Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

 1. the CoC Application,
 2. the CoC Priority Listing, and
 3. all the CoC's project applications that were either approved and ranked, or rejected.

 As the Collaborative Applicant, you are responsible for reviewing the following:

 1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
 2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
 3. All information provided to ensure it is correct and current.
 4. Responses provided by project applicants in their Project Applications.
 5. The application to ensure all documentation, including attachment are provided.

 Your CoC Must Approve the Consolidated Application before You Submit It
 - 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
 - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

 Attachments
 Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
 - Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1A-1. CoC Name and Number: PA-502 - Upper Darby, Chester,
Haverford/Delaware County CoC

1A-2. Collaborative Applicant Name: County of Delaware

1A-3. CoC Designation: CA

1A-4. HMIS Lead: County of Delaware

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

	In the chart below for the period from May 1, 2020 to April 30, 2021:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	**Affordable Housing Developer(s)**	Yes	Yes	Yes
2.	**Agencies serving survivors of human trafficking**	Yes	Yes	Yes
3.	**CDBG/HOME/ESG Entitlement Jurisdiction**	Yes	Yes	Yes
4.	**CoC-Funded Victim Service Providers**	Yes	Yes	Yes
5.	**CoC-Funded Youth Homeless Organizations**	No	No	No
6.	**Disability Advocates**	Yes	Yes	Yes
7.	**Disability Service Organizations**	Yes	No	No
8.	**Domestic Violence Advocates**	Yes	Yes	Yes
9.	**EMS/Crisis Response Team(s)**	No	No	Yes
10.	**Homeless or Formerly Homeless Persons**	Yes	Yes	Yes
11.	**Hospital(s)**	Yes	No	Yes
12.	**Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)**	Nonexistent	No	No
13.	**Law Enforcement**	No	No	Yes
14.	**Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates**	No	No	Yes
15.	**LGBT Service Organizations**	No	No	Yes
16.	**Local Government Staff/Officials**	Yes	Yes	Yes
17.	**Local Jail(s)**	No	No	Yes
18.	**Mental Health Service Organizations**	Yes	Yes	Yes

19.	**Mental Illness Advocates**	Yes	Yes	Yes
20.	**Non-CoC Funded Youth Homeless Organizations**	Yes	No	No
21.	**Non-CoC-Funded Victim Service Providers**	Yes	No	Yes
22.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	No	No	Yes
23.	**Organizations led by and serving LGBT persons**	No	No	Yes
24.	**Organizations led by and serving people with disabilities**	No	No	Yes
25.	**Other homeless subpopulation advocates**	Yes	Yes	Yes
26.	**Public Housing Authorities**	Yes	Yes	Yes
27.	**School Administrators/Homeless Liaisons**	Yes	Yes	Yes
28.	**Street Outreach Team(s)**	Yes	Yes	Yes
29.	**Substance Abuse Advocates**	Yes	Yes	Yes
30.	**Substance Abuse Service Organizations**	Yes	Yes	Yes
31.	**Youth Advocates**	Yes	Yes	Yes
32.	**Youth Service Providers**	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Legal	Yes	Yes	Yes
34.	Aging	Yes	Yes	Yes

1B-2.	**Open Invitation for New Members.**	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	**communicated the invitation process annually to solicit new members to join the CoC;**
2.	**ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
3.	**conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and**
4.	**invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).**

(limit 2,000 characters)

1. The CoC membership is always open and issues invitation to participate in the meetings through targeted and open invitation. Recruitment and outreach occur when a potential new person/entity is identified by a Homeless Services Coalition (HSC) member as community member sharing the same interest of serving the homeless and near homeless population. Additionally, as new employees are added to existing community organizations, supervisors are asked to notify the HSC so that we can add the new employee to the email distribution list. Members are also welcome to extend the invitation to interested partners to attend the next meeting. The CoC invites new organizations and programs to attend meetings and educate CoC members about their programs. Special outreach is conducted when a specific representation is needed for a topic/need. Meeting information is also posted in advance on our delcohomelessservices.org website.
2. The CoC provides meeting information via email, holds meetings virtually, and will provide interpretation services upon request. Materials can be provided via pdf so they can be interpreted by visually impaired individuals. The virtual meeting uses the TEAMS forum and subtitles can be activated by hearing

impaired individuals.
3. The CoC communicates the invitation to the "open-public" meetings in email notices, the Delaware County Homeless Website, and to partnering organizations for sharing with their email list serves. Horizon House and Mental Health Partnership employ Peer Specialists to engage with participants. These Peer Specialists provide impactful insight in best practices to serving our homeless and near homeless person.
4. Persons of color lead important aspects of the CoC such as Outreach Team, Point in Time Counts and HMIS. The County has employed the Multicultural Family Center to educate County staff about cultural diversity, review existing hiring and promotion policies and procedures and subsequently make revisions to meet the needs of all staff and community.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

1. The COC solicits opinions at the Homeless Services Coalition (HSC) quarterly meetings and HSC subcommittees. HSC meetings are open-to-the public and include a broad array of stakeholders who are concerned with ending homelessness. Organizations such as the Foundation of Delaware County, the Lead Coalition, Delaware County Memorial Hospital Substance Abuse Program, Emergency Rent Assistance Program, Voice and Vision, Domestic Abuse Project and Human Trafficking are some of the presentations providing information to the HSC.
2. Each HSC meeting is planned and conducted by the Governing Board (GB), has a standard agenda that includes CoC updates about funding, needs, gaps, trends, mainstream resources, etc. Educational speakers are planned for each meeting.
3. The HSC regularly polls the GB and the HSC to gauge areas service in need of improvement and to identify new approaches to preventing and ending homelessness. GB and HSC participants are asked what tools they feel are needed to best serve their participants. Guest presenters are suggested by the GB and the HSC. Improvements and changes regarding the HMIS are also discussed at GB and HSC. Discussion following the presentation by Voice and Vision's review of the Coordinated Entry (CE) system resulted in a shortened more focused assessment.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

1. Our CoC's local competition notice was distributed community-wide to the Homeless Services Coalition via the email distribution list and was posted to the public on our Delaware County Homeless Service's website and the Delaware County Website. The two websites were public and open to all interested parties.
2. The new project Request for Proposals was directed toward projects who have not previously applied; the notice included the language "additional consideration will be given to agencies who have not previously received CoC funding". The notice of available funding and request for proposals was issued to the HSC on 10/4/2021. This distribution list includes approximately 200 persons from non-profits, local government and community organizations.
3. The notice of available funds and request for proposals included direction to submit new project proposals through Alchemer, an online survey/application platform. Direction on how to submit new project proposals was posted on the Homeless Services website as well as the County website.
4. A standardized scoring tool was developed to ensure consistency in the scoring and selection of new projects. A non-conflicted group of persons, who do not receive CoC funding, was created from the Governing Board for the purpose of funding decisions such as reviewing new applications and project ranking.
5. Public notification of the availability of funding was posted in electronic format on the delcohsa.org and delcohomelessservices.org.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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 - 24 CFR part 578

1C-1.	**Coordination with Federal, State, Local, Private, and Other Organizations.**	
	NOFO Section VII.B.1.b.	

	In the chart below:	
1.	**select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or**	
2.	**select Nonexistent if the organization does not exist within your CoC's geographic area.**	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	**Coordinates with Planning or Operations of Projects**
1.	**Funding Collaboratives**	Yes
2.	**Head Start Program**	Yes
3.	**Housing and services programs funded through Local Government**	Yes
4.	**Housing and services programs funded through other Federal Resources (non-CoC)**	Yes
5.	**Housing and services programs funded through private entities, including Foundations**	Yes
6.	**Housing and services programs funded through State Government**	Yes
7.	**Housing and services programs funded through U.S. Department of Health and Human Services (HHS)**	Yes
8.	**Housing and services programs funded through U.S. Department of Justice (DOJ)**	Yes
9.	**Housing Opportunities for Persons with AIDS (HOPWA)**	Yes
10.	**Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)**	Nonexistent
11.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	Yes
12.	**Organizations led by and serving LGBT persons**	No
13.	**Organizations led by and serving people with disabilities**	Yes
14.	**Private Foundations**	Yes
15.	**Public Housing Authorities**	Yes
16.	**Runaway and Homeless Youth (RHY)**	No
17.	**Temporary Assistance for Needy Families (TANF)**	No
	Other:(limit 50 characters)	

18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;	
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;	
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and	
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.	

(limit 2,000 characters)

1. The Delaware County Office of Housing and Community Development (OHCD) is the only HUD entitlement jurisdiction in the CoC that is a recipient of ESG funds. OHCD is a Homeless Services Coalition (HSC) founder, serves on the GB, the CoC Advisory Team (CoCAT) and other HSC committees. Adult and Family Services (AFS), the HMIS lead and Collaborative Applicant, has a long-standing relationship with OHCD and meets bi-weekly to discuss all aspects of homeless services planning including ESG funded activities. At least annually, OHCD consults with the GB and the HSC regarding the allocation of ESG funds. The proposed use of ESG-CV funds were discussed at multiple CoCAT meetings. ESG-CV funds were targeted to the priorities identified by the CoC.
2. The CoCAT, includes staff from OHCD and AFS, evaluates the performance of ESG Program sub-recipients at CoCAT meetings. OHCD is responsible for reporting to HUD both ESG and CDBG accomplishments including the performance of our homeless service provider sub-recipients.
3. HIC, PIT, Performance Measures are shared with the HSC distribution list that includes persons in CP Jurisdictions.
4. The CoC HMIS provides data for all reports which OHCD uses to review performance and evaluate programs. This includes the PIT, HIC, Performance Measures and CAPER data. OHCD monitors ESG programs and consults with the CoCAT on findings, concerns and improvement of project performance. The CoC provides OHCD with all info regarding the homeless population, system gaps and priorities that are then incorporated into the CP including HIC and PIT data. The CP homeless strategies were developed in conjunction with the CoC GB, the HSC and the CoCAT and thus are aligned with the CoC Collaborative Plan to End Homelessness.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:	

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are	No

	not separated.	
2.	**Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.**	No
3.	**Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.**	Yes
4.	**Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.**	Yes
5.	**Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.**	No
6.	**Other. (limit 150 characters)**	
	Providers are required to reasonably accommodate all members of a family experiencing homelessness cannot be denied enrollment or housing of any custodial parent or dependent child.	Yes

1C-4.	**CoC Collaboration Related to Children and Youth–SEAs, LEAs, Local Liaisons & State Coordinators.**	
	NOFO Section VII.B.1.d.	

	Describe in the field below:
1.	**how your CoC collaborates with youth education providers;**
2.	**your CoC's formal partnerships with youth education providers;**
3.	**how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);**
4.	**your CoC's formal partnerships with SEAs and LEAs;**
5.	**how your CoC collaborates with school districts; and**
6.	**your CoC's formal partnerships with school districts.**

(limit 2,000 characters)

1. The CoC collaborates with the Office of Early Intervention (OEI) and has implemented a procedure to capture homeless children under the age of 3 and refer to OEI for an EI evaluation. OEI provides evidence-based supports and services to infants/toddlers and their families when children are experiencing a developmental delay or have a diagnosis that results in a developmental delay.
2. The CoC also has a partnership agreement with the Early Learning Resource Center (ELRC) that implements subsidized childcare programs under a homeless preference. The ELRC provides financial assistance to qualified families, caretakers, guardians or foster parents for childcare for their children from birth up to 13 years of age. A CoC provider has an agreement with the Delaware County Intermediate Unit (DCIU) for Head Start and Home Start to prioritize homeless children for enrollment through a homeless preference when there are classroom openings.
3 & 4. The CoC has a data sharing agreement and collaborates with the PA Department of Education's Region 8 Site Coordinator (R8-SC) for the Children and Youth Experiencing Homelessness Program. The R8-SC is required by the State Plan to inform school districts (SDs) of their responsibility to homeless children/youth to provide assurances that homeless students have equal access to education. The R8-SC coordinates the local network of SD homeless liaisons, is a voting member of the CoC Governing Board and attends quarterly HSC meetings. The R8-SC also provides trainings at the HSC meetings.
5 & 6. The HSC maintains a distribution list that includes all the SD homeless liaisons in the County and so they are made aware of all CoC happenings and often attend HSC meetings. While there is no formal partnership with the school districts, they are aware of how our CoC works and the homeless liaisons contact us when there is a homeless youth in need so that we can brainstorm

and work towards a resolution of their current issue.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

The CoC Education Act for Homeless Children Policy was adopted in October of 2014 and updated in January of 2020. The Policy states that COC Homeless Services Coalition (HSC) providers will publicly display the Educational Rights posters at their organizations and will distribute the summary of rights for homeless children to all families upon intake into the CoC. The policy includes the role of Coordinated Entry and the distribution of an educational pamphlet. The Policy states that CoC Coordinated Entry staff will complete an initial assessment of the educational needs of children utilizing the Homeless Management Information System (HMIS) and then inform the clients of their rights to receive education. CE staff provides the pamphlet to the Head of Household and reviews the content. The CoC Case Manager (CM) assesses all homeless children entering the CoC to ensure children are enrolled in school or EI programs (Head Start). The right to remain in their home school district is explained and transportation is arranged. The CM works collaboratively with parents, psychologists, early child education programs and schools to ensure the needs of the children are being met. Children under the age of 3 will be evaluated by the by the Office of Early Intervention or their designee. Children 3 – 5 will be evaluated by the Delaware County Intermediate Unit or their designee. The coordinated assessment system provides an opportunity to ensure that all children coming into Delaware County's CoC have up-to-date developmental and behavioral screenings. In addition, the CoC provides posters, pamphlets and educational materials to providers to distribute to families.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No

6.	**Head Start**	Yes	No
7.	**Healthy Start**	Yes	No
8.	**Public Pre-K**	Yes	No
9.	**Tribal Home Visiting Program**	No	No
	Other (limit 150 characters)		
10.			

1C-5.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices.**
	NOFO Section VII.B.1.e.

	Describe in the field below how your CoC coordinates to provide training for:
1.	**Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and**
2.	**Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).**

(limit 2,000 characters)

1. CoC coordinates with the Domestic Abuse Project(DAP) to provide annual training to the HSC. DAP staff present information to all levels of staff CE, CM and management on March 17, 2021. Discussion includes the victim-centered safety planning that is very necessary for the dv survivor. Staff are instructed to discuss with dv survivors how to keep their location confidential, how to file for a protection from abuse order when they are ready. Staff safety, both physical and emotional is also discussed. Best practices include the most appropriate approach when working with all persons, since it is not always evident who might be a dv survivor. The CoC regularly shares trauma-informed training opportunity information to HSC members.
2. CE staff are encouraged to participate in trauma-informed and motivational interview trainings.   Safety planning is an important aspect of CE. CE staff inquire about the DV survivors safety and offer shelter according to the need. DV survivors are encouraged to not contact friends and family members that may share their location with the abuser. CE inquires if the abuser is in prison, if the abuser is not in prison, the person is asked if they would prefer to not have their name entered into the system and if the emergency shelter room should be listed with a pseudonym. They are provided DAP's contact information for more intense DV resources. Our CE could be strengthened by the addition of a DV CE program to be part of the initial engagement with persons leaving a dv situation. Subsequently, DAP submitted an application for a new project through the DV Bonus to enhance safety planning within a CE context.

1C-5a.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Using De-identified Aggregate Data.**
	NOFO Section VII.B.1.e.

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

The Domestic Abuse Project(DAP) provides de-identified data to Adult and Family Services monthly as part of their contract requirements. In addition, DAP provides de-identified data for the PIT. The CoC previously utilized this data to identify the need for application for the DAP RRH program funded in 2019 and the DV CE application in 2021. DAP utilizes the Efforts to Outcome (ETO) Information Management System and Empower Data Base. ETO collects de-identified data (using numbers) to collect PPI on persons served in the safe house, persons who access their legal services (Protection orders); hotline calls; DV RRH Program and relocation assistance programs. DAP provides an annual summary report on all services (client access to hotline, counseling, etc) provided and this report is compared to prior year reports to study changes in numbers served and trends. The Collaborative Applicant, via a contractual agreement for funding, requires DAP to submit monthly census data for the safe house which includes the universal and program level required data fields. This DAP data is de-identified by using code numbers and only DAP knows the real ID of the persons. DAP provides data for the PIT count each year. The CoC continues to promote and build a data driven system and has enhanced data evaluation for victim service providers. The CoC analyzed Safe House exit destinations in an effort to measure positive housing outcomes. The CoC tracks annual calls into the DAP hotline and requests for emergency housing annually gauge the incidence of DV in the CoC. Data is used to identify emerging trends, housing and service needs, system gaps so that the CoC can strategically target resources. Examples include: the number of DV survivors accessing CE; rate of ES admissions; the exit destinations from ES; the numbers of survivors with disabilities; survivors within priority populations such as chronic, veterans and/or TAY.

1C-5b.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Coordinated Assessment–Safety, Planning, and Confidentiality Protocols.**	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:
1.	**prioritize safety;**
2.	**use emergency transfer plan; and**
3.	**ensure confidentiality.**

(limit 2,000 characters)

1. DAP currently conducts non CoC funded CE. Additionally, Community Action Agency of Delaware County (CAADC)conducts CE. As soon as DV is identified, DAP is notified for shelter services. If nothing is available, the dv survivors safety is prioritized and mainstream resources such as shelter are offered. DV survivors are referred to DAP for support services such as additional safety planning and legal services. Once sheltered, CAADC and DAP collaborate to provide cm, shelter, support services and housing opportunities. All CoC resources are available to DV survivors.
2. The CoC has an Emergency Transfer Plan signed March 29, 2019, and each HUD participating housing program created, signed and submitted their Emergency Transfer Plan to the CoC. Each housing partner provides annual training to their staff and ensure that in the event a participant is the victim of dv, the participant's safety and housing are protected.

3. CE is conducted in three offices and in each location, private space is provided to ensure participant safety. A referral is made to the DV provider for all DV survivors to further support the dv survivor.

1C-6.	**Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.**	
	NOFO Section VII.B.1.f.	

1.	**Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?**	Yes
2.	**Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?**	Yes
3.	**Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?**	Yes

1C-7.	**Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.**	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:	

Public Housing Agency Name	**Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry**	**Does the PHA have a General or Limited Homeless Preference?**	**Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?**
Delaware County Housing Authority	25%	Yes-HCV	Yes
Chester Housing Authority	14%	Yes-HCV	Yes

1C-7a.	**Written Policies on Homeless Admission Preferences with PHAs.**	
	NOFO Section VII.B.1.g.	

Describe in the field below:	
1.	**steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference–if your CoC only has one PHA within its geographic area, you may respond for the one; or**
2.	**state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.**

(limit 2,000 characters)

The CoC has very a strong relationship with the two PHA's located in the geographic area. The DCHA has been a CoC partner since 1994 when they were awarded the first S+C program in the County. CoC have partnered with DCHA and CHA the FUP, FYI, Mainstream and EHV vouchers. There are

MOU's in place for the EHV, FYI and FUP vouchers. DCHA continues to partner with the CoC and is the CoC grantee for two additional PSH programs. MOU's are in place with the additional two PSH grants for the County to assist in obtaining in kind match from the County contracted Managed Care Organization.

DCHA's Administrative Plan includes a "move on" strategy to graduate households from PSH to HCV who no longer need such a high level of supportive services. DCHA has committed up to 15 graduate vouchers per year. DCHA also has an admission preference for Mainstream non-elderly persons with disabilities transitioning out of institutional and other segregate settings for persons at risk of institutionalization, homeless or at risk of homelessness. The CHA Administrative Plan establishes a local set aside to support local homeless service providers in obtaining permanent housing for their clients. One voucher is set aside for every seventh turnover in the tenant-based voucher program. When vouchers become available the CoC Lead agency submits homeless applications directly to CHA for final eligibility determinations. Local service providers are responsible for case management and supportive services to ensure successful tenancies.

