| <b>Division Position Summary</b>                      | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Immokalee Community Redevelopment Agency (CRA) (1025) | 3.00               | 3.00                   | 3.00                    | 3.00                   | -                       | 3.00                   | 0.0%                  |
| <b>Total FTE</b>                                      | <b>3.00</b>        | <b>3.00</b>            | <b>3.00</b>             | <b>3.00</b>            | <b>-</b>                | <b>3.00</b>            | <b>0.0%</b>           |



**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (1025)**

**Mission Statement**

To support the efforts of the Board of County Commissioners (BCC), which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA and as amended in 2022.

| <b>Program Summary</b>   | <b>FY 2027<br/>Total FTE</b> | <b>FY 2027<br/>Budget</b> | <b>FY 2027<br/>Revenues</b> | <b>FY 2027<br/>Net Cost</b> |
|--|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Immokalee CRA/MSTU Admin - RG</b><br>Staff Division costs and administrative costs to run the Immokalee CRA Office and Advisory Board meetings.   | 1.00                         | 434,293                   | 124,200                     | 310,093                     |
| <b>Immokalee CRA/MSTU Improvements - QP, CD, IAM</b><br>New planning, construction, and development within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.                | 1.10                         | 260,328                   | -                           | 260,328                     |
| <b>Immokalee CRA/MSTU Landscaping - QP</b><br>Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.  | 0.40                         | 88,056                    | -                           | 88,056                      |
| <b>Immokalee CRA/MSTU Utilities - QP</b><br>Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.                        | -                            | 7,500                     | -                           | 7,500                       |
| <b>Immokalee CRA/MSTU Maintenance - QP, IAM</b><br>Maintenance and repair of existing structures within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas (Non Landscaping). | 0.50                         | 89,252                    | -                           | 89,252                      |
| <b>Reserves, Transfers, Interest - RG</b>  | -                            | 1,012,000                 | 1,767,200                   | -755,200                    |
| <b>Current Level of Service Budget</b>   | <b>3.00</b>                  | <b>1,891,429</b>          | <b>1,891,400</b>            | <b>29</b>                   |

| <b>Program Performance Measures</b>   | <b>2025<br/>Actual</b> | <b>FY 2026<br/>Budget</b> | <b>FY 2026<br/>Forecast</b> | <b>FY 2027<br/>Budget</b> |
|---------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Community Outreach                    | 52                     | 52                        | 52                          | 52                        |
| CRA Property Inspection & Maintenance | 12                     | 12                        | 12                          | 12                        |
| Identify Roads for Improvement        | 4                      | 4                         | 4                           | 4                         |
| Neighborhood Clean Ups                | 4                      | 4                         | 4                           | 4                         |
| Paver Inspection & Repairs            | 4                      | 4                         | 4                           | 4                         |
| Pressure Cleaning                     | 4                      | 4                         | 4                           | 4                         |



**Collier County Government  
Fiscal Year 2027 Recom'd Budget**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (1025)**

| <b>Program Budgetary Cost Summary</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services                     | 355,443            | 363,300                | 345,200                 | 373,929                | -                       | 373,929                | 2.9%                  |
| Operating Expense                     | 264,320            | 464,100                | 389,200                 | 448,400                | -                       | 448,400                | (3.4)%                |
| Indirect Cost Reimburs                | 29,300             | 36,800                 | 36,800                  | 34,600                 | -                       | 34,600                 | (6.0)%                |
| Capital Outlay                        | -                  | 22,500                 | 214,300                 | 22,500                 | -                       | 22,500                 | 0.0%                  |
| <b>Net Operating Budget</b>           | <b>649,063</b>     | <b>886,700</b>         | <b>985,500</b>          | <b>879,429</b>         | -                       | <b>879,429</b>         | <b>(0.8)%</b>         |
| Trans to 1026 Immok CRA Capital       | 828,500            | 747,500                | 747,500                 | 784,800                | -                       | 784,800                | 5.0%                  |
| Reserve for Contingencies             | -                  | 21,500                 | -                       | 22,000                 | -                       | 22,000                 | 2.3%                  |
| Reserve for Capital                   | -                  | -                      | -                       | 205,200                | -                       | 205,200                | na                    |
| Reserve for Cash Flow                 | -                  | 73,900                 | -                       | -                      | -                       | -                      | (100.0)%              |
| <b>Total Budget</b>                   | <b>1,477,563</b>   | <b>1,729,600</b>       | <b>1,733,000</b>        | <b>1,891,429</b>       | -                       | <b>1,891,429</b>       | <b>9.4%</b>           |
| <b>Total FTE</b>                      | <b>3.00</b>        | <b>3.00</b>            | <b>3.00</b>             | <b>3.00</b>            | -                       | <b>3.00</b>            | <b>0.0%</b>           |

| <b>Program Funding Sources</b> | <b>2025 Actual</b> | <b>FY 2026 Adopted</b> | <b>FY 2026 Forecast</b> | <b>FY 2027 Current</b> | <b>FY 2027 Expanded</b> | <b>FY 2027 Recom'd</b> | <b>FY 2027 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 20,042             | 7,200                  | 7,700                   | 7,200                  | -                       | 7,200                  | 0.0%                  |
| Impact Fees                    | -                  | -                      | 2,500                   | -                      | -                       | -                      | na                    |
| Reimb From Other Depts         | 91,304             | 92,800                 | 92,800                  | 124,200                | -                       | 124,200                | 33.8%                 |
| Trans fm 0001 General Fund     | 1,108,500          | 1,328,100              | 1,328,100               | 1,434,300              | -                       | 1,434,300              | 8.0%                  |
| Trans fm 1011 Unincorp GenFd   | 252,000            | 301,900                | 301,900                 | 326,100                | -                       | 326,100                | 8.0%                  |
| Carry Forward                  | (3,600)            | -                      | -                       | -                      | -                       | -                      | na                    |
| Less 5% Required By Law        | -                  | (400)                  | -                       | (400)                  | -                       | (400)                  | 0.0%                  |
| <b>Total Funding</b>           | <b>1,468,246</b>   | <b>1,729,600</b>       | <b>1,733,000</b>        | <b>1,891,400</b>       | -                       | <b>1,891,400</b>       | <b>9.4%</b>           |



**Immokalee Community Redevelopment Agency (CRA)**  
**Immokalee Community Redevelopment Agency (CRA) (1025)**

Notes:

The BCC approved the establishment of an Immokalee CRA office with an Executive Director and two support staff on April 24, 2007. On March 9, 2010, the BCC established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. In FY 2013, the BCC moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

Forecast FY 2026:

Operating expenses include the administrative costs needed to run the CRA office, landscaping services, and engineering fees. The CRA transferred \$747,500 to its Capital Project Fund (1026) in FY26.