Coordination within the CoC with the Veterans Administration and DCHA enables Delaware County residents to access VASH vouchers to best serve our veterans.

Our CoC also coordinated with DCHA to utilize 46 EHV. A MOU was established between DAP, COC and DCHA to ensure all parties were aware of their roles in the assignment and execution of the vouchers.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	**Multifamily assisted housing owners**	Yes
2.	**PHA**	Yes
3.	**Low Income Tax Credit (LIHTC) developments**	Yes
4.	**Local low-income housing programs**	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	No

1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	

	NOFO Section VII.B.1.g.	

	If you selected yes in question 1C-7c., describe in the field below:	
1.	how your CoC includes the units in its Coordinated Entry process; and	
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.	

(limit 2,000 characters)

1. The CoC receives Mainstream vouchers through Delaware County Housing Authority (DCHA) and Chester Housing Authority (CHA). EHV vouchers are accessed through DCHA. We also receive Mainstream vouchers from the Chester Housing Authority (CHA). All persons being referred to these units must have a Coordinated Entry prior to being referred.

2. The CoC has formal MOUs with both Delaware County Housing Authority and Chester Housing Authority

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes

1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits.	
	NOFO Section VII.B.1.g.	

	If you selected yes to question 1C-7d, describe in the field below:	
1.	the type of joint project applied for;	
2.	whether the application was approved; and	
3.	how your CoC and families experiencing homelessness benefited from the coordination.	

(limit 2,000 characters)

1. The CoC has coordinated and supported the application of Mainstream vouchers with the DCHA. In addition, the CoC supported and assisted in the application process with DCHA for Family Unification vouchers. In addition, the CoC applied jointly with CHA for mainstream vouchers.
2. In conjunction with DCHA, we were awarded 45 Mainstream vouchers for homeless or at risk of homeless disabled persons as well as 42 FUP vouchers, 30 vouchers for homeless or at risk of homeless families and 12 youth aging out of foster care. CHA was awarded 25 Mainstream Vouchers for homeless or at risk of homelessness disabled head of household.
3. These housing opportunities provided 112 households stable permanent housing. FUP vouchers reduced out of home placement by housing twenty-eight housing insecure families. Five youth avoided homelessness upon discharge from foster care. Mainstream vouchers enabled the CoC to utilize the "Move On" strategy by graduating fourteen households, increasing turnover in PSH units allowing for system flow and reducing chronic homelessness.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.	
	Not Scored–For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.
PHA
Delaware County H...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Delaware County Housing Authority

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	18
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	16
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	89%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

Our CoC monitors to ensure that projects operate on a Housing First model from the initial housing assignment. All assignments into housing programs are made through our Permanent Housing Clearing House (PHC). Once the assignment is received by a housing provider, they are expected to accept the

referral within 48 hours and complete an intake with the client within seven (7) days. A program cannot deny a person due to their mental health or drug and alcohol concerns. If they attempt to deny housing to a client, the CoC has put a review procedure in place. The provider must notify Adult and Family Services (AFS) within 48 hours of the denial, and state the reason that they feel they cannot accept the client into their program. Then the provider must contact the client within 24 hours to schedule a meeting to discuss the concerns. This meeting needs to include the provider, a representative from AFS, the client and if the client has another case manager, they are welcome to attend as well. The goal of this meeting is to determine what extra supports need to be put in place to ensure the client is able to be successful in the program. The CoC also automatically assigns a housing locator to everyone who is in a housing program. There is no expectation that the client needs to accept treatment to be enrolled in the housing program. However, the goal is that the program will engage the client, and eventually the client will accept services or at least work on harm reduction with the client.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes

1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

1 & 3. The Delaware County CoC Outreach Team (OT) operates three shifts with two staff each. The shifts are 8 am-4 pm, 4 pm-12 am and 12 am-8 am, 5 days a week. The OT also has a 24 Hour on-call phone which has been distributed throughout our CoC. The OT has created working relationships with SEPTA Police, Philadelphia (PHL) Airport officials, Township Police Officers, and Community Stakeholders who know or have relationships with our unsheltered homeless population to assist with the identification of individuals that may be unknown or hard to engage. The OT meets with the stakeholders to identify individuals that are vulnerable and possibly resistant to engagement. This has been an asset in ensuring that all persons experiencing unsheltered homelessness are identified and engaged as quickly as possible. Each engaged person is entered in our HMIS system under outreach to assist with creating a history and timeline. Persons not willing to engage are documented for future follow-up. The OT provides food and transportation to a shelter (or treatment center for additional support). The OT provides available services to

participants via brochures and verbally. Services are open to all eligible persons regardless of race, color, national origin, religion, sex, gender identity, sexual orientation, age, familial status or disability.

2 & 4. The OT covers 100% of the CoC's geographic area including the PHL Airport which encompasses part of Delaware County. Each shift focuses heavily where our most vulnerable and difficult to engage homeless population congregate. Our OT is staffed with experienced staff with knowledge of mental health, D&A, and other disabilities. Persons willing to engage with the OT are advised of resources to assist with obtaining and maintaining housing. The OT continues to engage persons who are not initially interested in services for possible future acceptance of services. All homeless persons are provided resources, resources are also available in Spanish.

1C-11.	**Criminalization of Homelessness.**	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	**Engaged/educated local policymakers**	Yes
2.	**Engaged/educated law enforcement**	Yes
3.	**Engaged/educated local business leaders**	Yes
4.	**Implemented communitywide plans**	No
5.	**Other:(limit 500 characters)**	
	Representatives from the CoC participate in the annual training for police officers. This training includes information about the homeless resources as well as a very comprehensive presentation of mental health challenges. One activity is "Hearing voices", where police officers have words spoken directly into their ears while someone presents to them. This activity simulates the difficulty of hearing voices and engaging in conversations.	Yes

1C-12.	**Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).**	
	NOFO Section VII.B.1.l.	

	2020	**2021**
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of "Current."	237	201

1C-13.	**Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.**	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

Type of Health Care	**Assist with**	**Assist with**

		Enrollment?	Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
	NOFO Section VII.B.1.m	

	Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:
1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

1. Information on mainstream resources is shared through an email distribution list and the Delaware County Homeless Website. Representatives from shelters, Rapid Re Housing, Transitional Housing and Permanent Housing receive up to date job postings and provide them to the program participants. Recently, job opportunities provided by Careerlink and EDSI have also been added to a section on the website; postings are removed after scheduled job fair events have occurred. Programs such as WIC, the Family Center and SSVF have also been added. A SNAPS coordinator is available in person and by phone to assist with enrollment.
2. Information on mainstream resources is shared at quarterly HSC meetings and updated through email distribution lists. New participants to HSC are asked to share the services their agency provides to further encourage collaboration and coordination. They are further invited to provide any handouts that can be provided to CM and to persons at Coordinated Entry. Since the inception of the website, this information is available anytime and is updated as available.
3. Persons identified at Coordinated Entry as lacking adequate healthcare are encouraged to apply for medical assistance; persons in shelter or housing programs are assisted with enrollment by their CM as part of their service planning goals.
4. Participants are encouraged to secure treatment for all untreated medical, mental health and drug and alcohol needs. CMs are available to assist with navigating these services through assisting with phone calls, advocacy and transportation.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC's coordinated entry system:

1.	covers 100 percent of your CoC's geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

(limit 2,000 characters)

1. This CoC has a decentralized Coordinated Entry (CE) system. We have two sites where anyone needing assistance homeless or non homeless can walk in and complete a CE. The CoC has a site at Salvation Army in Chester and Community Action Agency in Boothwyn. We also have Horizon House that completes mobile CE's. Horizon House previously completed CE's at MHP and the Upper Darby area. Domestic Abuse Project (DAP) also completes a CE process on persons entering directly into their system. The CE process is not a CoC funded activity; DAP has applied for DV CE through the DV Bonus this competition.
2. We also have a CE team that is mobile and can complete an assessment anywhere in the CoC. Horizon House conducts the mobile assessments. The CoC distributes survival guides and business size cards with Coordinated Entry information to Municipalities, school districts, Libraries, Food Pantries, and Congressional Offices.
3. Our Coordinated Entry has a vulnerability scoring tool that indicates the person's vulnerability and the individuals with the most need. This tool scores a person on a vulnerability basis. The participant completes a questionnaire which is what is entered into the CE. Persons will get a higher score for reasons such as: they have been homeless previously, they do not have benefits, they have CYS involvement, they have or need mental health or drug and alcohol treatment. A copy of the scoring tool is attached to the CE scoring tool in this application.
4. Community Action Agency also provides diversion, prevention, rental assistance, security deposits, and utility assistance to prevent homelessness. Community Action Agency staff assist in landlord negotiations, as well as negotiations with PECO and AQUA. A payment commitment letter is often provided by CAADC to resolve the issue immediately until the check is issued. If necessary, a shelter referral is made from any of these CE sites.

1C-15.	**Promoting Racial Equity in Homelessness–Assessing Racial Disparities.**	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes

1C-15a.	**Racial Disparities Assessment Results.**	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	**People of different races or ethnicities are more likely to receive homeless assistance.**	Yes
2.	**People of different races or ethnicities are less likely to receive homeless assistance.**	No
3.	**People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.**	Yes
4.	**People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.**	No
5.	**There are no racial or ethnic disparities in the provision or outcome of homeless assistance.**	No
6.	**The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.**	Yes

1C-15b.	**Strategies to Address Racial Disparities.**	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	**The CoC's board and decisionmaking bodies are representative of the population served in the CoC.**	Yes
2.	**The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.**	Yes
3.	**The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.**	Yes
4.	**The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.**	Yes
5.	**The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.**	Yes
6.	**The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.**	No
7.	**The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.**	Yes
8.	**The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.**	Yes
9.	**The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.**	Yes
10.	**The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.**	Yes
11.	**The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.**	No
	Other:(limit 500 characters)	
12.		

1C-15c.	**Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.**	
	NOFO Section VII.B.1.o.	

> Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

Steps taken to improve racial equity in the provision and outcome of assistance beyond just those areas identified in the racial disparity assessment include providers training their staff on issues of racial equity according to their agency training plans. Curricula for such training is varied and designed to the particular needs of the agency. Further, curricula is designed based on community assessment results done through County government and/or independent sources of information. Such training methods include: online webinars, online courses, lectures, attendance at training events, study of reference materials and research from both governmental and private agencies. As for the CoC itself, training staff on issues of racial equity, the CoC has an e-mail distribution list of over 200 people who have participated or expressed an interested in homeless services in the County. When the CoC is made aware of any training or events on the topic, the information is forwarded through a e-mail distribution list which is often re-forwarded to others which informs literally hundreds of people of the training opportunity. These training opportunities are often offered free of charge or have a minimal cost. The CoC also holds quarterly meetings through the Delaware County Homeless Services Coalition (HSC) which is another venue to offer Countywide trainings on a variety of subject matter. Past HSC meetings have also included presentations of data research regarding racial inequities. To address these findings of racial inequities, recommendations were suggested to providers on how to address these inequities based on the data presented.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

> Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	4	3
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	4	3
3.	Participate on CoC committees, subcommittees, or workgroups.	4	3
4.	Included in the decisionmaking processes related to addressing homelessness.	4	3
5.	Included in the development or revision of your CoC's local competition rating factors.	4	3

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	**The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.**	Yes
2.	**The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).**	Yes
3.	**The CoC works with organizations to create volunteer opportunities for program participants.**	Yes
4.	**The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).**	Yes
5.	**Provider organizations within the CoC have incentives for employment and/or volunteerism.**	Yes
6.	**Other:(limit 500 characters)**	

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
	NOFO Section VII.B.1.q.	

	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:
1.	unsheltered situations;
2.	congregate emergency shelters; and
3.	transitional housing.

(limit 2,000 characters)

1.The unsheltered population was moved into a depopulated shelter or program funded motel for temporary emergency shelter. Street outreach was increased to identify unsheltered persons. As part of the outreach, masks were distributed to all homeless persons. Identified persons received a brief CE and were transported to motel in vans spacing persons by positioning them diagonally in the vehicle; no more than two persons could be transported at any given time. At our peak, we doubled our normal population in motel from 20 to 40 households daily. Street outreach was coordinated with Emergency Management Services to vaccinate the street homeless population.
2.Congregate shelter capacity was reduced by moving persons into singularly occupied motel rooms to allow for safe distancing. As COVID 19 numbers began to decrease, participants returned to reduced occupancy and spaced shelter beds, unbunked beds with plastic curtains, sleeping head to feet to provide safe distancing. Temperature and wellness checks were instituted into daily activity, onsite vaccinations were offered, literature was provided for display in the congregate shelters. ESG funds were utilized to perform regular site cleanings and to provide equipment such as PPEs (masks, gloves), cleaning supplies and where needed, cots to raise persons off the floor for sleeping. Due to the increased need, additional shelter space continued to be funded at nearby motels. People were funneled into shelters as space became available.
3. The CoC TH-RRH created policy that instituted an initial quarantine time, testing for all new applicants and face masks. Social distancing was easily accomplished as participants have their own rooms. Mealtimes were staggered. As changes occurred with quarantining times, updated literature was

shared across the CoC through the HSC email distribution list. All sites were regularly urged to engage participants in getting the vaccine to prevent further spread of the disease.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The Delaware County CoC coordinated with the contracted local health department to develop an Infectious Disease policy and procedure to be implemented at the Delaware County shelters, in collaboration with the Delaware County CoC. This policy served as a uniform guide to effectively prepare the shelter staff and homeless individuals on the steps to take to provide the best response in a public health emergency. The Delaware County CoC also coordinated with local healthcare providers to provide resources to the homeless services providers including shelters and street outreach team that continue to provide services within the Delaware County CoC.

The CoC will have improved readiness for future public health emergencies through a newly created Delaware County Health Department which is expected to be in operation January 2022. Through this department the CoC will have accessibility to receive education instruction on how to increase its readiness of any future public health emergencies.

Also expected spring 2022, a new initiative funded outside the CoC will provide medical services in the five shelters as well as provide additional support to outreach activities. DOCGO has been contracted to provide onsite medical assessments to all new participants for primary care as well as behavioral and mental health needs. DOCGO will provide care directly and work with community resources to provide holistic care. In the event of another public health emergency, DOCGO is equipped to do onsite testing, the administration of vaccinations and education. Additionally, DOCGO will provide health education on topics such as nutrition, stress reduction, HIV prevention, oral health, reproductive health, aging, disease prevent and the importance of physical activity to reduce the likelihood of medical conditions familiar to our homeless population.

These new and strengthened partnerships will allow the CoC to respond more effectively to public health emergencies.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

	Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:
1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and

5.	sanitary supplies.

(limit 2,000 characters)

The CoC Lead Agency coordinated with and provided input to the ESG-CV recipient regarding gaps and the best activities to target ESG-CV funds. Both the CoC Lead Agency and the ESG-CV recipient are part of the CoCAT that meets every other week to ensure coordination of activities and strategies.
1. Safety measures were established via policies and procedures. This included temperature checks, wearing of masks, maintaining 6-foot distances and the depopulation of congregate shelters through the provision of motel stays. All clients were encouraged but not required to get tested for COVID-19. Vaccinations were provided onsite but not required.
2. ESG-CV funds have been allocated to the development of a day center café/shelter for those homeless on the street. The hope is to provide a safe and sanitary place for the street homeless to go, engage them, connect them to resources and rapidly rehouse them into housing utilizing the Coordinated Entry and the Permanent Housing Clearing House process. The Day Center/Shelter was a priority for the CoC due to the significant street homeless population in the CoC geographic area.
3. ESG-CV funds are also used for homeless prevention for people impacted by COVID-19. Many have lost jobs or fallen ill and fell behind in paying their rent. We have been able to pay arrears for many households which have enabled them to remain in their housing. The head of household must enter the CE process to determine eligibility for prevention resources. $379,000 of ESG-CV funds were allocated to homeless prevention activities. It is anticipated that we will serve 100 households with these funds.
4. & 5. ESG-CV funds have been used to provide PPE such as gloves, sanitizer and masks to the shelters. Additional items provided include plexiglass and other dividers, cleaning supplies, thermometers, deep cleanings at the shelters. In addition, cots were provided to raise persons off the floor for sleeping.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

Representatives from the CoCAT participated in regular calls with representatives from the contracted local health department as well as participated in the statewide sheltering task force calls.
1. Best practice information from the contracted local health department and statewide sheltering task force calls regarding decreasing the spread of COVID-19, this information was regularly shared with the outreach team, congregate shelters and transitional housing programs. Representatives from different statewide communities were able to communicate their protocols, recommendations or suggestions to help mitigate the spread of COVID-19. Coordination with local hospitals was established to ensure shelter resources were available. Street outreach was coordinated with Emergency Management Services to vaccinate the street homeless population. Vaccine education was

provided at the shelters and through the outreach team.
2.The Delaware County CoC coordinated with the contracted local health department to develop an Infectious Disease Policy and Procedure to be implemented at the Delaware County CoC shelters in collaboration with the Delaware County CoC. Information from the contracted local health department sparked changes in the policies and procedures such as safety measures including social distancing, shelter depopulation, mask mandates, and daily health screenings.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

At the start of the pandemic, an email distribution list of shelters and direct service providers was created to distribute information as it was updated.
1.The CoC used guidance from the CDC to create a COVID policy. The policy was distributed at our Governing Board Meeting. All COVID Information, updated policies, and general information were disseminated by the CoC via email for posting in common homeless service areas.
2. Additionally, a weekly call was established with the shelters and outreach team to discuss trends and updated approaches to address COVID-19. Providers were encouraged to contact the contracted local health department with any unresolved concerns. As the state changed its guidance about masking, and as additional populations became eligible for vaccines the CoC worked with Shelters and the Outreach Team to establish updated protocol. Masks have remained but for most shelters, occupancy has returned with a cleaning protocol in place.
3. Information regarding availability of vaccinations within the community was regularly shared with providers. Also, a local paramedic outreach team coordinated with our Emergency Services to provide vaccinations to our street homeless. Interested persons could present at the ambulance stationed near where the street homeless congregate, and vaccinations would be distributed. Participants were asked to return on a suggested date for the second dose. Initially the Johnson and Johnson vaccine was earmarked for the street homeless, however, it had been removed from use due to health concerns. Shelters and transitional housing programs were notified of available vaccinations. Staff gathered a list interested persons. Specific distribution was conducted on site at the shelters by Emergency Services staff. CoC Transitional Housing participants also permitted to participate in the distribution. CAADC coordinated with a local pharmacy to access vaccinations for anyone who was interested which included staff.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	

NOFO Section VII.B.1.q.

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The CoC is identifying individuals and families experiencing homelessness for COVID-19 vaccination by implementing specific COVID-19 related questions within the Coordinated Entry (CE) assessment. Among those questions asked are if a person has received the vaccination, has had COVID-19, and other COVID-19 related questions. Positive and negative responses are recorded within our HMIS and results are available to program staff which are used in coordination with local health agencies to determine when and where an assessed person or family members can receive the COVID vaccination. Vaccination distribution is now widely available in the community offering a variety of locations and times to receive the initial vaccine as well as the follow-up booster. Multiple opportunities are taken by programs to encourage individuals to get vaccinated through direct conversation, posters and discussion groups when appropriate. Additionally, a local paramedic outreach team coordinated with our Emergency Services to provide vaccinations to our street homeless during their normal street outreach. Interested persons could present at the ambulance stationed near where the street homeless congregate, and vaccinations would be distributed. Participants were instructed to return on a suggested date if they received the two-shot vaccination. Initially, the Johnson and Johnson vaccine was earmarked for the street homeless, however, it had been removed from use due to health concerns. Shelters and transitional housing programs were notified of available vaccinations. Staff were asked to gather a count of interested persons. Specific distribution was conducted on-site at the shelters by Emergency Services staff. CoC Transitional Housing participants were also permitted to participate in the distribution. CAADC coordinated with a local pharmacy to access vaccinations for anyone who was interested, staff as well as participants.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

The Homeless Services Coalition (HSC) hosted a training opportunity with Joy Medori, Director of Delaware County's Anti-Trafficking Group, on June 16, 2021 provided an update on how domestic violence was affected by the pandemic. She provided information of the increased number of child abuse cases, the increased severity of child and domestic violence, the creative nature of sexual predators. She provided valuable information to coordinated entry operators on what to look for, and how to approach, when interviewing a person believed to be a domestic violence victim. Additionally, she encouraged shelters, when possible, to provide extra support with the care of children, to alleviate stress due to quarantining. She further noted to encourage participants to seek

outside treatment for the increased occurrence of mental health and drug and alcohol needs.

Our current CE assessment includes questions to address: if a person's housing crisis is due to domestic violence, when was the last occurrence, if a person wants services geared to domestic violence survivors, if a person is currently fleeing and if a person has a current PFA. These questions help to determine if the person is a dv survivor and eligible for additional services. DAP, the County's domestic violence provider, to establish a safer environment regarding COVID 19, moved their shelter services to motel and coordinated with community services to ensure households had adequate food.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

We followed guidelines from our contracted health department to prioritize placement in motels for high-risk persons. Our congregate shelters (MHP, Life Center, and Salvation Army) were placed in motel rooms until our CoC could figure out how to keep participants safe in our shelters. All shelters had to reduce their capacity to socially distance and the providers were provided with PPE's. Once all adjustments had been made to the shelters the participants were moved back to their perspective residence. There continue to be precautions in place. If a participant tests positive or has an exposure they are quickly moved back to the motel. We had our Emergency Services come to each shelter and offer to vaccinate the shelter guests as well as the staff. The shelter case managers were continually providing precautionary information on COVID to all the guests. The Emergency Services also went to our unsheltered population and provided vaccinations to those that were interested. Education on COVID was also provided to that population as well. Our HMIS Team meets weekly to assess the system and make changes as needed. The HMIS system was quickly adjusted to address COVID-19. A COVID-19 screening assessment was added into the CE section that was applied to all clients accessing CE. Another screen was created to include data concerning vaccine information. Staff had the ability to enter all the vaccination information on the client as well as upload a copy of their vaccination card into the document management portion of HMIS. Individuals were screened daily and this information was also entered into the system. Each client has an icon on their intake screen that shows if and when they tested COVID-19 positive, as well as if they have received the vaccine. Screening is supposed to be completed at intake as the person moves throughout the CoC and enters different shelters and housing programs.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1E-1.	**Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.a. and 2.g.	

1.	**Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.**	10/04/2021
2.	**Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.**	10/04/2021

1E-2.	**Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.**	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	**Established total points available for each project application type.**	Yes
2.	**At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).**	Yes
3.	**At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).**	Yes
4.	**Used data from a comparable database to score projects submitted by victim service providers.**	Yes
5.	**Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.**	Yes
6.	**Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.**	Yes

1E-2a.	**Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.**	

NOFO Section VII.B.2.d.	

	Describe in the field below how your CoC reviewed, scored, and selected projects based on:
1.	**the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and**
2.	**considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.**

(limit 2,000 characters)

(1) The specific severity of needs and vulnerabilities our CoC considers are detailed in our scorecard with the asking of the following questions: "Is the program serving any of these subpopulations?" This scorecard question provides an opportunity for the provider to select possible choices of the subpopulations in particular that they are serving. Those with: (A) severe behavioral health issues; (B) those fleeing domestic abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) people with a history of drug abuse; (H) those with a history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.

(2) This second question builds off the first question which asks what subpopulations they are serving. The considerations our CoC gave to projects that provide housing and services to the hardest to serve populations included the opportunity to earn points based upon the agency providing training in any of the following subpopulations: (A) those with severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS. Additional points can be earned by responding to the question: "Describe how the agency is particularly addressing the needs of those with:" (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.

1E-3.	**Promoting Racial Equity in the Local Review and Ranking Process.**	
	NOFO Section VII.B.2.e.	

	Describe in the field below how your CoC:
1.	**obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;**
2.	**included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;**
3.	**rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).**

(limit 2,000 characters)

(1) Obtaining input from persons of different races, particularly of those over represented in the local homeless population when determining factors used to review project applications, is inherent in the rating process. The Governing Board (GB) has historically included members from various races within the. Within the GB is a sub-committee called the Non-conflicted group. A recent meeting of this group had a make up of 60% black representatives which is

near the percentage of our homeless population.

(2) Of note is one GB member, Jordan Casey, Director, Housing Opportunities Program for Equity of The Foundation for Delaware County. This foundation is a leader in the community and touches many lives in the County, of whom many have benefited from the direct work and efforts of Mr. Casey. Mr. Casey is also a participant in our Non-conflicted group and provides a valuable perspective from both a provider of services and as part of the black community.

(3) GB members offer input and recommendations during GB meetings to promote and discuss racial equity concerns and questions as needed. As the GB is made up of multiple races, the cross section of people offers varied and valuable perspectives concerning racial equity issues. One area regarding the promotion of racial equity was the distribution of housing vouchers. COC data revealed that whites received majority of housing vouchers while black people less so even though black people make up for a higher percentage of homeless people. Upon recently receiving 30+ housing vouchers, an effort was made and achieved to make the distribution percentages mirror the homeless population racial make-up, that is a higher percentage of black people received vouchers than white people.

1E-4.	Reallocation–Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

1. Current projects are reviewed and considered for reallocation if they consistently are low performing, not cost effective or no longer viewed as a high priority to the CoC.
2. Due to the extreme circumstances with COVID-19, projects were not reallocated due to low performance. COVID 19 affected the ability for one shelter, MHP, to provide services nightly in churches. As a result the shelter temporarily sheltered in place on cots for 15 months. Churches were still not offering space, the township would not let them continue to shelter in place and the shelter ended up closing June 30, 2021. Since the CoC funded program was no longer in operation, the funds for the SSO program were reallocated to better meet the CoC needs.
3. This year we had one project who decided to discontinue the SSO service. We plan to look more closely at low performing projects, provide them a specified time period to raise performance and if at application next year their performance remains low, present them for potential reallocation.
4. Not Applicable

5. The CoC reallocation process was communicated in writing to project applicants prior to the review of the new projects.

1E-4a.	**Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.**	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No

1E-5.	**Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.**	
	NOFO Section VII.B.2.g.	

1.	**Did your CoC reject or reduce any project application(s)?**	Yes
2.	**If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.**	10/22/2021

1E-5a.	**Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/27/2021

1E-6.	**Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website–which included: **1. the CoC Application;** **2. Priority Listings; and** **3. all projects accepted, ranked where required, or rejected.**	10/29/2021

2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
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 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
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 - 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Coelho Consulting, Inc.

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Single CoC

2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/14/2021

2A-4.	HMIS Implementation–Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

	Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:	
1.	**have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and**	
2.	**submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.**	

(limit 2,000 characters)

1. The DV provider uses the Efforts to Outcomes(ETO) Information Management System and Empower DB as comparable databases to collect the same data elements required in the HUD Data Standards.

2. The Collaborative Applicant, via a contractual agreement for funding, requires DAP to submit monthly census data for the safe house which includes the universal and program level required data fields. Domestic Abuse Project (DAP), our DV provider, submits de-identified information for each project, their ES and their RRH program. Additionally, DAP provides de-identified data to the CoC upon request and for the annual PIT count. ETO collects de-identified data (using numbers) to collect PPI on persons served in the safe house, persons who access their legal services (Protection orders); hotline calls; and relocation assistance programs. DAP provides an annual summary report on all services (client access to hotline, counseling, etc) provided and this report is compared to prior year reports to study changes in numbers served and trends. This DAP data is de-identified by using code numbers and only DAP knows the real ID of the persons.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

| | Enter 2021 HIC and HMIS data in the chart below by project type: | |

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	308	35	273	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	79	0	79	100.00%
4. Rapid Re-Housing (RRH) beds	201	0	201	100.00%
5. Permanent Supportive Housing	400	0	400	100.00%
6. Other Permanent Housing (OPH)	3	0	3	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:	
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and	
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.	

(limit 2,000 characters)

non-applicable

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%

2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

	If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

non-applicable

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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2B-1.	Sheltered and Unsheltered PIT Count–Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes

2B-2.	Unsheltered Youth PIT Count–Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes

2C. System Performance

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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2C-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	NOFO Section VII.B.5.b.	

	Describe in the field below:
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

1.HMIS driven data and information from CE staff is analyzed to determine trends in who is first time homeless.
2.Beyond connecting households to community supports or mainstream resources, the CoC has implemented strategies to prevent families at risk for the first time:
a. Diversion-CE system has built in diversion questions and requests all households provide the names of three support persons where alternative housing arrangements could be negotiated to prevent them from entering Emergency Shelter(ES).
b. Financial Support- The CE process connects households with financial assistance (ESG and other eviction prevention funds for first, last and security to relocate) to resolve their housing crisis whenever possible.
c. Landlord Mediation and Housing Counseling- For those who are ineligible for financial assistance . These activities include developing repayment plans to keep people housed when arrears are a factor.
d. CE Staff Training- The CoC continues to provide resources to the CE staff for a more effective CE experience. In addition, CoCAT is evaluating the continuing changing needs of the homeless population and developing a list of training programs pertinent to meeting the needs presented at CE. The training opportunities would be mandated and offered throughout the year for all staff.
3. The CoCAT is responsible for overseeing this strategy.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	Describe in the field below:
1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,000 characters)

1. The CoC continues to strengthen the housing focused practiced through implementation of the following strategies in an effort to reduce the LOTH; previous reallocation of TH programs to create RRH; regular allocation of ESG funding for RRH activities; continuing to promote housing focused case management for ES programs resulting in immediate discharge planning and quicker exits from shelter; continuing to utilize the Permanent Housing Clearinghouse (PHC), a web based prioritization and assignment system, eliminating paper application and quicker program assignment. Housing Navigators play and integral part in locating housing and matching available housing to persons selected for housing programs. To increase landlord participation, the County continues to offer a Landlord Relief Fund to assist with past due rents and damages not covered by another resource, as well as funding to hold units for one month, while the CM navigates the housing quality inspection and any needed repairs.
2. A CoC staff person was tasked to identify and confirm all CH persons to ensure rapid placement into housing.
3. The Adult and Family Services is responsible for overseeing this strategy.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.

(limit 2,000 characters)

1. Over the years, the CoC has strengthened housing focused practices by implementing the following strategies in and effort to reduce LOT; reallocated TH programs to create RRH; allocated ESG funding for RRH activities; promoted housing focused case management for ES programs resulting in immediate discharge planning and quicker exits from shelter; expanded RRH inventory and reallocated funding to create additional RRH capacity; and created PSH, a web-based housing prioritization and housing assignment system that streamlined housing program admissions and eliminated lengthy housing application processes. A CoC staff person was tasked to identify and confirm all CH persons. ES and RRH CMs continue to express that locating affordable, appropriate housing is a primary cause of long shelter stays. To address this concern, the CoC funded two FTE housing navigators to assist with the housing search. The CoC also developed a landlord relief fund in hopes of attracting more landlords to work with the CoC programs.
2. Regular case management is required to support persons in PH, encourage treatment when applicable and to ensure participants have applied and continue

to update application opportunities for mainstream housing. When needed a Landlord Relief Fund is available to assist provide financial assistance for excessive damage, one month move in costs to hold a unit or new landlord incentive. If a person in PSH or RRH is evicted, the CM is able to assist with locating a new unit and assist with move in costs.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,000 characters)

1. The HMIS system identifies returning households at CE Intake. An Intake Questionnaire provides the intake worker the housing history to determine the best next steps for the household.
2. Analysis of SPM detailed data and CE data supported common characteristics among the households who returned to homelessness. The CoC found the households who returned were mainly single adults who exited ES or households who exited RRH and were evicted for non-payment of rent. Successful strategies to prevent homelessness include:
a. Initially identify affordable housing units to avoid households needing to relocate after the subsidy has ended.
b. Diversion training- CoC ES and RRH CMs have been trained to provide housing-focused services that promote housing stability through education. CMs were previously trained and have been provided the Prepared Renters Education Program, a curriculum that provides the tools to obtain rental housing, maintaining housing and instruction on how to avoid pitfalls that could cause eviction.
c. RRH CM utilize a Critical Time Intervention, an evidence-based model, that promotes housing stability to participants for the first nine months in housing.
d. At CE, prioritize returning households who present with rental arrears to receive financial assistance.
e. When needed, use housing counseling, landlord mediation and Landlord Relief Funds to keep people housed; develop repayment plans where arrears are a factor in impending homelessness.
f. Allocate prevention resources (CoC/ESG/State) to fund financial assistance to prevent reentries into homelessness.
g. CM conduct post-discharge follow-up contact at 3, 6, 9 and 12 mos. to check on housing stability and to ensure community supports are in place.
3. The Governing Board is responsible for overseeing this strategy to reduce returns to homelessness.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

	Describe in the field below:

1.	your CoC's strategy to increase employment income;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,000 characters)

1. The CoC strategy is to maximize economic stability to the highest level possible by encouraging and supporting participants to engage in Careerlink's employment services.
2. Careerlink offers assessment, job placement and limited training dollars. Collaboration with Careerlink provides a monthly calendar of workshops and job preparation opportunities as well as current job opportunities. Educational Data Systems, Inc (EDSI) is also a Homeless Services Coalition (HSC) participant and regularly shares opportunities for persons with criminal histories, often impeding employment opportunities. Community expungement clinic information is shared with participants as the events occur. Information is subsequently provided to the HSC through an email distribution list and the delcohomelessservices.org website for sharing with participants in shelter and housing programs. Additionally, Community Action Agency of Delaware County (CAADC) previously coordinated a pharmacy technician program and currently a medical assistant program to encourage participants to engage in training leading to increased income.
3. Adult and Family Services is responsible for implementing this strategy.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
	NOFO Section VII.B.5.f.	

	Describe in the field below how your CoC:	
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and	
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.	

(limit 2,000 characters)

1.The CoC partners with Careerlink to provide employment opportunities with employers. Careerlink provides information regarding employment opportunities that is subsequently shared with shelters and housing programs through email distribution and posting on our delcohomelessservices.org website.
2.CAADC is a provider in our system who is in charge of three of our largest shelters, and three RRH programs; manages both an Employment, Advancement and Retention Network (EARN)and a WorkReady program. Persons in shelter and RRH are invited, and encouraged, as part of their goals to increase income, to participate in these opportunities. Additionally CAADC has sponsored a pharmacy technician program that included an internship and on the job training and is currently sponsoring a medical assistant program to encourage participants to engage in training leading to an increased income.

2C-5b.	Increasing Non-employment Cash Income.	

NOFO Section VII.B.5.f.

	Describe in the field below:
1.	your CoC's strategy to increase non-employment cash income;
2.	your CoC's strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,000 characters)

1.The CoC strategy is to maximize economic stability to the highest level possible by increasing all cash income including non-employment cash. To promote increases, CoC providers prioritize connecting people to mainstream cash resources such as; TANF, SSI/SSDI, VA benefits, pensions, child support, Pandemic Unemployment Compensation(PUC), Child Tax Credits, etc. The CoC implemented an HMIS eligibility assessment to determine what sources of non-employment cash income people are receiving, are under application for or should be referred to, and transfers that information in to the HMIS generated immediate needs plan.

2.Coordinated Entry assessments identify households with no or low income and CE specialists conduct initial referrals to County Assistance Offices for cash assistance application.

- requires ES, PSH and RRH CMs to follow-up and refer clients to eligible cash benefits immediately and or check the status of existing pending applications.

- CMs use the PA state COMPASS system to check for TANF eligibility.

- The CoC has a SNAP/Food Stamp Participation Project which assists families with enrollment for the SNAP and to TANF cash assistance.

-Provided information to shelters and housing programs regarding eligibility for PUC and Child Tax Credits and how to apply for these benefits.

- The CoC has 3 Volunteer Income Tax Assistance(VITA) programs to encourage participants to complete their taxes at sites that maximize their returns without exorbitant cost.

3. Adult and Family Services is responsible for implementing this strategy.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

3A-1.	**New PH-PSH/PH-RRH Project–Leveraging Housing Resources.**	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-1a.	**New PH-PSH/PH-RRH Project–Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).	

1.	**Private organizations**	No
2.	**State or local government**	No
3.	**Public Housing Agencies, including use of a set aside or limited preference**	No
4.	**Faith-based organizations**	No
5.	**Federal programs other than the CoC or ESG Programs**	No

3A-2.	**New PSH/RRH Project–Leveraging Healthcare Resources.**	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No

3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

| 1. | Did your CoC obtain a formal written agreement that includes:
(a) the project name;
(b) value of the commitment; and
(c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)? | No |
| 2. | Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider? | No |

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
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 - 24 CFR part 578

| 3B-1. | **Rehabilitation/New Construction Costs–New Projects.** | |
| | **NOFO Section VII.B.1.r.** | |

Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

| 3B-2. | **Rehabilitation/New Construction Costs–New Projects.** | |
| | **NOFO Section VII.B.1.s.** | |

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	**Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and**
2.	**HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.**

(limit 2,000 characters)

non-applicable

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

3C-1.	**Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.**	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3C-2.	**Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.C.	

	If you answered yes to question 3C-1, describe in the field below:
1.	**how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and**
2.	**how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.**

(limit 2,000 characters)

Not applicable

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

4A-1.	**New DV Bonus Project Applications.**	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?		Yes

4A-1a.	**DV Bonus Project Types.**	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	**SSO Coordinated Entry**	Yes
2.	**PH-RRH or Joint TH/RRH Component**	No

You must click "Save" after selecting Yes for element 2 PH-RRH or Joint TH/RRH Component to view questions 4A-4 through 4A-4f.

4A-2.	**Number of Domestic Violence Survivors in Your CoC's Geographic Area.**	
	NOFO Section II.B.11.	

1.	**Enter the number of survivors that need housing or services:**	192
2.	**Enter the number of survivors your CoC is currently serving:**	32
3.	**Unmet Need:**	160

4A-2a.	**Calculating Local Need for New DV Projects.**	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

1. Data was extracted from our HMIS system for all persons who had received intake, shelter or housing services for the time period 9/1/2020 through 8/31/2021 and indicated they had experienced domestic violence (DV) or they were fleeing DV. The data identified 156 households who indicated DV as a factor in their homelessness. Thirty-two households of the 156 households were identified as being permanently housed in a HUD program. Additionally, non-HMIS data provided by our DV provider was reviewed to find that 36 households received DV shelter services for the same specified time period. Since non-HMIS information is de-identified, it is unclear if there is any duplication of households.

2. HMIS by Coehlo Consulting, Inc. (Cares) provided the HMIS information and Efforts to Outcomes and Empower DB assisted in providing the DV data.

3. The current CE System does not possess the knowledge and resources to address the unique safety and confidentiality needs of domestic violence (DV) and is limited on sheltering resources specifically available to this population. Additionally, as general homeless service agencies, they are not extended the same confidentiality privileges, akin to attorney/client privileges that DV agencies are guaranteed federally by VAWA ensuring the confidentiality and privacy of the DV survivor. The addition of a DV CE program would increase capacity of the CoC to address and support DV survivors; and ensure a trauma-informed approach for DV survivors prioritizing safety and connection to all services within the continuum. A DV CE program would more readily address physical and emotional safety, privacy and confidentiality of all DV survivors accessing CE.

4A-3.	New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project–Applicant Information.	
	NOFO Section II.B.11.(c)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

1. Applicant Name	Domestic Abuse Project
2. Project Name	DAP CE FY21

4A-3a.	New SSO-CE Project–Addressing Coordinated Entry Inadequacy.	
	NOFO Section II.B.11.(c)	

	Describe in the field below:
1.	how the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
2.	how the proposed project addresses inadequacies identified in element 1. above.