Current FY 2027:

Personal services have been raised by 3% per budget policy.

Operating expenses have been reduced to fund additional capital projects.

The FY27 transfer to Fund 1026 is programed at \$784,800.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is estimated at \$643,627,238 and the related tax increment value by which the tax increment revenue is derived is \$494,981,648. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,434,300 and \$326,100 respectively. Year over year TIF revenue is increased by 8% to \$1,760,400.



**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (1629)**

**Mission Statement**

The MSTU was created for the purpose of providing pavement, curbing, sidewalks, irrigation, stormwater and drainage and related amenities connected with landscape beautification and maintenance beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The primary objective is to enhance landscape and hardscape to provide safe access to pedestrians, bicyclists, and vehicles within in the district, consistent with the goals and objectives of the redevelopment plan in coordination with FDOT and County Departments.

| <b>Program Summary</b>  | <b>FY 2027<br/>Total FTE</b> | <b>FY 2027<br/>Budget</b> | <b>FY 2027<br/>Revenues</b> | <b>FY 2027<br/>Net Cost</b> |
|---|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Immokalee CRA/MSTU Admin - RG</b>  | -                            | 136,900                   | -                           | 136,900                     |
| Staff Division costs and administrative costs to run the Immokalee CRA Office and Advisory Board meetings.                                    |                              |                           |                             |                             |
| <b>Immokalee CRA/MSTU Improvements - QP, CD, IAM</b>  | -                            | 482,500                   | -                           | 482,500                     |
| New planning, construction, and development within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.                     |                              |                           |                             |                             |
| <b>Immokalee CRA/MSTU Landscaping - QP</b>  | -                            | 120,000                   | -                           | 120,000                     |
| Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.   |                              |                           |                             |                             |
| <b>Immokalee CRA/MSTU Utilities - QP</b>  | -                            | 182,800                   | -                           | 182,800                     |
| Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.                 |                              |                           |                             |                             |
| <b>Immokalee CRA/MSTU Maintenance - QP, IAM</b>   | -                            | 154,600                   | -                           | 154,600                     |
| Maintenance and repair of existing structures within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas (Non Landscaping). |                              |                           |                             |                             |
| <b>Immokalee CRA/MSTU Holiday Decorations - QP</b>  | -                            | 15,000                    | -                           | 15,000                      |
| Holiday Decorations within the Immokalee Beautification MSTU, CRAs, and Roadway Maintenance areas.  |                              |                           |                             |                             |
| <b>Reserves, Transfers, Interest - RG</b>   | -                            | 2,021,500                 | 3,060,400                   | -1,038,900                  |
| <b>Current Level of Service Budget</b>  | <b>-</b>                     | <b>3,113,300</b>          | <b>3,060,400</b>            | <b>52,900</b>               |

| <b>Program Performance Measures</b> | <b>2025<br/>Actual</b> | <b>FY 2026<br/>Budget</b> | <b>FY 2026<br/>Forecast</b> | <b>FY 2027<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Canopy Tree Trimming                | 1                      | 1                         | 1                           | 1                         |
| Holiday Tree Lighting               | 1                      | 1                         | 1                           | 1                         |
| Irrigation System Inspections       | 12                     | 12                        | 12                          | 12                        |
| MSTU Walking Tour/Inspections       | 12                     | 12                        | 12                          | 12                        |
| Pedestrian Lighting Inspections     | 4                      | 4                         | 4                           | 4                         |
| Plant Replacements                  | 4                      | 4                         | 4                           | 4                         |
| Seasonal Decorating/Banners         | 4                      | 4                         | 4                           | 4                         |



**Collier County Government  
Fiscal Year 2027 Recom'd Budget**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (1629)**

| <b>Program Budgetary Cost Summary</b> | <b>2025<br/>Actual</b> | <b>FY 2026<br/>Adopted</b> | <b>FY 2026<br/>Forecast</b> | <b>FY 2027<br/>Current</b> | <b>FY 2027<br/>Expanded</b> | <b>FY 2027<br/>Recom'd</b> | <b>FY 2027<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 278,111                | 655,200                    | 490,900                     | 684,800                    | 52,900                      | 737,700                    | 12.6%                     |
| Indirect Cost Reimburs                | 5,400                  | 3,500                      | 3,500                       | 4,100                      | -                           | 4,100                      | 17.1%                     |
| Capital Outlay                        | -                      | 350,000                    | -                           | 350,000                    | -                           | 350,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>283,511</b>         | <b>1,008,700</b>           | <b>494,400</b>              | <b>1,038,900</b>           | <b>52,900</b>               | <b>1,091,800</b>           | <b>8.2%</b>               |
| Trans to Property Appraiser           | 4,466                  | 5,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | 0.0%                      |
| Trans to Tax Collector                | 12,693                 | 19,800                     | 19,800                      | 21,400                     | -                           | 21,400                     | 8.1%                      |
| Reserve for Contingencies             | -                      | 25,300                     | -                           | 27,300                     | -                           | 27,300                     | 7.9%                      |
| Reserve for Capital                   | -                      | 1,151,900                  | -                           | 1,967,800                  | -                           | 1,967,800                  | 70.8%                     |
| <b>Total Budget</b>                   | <b>300,671</b>         | <b>2,210,700</b>           | <b>519,200</b>              | <b>3,060,400</b>           | <b>52,900</b>               | <b>3,113,300</b>           | <b>40.8%</b>              |

| <b>Program Funding Sources</b> | <b>2025<br/>Actual</b> | <b>FY 2026<br/>Adopted</b> | <b>FY 2026<br/>Forecast</b> | <b>FY 2027<br/>Current</b> | <b>FY 2027<br/>Expanded</b> | <b>FY 2027<br/>Recom'd</b> | <b>FY 2027<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 582,431                | 687,000                    | 659,500                     | 714,500                    | -                           | 714,500                    | 4.0%                      |
| Delinquent Ad Valorem Taxes    | 43,203                 | -                          | 500                         | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 19,157                 | -                          | 57,800                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 73,643                 | 7,000                      | 51,200                      | 7,000                      | -                           | 7,000                      | 0.0%                      |
| Trans frm Property Appraiser   | 698                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 7,287                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 1,699,400              | 1,551,400                  | 2,125,200                   | 2,375,000                  | -                           | 2,375,000                  | 53.1%                     |
| Less 5% Required By Law        | -                      | (34,700)                   | -                           | (36,100)                   | -                           | (36,100)                   | 4.0%                      |
| <b>Total Funding</b>           | <b>2,425,820</b>       | <b>2,210,700</b>           | <b>2,894,200</b>            | <b>3,060,400</b>           | <b>-</b>                    | <b>3,060,400</b>           | <b>38.4%</b>              |