(limit 2,000 characters)

1. Delaware County's current Coordinated Entry (CE) System does not adequately address the unique safety and confidentiality needs of domestic violence (DV) survivors. Many DV victims are homeless due to the abuse they face at home; however, the existing CE system does not have a direct connection to essential DV services and housing opportunities. Regular CE staff do not have the intensive training to identify and address the unique needs of DV survivors. Traditional homeless service agencies are not extended the same confidentiality privileges that DV agencies are guaranteed federally by VAWA. As a result, DV survivors may be at risk of compromised confidentiality and privacy by entering the CE system through a non-dv agency. By housing CE within a DV dedicated agency, DV survivors can receive timely access to CE staff who are highly trained in responding to the needs of DV survivors (including safety planning, lethality assessment, and confidentiality).
 2. The CE Specialist will bridge the gap for homeless DV survivors, increase capacity of the existing CE services to address and support DV victims; and ensure a trauma-informed approach for victims prioritizing safety and connection to the continuum. The CE Specialist will coordinate with the regular CE sites to ensure all entrances to service result in the needed supports. DAP's CE program will address physical and emotional safety, privacy and confidentiality of all survivors accessing CE. The CE Specialist will oversee both RRH and CE to ensure streamlined oversight of all of DAP's housing services. The CE Specialist will conduct the CE and create a Housing Stability Plan identifying housing barrier, mainstream resource needs and factors that cause high vulnerability (i.e., disabilities). The CE will ensure safe and confidential intake, confidential data collection emphasizing survivor safety and victim autonomy (using a HMIS comparable database); and provision of trauma-informed, victim centered services.

Applicant Name
This list contains no items

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Tool	11/10/2021
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	11/10/2021
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	11/10/2021
1E-1. Local Competition Announcement	Yes	Local Competition...	11/12/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/12/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	Public Posting Pr...	11/10/2021
1E-5a. Public Posting–Projects Accepted	Yes	Public Posting Pr...	11/12/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes	Web Posting CoC A...	11/15/2021
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Project Review and Selection Process

Attachment Details

Document Description: Public Posting Projects Rejected Reduced

Attachment Details

Document Description: Public Posting Projects Accepted

Attachment Details

Document Description: Web Posting CoC Approved Consolidated
Application

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/13/2021
1B. Inclusive Structure	11/03/2021
1C. Coordination	11/14/2021
1C. Coordination continued	11/15/2021
1D. Addressing COVID-19	11/15/2021
1E. Project Review/Ranking	11/10/2021
2A. HMIS Implementation	11/08/2021
2B. Point-in-Time (PIT) Count	10/17/2021
2C. System Performance	11/15/2021
3A. Housing/Healthcare Bonus Points	10/26/2021
3B. Rehabilitation/New Construction Costs	10/17/2021

3C. Serving Homeless Under Other Federal Statutes	10/27/2021
4A. DV Bonus Application	11/15/2021
4B. Attachments Screen	11/15/2021
Submission Summary	No Input Required

FY 2021

COC # - PA-502

Continuum of Care

Attachment #01:

1C-14 CE Assessment Tool

Attachment #01 documents include the following:

- CE Assessment Tool

Coordinated Entry Interview Summary	
Date of Interview	
Pre-Interviewer Name	
Interviewer Name	
Agency	
Assessment Location	
Household Type	
Household Size	
Referral Source	
Assessment Type	
Assessment Level	
County of Residence	
Have you reviewed the CoC Brochure before proceeding	
Are you seeking shelter/assistance due to circumstances caused by the COVID19 Pandemic	
Client Profile/Information	
Social Security Number	
SSN Data Quality	
First Name	
Middle Name	
Last Name	
Suffix	
Name Data Quality	
Preferred Name / Pronoun	
Date of Birth	
Age	
Date of Birth Type	
Gender	
Do you Identify as LGBTQ+	
Race	
Ethnicity	
HOH or Relationship to HOH	
Citizenship Status	
Language	
Did you serve in the active military, naval, or air service other than training	
Military Information	
Year entered military service	
Year separated from military service	
Discharge Status	
Theater of Operation	
Branch of the Military	
Do you have Military ID	
Have you ever received healthcare from a VA medical center	
Have you applied or have a pending application for VA benefits or compensation	

Contact Information	
Phone	
Alternate Phone	
Email	
Ever been in foster care	
Client Location	
Identification	
Driving License / Pennsylvania ID	
Expiry Date	
Birth Certificate	
SS Card	
Living Situation	
Living Situation	
Type of Residence	
Did you stay less than 90 days	
Did you stay less than 7 nights	
Length of stay in prior living situation	
On the night before did you stay on the streets, EH or SH	
Start date of current homeless episode	
Total number of times homeless on the street, in ES, or SH in the past three years	
Total number of months homeless on the street, in ES, or SH in the past three years	
Chronic homelessness determination	
Disabilities	
Disabling condition	
Education and Employment	
What is your highest education level	
School District	
Are you currently enrolled in an education program?	
Explain the program	
Are you currently employed	
Type of employment	
Why not employed	
List your employment history over the last 3 years	
Employer	
Position	
Start Date	
End Date	
Monthly Wage	
Household Income	
Family Member	
Income Source	
Other Explain Income Source	
Monthly Income	

Employer Name	
Position	
Annual Income	
Comments	
Do you want to add $22.10 State supplemental Income? (This additional income must be verified from COMPASS report)	
Reason for not adding state supplemental income	
Income status	
Total annual gross income from all sources	
Area Median Income for Household	
Area Median Income for Household	
Federal Poverty Level	
Household Benefits	
Family Member	
Non cash benefit	
Status	
Food stamp amount	
Application Date	
Household Disability	
Family Member	
Disability	
Status	
SSI / SSD Disabled?	
Expected to be of long-continued and indefinite duration and substantially impairs ability to live independently	
Currently receiving services/ treatment for this condition	
How confirmed	
Serious mental illness	
Documentation on file	
Household Insurance	
Client Name	
Insurance	
Status	
Provider Name	
Insurance Number	
Housing History	
Type of Residence	
Address	
Move in Date	
Move out Date	
City	
State	
Zip	
Months	

Length of time
Housing Crisis Information - Help us determine what your housing crisis is
What is the primary reason you are here for assistance
What are the issues that you are facing that has led to your present housing crisis
When do you expect to lose your housing
Is this the first time you are requesting housing services
Domestic Violence Victim/Survivor
Do you want services that are specifically geared to domestic violence survivors
If you have experienced domestic violence when did the last episode occur
Are you currently fleeing
Are you Fleeing, or attempting to flee dating violence, sexual assault, stalking, or human trafficking? Select all that Apply
Do you have a PFA?
If so, when was it issued Month
Which County was it issued in
Is the PFA still active
Do you have a Criminal record
Type of Offense
Are you on a probation or Parole
Which County
Were / Are you part of Juvenile justice system
Are there any other issues that you are faced with today that could affect your future permanent housing
Have you ever paid rent to someone in the past
When was the last time you paid rent
How much was your payment
Are you current with your rent
Approximately how much money would you need to pay immediately in order to keep your housing
Have you tried asking for an extension on your rent payment or otherwise negotiating a way to stay in your current housing?
If yes, what was the result of the conversation
Do you have rental evictions within the past 7 years
How many evictions have you had
Are you currently at risk of losing a tenant-based housing subsidy or housing in a subsidized building or unit
Are you an aging youth from foster care
Have you spent at least one day in foster care on or after your 16th Birthday?
Have you ever received CYS Service in the past
Are you currently receiving services from CYS
Financial Resources
Do you have enough money to pay for your current housing costs, including any rent or utility arrears?
Given your current housing issues, do you feel that your income is sufficient to maintain permanent housing
Explain why you are saying No
Are there other community resources you have applied for, such as other eviction prevention programs, emergency financial assistance programs, utility assistance programs, or other local emergency assistance programs?
Explain Where

Approximately how much money do you currently have available in savings, assets or other accounts?
How would you rate your credit
Do you have family members or friends who can support you with housing or financial resources at this time
Diversion
These questions help us determine if we can prevent you from becoming homeless and enter a shelter. We want to know if you have any other safe and appropriate place to stay - either permanently or while you look for other housing. We also need to know your support system of family, friends and others that may be able to help you.
Can you tell me about the place you stayed last night?
Is this the primary place you stay?
Why are you living there
Where do you sleep at this location
Is this a safe place
Do you have to leave this place
By what date do you have to leave
What can we do to help you stay at this location
What made this location unsafe
Is there another place that you can stay where you will feel safe
Provide us with a list of persons who can provide you housing, financial help, assistance or negotiate a solution to keep you from becoming homeless
Name and contact details
First Name
Last Name
Phone / Email
Relationship to client
Comments
Wellness - These questions will help us determine if there are any other barriers or issues that could prevent you from achieving stable housing.
Where do you usually go for healthcare or when you are not feeling well
How many times have you been to the emergency room in the past three months
How many times have you been hospitalized as an inpatient in the past year
Have you ever abused drug/alcohol, or been told you do
Have you consumed alcohol every day for the past month
Have you ever been an intravenous drug user
Have you ever been treated for drug or alcohol abuse
Have you ever received treatment for mental health issues
Have you ever been taken to the hospital against your will for mental health reasons
Have you been the victim of a violent attack since you become homeless
Have you had a serious brain injury or trauma that required hospitalization or surgery
Are you or any member of your household currently pregnant
If Yes, the expected Due Date
Are you on any prescribed medications
Describe the medications
Are you taking your medications regularly

Why are you not taking these medications
Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines?
Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along?
Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between?
Have you had sudden and significant decrease in cash income (employment and/or cash benefits) AND/OR unavoidable increase in non-discretionary expenses (e.g., rent or medical expenses) in the past 6 months
Have you had major change in household composition (e.g., death of family member, separation/divorce from adult partner, birth of new child) in the past 12 months
Community Involvement
Is there a outreach worker from another organization that are working with
Do you know the agency they work for
Population Specific Questions
Are you interested in a program that provides substance abuse services or addiction treatment services
Are you seeking services related to HIV/AIDS
Are you seeking programs that are targeted specifically to people under the age of 24
Interviewers Observation
Do you observe signs or symptoms of serious physical health conditions
Do you observe signs of symptoms of alcohol or drug abuse
Do you detect signs or symptoms of severe, persistent mental illness
Scoring
Score / Recommendation
Score
Recommendation
Prioritization Status
CE Summary
Housing Status
Coordinated Entry Event
Housing Assessment Disposition
Date of Event
Enrolled in Aftercare project
Location of Crisis Housing or Permanent Housing Referral
Date of Result
Referral Result
Immediate Needs Assessment
Describe household composition with any associated disabilities
What are the factors that led to their housing crisis
Justify efforts to obtain alternative housing or other assistance
Housing crisis resolution plan
Other relevant information and observations

RISKS	SCORE 1	2	3	4
Potentially Chronic				Yes
Number of months Homeless	< 6	6 - 18 Months	18-24 Months	25 and above
Past Homelessness (HMIS Episodes)	0	1	2	3+
5 or more Episodes (HMIS)				Yes
HOH Disability		SSA Not under application or not receiving and client is Disabled	SSA under application	Currently Receiving SSA
Disability	1 Disability	2 Disability	3 Disability	4 disabilities
Income (AMI)	Greater than 50 and less than 60%	Greater than 40 and less than 50%	Greater than 30 and less than 40%	Less than 30%
HOH - Youth (18-24 Age)	Yes			
HOH - Senior (Above 60)	Yes			
Credit Rating	Great	Good	Fair	Poor
Past Evictions			One or two	3+
Recent Significant Trauma	No			Yes
How many times have you been to the emergency room in the past six months?	Four or more times			
How many times have you been hospitalized as an inpatient in the past year?	Four or more times			
Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines?	Yes			
Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along?	Yes			
Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between?	Yes			
Have you been the victim of a violent attack since you have become homeless?	Yes			
Are you here because you are attempting to leave a partner who is threatening to do you harm?	Yes			

Supports Needed -Community involvement is NO	Yes			
Supports Needed -Observation - at least one is Yes	Yes			

Recommendation	
If Category 1 Homeless	
RRH - One Time Payment of move-in Costs	<= 8
RRH - 3 to 9 months	9 to 16
RRH - 9 + months	17 to 24
PSH - Disabled with High Risk	25 + and if disabled
If Category 2 At imminent risk of losing housing or At-risk of homelessness	
Housing assistance - Low barrier	<= 8
Housing assistance - Moderate barrier	9 to 16
Housing assistance - High barrier	17 to 24
Housing assistance - Very high barrier	25 +

COVID-19 Screening Assessment

Created By
Last Updated By
Assessment Date
Vaccination Information
Vaccination Status
Type of Vaccination
First Vaccination Date
Are you seeking shelter/assistance due to circumstances caused by the COVID-19 Pandemic
Vaccination ID Number
Second Vaccination Date
Screening Information
Were you discharged from the following institutions due to or during the COVID-19 Pandemic
Name of Location
What difficulties are you facing due to the COVID-19 Pandemic
Have you been diagnosed as positive for coronavirus and have completed your treatment
Have you been scheduled for a coronavirus test and are presently waiting to take a test
Have you been running a temperature or are feeling like you have a fever
Do you have a persistent dry cough
Do you have respiratory distress or are you short of breath
Have you recently been in the presence of individuals who have been found to be positive with the coronavirus
Do you suffer from any of the following health conditions
Is the clients age an additional risk factor
Screening Outcome
PUI Number

Contact person (Chester County COVID-19 Helpline)	
Recommendation (Chester County COVID-19 Helpline)	
Testing scheduled	
Test Date	
Test Results	
Quarantine Location	
Was Client Hospitalized?	
Date of Hospitalization	
Name of Hospital	
Contact Person	
Contact Number	
Present Status in Hospital	
Outcome of Hospitalization	
Date of Outcome	
Comment by Case Worker	

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Attachment #02:

1C-7. PHA Homeless Preference

Attachment #02 documents include the following:

- **CHA Homeless Preference Sheet**

Housing Choice Voucher Program Administrative Plan
Chester Housing Authority

This administrative plan has been prepared by the Chester Housing Authority (CHA) in conformance with the requirements of 24 CFR 982.54.

The plan sets forth CHA's discretionary policies for the administration of its Housing Choice Voucher program, in accordance with the requirements of the U. S. Department of Housing and Urban Development (HUD). Basic requirements for the administration of the program, as follows, are incorporated by reference:

24 CFR 5	Definition of Income, Income Limits, Rent and Reexamination of Family Income for the Section 8 Housing Assistance Payments Programs; Restrictions on Assistance to Non-Citizens; One Strike Screening and Eviction for Drug Abuse
24 CFR 888	Fair Market Rents and Contract Rent Annual Adjustment Factors
24 CFR 982	Housing Choice Voucher Program
24 CFR 984	Section 8 and Public Housing Family Self-Sufficiency Program

Additionally, all program activities are subject to the following civil rights laws and regulations:

24 CFR 1	Implementing Title VI of the Civil Rights Act of 1964
24 CFR 8	Nondiscrimination Based on Handicap in Federally Assisted programs and Activities
24 CFR 14	Equal Access to Justice in Administrative Proceedings

1. Applicant Outreach and Selection

Upon opening and reopening the waiting list, the CHA will place a notice in the Delaware County Daily Times, the Chester Spirit, and post notices in the CHA administrative and site offices. The waiting list opening will be for a period of not less than ten days. Prior to opening the waiting list, the CHA will hold information sessions on the application process for other community service providers to broaden outreach efforts thereby affirmatively furthering fair housing and expanding affordable housing opportunities.

Applicants must complete an online application form during the application period, and will be assigned a place on the waiting list based on preference and lottery ranking. Applicants without access to the internet may file an online application at the neighborhood network centers located at the Booker T. Washington Community Center, Ruth Bennett Homes, and William Penn Homes. Applicants requiring other accommodations in completing an online application may send a written request to the HCVP Compliance Department. Preferences are verified when the

Repayment of Amounts Due to CHA

CHA requires any applicant who owes money to CHA as a result of prior participation in the Public Housing or Section 8 program to enter into a repayment agreement before receiving a Housing Choice Voucher. The applicant will be required to pay 1/3 of the amount down, and the balance in agreed-upon monthly installments over a 12-24 month period. If the family leases a unit with voucher assistance, and subsequently fails to make three successive payments, the family's housing assistance will be subject to termination.

2. Special Purpose Funding

When HUD awards Housing Choice Voucher funding to CHA that is targeted to a specific purpose, specific families, or specific categories of families, CHA will modify its selection procedures to comply with the requirements of the program.

In keeping with national housing goals, the CHA has established a local set-aside to support local homeless service providers in obtaining permanent housing for their clients. Provided sustained funding levels, one voucher will be set aside for every seventh turnover in the tenant-based voucher program. When vouchers becomes available, the lead agency submits homeless applications directly to the CHA for final eligibility determinations. The local service provider is responsible for case management and supportive services to ensure successful tenancies.

3. Issuing or Denying Vouchers

Vouchers are issued for an initial term of 60 days.

If, at the end of 60 days, the voucher holder has not submitted a Request for Tenancy Approval, the voucher will expire unless the family has requested and received approval for an extension. Extensions will be approved for good cause, including, but not limited to

Illness or hospitalization during the initial 60 days, or

Difficulty in locating units suitable for large families, units that will accommodate special needs of the family, and units in areas with low concentrations of poverty and minorities.

Extensions are given for an additional 60 days. Further extensions may be given in instances of severe hardship.

CHA will provide a full 120 days for applicants with disabilities to utilize their vouchers to find suitable housing. Further extensions may be given in instances of severe hardship.

CHA suspends the term of the voucher upon receipt of the Request for Tenancy Approval (Tolling).

Applicants who were former housing program participants that have an unsatisfied judgement of more than $2000 for misuse or neglect of a previously assisted property or for other money

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Attachment #03:

1C-7. PHA Moving On Preference Sheet

Attachment #03 documents include the following:

- **PHA Moving On Preference Sheet**

DELAWARE COUNTY HOUSING AUTHORITY

ADMINISTRATIVE PLAN

FOR THE

HOUSING CHOICE VOUCHER PROGRAM

APRIL 1, 2021

Approved by DCHA Board of Commissioners

Revised

Special Admissions [24 CFR 982.203]

HUD may award funding for specifically-named families living in specified types of units (e.g., a family that is displaced by demolition of public housing; a non-purchasing family residing in a HOPE 1 or 2 projects). In these cases, DCHA will admit families that are not on the waiting list, or without considering the family's position on the waiting list. DCHA must maintain records showing that such families were admitted with special program funding.

Targeted Funding [24 CFR 982.204(e)]
HUD may award DCHA funding for a specified category of families on the waiting list. DCHA must use this funding only to assist the families within the specified category. Within this category of families, the order in which such families are assisted is determined according to the policies provided in Section 4-III.C.

DCHA Policy

DCHA administers the following types of targeted funding:

> *Non-Elderly Disabled (NED)*
> *Mainstream*
> *Shelter Plus Care*
> *Family Unification Programs*
> *Project Based Vouchers*
> *Veterans Affairs Supportive Housing (VASH)*
> *Tenant Based Rental Assistance (TBRA)*

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

DCHA has established site-based waiting lists for all public housing/affordable communities and limits choices to three public housing/affordable communities plus the Housing Choice Voucher Program.

4-III.C. SELECTION METHOD

DCHA must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the DCHA will use [982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

DCHA is permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits DCHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with DCHA plan and the consolidated plan, and

must be based on local housing needs and priorities that can be documented by generally accepted data sources.

DCHA Policy

DCHA uses the following Local Preference system

Residency preferences for families who live, work, or have been hired to work in DCHA's jurisdiction.

> Families who have at least one adult that is employed and has been employed for 3 months and works a minimum of 20 hours per week. This preference is extended equally to . The working preference shall also be available to a family if the head, spouse or sole member is 62 years old or disabled.

DCHA will provide admission preference (non-preference point) for (Mainstream)-non-elderly persons with disabilities transitioning out of instructional and other segregate settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless.

A family that is a victim of domestic abuse that is referred to DCHA by a recognized Domestic Abuse Shelter. The victim must present to DCHA a documented Protection from Abuse Order and a written referral from the shelter.

A family whose head or spouse is a veteran.

Selection of a domestic abuse family or veteran family will be processed using a ration 1 selection for every 10th admission. This ratio is discretionary and will be reviewed at lease annually to determine its effects on issuance of vouchers. Based on recommendations from staff, the Executive Director may authorize a change in this ratio or suspend the processing of this selection.

Delaware County Housing Authority (DCHA)– Moving Up Set Aside Strategy (Graduates)
Moving Up Strategy for Homeless Households in Permanent Supportive Housing Programs
Purpose: Over time, many homeless households who are participants in a Permanent Supportive Housing Program (PSHP), find that they no longer need the level of supportive services that are provided under Permanent Supportive Housing programs (PSH), but they continue to need housing assistance.
A "Move-On" strategy allows CoC communities to free up existing PSHP inventory for individuals with the high service needs, those who have been homeless for the longest time, and/or those with the greatest vulnerabilities. By issuing HCV to participants in PSHP, the CoC can identify individuals and families that no longer need intensive support services and offer vouchers to these households allowing them to continue receiving assistance and freeing up new slots for newly homeless.
The DCHA commits up to 15 graduate vouchers/year, dependent upon available funding.

Goal: Over a 12 month period, the DCHA will "graduate" up to 15 PSHP participating households from the following programs:

Program Name	Partner Agency	Grant Capacity
Shelter + Care 2345	Adult and Family Services	54 – 60 Households
PSH for Chronic Substance Abusers	Holcomb	9 -15 Households
Delco PSH for Adults with Mental Illness	Horizon House	7 -12 Households
Supportive Housing Program for homeless households with disabilities	Family and Community Services	6 – 9 Households

Process: The Division of Adult and Family Services, via the Homeless Permanent Housing Clearinghouse, will identify households who are ready to graduate from a program. At the same time, they will identify a new family to be placed in the "graduate" slots.

Conditions: All newly referred households must be on the DCHA waiting list.

HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans.

In accordance with the annual plan DCHA ensures equal opportunity and affirmatively furthers fair housing. In order to accomplish this goal DCHA has executed a Memorandum of Understanding with county agencies that represent the "Special Needs" Consumers which will address the case management to be provided to their clients who are participating in assisted housing programs. The Memorandum of Understanding sets aside 25 vouchers to be used by families who are referred to the "special needs" program.
4 vouchers per year will be set aside for the Path Housing clients. This is in addition to the "special needs" program. Path Housing clients are chronic homeless individuals.

DCHA will identify Voucher eligible applicants and provide preference for issuance of Vouchers to Continuum of Care Program and Supportive Housing Program graduates.

Treatment of Single applicants: All families with children and families who include An elderly person or a person with disability shall be given a selection priority over all other applicants.

DCHA in collaboration with Pennsylvania Housing Finance Agency has executed a letter of agreement to assist persons transitioning from institutions the opportunity to participate in the Housing Choice Voucher Program.

Income Targeting Requirement [24 CFR 982.201(b)(2)]

HUD requires that extremely low-income (ELI) families make up at least 75% of the families admitted to the HCV program during DCHA's fiscal year. ELI families are those with annual

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Attachment #04:

1E-1. Local Competition Announcement

Attachment #04 documents include the following:

- **Local Competition Announcement-PA 502**
- Local Competition Announcement - with Date and Time Stamp
- **Renewal e-mail dated 9-30-21**
- **2021 Scorecard**
- **Application Project Scoring Tool**
- **DV Bonus – Project Scoring Tool**
- **CoC Appeal Policy**

Subject: Delaware County CoC RFP to solicit new projects as part of the FY21 CoC Competition

The Delaware County Continuum of Care is releasing three Requests for Proposals (RFPs) to solicit new projects as part of the FY21 CoC Competition:

> **(1) New Permanent Housing Project RFP**
>
> **(2) Domestic Violence Rapid Re-Housing (RRH) or Joint Component Transitional Housing Rapid Rehousing (TH-RRH) Project RFP**
>
> **(3) Domestic Violence Coordinated Entry Funding RFP**

The Delaware County CoC is soliciting Preliminary Applications from agencies interested in applying for new projects as part of the FY21 CoC Competition.

- New Permanent Housing Project RFP. This includes:
    - Permanent Supportive Housing Projects
    - Rapid Re-Housing projects
    - Joint Transitional Housing – Rapid Re-Housing Component
- Domestic Violence Bonus Rapid Rehousing or Joint Component Transitional Housing Rapid Rehousing (TH-RRH) Project RFP
- Domestic Violence Coordinated Entry Funding RFP

The projects selected through these RFP's will be submitted to HUD as part of the Delaware County CoC's FY2021 Continuum of Care Application. Organizations may apply to any of the three RFP's.

To apply, a **Preliminary Application and a Proposed Budget must be submitted via Alchemer (online survey system) by Noon (12pm) on Monday, October 18th.** Application materials and Alchemer links can be found below. The materials will also be posted on the County website (http://www.delcohsa.org/).

- **New Permanent Housing Project Preliminary Application Alchemer Link:** http://s.alchemer.com/s3/FY2021-New-Project-Application-Delaware-County-CoC
    - Budget Template for New Permanent Housing Project (completed template will be uploaded in Alchemer)
    - A copy of the New Permanent Housing Project Preliminary Application, provided reference.

- **Domestic Violence Rapid Rehousing or Joint Component Transitional Housing Rapid Rehousing (TH-RRH) Project Preliminary Application Alchemer Link:** http://s.alchemer.com/s3/Delaware-County-CoC-FY2021-DV-Bonus-RRH-THRRH
  - Budget Template for Domestic Violence Rapid Rehousing or Joint Component Transitional Housing Rapid Rehousing (TH-RRH) Project (completed template will be uploaded in Alchemer)
  - A copy of the Domestic Violence Rapid Rehousing or Joint Component Transitional Housing Rapid Rehousing (TH-RRH) Project Preliminary Application, provided for reference.
- **Domestic Violence Coordinated Entry Funding Preliminary Application Alchemer Link:** http://s.alchemer.com/s3/Delaware-County-CoC-FY2021-Application-for-DV-Bonus-CE
  - Budget Template for Domestic Violence Coordinated Entry Funding (completed template will be uploaded in Alchemer)
  - A copy of the Domestic Violence Coordinated Entry Funding Preliminary Application, provided for reference.

Please help the CoC reach stakeholders in your community by forwarding this email to organizations that may be interested in applying for funding through the Delaware County CoC. Thank you!
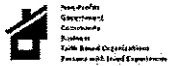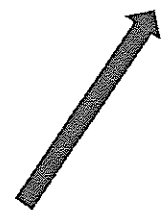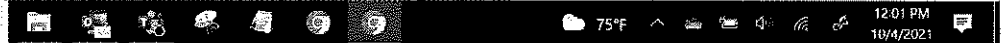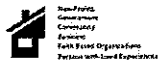
Delaware County CoC RFP Solicitation for New Projects as part of the FY21 CoC Competition

Download PDF Copy ▶

Subject: Delaware County CoC RFP to solicit new projects as part of the FY21 CoC Competition

The Delaware County Continuum of Care is releasing three Requests for

**Subject: Delaware County CoC RFP to solicit new projects
as part of the FY21 CoC Competition**

The Delaware County Continuum of Care is releasing three Requests for
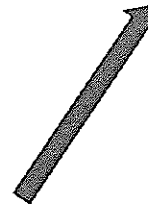Proposals (RFPs) to solicit new projects as part of the FY21 CoC Competition:

（1) New Permanent Housing Project RFP

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Transitional Housing Rapid Rehousing (TH-RRH) Project RFP

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- Domestic Violence Bonus Rapid Rehousing or Joint Component Transitional
  Housing Rapid Rehousing (TH-RRH) Project RFP
- Domestic Violence Coordinated Entry Funding RFP

The projects selected through these RFP's will be submitted to HUD as part of the

Commission (DCWC) has scheduled a
meeting for **Thursday, September 9,
2021 at 6:30pm**. The public is invited to
attend. This will be a virtual meeting. If
interested, pls email oddig@delcohsa.org for
contact info."

Human Services Block Grant Plan
- Public Hearing Announcement
- Public Hearing – June 23, 2021
- Public Hearing – July 13, 2021
- Summary (draft)

Delaware County CoC RFP to solicit new
projects as part of the FY21 CoC
Competition

Delaware County Collaborative Plan to End
Homelessness

Request for Proposal – Homeless Integrated
Healthcare - Cost Report

Request for Proposal – Intensive Family
Coaching Services - Cost Report - Questions
& Answers

Request for Proposal - Certified Recovery
Specialists - Cost Report - Questions &
Answers

Re-Solicitation of Forensic Long Term

Delaware County Crisis Connections Team
855-889-7827
Telehealth Helpline
855-464-9342

Watch on ▶ YouTube

Coronavirus

Human Services Resources

- Tele-Community Briefing Summary: Delaware County Human Services thru COVID-19 – April 29,
2020

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10/4/2021

Fink, Jessica L

From:	DelCo Continuum of Care <pa502coc@gmail.com>
Sent:	Thursday, September 30, 2021 11:07 AM
To:	sfrisby@chs-adphila.org; sgrasty; javalos@dapdc.org; DCHA RESUMES; Ron Powers; cathleen.murphy@hhinc.org; atorres-oconnor@mhphope.org; Fink, Jessica L; Feldman, Robert S.
Subject:	Delaware County CoC: Renewal Project Application - Instructions and Important Information
Attachments:	DelCo FY2021 CoC Renewal Dropbox Links.pdf; DelCo FY2021 Renewal App Instructions.pdf; HUD email re Actual Rents - PA-502 CoC.pdf; FY21CoCNOFO_ProjectApplications-Renewals_Consolidations_DMA2021-09-20.pdf; FY21CoCNOFO_ProjectApplications_Tips&TroubleshootingGuide_DMAv2021-09-09.pdf

Dear Delaware County Continuum of Care funded Grantees-

Please read this important message about submission of Renewal Project Applications for the FY2021 CoC NOFO Competition.

As part of the Delaware County CoC's Consolidated Application for the 2021 CoC Competition, on behalf of the CoC, DMA will review all renewal project applications prior to the submission of these applications into the e-snaps system by grantees. Instructions for submitting this information are provided below.

- **By October 13, 2021 at 5pm:** All agencies with renewal project applications are being asked to provide a PDF of your completed Renewal Project Application(s) exported from e-snaps.
- **The PDF of your Renewal Project Application should be submitted via Dropbox.** Attached to this email you will find a list of Dropbox links; each project will have its own unique link.

Please DO NOT SUBMIT your Renewal Project Application(s) in e-snaps. If you accidentally submit the application, please contact us at pa502coc@gmail.com and we will release the application back to you.

- **The PDF file name should be: 2021 Renewal App – Agency Name – Project Name**
- **Prior to submitting your application,** check the Submission Summary to make sure ALL sections have been completed.
- **By October 24:** You will receive a project review form with required corrections.
- **Within 5 working days of receipt of your review:** You must make corrections and submit your final application(s) in e-snaps.

DOCUMENTS ATTACHED TO THIS EMAIL - The following documents are attached to this email to assist with completing the above steps:

- Slides providing a brief overview of the 2021 CoC NOFO
- Instructions for accessing Dropbox and url links- You will use these links to upload your project application(s) to DMA.
- CoC Project Applications & e-snaps: 2021 Tips and Troubleshooting Guide
- Actual Rent amounts from HUD that the following listed projects will need to reference in order to manually enter the updated rent amounts in e-snaps. Projects impacted include:

PA0094L3T022012	SHP Reallocation Project
PA0097L3T022013	Connect to Rapid Re-Housing
PA0105L3T022013	Shelter Plus Care 2345 - 19

1

PA0548L3T022010	S + C 67
PA0683L3T022007	OBH-PSH-CH HH
PA0684L3T022007	OBH-PSH CH T2 FC
PA0688L3T022007	OBH RRH
PA0694L3T022006	Rapid Re-Housing Program CAADC
PA0763L3T022005	Horizon House PSH CH

CONSOLIDATION - If you are considering consolidating projects:

- Please let us know.
- Please follow the instructions above to submit the individual applications in e-snaps for each renewal project that you would like to consolidate. Be sure to make no substantive changes to the budget or units, beds or households served.

If you have questions regarding completing your renewal project application(s), **please first review the attached document "CoC Project Applications & e-snaps: 2021 Tips and Troubleshooting Guide"** and the HUD instructions/guides referenced within the document.

After reviewing these resources, if you are still unable to resolve your issue, send DMA an email at pa502coc@gmail.com. We will work to assist you as quickly as possible.

Thank you for your continued participation in the CoC application process and the work you and your agencies do to end homelessness every day!

- DMA Staff

APR DATA SOURCE: If APR was submitted between 1/01/21 to present, use that APR.
If APR was submitted prior to 1/01/21 an interim report will be generated using the date range 7/01/20 to 6/30/21

Grant:	
Project Name:	Agency:
Project ID:	
Grant term of last HUD/APR:	Total Number of Persons Served (Q5a) HUD/APR:
Grant number of last HUD/APR:	Number of Adult Stayers (Q5a) HUD/APR:
Grant dollar amount of last HUD/APR:	Number of Adult Leavers (Q5a) HUD/APR:
Grant expenditures from last HUD/APR:	Number of Units Proposed (Q02) HUD/APR:

	(A) Local CoC & HUD Priorities (28 points)	Data Source	Response	Scoring	Score
1	LOW BARRIER: Are applicants allowed to enter the program even if they have: (1) zero income at entry; (2) an active D & A addiction or behavioral health / intellectual disability; (3) criminal justice involvement; (4) English as not their native language.	Provider	Provider to insert response here	1 point per example (4 points max)	0
2	EQUAL ACCESS: Is equal access practiced in accordance with the 2012 and 2016 Equal Access Rule, meaning any project funded by HUD must ensure equal access for persons regardless of one's sexual orientation or martial status, and in accordance with one's gender identity?	Provider	Provider to insert response here	Yes = 4 points No = 0 points	0
3	CoC/HSC PARTICIPATION: Did the project have at least one person from their member agency attend each of the quarterly HSC meetings?	HSC attendance records collected by CoC	Scored by AFS - QI staff	4 meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	0
4	CoC GOVERNING BOARD (GB) MEETINGS: Did the project have at least one agency representative at quarterly CoC Governing Board meetings?	Governing Board attendance records collected by CoC	Scored by AFS - QI staff	4 or more meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	0
5	BOARD OF DIRECTORS: Does the agency's Board of Directors or local advisory group/committee include a person with lived experience of homelessness, current or former.	Provider	If yes, provider to include name of board or committee	Yes = 4 points No = 0 points	0
6	VAWA: Does the project have a written policy regarding the Violence Against Women Act (VAWA) Rule? If so provide a copy.	Provider	If yes, provider to forward a copy to AFS - QI staff	Yes = 4 points No = 0 points	0
7	ANTI-DISCRIMINATION: Does the project have in place an: Anti-discrimination policy that prevents discrimination under the Fair Housing Act and an Equal Access policy in regard to LGBTQ+? If so provide a copy.	Provider	If yes, provider to forward a copy to AFS - QI staff	Yes = 4 points No = 0 points	0
				SUBTOTAL =	0

	(B) Project Effectiveness & Grant Mgt. (30 points)	Data Source	Response	Scoring	Score
8	FUND EXPENDITURES: The percentage of HUD funds expended during last completed HUD/APR? [NOTE: Scoring percentage range has been expanded this year due to COVID-19. Scoring percentage range will return to normal next year]	Expenditures (dollars spent) / Total grant dollar amount	Provider to calculate	88% to 100% = 10 points 75% to 87% = 5 points 74% or less = 0 points	0
9	QUARTERLY DRAWDOWNS: (1) Number of quarterly draw downs of HUD funds. Or (2) Number of quarterly invoices submitted to the County.	eLOCCS statement or invoice dates with amounts	Provider to insert response here	4 or more times per year = 10 points 3 times per year = 5 points 2 times or less per year = 0 points	0
10	DATA QUALITY: What is the completion rate of data elements required by HUD and the CoC?	Q06a, Q06b, Q06c (HUD/APR) Average of "% of Error Rate" data points. 100% minus error rate = completion rate	Scored by AFS - QI staff	99% to 100% = 10 points 97% to 98% = 5 points 96% or less = 0 points	0
				SUBTOTAL =	0

	(C) Project Performance Measures (49 points)	Data Source	Response	Scoring	Score
11	**This question scored by AFS - QI staff** BENEFITS: Percentage of participants (stayers and leavers) who increased income from any source as indicated at exit or annual assessment.	[Scored by AFS - QI staff] {Q19a1 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain} + {Q19a2 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain} ÷ [Q18 Adults at Annual (Stayers)-Total Adults] + [Q18 Adults at Exit (Leavers)-Total Adults] – [Q18 Adults at Annual (Stayers)-Number of adult stayers not yet required to have an annual assessment] – [Q18 Adults at Annual (Stayers)-Client Doesn't Know/Client Refused] – {Q18 Adults at Exit (Leavers)-Client Doesn't Know/Client Refused}	50% or more = 9 points 20% to 49% = 6 points 10% to 19% = 3 points 9% or less = 0 points	0
12	DV EXEMPT PROVIDERS: RETURN TO HOMELESSNESS: Percentage of program participants exited to a PH destination that return to homelessness within 6 months	HMIS Data Reports	Scored by AFS - QI staff	30% or over = 0 points 20% to 29% = 1 point 10% to 15% = 2 points 9% or less = 3 points	0
	FOR DV PROVIDERS: Please describe how the project improves safety for the DV population served (DV survivors)	APR/APR data generated from comparable database.	Narrative Response from Provider	Services that improve safety = 3 points Description incomplete = 0 points	
13	SITE BASED: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in.	HMIS Data Reports	Scored by AFS - QI staff	Under 30 days = 12 points 31 to 60 days = 8 points 61 to 120 days = 4 points	0
	SCATTERED SITE: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in.			Under 60 days = 12 points 61 to 90 days = 8 points 91 to 120 days = 4 points	
14	EXITS TO PH: Transitional and Rapid Rehousing: Successful exit to permanent housing destination, from Transitional Housing or Rapid Rehousing projects.	Measure 7b1 Measure 7b2	Scored by AFS - QI staff	60% or more = 12 points 40% to 60% = 8 points 39% or less = 0 points	0
	Permanent Supportive Housing: Successful exit to permanent housing OR retention of permanent housing.			97% or more = 12 points 85% to 96% = 8 points 84% or less = 0 points	
15	UTILIZATION RATE: Percentage of beds or units in the project occupied during the operating year?	APR/APR data generated from comparable database.	Scored by AFS - QI staff	95% to 100% = 8 points 90% to 94% = 4 points 80% or below = 0 points	0
16	DATA PERFORMANCE PROGRAM IMPROVEMENTS: Provide an example how the program used Performance Data to make improvements to program effectiveness.	Provider	Forward response to AFS - QI staff	One example = 5 points No example = 0 points	0
				SUBTOTAL =	0

	(D) Severity of Need Populations (12 points)	Data Source	Response	Scoring	Score
17	SUBPOPULATIONS: Is the program serving any of these subpopulations? If so, which ones? Those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Provider to insert response here	2 examples = 4 points 1 example = 2 points No examples = 0 points	0