## Notes:

On October 25, 2011, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities.

## Forecast FY 2026:

The budget provides for ongoing management and maintenance of the MSTU. Unspent funds will be carried forward to FY27.

## Current FY 2027:

An expanded request of \$52,900 has been entered to fund increased lighting capacity of the new light poles installed through a TIGER Grant. The transfer to the CRA for staffing reimbursement has been raised to \$124,200 to reflect current salary rates. A capital reserve of \$1,914,900 is provided.

## Revenues:

Estimated taxable value is \$721,391,944, an increase of 5% over last year's final taxable value. The rolled back rate for this district is 0.9521 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$714,500 in ad valorem revenue.



**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (1011)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

| Program Summary   | FY 2027<br>Total FTE | FY 2027<br>Budget | FY 2027<br>Revenues | FY 2027<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| <b>Immokalee CRA/MSTU Landscaping - QP</b>  | -                    | 218,000           | -                   | 218,000             |
| Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.                               |                      |                   |                     |                     |
| <b>Immokalee CRA/MSTU Utilities - QP</b>  | -                    | 34,000            | -                   | 34,000              |
| Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas. |                      |                   |                     |                     |
| Current Level of Service Budget   | -                    | 252,000           | -                   | 252,000             |

| Program Performance Measures        | 2025<br>Actual | FY 2026<br>Budget | FY 2026<br>Forecast | FY 2027<br>Budget |
|-------------------------------------|----------------|-------------------|---------------------|-------------------|
| Chemical Weed Control               | 26             | 26                | 26                  | 26                |
| Fertilizing Applications            | 4              | 4                 | 4                   | 4                 |
| Landscaping Assessment & Inspection | 12             | 12                | 12                  | 12                |
| Mulching Applications               | 2              | 2                 | 2                   | 2                 |
| Structural Pruning                  | 4              | 4                 | 4                   | 4                 |

| Program Budgetary Cost Summary | 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Recom'd | FY 2027<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 196,915        | 244,700            | 220,200             | 252,000            | -                   | 252,000            | 3.0%              |
| <b>Net Operating Budget</b>    | <b>196,915</b> | <b>244,700</b>     | <b>220,200</b>      | <b>252,000</b>     | <b>-</b>            | <b>252,000</b>     | <b>3.0%</b>       |
| <b>Total Budget</b>            | <b>196,915</b> | <b>244,700</b>     | <b>220,200</b>      | <b>252,000</b>     | <b>-</b>            | <b>252,000</b>     | <b>3.0%</b>       |

| Program Funding Sources        | 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Recom'd | FY 2027<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost Unincorp General Fund | 196,915        | 244,700            | 220,200             | 252,000            | -                   | 252,000            | 3.0%              |
| <b>Total Funding</b>           | <b>196,915</b> | <b>244,700</b>     | <b>220,200</b>      | <b>252,000</b>     | <b>-</b>            | <b>252,000</b>     | <b>3.0%</b>       |



**Immokalee Community Redevelopment Agency (CRA)  
Landscaping - Immokalee Rd & State Road 29 (1011)**

Notes:

In mid FY 2012, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA. In FY 2013, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2026:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

Current FY 2027:

Planned maintenance expenditure increases are requested at the Countywide rate of 3%.

DRAFT

Account Minor Fund Line Item Detail Proforma

Collier County Government

Fiscal Year 2027

|   | FY 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Amended | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Budget | Adopted<br>% Change |
|---|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
| <b>1011 Unincorp General Fund</b>         |                   |                    |                    |                     |                    |                     |                   |                     |
| <b>600 Operating Expense Expenditures</b> |                   |                    |                    |                     |                    |                     |                   |                     |
| 163805-1011 634990 Landscape              | 25,930            | 23,700             | 23,700             | 21,700              | 24,000             | 0                   | 24,000            | 1.27                |
| 163805-1011 643100 Electricity            | 8,814             | 13,000             | 13,000             | 10,000              | 15,000             | 0                   | 15,000            | 15.38               |
| 163805-1011 643300 Trash and              | 3,321             | 3,000              | 3,000              | 3,000               | 4,000              | 0                   | 4,000             | 33.33               |
| 163805-1011 643400 Water And Sewer        | 12,604            | 13,000             | 13,000             | 12,000              | 15,000             | 0                   | 15,000            | 15.38               |
| 163805-1011 646311 Sprinkler System       | 0                 | 1,000              | 1,000              | 0                   | 1,000              | 0                   | 1,000             | 0.00                |
| 163805-1011 646318 Mulch                  | 3,486             | 6,000              | 6,000              | 3,500               | 6,000              | 0                   | 6,000             | 0.00                |
| 163805-1011 646360 Maintenance Of         | 142,760           | 185,000            | 185,000            | 170,000             | 187,000            | 0                   | 187,000           | 1.08                |
| Expenditures                              | 196,915           | 244,700            | 244,700            | 220,200             | 252,000            | 0                   | 252,000           | 2.98                |
| Fund Total Expenditure:                   | 196,915           | 244,700            | 244,700            | 220,200             | 252,000            | 0                   | 252,000           | 2.98                |
| Fund Total Revenue:                       | 0                 | 0                  | 0                  | 0                   | 0                  | 0                   | 0                 | N/A                 |
| Fund Balance:                             | -196,915          | -244,700           | -244,700           | -220,200            | -252,000           | 0                   | -252,000          | 2.98%               |

**1025 Immokalee Redevelop**

**500 Personal Services Expenditures**

|                                       |         |         |         |         |         |   |         |        |
|---------------------------------------|---------|---------|---------|---------|---------|---|---------|--------|
| 138324-1025 512100 Regular Salaries   | 249,381 | 246,156 | 246,156 | 236,000 | 250,015 | 0 | 250,015 | 1.57   |
| 138324-1025 512600 ER 457 Deferred    | 750     | 1,000   | 1,000   | 1,000   | 1,004   | 0 | 1,004   | 0.40   |
| 138324-1025 513100 Other Salaries     | 5,017   | 0       | 0       | 0       | 0       | 0 | 0       | N/A    |
| 138324-1025 515000 Vacation Sell Back | 0       | 609     | 609     | 0       | 2,699   | 0 | 2,699   | 343.19 |
| 138324-1025 519100 Reserve For        | 0       | 7,402   | 7,402   | 0       | 7,504   | 0 | 7,504   | 1.38   |
| 138324-1025 521100 Social Security    | 18,669  | 19,519  | 19,519  | 19,500  | 19,981  | 0 | 19,981  | 2.37   |
| 138324-1025 522100 Retirement         | 33,962  | 36,928  | 36,928  | 36,900  | 36,667  | 0 | 36,667  | -0.71  |
| 138324-1025 523150 Health Insurance   | 44,175  | 48,150  | 48,150  | 48,200  | 52,500  | 0 | 52,500  | 9.03   |
| 138324-1025 523152 Dental Insurance   | 1,575   | 1,575   | 1,575   | 1,600   | 1,577   | 0 | 1,577   | 0.13   |
| 138324-1025 523153 Short Term         | 375     | 375     | 375     | 400     | 377     | 0 | 377     | 0.53   |
| 138324-1025 523154 Long Term          | 675     | 675     | 675     | 700     | 677     | 0 | 677     | 0.30   |
| 138324-1025 523160 Life Insurance     | 664     | 711     | 711     | 700     | 728     | 0 | 728     | 2.39   |
| 138324-1025 524100 Workers            | 200     | 200     | 200     | 200     | 200     | 0 | 200     | 0.00   |
| Expenditures                          | 355,443 | 363,300 | 363,300 | 345,200 | 373,929 | 0 | 373,929 | 2.93   |

**600 Operating Expense Expenditures**

|                                       |         |         |         |         |         |   |         |         |
|---------------------------------------|---------|---------|---------|---------|---------|---|---------|---------|
| 138324-1025 631400 Engineering Fees   | 12,552  | 60,000  | 92,408  | 60,000  | 62,000  | 0 | 62,000  | 3.33    |
| 138324-1025 634210 Info Tech          | 10,700  | 12,300  | 12,300  | 12,300  | 11,000  | 0 | 11,000  | -10.57  |
| 138324-1025 634211 IT Billing Hours   | 0       | 1,600   | 1,600   | 1,600   | 1,200   | 0 | 1,200   | -25.00  |
| 138324-1025 634980 Interdept Payment  | 129,242 | 171,500 | 171,500 | 167,200 | 151,500 | 0 | 151,500 | -11.66  |
| 138324-1025 634990 Landscape          | 4,750   | 10,000  | 10,900  | 10,900  | 11,000  | 0 | 11,000  | 10.00   |
| 138324-1025 634999 Other Contractual  | 5,548   | 45,000  | 45,000  | 0       | 50,000  | 0 | 50,000  | 11.11   |
| 138324-1025 639967 Temporary Labor    | 7,821   | 0       | 0       | 0       | 0       | 0 | 0       | N/A     |
| 138324-1025 640300 Out Of County      | 6,415   | 8,000   | 8,000   | 8,000   | 8,000   | 0 | 8,000   | 0.00    |
| 138324-1025 640410 Motor Pool Rental  | 0       | 6,600   | 6,600   | 0       | 0       | 0 | 0       | -100.00 |
| 138324-1025 640990 Tolls              | 32      | 0       | 0       | 0       | 0       | 0 | 0       | N/A     |
| 138324-1025 641230 Telephone Access   | 137     | 200     | 200     | 200     | 200     | 0 | 200     | 0.00    |
| 138324-1025 641400 Telephone Direct   | 7,918   | 7,500   | 7,500   | 8,000   | 8,000   | 0 | 8,000   | 6.67    |
| 138324-1025 641700 Cellular Telephone | 1,475   | 1,300   | 1,300   | 2,100   | 2,100   | 0 | 2,100   | 61.54   |
| 138324-1025 641950 Postage Freight    | 0       | 200     | 200     | 0       | 200     | 0 | 200     | 0.00    |
| 138324-1025 641951 Postage            | 146     | 100     | 100     | 0       | 100     | 0 | 100     | 0.00    |
| 138324-1025 643100 Electricity        | 1,880   | 3,200   | 3,200   | 3,500   | 3,500   | 0 | 3,500   | 9.38    |
| 138324-1025 643400 Water And Sewer    | 2,405   | 4,000   | 4,000   | 3,500   | 4,000   | 0 | 4,000   | 0.00    |
| 138324-1025 644100 Rent Buildings     | 41,520  | 56,700  | 56,700  | 52,500  | 54,100  | 0 | 54,100  | -4.59   |
| 138324-1025 644620 Lease Equipment    | 1,827   | 1,900   | 1,900   | 1,900   | 2,200   | 0 | 2,200   | 15.79   |
| 138324-1025 645100 Insurance General  | 2,400   | 2,700   | 2,700   | 2,700   | 2,900   | 0 | 2,900   | 7.41    |
| 138324-1025 645260 Auto Insurance     | 500     | 500     | 500     | 500     | 500     | 0 | 500     | 0.00    |
| 138324-1025 646180 Building R And M   | 344     | 0       | 0       | 2,500   | 6,000   | 0 | 6,000   | N/A     |
| 138324-1025 646360 Maintenance Of     | 5,685   | 25,000  | 25,000  | 25,000  | 25,000  | 0 | 25,000  | 0.00    |
| 138324-1025 646430 Fleet Maint ISF    | 564     | 600     | 600     | 600     | 800     | 0 | 800     | 33.33   |
| 138324-1025 646440 Fleet Maint ISF    | 921     | 200     | 200     | 200     | 1,000   | 0 | 1,000   | 400.00  |
| 138324-1025 647110 Printing Binding   | 0       | 3,200   | 3,200   | 1,500   | 1,500   | 0 | 1,500   | -53.13  |
| 138324-1025 648160 Other Ads          | 0       | 200     | 200     | 0       | 200     | 0 | 200     | 0.00    |
| 138324-1025 648170 Marketing And      | 5,926   | 7,000   | 7,000   | 2,000   | 7,000   | 0 | 7,000   | 0.00    |
| 138324-1025 649100 Legal Advertising  | 718     | 5,000   | 5,000   | 2,000   | 3,000   | 0 | 3,000   | -40.00  |