		Data Source	Response	Scoring	Score
18	STAFF TRAINING FOR SUBPOPULATIONS: Have agency staff received any types of training relating to subpopulations of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Provider to insert response here	2 examples = 4 points 1 example = 2 points No examples = 0 points	0
19	SUBPOPULATION NEEDS: Describe how the agency is particularly addressing the needs of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Narrative response from provider, send to AFS – QI staff	2 examples = 4 points 1 example = 2 points No examples = 0 points	0
				SUBTOTAL =	0
(E) Bonus Questions (12 points)		**Data Source**	**Response**	**Scoring**	**Score**
20	LANGUAGE PROFICIENCY: Are language translation services made available for persons with limited English proficiency if needed? If so how are these services provided?	Provider	Narrative response from provider, send to AFS – QI staff	3 points	0
21	EMPLOYMENT & INCOME: What has the program done to promote and increase employment and income among program participants? Provide an example.	Provider	Narrative response from provider, send to AFS – QI staff	3 points	0
22	VOLUNTEERISM or COMMUNITY INVOLVEMENT: How has the program promoted volunteerism or community involvement with program participants. If so explain.	Provider	Narrative response from provider, send to AFS – QI staff	3 points	0
23	COVID-19 PREVENTION: Describe 3 points of guidance that the agency provided participants to protect themselves from getting and spreading COVID-19?	Provider	Narrative response from provider, send to AFS – QI staff	1 point per example (3 points max)	0

(A) Local CoC & HUD Priorities	28 maximum points	0
(B) Project Effectiveness & Grant Management	30 maximum points	0
(C) Project Performance Measures	49 maximum points	0
(D) Severity of Need Populations	12 maximum points	0
	SUBTOTAL POINTS (119 max)	0
	% of 119 max points earned	0%
(E) Bonus Questions	(12 max) BONUS POINTS	0
	GRAND TOTAL w/bonus points	0
	FINAL % w/bonus points	0%

Delaware County CoC: 2021 Permanent Housing Project Scoring Sheet

Agency Name: _____

Project Type: ☐ TH/RRH   ☐ RRH   ☐ PSH

Total Budget Request: _____

Expansion Requests Only:
- **Current Budget:** _____
- **Requested Budget:** _____
- **Expansion Request for:** ☐ Additional units   ☐ Supportive Services   ☐ Other

Transition Requests Only:
- **Current Project Type:** _____
- **New Project Type Requested:** _____

Specific subpopulation? If so, what? _____

- **Clear and compelling description of how project will meet community need = 2 points**
    - 0 points if need not described
    - 1 point if narrative but no data, or data does not support the need for this project   _____
    - 2 points if applicant describes need and provides supporting data

- **Experience serving households experiencing homelessness = 2 points**
    - 0 points if not described
    - 1 point if somewhat described
    - 2 points if reviewer believes the applicant has needed experience   _____

- **Experience supporting households with outcomes (permanent housing, employment, benefits) = 2 points**
    - 0 points if not described
    - 1 point if somewhat described
    - 2 points if reviewer believes the applicant has needed experience   _____

- **Experience with Housing First = 2 points**
    - 0 points if not described
    - 1 point if somewhat described   _____
    - 2 points if applicant describes a clear understanding of Housing First model, and experience implementing the model

- **Experience managing federal and state grants = 2 points**
    - 0 points if no experience described
    - 1 point if limited experience described

- o 2 points if reviewer believes that applicant has sufficient experience managing grants   _____
  to support success with CoC requirements

- **Relationship with landlords (if scattered site) = 2 points**
    - o 0 points if organization does not have relationships or viable plan to provide scattered
      site housing
    - o 2 points if organization has the needed relationships with landlords (directly or
      through partnerships with community partner) in order to quickly connect households
      to housing opportunities
    - o Site-based projects: adequate resources allocated (CoC-funded and beyond) to ensure
      safe, well maintained housing is provided by the organization = 2 points   _____

- **Project design and delivery of services are designed to promote equity = 2 points**
    - o 0 points if not described
    - o 1 point if somewhat described
    - o 2 points if clearly described and provides strong description of how design will
      promote equity   _____

- **Experience serving and improving outcomes for communities that have historically been
  marginalized = 2 points**
    - o 0 points if not described
    - o 1 point if somewhat described
    - o 2 points if reviewer believes the applicant has needed experience   _____

- **BONUS: Non-COC Resources to cover housing costs = 5 points**
    - o 5 bonus points if PSH or RRH project will housing subsidies or subsidized housing units
      for at least 25% of units/participants in the project   _____

- **BONUS: Non-COC Resources to cover healthcare costs = 5 points**
    - o 5 bonus points if project will leverage 25% or more of the project's healthcare/service
      needs through community partnerships   _____

**Total points available = 16 (plus 10
bonus points)**   **Total points awarded =** _____

Do you recommend this project? ☐ yes   ☐ no

Do you recommend any changes to the project design/scale/etc.?

Funding Committee Comments:

Delaware County CoC: 2021 DV Bonus CE Project Scoring Sheet

Agency Name:

- **Current involvement and participation in the CoC's Coordinated Entry System = 4 points ------**
  - o   0 points if no current involvement or participation
  - o   2 points if some involvement or participation, but limited
  - o   4 points if active involvement and participation in partnership with the CoC

- **Clear and compelling description of how project will meet community need = 10 points -------**
  - o   0 points if need not described
  - o   5 point if need is only minimally described and/or not clearly explain how the project will meet community need
  - o   10 points if applicant describes need and provides clear explanation of how the project will address inadequacies identified

- **Experience utilizing trauma-informed, victim-centered approaches to meet the needs of ------ DV -survivors = 2 points**
  - o   0 points if not described
  - o   1 point if somewhat described
  - o   2 points if applicant demonstrates strong experience

- **Project design and delivery of services are designed to promote equity = 2 points ---------------**
  - o   0 points if not described
  - o   1 point if somewhat described
  - o   2 points if clearly described and provides strong description of how design will promote equity

- **Experience serving and improving outcomes for communities that have historically been ----- marginalized = 2 points**
  - o   0 points if not described
  - o   1 point if somewhat described
  - o   2 points if reviewer believes the applicant has needed experience

- **Experience managing federal and state grants = 2 points --**
  - o   0 points if no experience described
  - o   1 point if limited experience described
  - o   2 points if reviewer believes that applicant has sufficient experience managing grants to support success with CoC requirements

Renewal Scoring Process and Appeals

With the exception of CoC-level infrastructure projects (e.g., HMIS and Coordinated Entry grants), the CoC will follow the below process for scoring renewal projects:

- The CoC will request data and information from all CoC-funded renewal project applicants to assist with the renewal scoring process.
- Renewal scoring results will be circulated to all CoC-funded grantees.
- If a grantee identifies an issue or error with the renewal scoring, they may submit an appeal to the CoC within 3 business days of receiving the renewal scoring results. Grantees submitting an appeal should describe the specific situation, reference the relevant scoring criteria and provide compelling information and/or documentation for consideration.
- Upon receipt of an appeal, the CoC will work to resolve the issue or error when possible.
- If the CoC is not able to resolve the issue or error, the appeal will be reviewed by the non-Conflicted Governing Board. This group will evaluate any requests received and make a determination regarding the disposition of the appeal; grantees will be informed by email of the outcome of their appeal within 7 business days of the deadline for receiving appeals.
- Evaluation and scoring of CoC-funded renewal projects will inform project ranking and tiering for the CoC NOFA competition.

Reallocation Appeal

Projects that are underperforming, or that do not meet HUD and local priorities for the year, may be at risk of reallocation. Reallocation may be utilized for low priority and or poor performing projects or projects that can be funded elsewhere and was previously identified by the Governing Board as a project with low priority throughout the year. The non-conflicted Governing Board will determine reallocation.

Any project applicant subject to full or partial reallocation may appeal this decision. Upon receipt of notification of reallocation, grantees must submit an appeal within 3 business days of receiving a reallocation notification. To submit an appeal, grantees will follow instructions provided by the CoC.

Reallocation appeals will be reviewed by the non-Conflicted Governing Board. This group will review additional documentation submitted by the grantee along with the appeal request. This group will consider the supporting documentation and offer a decision within 2 business days after they meet to discuss the appeal.

New Project Selection Appeal

New project applicants not selected for inclusion in the CoC's Consolidated Application may appeal this decision. All appeals must be submitted within 1 business day of receiving project selection notification. To submit an appeal, grantees will follow instructions provided by the CoC.

Reallocation appeals will be reviewed by the non-Conflicted Governing Board. This group will review additional documentation submitted by the new project applicant along with the appeal request. This group will consider the supporting documentation and offer a decision within 2 business days after they meet to discuss the appeal.

FY 2021

COC # - PA-502

Continuum of Care

Attachment #05:

1E-2. Project Review and Selection Process

Attachment #05 documents include the following:

- Scored Sample Scorecard – New DV Bonus
- Scored Sample Scorecard – New PH
- Scored Sample Scorecard – Renewal
- Unscored Sample Scorecard – New DV Bonus
- Unscored Sample Scorecard – New PH
- Unscored Sample Scorecard – Renewal
- Final Ranking Project Sheet

Delaware County CoC: 2021 DV Bonus CE Project Scoring Sheet

Agency Name: Domestic Abuse Project

	FINAL AVERAGE SCORE

- **Current involvement and participation in the CoC's Coordinated Entry System = 4 points** ------ **2.0**
    - o   0 points if no current involvement or participation
    - o   2 points if some involvement or participation, but limited
    - o   4 points if active involvement and participation in partnership with the CoC

- **Clear and compelling description of how project will meet community need = 10 points** ------- **10.0**
    - o   0 points if need not described
    - o   5 point if need is only minimally described and/or not clearly explain how the project will meet community need
    - o   10 points if applicant describes need and provides clear explanation of how the project will address inadequacies identified

- **Experience utilizing trauma-informed, victim-centered approaches to meet the needs of** ------ **2.0**
DV -survivors = 2 points
    - o   0 points if not described
    - o   1 point if somewhat described
    - o   2 points if applicant demonstrates strong experience

- **Project design and delivery of services are designed to promote equity = 2 points** ---------------- **1.8**
    - o   0 points if not described
    - o   1 point if somewhat described
    - o   2 points if clearly described and provides strong description of how design will promote equity

- **Experience serving and improving outcomes for communities that have historically been** ----- **2.0**
marginalized = 2 points
    - o   0 points if not described
    - o   1 point if somewhat described
    - o   2 points if reviewer believes the applicant has needed experience

- **Experience managing federal and state grants = 2 points** --
    - o   0 points if no experience described **2.0**
    - o   1 point if limited experience described
    - o   2 points if reviewer believes that applicant has sufficient experience managing grants to support success with CoC requirements

Delaware County CoC: 2021 Permanent Housing Project Scoring Sheet

Agency: Horizon House, Inc.

FINAL AVERAGE
SCORE

- **Clear and compelling description of how project will meet community need = 2 points** ------
  - o 0 points if need not described
  - o 1 point if narrative but no data, or data does not support the need for this project
  - o 2 points if applicant describes need and provides supporting data

  1.6

- **Experience serving households experiencing homelessness = 2 points** --------------------------------
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if reviewer believes the applicant has needed experience

  2.0

- **Experience supporting households with outcomes (permanent housing, employment,** -------
  benefits) = 2 points
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if reviewer believes the applicant has needed experience

  1.2

- **Experience with Housing First = 2 points** ---
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if applicant describes a clear understanding of Housing First model, and experience implementing the model

  1.8

- **Experience managing federal and state grants = 2 points** ---
  - o 0 points if no experience described
  - o 1 point if limited experience described
  - o 2 points if reviewer believes that applicant has sufficient experience managing grants to support success with CoC requirements

  2.0

- **Relationship with landlords (if scattered site) = 2 points** ---------------------------------------
  - o 0 points if organization does not have relationships or viable plan to provide scattered site housing
  - o 2 points if organization has the needed relationships with landlords (directly or through partnerships with community partner) in order to quickly connect households to housing opportunities
  - o Site-based projects: adequate resources allocated (CoC-funded and beyond) to ensure safe, well maintained housing is provided by the organization = 2 points

  2.0

- **Project design and delivery of services are designed to promote equity = 2 points** -------------
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if clearly described and provides strong description of how design will promote equity

  1.4

- **Experience serving and improving outcomes for communities that have historically been ----- marginalized = 2 points** **2.0**
    - o 0 points if not described
    - o 1 point if somewhat described
    - o 2 points if reviewer believes the applicant has needed experience

- **BONUS: Non-COC Resources to cover housing costs = 5 points --** **0.0**
    - o 5 bonus points if PSH or RRH project will housing subsidies or subsidized housing units for at least 25% of units/participants in the project

- **BONUS: Non-COC Resources to cover healthcare costs = 5 points ------------------------------------** **0.0**
    - o 5 bonus points if project will leverage 25% or more of the project's healthcare/service needs through community partnerships

APR DATA SOURCE: If APR was submitted between 1/01/21 to present, use that APR.
If APR was submitted prior to 1/01/21 an interim report will be generated using the date range 7/01/20 to 6/30/21

Grant:	
Project Name:	**Agency:**
Project ID:	
Grant term of last HUD/APR: 10/01/2019 to 09/30/2020	Total Number of Persons Served (Q5a) HUD/APR: 277
Grant number of last HUD/APR: PA0688L3T021805	Number of Adult Stayers (Q5a) HUD/APR: 49
Grant dollar amount of last HUD/APR: $657,521.00	Number of Adult Leavers (Q5a) HUD/APR: 46
Grant expenditures from last HUD/APR: $630,578.11	Number of Units Proposed (Q02) HUD/APR: 30

#	(A) Local CoC & HUD Priorities (28 points)	Data Source	Response	Scoring	Score
1	LOW BARRIER: Are applicants allowed to enter the program even if they have: (1) zero income at entry; (2) an active D & A addiction or behavioral health / intellectual disability; (3) criminal justice involvement; (4) English as not their native language.	Provider	Program operates from a Housing First approach; clients are accepted and enrolled into project regardless of income, behavioral health needs, criminal justice involvement, and native language.	1 point per example (4 points max)	4
2	EQUAL ACCESS: Is equal access practiced in accordance with the 2012 and 2016 Equal Access Rule, meaning any project funded by HUD must ensure equal access for persons regardless of one's sexual orientation or martial status, and in accordance with one's gender identity?	Provider	Equal Access is practiced in accordance with Equal Access Rule. Equal Access policy has been established and implemented in program operations.	Yes = 4 points No = 0 points	4
3	CoC/HSC PARTICIPATION: Did the project have at least one person from their member agency attend each of the quarterly HSC meetings?	HSC attendance records collected by CoC	Scored by AFS - QI staff	4 meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	4
4	CoC GOVERNING BOARD (GB) MEETINGS: Did the project have at least one agency representative at quarterly CoC Governing Board meetings?	Governing Board attendance records collected by CoC	Scored by AFS - QI staff	4 or more meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	3
5	BOARD OF DIRECTORS: Does the agency's Board of Directors or local advisory group/committee include a person with lived experience of homelessness, current or former.	Provider	This position is currently vacant, and the BOD is actively recruiting a person with lived experience to sit on the board.	Yes = 4 points No = 0 points	0
6	VAWA: Does the project have a written policy regarding the Violence Against Women Act (VAWA) Rule? If so provide a copy.	Provider	Submitted with score card	Yes = 4 points No = 0 points	4
7	ANTI-DISCRIMINATION: Does the project have in place an: Anti-discrimination policy that prevents discrimination under the Fair Housing Act and an Equal Access policy in regard to LGBTQ+? If so provide a copy.	Provider	Equal Access and Anti-discrimination policies submitted with scorecard; copy of handbook including an Equal Housing Opportunity statement also submitted with scorecard.	Yes = 4 points No = 0 points	4
				SUBTOTAL =	23

#	(B) Project Effectiveness & Grant Mgt. (30 points)	Data Source	Response	Scoring	Score
8	FUND EXPENDITURES: The percentage of HUD funds expended during last completed HUD/APR? [NOTE: Scoring percentage range has been expanded this year due to COVID-19. Scoring percentage range will return to normal next year]	Expenditures (dollars spent) / Total grant dollar amount	95.90%	88% to 100% = 10 points 75% to 87% = 5 points 74% or less = 0 points	10
9	QUARTERLY DRAWDOWNS: (1) Number of quarterly draw downs of HUD funds. Or (2) Number of quarterly invoices submitted to the County.	eLOCCS statement or invoice dates with amounts	There were 12 invoices submitted to the county. Detailed invoice dates/amounts listed on separate narrative submitted with the scorecard.	4 or more times per year = 10 points 3 times per year = 5 points 2 times or less per year = 0 points	10
10	DATA QUALITY: What is the completion rate of data elements required by HUD and the CoC?	Q06a, Q06b, Q06c (HUD/APR) Average of "% of Error Rate" data points. 100% minus error rate = completion rate	Scored by AFS - QI staff [0.9964]	99% to 100% = 10 points 97% to 98% = 5 points 96% or less = 0 points	10
				SUBTOTAL =	30

#	(C) Project Performance Measures (49 points)	Data Source	Response	Scoring	Score
11	This question scored by AFS - QI staff BENEFITS: Percentage of participants (stayers and leavers) who increased income from any source as indicated at exit or annual assessment.	[Scored by AFS - QI staff] [Q19a1 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain] + [Q19a2 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain] ... [Q18 Adults at Annual (Stayers)-Total Adults] + [Q18 Adults at Exit (Leavers)-Total Adults] – [Q18 Adults at Annual (Stayers)-Number of adult stayers not yet required to have an annual assessment] – [Q18 Adults at Annual (Stayers)-Client Doesn't Know/Client Refused] – [Q18 Adults at Exit (Leavers)-Client Doesn't Know/Client Refused]	34.04%	50% or more = 9 points 20% to 49% = 6 points 10% to 19% = 3 points 9% or less = 0 points	6
12	DV EXEMPT PROVIDERS: RETURN TO HOMELESSNESS: Percentage of program participants exited to a PH destination that return to homelessness within 6 months	HMIS Data Reports	Scored by AFS - QI staff	30% or over = 0 points 20% to 29% = 1 point 16% to 15% = 2 points 9% or less = 3 points	0
	FOR DV PROVIDERS: Please describe how the project improves safety for the DV population served (DV survivors)	APR/APR data generated from comparable database.	Narrative Response from Provider	Services that improve safety = 3 points Description incomplete = 0 points	
13	SITE BASED: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in.	HMIS Data Reports	Scored by AFS - QI staff	Under 30 days = 12 points 31 to 60 days = 8 points 61 to 120 days = 4 points Under 60 days = 12 points 61 to 90 days = 8 points 91 to 120 days = 4 points	4
	SCATTERED SITE: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in.				
14	EXITS TO PH: Transitional and Rapid Rehousing: Successful exit to permanent housing destination, from Transitional Housing or Rapid Rehousing projects.	Measure 7b1 Measure 7b2	Scored by AFS - QI staff	60% or more = 12 points 40% to 60% = 8 points 39% or less = 0 points 97% or more = 12 points 85% to 96% = 8 points 84% or less = 0 points	8
	Permanent Supportive Housing: Successful exit to permanent housing OR retention				
15	UTILIZATION RATE: Percentage of beds or units in the project occupied during the operating year?	APR/APR data generated from comparable database.	Scored by AFS - QI staff	95% to 100% = 8 points 90% to 94% = 4 points 80% or below = 0 points	8
16	DATA PERFORMANCE PROGRAM IMPROVEMENTS: Provide an example how the program used Performance Data to make improvements to program effectiveness.	Provider	Forward response to AFS - QI staff; separate document included with scorecard	One example = 5 points No example = 0 points	5
				SUBTOTAL =	31

#	(D) Severity of Need Populations (12 points)	Data Source	Response	Scoring	Score
17	SUBPOPULATIONS: Is the program serving any of these subpopulations? If so, which ones? Those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Program served the following subpopulations: Those with 1. Severe behavioral health issues, 2. fleeing DV, 3. families with children, 4. people with disabilities, 5. history of drug abuse, 6. history of alcohol abuse, 7. criminal history, and 8. HIV/AIDS	2 examples = 4 points 1 example = 2 points No examples = 0 points	4