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|  | FY 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Amended | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Budget | Adopted<br>% Change |
|--|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
| <b>1025 Immokalee Redevelop</b>                          |                   |                    |                    |                     |                    |                     |                   |                     |
| <b>600 Operating Expense Expenditures</b>                |                   |                    |                    |                     |                    |                     |                   |                     |
| 138324-1025 651110 Office Supplies                       | 907               | 3,500              | 3,500              | 2,000               | 3,500              | 0                   | 3,500             | 0.00                |
| 138324-1025 651210 Copying Charges                       | 4,170             | 3,500              | 3,500              | 4,600               | 4,600              | 0                   | 4,600             | 31.43               |
| 138324-1025 651910 Minor Office                          | 51                | 500                | 500                | 0                   | 500                | 0                   | 500               | 0.00                |
| 138324-1025 651930 Minor Office                          | 0                 | 400                | 400                | 0                   | 400                | 0                   | 400               | 0.00                |
| 138324-1025 651950 Minor Data                            | 1,791             | 5,000              | 5,000              | 0                   | 5,000              | 0                   | 5,000             | 0.00                |
| 138324-1025 652110 Clothing And                          | 0                 | 500                | 500                | 500                 | 500                | 0                   | 500               | 0.00                |
| 138324-1025 652210 Food Operating                        | 897               | 2,000              | 2,000              | 1,200               | 2,000              | 0                   | 2,000             | 0.00                |
| 138324-1025 652490 Fuel and                              | 623               | 1,300              | 1,300              | 1,000               | 1,000              | 0                   | 1,000             | -23.08              |
| 138324-1025 652920 Computer                              | 0                 | 1,200              | 1,200              | 1,200               | 1,200              | 0                   | 1,200             | 0.00                |
| 138324-1025 652990 Other Operating                       | 670               | 1,000              | 1,000              | 200                 | 1,000              | 0                   | 1,000             | 0.00                |
| 138324-1025 652999 Painting Supplies                     | 0                 | 500                | 500                | 500                 | 500                | 0                   | 500               | 0.00                |
| 138324-1025 654110 Books Publ &                          | 0                 | 400                | 400                | 100                 | 400                | 0                   | 400               | 0.00                |
| 138324-1025 654210 Dues And                              | 3,338             | 5,000              | 5,000              | 5,000               | 5,000              | 0                   | 5,000             | 0.00                |
| 138324-1025 654310 Tuition                               | 0                 | 1,000              | 1,000              | 1,000               | 2,000              | 0                   | 2,000             | 100.00              |
| 138324-1025 654360 Other Training Ed                     | 0                 | 3,000              | 3,000              | 3,000               | 3,000              | 0                   | 3,000             | 0.00                |
| 138324-1025 654370 Organizational                        | 448               | 800                | 800                | 200                 | 800                | 0                   | 800               | 0.00                |
| Expenditures   | 264,320           | 464,100            | 497,408            | 389,200             | 448,400            | 0                   | 448,400           | -3.38               |
| <b>610 Indirect Cost Reimburs Expenditures</b>           |                   |                    |                    |                     |                    |                     |                   |                     |
| 138324-1025 634970 Indirect Cost                         | 29,300            | 36,800             | 36,800             | 36,800              | 34,600             | 0                   | 34,600            | -5.98               |
| Expenditures   | 29,300            | 36,800             | 36,800             | 36,800              | 34,600             | 0                   | 34,600            | -5.98               |
| <b>700 Capital Outlay Expenditures</b>                   |                   |                    |                    |                     |                    |                     |                   |                     |
| 138324-1025 763100 Improvements                          | 0                 | 22,500             | 22,500             | 0                   | 22,500             | 0                   | 22,500            | 0.00                |
| 138324-1025 764990 Other Machinery                       | 0                 | 0                  | 0                  | 214,300             | 0                  | 0                   | 0                 | N/A                 |
| Expenditures   | 0                 | 22,500             | 22,500             | 214,300             | 22,500             | 0                   | 22,500            | 0.00                |
| <b>905a Trans to 1026 Immok CRA Capital Expenditures</b> |                   |                    |                    |                     |                    |                     |                   |                     |
| 929010-1025 911026 Transfer to 1026                      | 828,500           | 747,500            | 747,500            | 747,500             | 784,800            | 0                   | 784,800           | 4.99                |
| Expenditures   | 828,500           | 747,500            | 747,500            | 747,500             | 784,800            | 0                   | 784,800           | 4.99                |
| <b>991 Reserve for Contingencies Expenditures</b>        |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 991000 Reserve For                           | 0                 | 21,500             | 21,500             | 0                   | 22,000             | 0                   | 22,000            | 2.33                |
| Expenditures   | 0                 | 21,500             | 21,500             | 0                   | 22,000             | 0                   | 22,000            | 2.33                |
| <b>993 Reserve for Capital Expenditures</b>              |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 993000 Reserve For                           | 0                 | 0                  | 0                  | 0                   | 205,200            | 0                   | 205,200           | N/A                 |
| Expenditures   | 0                 | 0                  | 0                  | 0                   | 205,200            | 0                   | 205,200           | N/A                 |
| <b>998 Reserve for Cash Flow Expenditures</b>            |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 998000 Reserve For Cash                      | 0                 | 73,900             | 73,900             | 0                   | 0                  | 0                   | 0                 | -100.00             |
| Expenditures   | 0                 | 73,900             | 73,900             | 0                   | 0                  | 0                   | 0                 | -100.00             |
| <b>361 Interest/Misc Revenues</b>                        |                   |                    |                    |                     |                    |                     |                   |                     |
| 989010-1025 361170 Interest SBA                          | 9,326             | 0                  | 0                  | 3,700               | 0                  | 0                   | 0                 | N/A                 |
| 989010-1025 361180 Investment                            | 10,715            | 7,200              | 7,200              | 4,000               | 7,200              | 0                   | 7,200             | 0.00                |
| Revenues   | 20,042            | 7,200              | 7,200              | 7,700               | 7,200              | 0                   | 7,200             | 0.00                |
| <b>368 Impact Fees Revenues</b>                          |                   |                    |                    |                     |                    |                     |                   |                     |
| 138324-1025 324102 Deferred Impact                       | 0                 | 0                  | 0                  | 2,500               | 0                  | 0                   | 0                 | N/A                 |
| Revenues   | 0                 | 0                  | 0                  | 2,500               | 0                  | 0                   | 0                 | N/A                 |
| <b>380 Reimb From Other Depts Revenues</b>               |                   |                    |                    |                     |                    |                     |                   |                     |
| 138324-1025 487999 Reimbursement                         | 91,304            | 92,800             | 92,800             | 92,800              | 124,200            | 0                   | 124,200           | 33.84               |
| Revenues   | 91,304            | 92,800             | 92,800             | 92,800              | 124,200            | 0                   | 124,200           | 33.84               |
| <b>400 Trans fm 0001 General Fund Revenues</b>           |                   |                    |                    |                     |                    |                     |                   |                     |
| 929010-1025 410001 Transfer From                         | 1,108,500         | 1,328,100          | 1,328,100          | 1,328,100           | 1,434,300          | 0                   | 1,434,300         | 8.00                |
| Revenues   | 1,108,500         | 1,328,100          | 1,328,100          | 1,328,100           | 1,434,300          | 0                   | 1,434,300         | 8.00                |
| <b>404k Trans fm 1011 Unincorp GenFd Revenues</b>        |                   |                    |                    |                     |                    |                     |                   |                     |
| 929010-1025 411011 Transfer From                         | 252,000           | 301,900            | 301,900            | 301,900             | 326,100            | 0                   | 326,100           | 8.02                |
| Revenues   | 252,000           | 301,900            | 301,900            | 301,900             | 326,100            | 0                   | 326,100           | 8.02                |
| <b>499u Carry Forward Revenues</b>                       |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 489200 Carryforward                          | -3,600            | 0                  | 0                  | 0                   | 0                  | 0                   | 0                 | N/A                 |

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|  | FY 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Amended | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Budget | Adopted<br>% Change |
|--|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
| <b>1025 Immokalee Redevelop</b>              |                   |                    |                    |                     |                    |                     |                   |                     |
| <b>499u Carry Forward Revenues</b>           |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 489201 Carry Forward Of          | 0                 | 0                  | 33,308             | 0                   | 0                  | 0                   | 0                 | N/A                 |
| Revenues                                     | -3,600            | 0                  | 33,308             | 0                   | 0                  | 0                   | 0                 | N/A                 |
| <b>499z Less 5% Required By Law Revenues</b> |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1025 489900 Less 5% Required          | 0                 | -400               | -400               | 0                   | -400               | 0                   | -400              | 0.00                |
| Revenues                                     | 0                 | -400               | -400               | 0                   | -400               | 0                   | -400              | 0.00                |
| Fund Total Expenditure:                      | 1,477,563         | 1,729,600          | 1,762,908          | 1,733,000           | 1,891,429          | 0                   | 1,891,429         | 9.36                |
| Fund Total Revenue:                          | 1,468,246         | 1,729,600          | 1,762,908          | 1,733,000           | 1,891,400          | 0                   | 1,891,400         | 9.35                |
| Fund Balance:                                | -9,318            | 0                  | 0                  | 0                   | -29                | 0                   | -29               | N/A                 |

**1026 Immokalee CRA Capital**

**600 Operating Expense Expenditures**

|                                      |       |         |         |         |         |   |         |        |
|--------------------------------------|-------|---------|---------|---------|---------|---|---------|--------|
| 138346-1026 631400 Engineering Fees  | 0     | 0       | 0       | 0       | 150,000 | 0 | 150,000 | N/A    |
| 138346-1026 634999 Other Contractual | 0     | 100,000 | 360,995 | 361,000 | 100,000 | 0 | 100,000 | 0.00   |
| 138346-1026 649030 Clerks Recording  | 7,005 | 0       | 0       | 0       | 0       | 0 | 0       | N/A    |
| Expenditures                         | 7,005 | 100,000 | 360,995 | 361,000 | 250,000 | 0 | 250,000 | 150.00 |

**700 Capital Outlay Expenditures**

|                                    |        |         |           |           |         |   |         |        |
|------------------------------------|--------|---------|-----------|-----------|---------|---|---------|--------|
| 138346-1026 763100 Improvements    | 14,321 | 653,700 | 4,982,454 | 4,982,500 | 541,000 | 0 | 541,000 | -17.24 |
| 138346-1026 764990 Other Machinery | 0      | 0       | 0         | 404,600   | 0       | 0 | 0       | N/A    |
| Expenditures                       | 14,321 | 653,700 | 4,982,454 | 5,387,100 | 541,000 | 0 | 541,000 | -17.24 |

**800 Grants and Aid Expenditures**

|                                      |   |   |         |         |   |   |   |     |
|--------------------------------------|---|---|---------|---------|---|---|---|-----|
| 138346-1026 884200 Residential Rehab | 0 | 0 | 185,000 | 185,000 | 0 | 0 | 0 | N/A |
| Expenditures                         | 0 | 0 | 185,000 | 185,000 | 0 | 0 | 0 | N/A |

**361 Interest/Misc Revenues**

|                                 |         |       |       |         |       |   |       |      |
|---------------------------------|---------|-------|-------|---------|-------|---|-------|------|
| 989010-1026 361170 Interest SBA | 74,703  | 0     | 0     | 65,400  | 0     | 0 | 0     | N/A  |
| 989010-1026 361180 Investment   | 82,503  | 6,500 | 6,500 | 95,000  | 6,500 | 0 | 6,500 | 0.00 |
| Revenues                        | 157,205 | 6,500 | 6,500 | 160,400 | 6,500 | 0 | 6,500 | 0.00 |