		Data Source	Response	Scoring	Score
18	STAFF TRAINING FOR SUBPOPULATIONS: Have agency staff received any types of training relating to subpopulations of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Providing Services to Domestic Violence Victims During COVID-19; Trauma 107: Trauma-Informed Cultural Sensitivity; Recognizing and Reporting Child Abuse; Fair Housing Training; Crisis Services Provider Training	2 examples = 4 points 1 example = 2 points No examples = 0 points	4
19	SUBPOPULATION NEEDS: Describe how the agency is particularly addressing the needs of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Narrative response from provider, send to AFS - QI staff; separate document included with scorecard	2 examples = 4 points 1 example = 2 points No examples = 0 points	4
				SUBTOTAL =	12

(E) Bonus Questions (12 points)	Data Source	Response	Scoring	Score
20 LANGUAGE PROFICIENCY: Are language translation services made available for persons with limited English proficiency if needed? If so how are these services provided?	Provider	Agency is contracted with Propio Client Services, which offers translation services for our clients.	3 points	3
21 EMPLOYMENT & INCOME: What has the program done to promote and increase employment and income among program participants? Provide an example.	Provider	Narrative response from provider, send to AFS - QI staff; separate document included with scorecard	3 points	3
22 VOLUNTEERISM or COMMUNITY INVOLVEMENT: How has the program promoted volunteerism or community involvement with program participants. If so explain.	Provider	Narrative response from provider, send to AFS - QI staff; separate document included with scorecard	3 points	3
23 COVID-19 PREVENTION: Describe 3 points of guidance that the agency provided participants to protect themselves from getting and spreading COVID-19?	Provider	Narrative response from provider, send to AFS - QI staff; separate document included with scorecard	1 point per example (3 points max)	3

(A) Local CoC & HUD Priorities	28 maximum points	23
(B) Project Effectiveness & Grant Management	30 maximum points	30
(C) Project Performance Measures	49 maximum points	31
(D) Severity of Need Populations	12 maximum points	12
	SUBTOTAL POINTS (119 max)	96
	% of 119 max points earned	81%
(E) Bonus Questions	(12 max) BONUS POINTS	12
	GRAND TOTAL w/bonus points	108
	FINAL % w/bonus points	91%

Delaware County CoC: 2021 DV Bonus CE Project Scoring Sheet

Agency Name:

- **Current involvement and participation in the CoC's Coordinated Entry System = 4 points ------**
  - 0 points if no current involvement or participation
  - 2 points if some involvement or participation, but limited
  - 4 points if active involvement and participation in partnership with the CoC

- **Clear and compelling description of how project will meet community need = 10 points ------**
  - 0 points if need not described
  - 5 point if need is only minimally described and/or not clearly explain how the project will meet community need
  - 10 points if applicant describes need and provides clear explanation of how the project will address inadequacies identified

- **Experience utilizing trauma-informed, victim-centered approaches to meet the needs of ------ DV -survivors = 2 points**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if applicant demonstrates strong experience

- **Project design and delivery of services are designed to promote equity = 2 points ----------------**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if clearly described and provides strong description of how design will promote equity

- **Experience serving and improving outcomes for communities that have historically been ----- marginalized = 2 points**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if reviewer believes the applicant has needed experience

- **Experience managing federal and state grants = 2 points ---**
  - 0 points if no experience described
  - 1 point if limited experience described
  - 2 points if reviewer believes that applicant has sufficient experience managing grants to support success with CoC requirements

Delaware County CoC: 2021 Permanent Housing Project Scoring Sheet

Agency Name: _____

Project Type: ☐ TH/RRH   ☐ RRH   ☐ PSH

Total Budget Request: _____

Expansion Requests Only:
- **Current Budget:** _____
- **Requested Budget:** _____
- **Expansion Request for:** ☐ Additional units   ☐ Supportive Services   ☐ Other

Transition Requests Only:
- **Current Project Type:** _____
- **New Project Type Requested:** _____

Specific subpopulation? If so, what? _____

- **Clear and compelling description of how project will meet community need = 2 points**
  - 0 points if need not described
  - 1 point if narrative but no data, or data does not support the need for this project   _____
  - 2 points if applicant describes need and provides supporting data

- **Experience serving households experiencing homelessness = 2 points**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if reviewer believes the applicant has needed experience   _____

- **Experience supporting households with outcomes (permanent housing, employment, benefits) = 2 points**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if reviewer believes the applicant has needed experience   _____

- **Experience with Housing First = 2 points**
  - 0 points if not described
  - 1 point if somewhat described
  - 2 points if applicant describes a clear understanding of Housing First model, and experience implementing the model   _____

- **Experience managing federal and state grants = 2 points**
  - 0 points if no experience described
  - 1 point if limited experience described

- o 2 points if reviewer believes that applicant has sufficient experience managing grants to support success with CoC requirements   _____

- **Relationship with landlords (if scattered site) = 2 points**
  - o 0 points if organization does not have relationships or viable plan to provide scattered site housing
  - o 2 points if organization has the needed relationships with landlords (directly or through partnerships with community partner) in order to quickly connect households to housing opportunities
  - o Site-based projects: adequate resources allocated (CoC-funded and beyond) to ensure safe, well maintained housing is provided by the organization = 2 points   _____

- **Project design and delivery of services are designed to promote equity = 2 points**
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if clearly described and provides strong description of how design will promote equity   _____

- **Experience serving and improving outcomes for communities that have historically been marginalized = 2 points**
  - o 0 points if not described
  - o 1 point if somewhat described
  - o 2 points if reviewer believes the applicant has needed experience   _____

- **BONUS: Non-COC Resources to cover housing costs = 5 points**
  - o 5 bonus points if PSH or RRH project will housing subsidies or subsidized housing units for at least 25% of units/participants in the project   _____

- **BONUS: Non-COC Resources to cover healthcare costs = 5 points**
  - o 5 bonus points if project will leverage 25% or more of the project's healthcare/service needs through community partnerships   _____

Total points available = 16 (plus 10 bonus points)   **Total points awarded =** _____

Do you recommend this project? ☐ yes   ☐ no

Do you recommend any changes to the project design/scale/etc.?

Funding Committee Comments:

APR DATA SOURCE: If APR was submitted between 1/01/21 to present, use that APR.
If APR was submitted prior to 1/01/21 an interim report will be generated using the date range 7/01/20 to 6/30/21

Grant:	
Project Name:	Agency:
Project ID:	
Grant term of last HUD/APR:	Total Number of Persons Served (Q5a) HUD/APR:
Grant number of last HUD/APR:	Number of Adult Stayers (Q5a) HUD/APR:
Grant dollar amount of last HUD/APR:	Number of Adult Leavers (Q5a) HUD/APR:
Grant expenditures from last HUD/APR:	Number of Units Proposed (Q02) HUD/APR:

	(A) Local CoC & HUD Priorities (28 points)	Data Source	Response	Scoring	Score
1	LOW BARRIER: Are applicants allowed to enter the program even if they have: (1) zero income at entry; (2) an active D & A addiction or behavioral health / intellectual disability; (3) criminal justice involvement; (4) English as not their native language.	Provider	Provider to insert response here	1 point per example (4 points max)	0
2	EQUAL ACCESS: Is equal access practiced in accordance with the 2012 and 2016 Equal Access Rule, meaning any project funded by HUD must ensure equal access for persons regardless of one's sexual orientation or martial status, and in accordance with one's gender identity?	Provider	Provider to insert response here	Yes = 4 points No = 0 points	0
3	CoC/HSC PARTICIPATION: Did the project have at least one person from their member agency attend each of the quarterly HSC meetings?	HSC attendance records collected by CoC	Scored by AFS - QI staff	4 meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	0
4	CoC GOVERNING BOARD (GB) MEETINGS: Did the project have at least one agency representative at quarterly CoC Governing Board meetings?	Governing Board attendance records collected by CoC	Scored by AFS - QI staff	4 or more meetings = 4 points 3 meetings = 3 points 2 meetings = 2 points 1 meeting = 1 point 0 meetings = 0 points	0
5	BOARD OF DIRECTORS: Does the agency's Board of Directors or local advisory group/committee include a person with lived experience of homelessness, current or former.	Provider	If yes, provider to include name of board or committee	Yes = 4 points No = 0 points	0
6	VAWA: Does the project have a written policy regarding the Violence Against Women Act (VAWA) Rule? If so provide a copy.	Provider	If yes, provider to forward a copy to AFS - QI staff	Yes = 4 points No = 0 points	0
7	ANTI-DISCRIMINATION: Does the project have in place an: Anti-discrimination policy that prevents discrimination under the Fair Housing Act and an Equal Access policy in regard to LGBTQ+? If so provide a copy.	Provider	If yes, provider to forward a copy to AFS - QI staff	Yes = 4 points No = 0 points	0
				SUBTOTAL =	0

	(B) Project Effectiveness & Grant Mgt. (30 points)	Data Source	Response	Scoring	Score
8	FUND EXPENDITURES: The percentage of HUD funds expended during last completed HUD/APR? [NOTE: Scoring percentage range has been expanded this year due to COVID-19. Scoring percentage range will return to normal next year]	Expenditures (dollars spent) Total grant dollar amount	Provider to calculate	88% to 100% = 10 points 75% to 87% = 5 points 74% or less = 0 points	0
9	QUARTERLY DRAWDOWNS: (1) Number of quarterly draw downs of HUD funds. Or (2) Number of quarterly invoices submitted to the County.	eLOCCS statement or invoice dates with amounts	Provider to insert response here	4 or more times per year = 10 points 3 times per year = 5 points 2 times or less per year = 0 points	0
10	DATA QUALITY: What is the completion rate of data elements required by HUD and the CoC?	Q06a, Q06b, Q06c (HUD/APR) Average of "% of Error Rate" data points. 100% minus error rate = completion rate	Scored by AFS - QI staff	99% to 100% = 10 points 97% to 98% = 5 points 96% or less = 0 points	0
				SUBTOTAL =	0

	(C) Project Performance Measures (49 points)	Data Source	Response	Scoring	Score
11	This question scored by AFS - QI staff BENEFITS: Percentage of participants (stayers and leavers) who increased income from any source as indicated at exit or annual assessment.	[Scored by AFS - QI staff] (Q19a1 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain) + (Q19a2 Number of Adults w/Any Income-Performance Measure: Adults who Gained or Increased Income from Start to Annual Assessment, Average Gain) (Q1B Adults at Annual (Stayers)-Total Adults) + (Q1B Adults at Exit (Leavers)-Total Adults) - (Q1B Adults at Annual (Stayers)-Number of adult stayers not yet required to have an annual assessment) - (Q1B Adults at Annual (Stayers)-Client Doesn't Know/Client Refused) - (Q1B Adults at Exit (Leavers)-Client Doesn't Know/Client Refused)	50% or more = 9 points 20% to 49% = 6 points 10% to 19% = 3 points 9% or less = 0 points	0
12	DV EXEMPT PROVIDERS: RETURN TO HOMELESSNESS: Percentage of program participants exited to a PH destination that return to homelessness within 6 months FOR DV PROVIDERS: Please describe how the project improves safety for the DV population served (DV survivors)	HMIS Data Reports APR/APR data generated from comparable database.	Scored by AFS - QI staff Narrative Response from Provider	30% or over = 0 points 20% to 29% = 1 point 10% to 15% = 2 points 9% or less = 3 points Services that improve safety = 3 points Description incomplete = 0 points	0
13	SITE BASED: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in. SCATTERED SITE: START TO MOVE-IN, # OF DAYS: Average number of days from episode start date to move-in.	HMIS Data Reports	Scored by AFS - QI staff	Under 30 days = 12 points 31 to 60 days = 8 points 61 to 120 days = 4 points Under 60 days = 12 points 61 to 90 days = 8 points 91 to 120 days = 4 points	0
14	EXITS TO PH: Transitional and Rapid Rehousing: Successful exit to permanent housing destination, from Transitional Housing or Rapid Rehousing projects. Permanent Supportive Housing: Successful exit to permanent housing OR retention of permanent housing.	Measure 7b1 Measure 7b2	Scored by AFS - QI staff	60% or more = 12 points 40% to 60% = 8 points 39% or less = 0 points 97% or more = 12 points 85% to 96% = 8 points 84% or less = 0 points	0
15	UTILIZATION RATE: Percentage of beds or units in the project occupied during the operating year?	APR/APR data generated from comparable database.	Scored by AFS - QI staff	95% to 100% = 8 points 90% to 94% = 4 points 80% or below = 0 points	0
16	DATA PERFORMANCE PROGRAM IMPROVEMENTS: Provide an example how the program used Performance Data to make improvements to program effectiveness.	Provider	Forward response to AFS - QI staff	One example = 5 points No example = 0 points	0
				SUBTOTAL =	0

	(D) Severity of Need Populations (12 points)	Data Source	Response	Scoring	Score
17	SUBPOPULATIONS: Is the program serving any of these subpopulations? If so, which ones? Those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Provider to insert response here	2 examples = 4 points 1 example = 2 points No examples = 0 points	0

		Data Source	Response	Scoring	Score
18	STAFF TRAINING FOR SUBPOPULATIONS: Have agency staff received any types of training relating to subpopulations of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Provider to insert response here	2 examples = 4 points 1 example = 2 points No examples = 0 points	0
19	SUBPOPULATION NEEDS: Describe how the agency is particularly addressing the needs of those with: (A) severe behavioral health issues; (B) fleeing DV abuse; (C) LGBTQ+; (D) unaccompanied youth; (E) families with children; (F) people with disabilities; (G) history of drug abuse; (H) history of alcohol abuse; (I) criminal history; (J) veterans; (K) HIV/AIDS.	Provider	Narrative response from provider, send to AFS - QI staff	2 examples = 4 points 1 example = 2 points No examples = 0 points	0
				SUBTOTAL =	0

	(E) Bonus Questions (12 points)	Data Source	Response	Scoring	Score
20	LANGUAGE PROFICIENCY: Are language translation services made available for persons with limited English proficiency if needed? If so how are these services provided?	Provider	Narrative response from provider, send to AFS - QI staff	3 points	0
21	EMPLOYMENT & INCOME: What has the program done to promote and increase employment and income among program participants? Provide an example.	Provider	Narrative response from provider, send to AFS - QI staff	3 points	0
22	VOLUNTEERISM or COMMUNITY INVOLVEMENT: How has the program promoted volunteerism or community involvement with program participants. If so explain.	Provider	Narrative response from provider, send to AFS - QI staff	3 points	0
23	COVID-19 PREVENTION: Describe 3 points of guidance that the agency provided participants to protect themselves from getting and spreading COVID-19?	Provider	Narrative response from provider, send to AFS - QI staff	1 point per example (3 points max)	0

(A) Local CoC & HUD Priorities	28 maximum points	0
(B) Project Effectiveness & Grant Management	30 maximum points	0
(C) Project Performance Measures	49 maximum points	0
(D) Severity of Need Populations	12 maximum points	0
	SUBTOTAL POINTS (119 max)	0
	% of 119 max points earned	0%
(E) Bonus Questions	(12 max) BONUS POINTS	0
	GRAND TOTAL w/bonus points	0
	FINAL % w/bonus points	0%

DELAWARE COUNTY COC: FY2021 PROJECT RANKING

Tier 1 $5,140,162

Tier 2 $1,060,827   (CoC Bonus = $265,207; DV Bonus = $795,620)

Rank #	Project Status	Project Type	Applicant Name	Project Name	Grant Number	ARA/ Approved Budget	Score
1	renewal	HMIS	County of Delaware	HMIS 19	PA0100L3T022013	$200,000	n/a – not scored
2	renewal	SSO-CE	County of Delaware	CoC Coordinated Entry - SA	PA0761L3T022005	$57,292	108%
3	renewal	PSH	The Salvation Army, a New York Corporation	Salvation Army Chester Consolidated PSH	PA0438L3T022009	$428,555	106%
4	renewal	PSH	County of Delaware	S + C 67	PA0548L3T022010	$221,298	100%
5	renewal	SSO	The Salvation Army, a New York Corporation	The Salvation Army Stepping Stone Program	PA0110L3T022013	$99,806	100%
6	renewal	PSH	Delaware County Housing Authority	Del. Co. PSH for Homeless Adults with Mental Illness	PA0098L3T022013	$470,377	99%
7	renewal	SSO-CE	Community Action Agency of Delaware County, Inc.	Coordinated Entry - CAADC	PA0620L3T022007	$177,263	94%
8	renewal	PSH	County of Delaware	OBH-PSH CH T2 FC	PA0684L3T022007	$233,528	94%
9	renewal	RRH	Community Action Agency of Delaware County, Inc.	Rapid Re-Housing Program CAADC	PA0694L3T022006	$155,763	93%
10	renewal	RRH	Community Action Agency of Delaware County, Inc.	RRH Expansion - Housing Locator	PA0795L3T022004	$12,430	93%
11	renewal	PSH	County of Delaware	OBH-PSH-CH HH	PA0683L3T022007	$163,580	92%
12	renewal	RRH	County of Delaware	OBH RRH	PA0688L3T022007	$670,433	91%
13	renewal	RRH	Mental Health Partnerships	Connect to Rapid Re-Housing	PA0097L3T022013	$137,878	89%
14	renewal	PSH	Delaware County Housing Authority	Shelter Plus Care 2345 - 19	PA0105L3T022013	$358,554	88%
15	renewal	PSH	Delaware County Housing Authority	DCHA - FCS SHP 19	PA0106L3T022011	$147,149	87%
16	renewal	PSH	Horizon House	Horizon House PSH CH	PA0763L3T022005	$326,572	87%
17	renewal	TH/RRH	Family and Community Service of Delaware County	2019 Renewal App - FCSDC - Ralph Moses House Joint TH-RRH	PA0874L3T022003	$295,528	85%
18	renewal	PSH	Catholic Social Services	2019 Renewal App CSS HRCP	PA0101L3T022013	$87,780	83%
19	renewal	PSH	Horizon House	SHP Reallocation Project	PA0094L3T022012	$92,097	82%
20	renewal	SSO-CE	Horizon House	Coordinated Entry - Horizon House	PA0762L3T022005	$173,223	68%
21	renewal	RRH	Community Action Agency of Delaware County, Inc.	Rapid Re-Housing Program 3	PA0954L3T022001	$130,666	n/a – too new to be scored
22	renewal	RRH	Domestic Abuse Project of Delaware County, Inc.	DAP RRH FY19	PA0953D3T022001	$336,039	n/a – too new to be scored
23	New	SSO-CE	Domestic Abuse Project of Delaware County, Inc.	DV Coordinated Entry (DV Bonus)	new	$105,252	
24	New	PSH	Horizon House	New Permanent Supportive Housing (CoC Bonus-$265,207 + Reallocation-$164,351)	new – TIER 1 portion	$59,099	
					new – TIER 2 portion	$370,459	

FY 2021

COC # - PA-502

Continuum of Care

Attachment #06:

1E-5. Public Posting–Projects Rejected-Reduced

Attachment #06 documents include the following:

- Correspondence documentation for project reallocation

October 14, 2021

Dear Dr. Adriana Torres-O'Connor,

We have been able to confirm with HUD that you executed your grant for Connect Street Outreach, grant number PA 0096L3T022013. Thank you for taking the time to execute the grant.

As mentioned in our previous correspondence, since Mental Health Partnership no longer conducts outreach, or provides case management to the sheltered population, the Delaware County Continuum of Care will look to reallocate these funds. Reallocation allows us to retain the funds to continue to provide this service within our Continuum of Care to assist the vulnerable street homeless population.

Thank you to Mental Health Partnership for their years of service to our homeless population.

Please feel free to contact me with any questions.

Sincerely,

Jessica Fink
Adult and Family Services Administrator
Department of Human Services

Cc: Suzanne Carney

From:	Fink, Jessica L
Sent:	Thursday, October 14, 2021 10:26 PM
To:	Adriana Torres-O'Connor
Cc:	Suzanne Carney
Subject:	MHP reallocation letter 10 2021
Attachments:	MHP reallocation letter 10 2021.docx

Thank you for your assistance in this matter.