**405 Trans fm 1025 Immok CRA Revenues**

|                                  |         |         |         |         |         |   |         |      |
|----------------------------------|---------|---------|---------|---------|---------|---|---------|------|
| 929010-1026 411025 Transfer From | 828,500 | 747,500 | 747,500 | 747,500 | 784,800 | 0 | 784,800 | 4.99 |
| Revenues                         | 828,500 | 747,500 | 747,500 | 747,500 | 784,800 | 0 | 784,800 | 4.99 |

**499u Carry Forward Revenues**

|                                     |           |   |           |           |   |   |   |     |
|-------------------------------------|-----------|---|-----------|-----------|---|---|---|-----|
| 919010-1026 489200 Carryforward     | 4,060,800 | 0 | 0         | 5,025,200 | 0 | 0 | 0 | N/A |
| 919010-1026 489201 Carry Forward Of | 0         | 0 | 4,774,749 | 0         | 0 | 0 | 0 | N/A |
| Revenues                            | 4,060,800 | 0 | 4,774,749 | 5,025,200 | 0 | 0 | 0 | N/A |

**499z Less 5% Required By Law Revenues**

|                                     |           |         |           |           |         |   |         |      |
|-------------------------------------|-----------|---------|-----------|-----------|---------|---|---------|------|
| 919010-1026 489900 Less 5% Required | 0         | -300    | -300      | 0         | -300    | 0 | -300    | 0.00 |
| Revenues                            | 0         | -300    | -300      | 0         | -300    | 0 | -300    | 0.00 |
| Fund Total Expenditure:             | 21,326    | 753,700 | 5,528,449 | 5,933,100 | 791,000 | 0 | 791,000 | 4.95 |
| Fund Total Revenue:                 | 5,046,505 | 753,700 | 5,528,449 | 5,933,100 | 791,000 | 0 | 791,000 | 4.95 |
| Fund Balance:                       | 5,025,179 | 0       | 0         | 0         | 0       | 0 | 0       | N/A  |

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|   | FY 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Amended | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Budget | Adopted<br>% Change |
|---|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
| <b><u>1629 Immokalee Beautification</u></b>                 |                   |                    |                    |                     |                    |                     |                   |                     |
| <b><u>600 Operating Expense Expenditures</u></b>            |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 631400 Engineering Fees                         | 31,454            | 50,000             | 188,518            | 20,000              | 50,000             | 0                   | 50,000            | 0.00                |
| 162524-1629 634980 Interdept Payment                        | 91,304            | 110,000            | 110,000            | 92,800              | 124,200            | 0                   | 124,200           | 12.91               |
| 162524-1629 634990 Landscape                                | 9,215             | 30,000             | 30,000             | 20,000              | 30,000             | 0                   | 30,000            | 0.00                |
| 162524-1629 634999 Other Contractual                        | 41,783            | 180,000            | 262,004            | 90,000              | 180,000            | 0                   | 180,000           | 0.00                |
| 162524-1629 639961 Painting                                 | 0                 | 20,000             | 20,000             | 0                   | 20,000             | 0                   | 20,000            | 0.00                |
| 162524-1629 641951 Postage                                  | 0                 | 100                | 100                | 0                   | 100                | 0                   | 100               | 0.00                |
| 162524-1629 643100 Electricity                              | 20,189            | 120,000            | 120,000            | 175,700             | 129,900            | 52,900              | 182,800           | 52.33               |
| 162524-1629 645100 Insurance General                        | 1,500             | 1,200              | 1,200              | 1,200               | 1,800              | 0                   | 1,800             | 50.00               |
| 162524-1629 646311 Sprinkler System                         | 530               | 0                  | 0                  | 500                 | 1,000              | 0                   | 1,000             | N/A                 |
| 162524-1629 646360 Maintenance Of                           | 80,685            | 90,000             | 90,000             | 87,000              | 90,000             | 0                   | 90,000            | 0.00                |
| 162524-1629 646451 Lighting                                 | 1,087             | 46,000             | 46,000             | 0                   | 50,000             | 0                   | 50,000            | 8.70                |
| 162524-1629 649010 Licenses And                             | 0                 | 2,000              | 2,000              | 2,000               | 2,000              | 0                   | 2,000             | 0.00                |
| 162524-1629 649100 Legal Advertising                        | 0                 | 3,000              | 3,000              | 1,000               | 3,000              | 0                   | 3,000             | 0.00                |
| 162524-1629 651110 Office Supplies                          | 0                 | 100                | 100                | 0                   | 100                | 0                   | 100               | 0.00                |
| 162524-1629 651910 Minor Office                             | 0                 | 1,000              | 1,000              | 0                   | 1,000              | 0                   | 1,000             | 0.00                |
| 162524-1629 652210 Food Operating                           | 351               | 600                | 600                | 600                 | 600                | 0                   | 600               | 0.00                |
| 162524-1629 652990 Other Operating                          | 14                | 600                | 600                | 100                 | 500                | 0                   | 500               | -16.67              |
| 162524-1629 652999 Painting Supplies                        | 0                 | 600                | 600                | 0                   | 600                | 0                   | 600               | 0.00                |
| Expenditures  | 278,111           | 655,200            | 875,722            | 490,900             | 684,800            | 52,900              | 737,700           | 12.59               |
| <b><u>610 Indirect Cost Reimburs Expenditures</u></b>       |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 634970 Indirect Cost                            | 5,400             | 3,500              | 3,500              | 3,500               | 4,100              | 0                   | 4,100             | 17.14               |
| Expenditures  | 5,400             | 3,500              | 3,500              | 3,500               | 4,100              | 0                   | 4,100             | 17.14               |
| <b><u>700 Capital Outlay Expenditures</u></b>               |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 763100 Improvements                             | 0                 | 350,000            | 350,000            | 0                   | 350,000            | 0                   | 350,000           | 0.00                |
| Expenditures  | 0                 | 350,000            | 350,000            | 0                   | 350,000            | 0                   | 350,000           | 0.00                |
| <b><u>855f Trans to Property Appraiser Expenditures</u></b> |                   |                    |                    |                     |                    |                     |                   |                     |
| 959010-1629 930600 Budget Transfers                         | 4,466             | 5,000              | 5,000              | 5,000               | 5,000              | 0                   | 5,000             | 0.00                |
| Expenditures  | 4,466             | 5,000              | 5,000              | 5,000               | 5,000              | 0                   | 5,000             | 0.00                |
| <b><u>855h Trans to Tax Collector Expenditures</u></b>      |                   |                    |                    |                     |                    |                     |                   |                     |
| 959010-1629 930700 Budget Transfers                         | 12,693            | 19,800             | 19,800             | 19,800              | 21,400             | 0                   | 21,400            | 8.08                |
| Expenditures  | 12,693            | 19,800             | 19,800             | 19,800              | 21,400             | 0                   | 21,400            | 8.08                |
| <b><u>991 Reserve for Contingencies Expenditures</u></b>    |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1629 991000 Reserve For                              | 0                 | 25,300             | 25,300             | 0                   | 27,300             | 0                   | 27,300            | 7.91                |
| Expenditures  | 0                 | 25,300             | 25,300             | 0                   | 27,300             | 0                   | 27,300            | 7.91                |
| <b><u>993 Reserve for Capital Expenditures</u></b>          |                   |                    |                    |                     |                    |                     |                   |                     |
| 919010-1629 993000 Reserve For                              | 0                 | 1,151,900          | 1,151,900          | 0                   | 1,967,800          | 0                   | 1,967,800         | 70.83               |
| Expenditures  | 0                 | 1,151,900          | 1,151,900          | 0                   | 1,967,800          | 0                   | 1,967,800         | 70.83               |
| <b><u>306 Ad Valorem Taxes Revenues</u></b>                 |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 311100 Current Ad                               | 582,431           | 687,000            | 687,000            | 659,500             | 714,500            | 0                   | 714,500           | 4.00                |
| Revenues  | 582,431           | 687,000            | 687,000            | 659,500             | 714,500            | 0                   | 714,500           | 4.00                |
| <b><u>307 Delinquent Ad Valorem Taxes Revenues</u></b>      |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 311200 Delinquent Ad                            | 43,203            | 0                  | 0                  | 500                 | 0                  | 0                   | 0                 | N/A                 |
| Revenues  | 43,203            | 0                  | 0                  | 500                 | 0                  | 0                   | 0                 | N/A                 |
| <b><u>360 Miscellaneous Revenues Revenues</u></b>           |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 369130 Ins Co Refunds                           | 19,157            | 0                  | 0                  | 57,800              | 0                  | 0                   | 0                 | N/A                 |
| Revenues  | 19,157            | 0                  | 0                  | 57,800              | 0                  | 0                   | 0                 | N/A                 |
| <b><u>361 Interest/Misc Revenues</u></b>                    |                   |                    |                    |                     |                    |                     |                   |                     |
| 162524-1629 361320 Interest Tax                             | 655               | 0                  | 0                  | 500                 | 0                  | 0                   | 0                 | N/A                 |
| 989010-1629 361170 Interest SBA                             | 34,624            | 0                  | 0                  | 21,700              | 0                  | 0                   | 0                 | N/A                 |
| 989010-1629 361180 Investment                               | 38,365            | 7,000              | 7,000              | 29,000              | 7,000              | 0                   | 7,000             | 0.00                |
| Revenues  | 73,643            | 7,000              | 7,000              | 51,200              | 7,000              | 0                   | 7,000             | 0.00                |
| <b><u>392d Trans frm Property Appraiser Revenues</u></b>    |                   |                    |                    |                     |                    |                     |                   |                     |
| 959010-1629 486600 Transfer From                            | 698               | 0                  | 0                  | 0                   | 0                  | 0                   | 0                 | N/A                 |
| Revenues  | 698               | 0                  | 0                  | 0                   | 0                  | 0                   | 0                 | N/A                 |

Account Minor Fund Line Item Detail Proforma

Collier County Government

Fiscal Year 2027

|  | FY 2025<br>Actual | FY 2026<br>Adopted | FY 2026<br>Amended | FY 2026<br>Forecast | FY 2027<br>Current | FY 2027<br>Expanded | FY 2027<br>Budget | Adopted<br>% Change |
|--|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
|--|-------------------|--------------------|--------------------|---------------------|--------------------|---------------------|-------------------|---------------------|

**1629 Immokalee Beautification**

**392h Trans frm Tax Collector Revenues**

|                                      |       |   |   |   |   |   |   |     |
|--------------------------------------|-------|---|---|---|---|---|---|-----|
| 959010-1629 486700 Transfer From Tax | 7,287 | 0 | 0 | 0 | 0 | 0 | 0 | N/A |
| Revenues                             | 7,287 | 0 | 0 | 0 | 0 | 0 | 0 | N/A |

**499u Carry Forward Revenues**

|                                     |           |           |           |           |           |   |           |       |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|---|-----------|-------|
| 919010-1629 489200 Carryforward     | 1,699,400 | 1,551,400 | 1,551,400 | 2,125,200 | 2,375,000 | 0 | 2,375,000 | 53.09 |
| 919010-1629 489201 Carry Forward Of | 0         | 0         | 220,522   | 0         | 0         | 0 | 0         | N/A   |
| Revenues                            | 1,699,400 | 1,551,400 | 1,771,922 | 2,125,200 | 2,375,000 | 0 | 2,375,000 | 53.09 |

**499z Less 5% Required By Law Revenues**

|                                     |   |         |         |   |         |   |         |      |
|-------------------------------------|---|---------|---------|---|---------|---|---------|------|
| 919010-1629 489900 Less 5% Required | 0 | -34,700 | -34,700 | 0 | -36,100 | 0 | -36,100 | 4.03 |
| Revenues                            | 0 | -34,700 | -34,700 | 0 | -36,100 | 0 | -36,100 | 4.03 |

|                         |           |           |           |           |           |         |           |       |
|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|-----------|-------|
| Fund Total Expenditure: | 300,671   | 2,210,700 | 2,431,222 | 519,200   | 3,060,400 | 52,900  | 3,113,300 | 40.83 |
| Fund Total Revenue:     | 2,425,820 | 2,210,700 | 2,431,222 | 2,894,200 | 3,060,400 | 0       | 3,060,400 | 38.44 |
| Fund Balance:           | 2,125,149 | 0         | 0         | 2,375,000 | 0         | -52,900 | -52,900   | N/A   |

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