Jessica Fink
Adult and Family Services Administrator
Delaware County Department of Human Services
Adult and Family Services
20 South 69th Street, Third floor
Upper Darby, PA 19082
(484) 683-5007 cell
(610) 713-2365 office
(610) 713-2378 fax

"It is not our differences that divide us. It is our inability to recognize, accept and celebrate those differences." Audre Lorde

From:	Fink, Jessica L
Sent:	Tuesday, October 12, 2021 8:42 PM
To:	atorres-oconnor@mhphope.org; Suzanne Carney
Cc:	Bob Feldman
Subject:	RE: <External Message> Executed Grant
Attachments:	RE: <External Message> Executed Grant

Thank you for your response.
You had two grants for outreach, one was a HUD grant for $164,351 and the other was a PATH grant for approximately $43,000. According to Carolyn's email, MHP executed the HUD grant for outreach for $164,351. Since MHP is no longer doing outreach, the CoC would like to reallocate the grant to an agency who is doing outreach.

Thank you for looking into this matter.

Jessica Fink
Adult and Family Services Administrator
Delaware County Department of Human Services
Adult and Family Services
20 South 69th Street, Third floor
Upper Darby, PA 19082
(484) 683-5007 cell
(610) 713-2365 office
(610) 713-2378 fax

"It is not our differences that divide us. It is our inability to recognize, accept and celebrate those differences." Audre Lorde

From: Adriana Torres-O'Connor <atorres-oconnor@mhphope.org>
Sent: Tuesday, October 12, 2021 8:15 PM
To: Fink, Jessica L <FinkJ@delcohsa.org>; Suzanne Carney <scarney@mhphope.org>
Subject: Re: <External Message> Executed Grant

Hi Jessica,
   I was on site visits all day, so sorry for the delay. I will coordinate with Suz on your question but I am unclear when you say outreach grant. Are you referring to the Path street outreach program or another outreach program? I will try my best to get a timely response.

Take care,
  Adriana

On Tue, Oct 12, 2021 at 12:54 PM Fink, Jessica L <FinkJ@delcohsa.org> wrote:

Good afternoon

*Adriana I left a voicemail for you regarding the incomplete CoC Score cards and to find out if you will be renewing the Outreach grant? Are you able to share with me your plans by **Wednesday, October 13**, so I know how we should proceed as a CoC?*

1

Thank you for your assistance

Jessica Fink

Adult and Family Services Administrator

Department of Human Services

Adult and Family Services

20 South 69th Street, Third Floor

Upper Darby, PA 19082

610.713.2541 office

484.683.5007 cell

610.713.2378 fax

From: Mayinja, Carolyn K <Carolyn.Mayinja@hud.gov>
Sent: Tuesday, October 12, 2021 12:36 PM
To: Fink, Jessica L <FinkJ@delcohsa.org>
Cc: Adriana Torres-O'Connor <atorres-oconnor@mhasp.org>; Rosabel Poll <rpoll@mhphope.org>
Subject: RE: <External Message> Executed Grant

Jessica;

Good morning;

Yes, MHP did execute their grant agreement for the FY 2020 renewal CoC grants. Grant numbers are:
PA0096L3T022013—Connect Street Outreach and PA0097L3T022013—Connect to Permanency . Please see attached
copy of fully executed agreement.

Thanks

Carolyn K. Mayinja

Community Planning & Development Representative

U.S. Department of Housing and Urban Development

Office of Community Planning and Development

The Wanamaker Building, 12th Floor

100 Penn Square East

Philadelphia, PA 19107-3380

Mobile: (610) 312-3975

Office: (215) 861-7648

Email: Carolyn.Mayinja@hud.gov

From: Fink, Jessica L <FinkJ@delcohsa.org>
Sent: Tuesday, October 12, 2021 12:11 PM
To: Mayinja, Carolyn K <Carolyn.Mayinja@hud.gov>
Subject: <External Message> Executed Grant

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe. If you have concerns about the content of the email, please send it to phishing@hud.gov

Good morning

Are you able to confirm if MHP executed their new grant for the Connect? The old number was PA0096L3T021912. I see there was an award for 2020 in the amount of $164,351. I left a message for Adriana and have not been able to confirm with her.

Thank you.

Jessica Fink

Adult and Family Services Administrator

Department of Human Services

Adult and Family Services

20 South 69th Street, Third Floor

Upper Darby, PA 19082

610.713.2541 office

484.683.5007 cell

610.713.2378 fax

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Adriana Torres-O'Connor
President and Chief Executive Officer
Mental Health Partnerships
Mailing Address: P.O. Box 40049, Philadelphia, PA 19106
Office Address: 833 Chestnut Street, Suite 1100, Philadelphia, PA 19107
w: 267-507-3841, f: 215-636-6316

MENTAL HEALTH PARTNERSHIPS
Together, we build hope.

4

FY 2021

COC # - PA-502

Continuum of Care

Attachment #07:

1E-5a. Public Posting- Projects Accepted

Attachment #07 documents include the following:

- Public Posting Announcement - Projects Accepted-Rejected-Reduced
- Public Posting Announcement - Projects Accepted-date and time stamp

From:	Fink, Jessica L
Sent:	Friday, October 29, 2021 3:04 PM
To:	A Mcgregor ; Abigail Hoffsommer; Akesha Gainer; Akua Ajarko; Amber Caldwell; Amber Warren; Andrea Haugh; Andrea Robinson; Angel Barrios ; Anissa Kennedy ; Anna Bonilla ; ANSELIM NJOKA; April McNeal ; Aretha Allen ; Aubrey ; Austin, Emmanuel; Autumn Walsh; Beth Downs ; Blackburn, Laura; Blake; brigid Risko; Brown, Faith D. ; Bruce Egan; Buie, Serrita M.; Candice L; Carmen Williams ; Catania, Carol ; CATHLEEN MURPHY; Ceire Evans; Chaplain Rev Leonard Carroll ; Charles Pringle; Chavon R. Hodges; Christina Burton ; Christina Drzal ; Christine ; Christine Lenhardt; Christine Hofmann ; Christopher Bernard; Christopher Breitfeller ; Christopher Pugliese; Cindi Clark ; Crystal Harrison; Dan Nesbitt ; Danielle Caldwell ; Danita Miller; Darlene Williams ; Dawn Lucas - CYS ; Dean Trajkov; Debbie Hennie; Debbie T; Debra Smith ; Demar Briggs ; Denice Wilson; Dickerson, Bernice C.; dinah boykin; Donna Bobo Carter ; Eileen Kemske; Eileen Somers; Elizabeth A. Schneider; Elizabeth Calcagni; Eric Androshick ; Erica Reiter; Erica Stubbles; Erin P; Fagan, Danielle N.; Feldman, Robert S.; Fink, Jessica L; Fournier, Kristi R. ; Freeman, Aleasha A; Gail McCoach; Gale Schwarz ; Gerry Gonzalez ; Gina Ruggieri; Gloria Caine ; 'Gretchen Taylor-Womack'; HARRIET ALLEN; Ileana Berrios (IBerrios@MaternityCareCoalition.org); james wearing; Jamie Battista ; Jennifer Hertler ; joann Ruark; Joaquin Calvo; Joe ; John Johnson ; Jordan Casey; Joseph S; Joy Jones ; Joyce Rasin; Joycelynn Denson; Julie Avalos; Jup Gill ; Kahley McKenney; Karen; Karen I; Karen Kispert ; Kate Korte ; Kathleen Calvo; kathleen ruger; Kathy Hobson ; Katie Kenyon; katieg@voiceandvisioninc.org; Katrina Henderson; Kelly Parker; Kelly Sacco ; Kelsey ; kent henry; Kerry Robinson; Kevin Robinson; Kia Wood ; Kimberly Cohens; Kristin Smeins ; Kristina Pilat; Kyle Williams; l_weigand@yahoo.com; Lana Jones ; Larren Armstrong ; lashawnda L; Lashon Fryer ; LATRESE WHITE-BOYCE; laurie chastain; lavonia waddington; Lenora Pope ; Leslie Horowitz ; Linda Barbera ; Linda Loughin ; Lisa Deihl; Lisa Gaffney ; Lisa Radano; Louis Morse; Lucas, Dawn; Malinda Isaac; Marie Bryant ; mary militello; Mary Zecca; Matt Beers ; Maureen Streeter ; Melissa Blackson ; Melissa Matzuras ; Michelle Connor ; Mikala Rementer; Najah Carroll ; Nashid Furaha-Ali ; nedra johnson; Norman Brown ; Oddi, Gayle; Onassis, Tina; Owen H Powell ; Pam Haines ; Pauline; Phil Morrison ; Ralphina Perry ; Renee Bennett ; Richona McKnight ; 'Rodney Coley'; Ron Powers ; Sabrina Hawkins; Santiago, Robert; Sara E Frisby-Simms ; Sarah Carley ; Sarah Zielke; Savita Egerev; Shafer-Harris, Joel S.; Shaina B; shannon burke; Sharon Butler ; 'Sharon Grasty'; Sharvas Owens ; Sheiletta Corporal; Shelah Henderson; Sherri Peace-Gordon; Sherrice Jones (sjones@dapdc.org); Sibongile Sithole; sirrah care professionals; Souron Zounon ; Sr. Cathy; Sr. Jean Rupertus; sr. joseta ernest; Stacey B; Steve Fischer ; Sulayman Smith, Habibah ; Sullender, Julia; Susan ; Syreeta Vereen ; Takiyah Miller ; Talia Baldini; Tara Watts ; theresa murphy; Thomas, Chae; Tina Hamilton; Tonya Warren ; Tori Bourret; Uriel Lewis ; Velma Clark; Venus Smith; Walky Joseph; Wallingford Liaison; wendy bensel; Williams, Joelle K.; Zack Crawford; Zereda Burrell
Subject:	FY 2021 CoC NOFO Competition

Dear Delaware County Continuum of Care grantees, members and stakeholders

The below is an important notice regarding the FY 2021 CoC NOFO Competition.

This email summarizes the list of projects that have been accepted by the CoC and will be included in the Delaware County CoC 2021 Project Priority List for funding. This includes renewal projects and new projects that will be submitted. Also listed are the renewal projects that have been reallocated and applicants for new projects that were not accepted

for inclusion in the CoC Application. Please note that all projects that are being fully or partially reallocated have been informed of the reallocation prior to the distribution of this email.

RENEWAL PROJECTS

The following renewal projects have been accepted by the CoC and will be included in the Project Priority Listing submitted to HUD. Each of these projects will be submitted at the full Annual Renewal Amount, as indicated on the CoC's 2021 Grant Inventory Worksheet. The list below includes applicant name, project name, approved budget, and rank.

- County of Delaware, HMIS 19, $200,000, Rank: 1
- County of Delaware, CoC Coordinated Entry - SA , $57,292, Rank: 2
- The Salvation Army, a New York Corporation, Salvation Army Chester Consolidated PSH, $428,555, Rank: 3
- County of Delaware, S + C 67, $221,298, Rank: 4
- The Salvation Army, a New York Corporation, The Salvation Army Stepping Stone Program, $99,806, Rank: 5
- Delaware County Housing Authority, Del. Co. PSH for Homeless Adults with Mental Illness, $470,377, Rank: 6
- Community Action Agency of Delaware County, Inc., Coordinated Entry – CAADC, $177,263, Rank: 7
- County of Delaware, OBH-PSH CH T2 FC, $233,528, Rank: 8
- Community Action Agency of Delaware County, Inc., Rapid Re-Housing Program CAADC. $155,763, Rank: 9
- Community Action Agency of Delaware County, Inc., RRH Expansion - Housing Locator, $12,430, Rank: 10
- County of Delaware, OBH-PSH-CH HH, $163,580, Rank: 11
- County of Delaware, OBH RRH, $670,433, Rank: 12
- Mental Health Partnerships, Connect to Rapid Re-Housing, Rank: $137,878, Rank: 13
- Delaware County Housing Authority, Shelter Plus Care 2345 – 19, $358,554, Rank: 14
- Delaware County Housing Authority, DCHA - FCS SHP 19, $147,149, Rank: 15
- Horizon House Horizon House PSH CH, $326,572, Rank: 16
- Family and Community Service of Delaware County, 2019 Renewal App - FCSDC - Ralph Moses House Joint TH-RRH, $295,528, Rank: 17
- Catholic Social Services 2019 Renewal App CSS HRCP, $87,780, Rank: 18
- Horizon House SHP Reallocation Project, Rank: $92,097, Rank: 19
- Horizon House Coordinated Entry - Horizon House, $173,223, Rank: 20
- Community Action Agency of Delaware County, Inc., Rapid Re-Housing Program 3, $130,666, Rank: 21
- Domestic Abuse Project of Delaware County, Inc., DAP RRH FY19, $336,039, Rank: 22

The CoC did not partially reallocate any projects in the 2021 CoC NOFA Competition.

The CoC did not fully reallocate any projects in the 2021 CoC NOFA Competition.

The following project voluntarily reallocated and will not be submitted for renewal funding:
- Mental Health Partnerships, Connect (PA0096), $164,351

NEW PROJECTS

The CoC received 2 new project applications. The CoC had a total of $265,207 in funding to award from the CoC Bonus, $164,351 in funding to award from reallocation, and $795,620 in funding to award from the DV Bonus.

The following new projects have been accepted for inclusion on the Project Priority List for CoC Bonus and/or reallocated funding:

- Horizon House, Permanent Supportive Housing Expansion (Expansion of PA0763, Horizon House PSH CH), $429,558, Rank: 24

The following new projects have been accepted for inclusion on the Project Priority List for DV Bonus funding:
- Domestic Abuse Project of Delaware County, DV Bonus Coordinated Entry, $105,252, Rank: 23

The CoC did not reject any preliminary applications submitted in the 2021 CoC NOFA Competition.

If you have any questions, please contact Jessica Fink finkj@delcohsa.org.

Thank you for your participation in the Delaware County CoC and your ongoing commitment and efforts to end homelessness.

Jessica Fink
Adult and Family Services Administrator
Department of Human Services
Adult and Family Services
20 South 69th Street, Third Floor
Upper Darby, PA 19082
610.713.2541 office
484.683.5007 cell
610.713.2378 fax

The below is an important notice regarding the FY 2021 CoC NOFO Competition

This notice summarizes the list of projects that have been accepted by CoC PA-502 and will be included in the Delaware County CoC 2021 Project Priority List for funding. This includes renewal projects and new projects that will be submitted. Also listed are the renewal projects that have been reallocated and applicants for new projects that were not accepted for inclusion in the CoC Application. Please note that all projects that are being fully or partially reallocated have been informed of the reallocation prior to the distribution of this notice.

RENEWAL PROJECTS

The following renewal projects have been accepted by the CoC and will be included in the Project Priority Listing submitted to HUD. Each of these projects will be submitted at the full Annual Renewal Amount, as indicated on the CoC's 2021 Grant Inventory Worksheet. The list below includes applicant name, project name, approved budget, and rank.

- Rank 1: County of Delaware, HMIS-19, $200,000
- Rank 2: County of Delaware, CoC Coordinated Entry - SA , $57,292
- Rank 3: The Salvation Army, a New York Corporation, Salvation Army Chester Consolidated PSH, $428,555
- Rank 4: County of Delaware, S + C 67, $221,298
- Rank 5: The Salvation Army, a New York Corporation, The Salvation Army Stepping Stone Programs, $99,506
- Rank 6: Delaware County Housing Authority, Del. Co. PSH for Homeless Adults with Mental Illness, $470,327
- Rank 7: Community Action Agency of Delaware County, Inc., Coordinated Entry – CAADC, $177,263

Page 2 of 2

FY 2021

COC # - PA-502

Continuum of Care

Attachment #08:

1E-6. Web Posting- CoC-Approved Consolidated Application

Attachment #08 documents include the following:

- E-mail, draft CoC Application and Priority List
- Website date and time stamp for CoC application and Priority List

From:	Fink, Jessica L
Sent:	Friday, November 12, 2021 3:33 PM
To:	A Mcgregor ; Abigail Hoffsommer; Akesha Gainer; Akua Ajarko; Amber Caldwell; Amber Warren; Andrea Haugh; Andrea Robinson; Angel Barrios ; Anissa Kennedy ; Anna Bonilla ; ANSELIM NJOKA; April McNeal ; Aretha Allen ; Aubrey ; Austin, Emmanuel; Autumn Walsh; Beth Downs ; Blackburn, Laura; Blake; brigid Risko; Brown, Faith D. ; Bruce Egan; Buie, Serrita M.; Candice L; Carmen Williams ; Catania, Carol ; CATHLEEN MURPHY; Ceire Evans; Chaplain Rev Leonard Carroll ; Charles Pringle; Chavon R. Hodges; Christina Burton ; Christina Drzal ; Christine ; Christine Lenhardt; Christine Hofmann ; Christopher Bernard; Christopher Breitfeller ; Christopher Pugliese; Cindi Clark ; Crystal Harrison; Dan Nesbitt ; Danielle Caldwell ; Danita Miller; Darlene Williams ; Dawn Lucas - CYS ; Dean Trajkov; Debbie Hennie; Debbie T; Debra Smith ; Demar Briggs ; Denice Wilson; Dickerson, Bernice C.; dinah boykin; Donna Bobo Carter ; Eileen Kemske; Eileen Somers; Elizabeth A. Schneider; Elizabeth Calcagni; Eric Androshick ; Erica Reiter; Erica Stubbles; Erin P; Fagan, Danielle N.; Feldman, Robert S.; Fink, Jessica L; Fournier, Kristi R. ; Freeman, Aleasha A; Gail McCoach; Gale Schwarz ; Gerry Gonzalez ; Gina Ruggieri; Gloria Caine ; 'Gretchen Taylor-Womack'; 'HARRIET ALLEN'; Ileana Berrios (IBerrios@MaternityCareCoalition.org); james wearing; Jamie Battista ; Jennifer Hertler ; joann Ruark; Joaquin Calvo; Joe ; John Johnson ; Jordan Casey; Joseph S; 'Joy Jones '; Joyce Rasin; Joycelynn Denson; Julie Avalos; Kahley McKenney; Karen; 'Karen I'; Karen Kispert ; Kate Korte ; Kathleen Calvo; 'kathleen ruger'; Kathy Hobson ; Katie Kenyon; 'katieg@voiceandvisioninc.org'; Katrina Henderson; Kelly Parker; Kelly Sacco ; Kelsey ; kent henry; Kerry Robinson; Kevin Robinson; Kia Wood ; Kimberly Cohens; Kristin Smeins ; Kristina Pilat; Kyle Williams; l_weigand@yahoo.com; Lana Jones ; Larren Armstrong ; lashawnda L; Lashon Fryer ; LATRESE WHITE-BOYCE; laurie chastain; lavonia waddington; Lenora Pope ; Leslie Horowitz ; Linda Barbera ; 'Linda Loughin '; Lisa Deihl; Lisa Gaffney ; Lisa Radano; Louis Morse; Lucas, Dawn; Malinda Isaac; Marie Bryant ; mary militello; Mary Zecca; Matt Beers ; Maureen Streeter ; Melissa Blackson ; Melissa Matzuras ; Michelle Connor ; Mikala Rementer; Najah Carroll ; Nashid Furaha-Ali ; nedra johnson; Norman Brown ; Oddi, Gayle; Onassis, Tina; Owen H Powell ; Pam Haines ; Pauline; Phil Morrison ; Ralphina Perry ; Renee Bennett ; Richona McKnight ; 'Rodney Coley'; Ron Powers ; Sabrina Hawkins; Santiago, Robert; Sara E Frisby-Simms ; Sarah Carley ; Sarah Zielke; Savita Egerev; Shafer-Harris, Joel S.; Shaina B; shannon burke; Sharon Butler ; 'Sharon Grasty'; Sharvas Owens ; Sheiletta Corporal; Shelah Henderson; Sherri Peace-Gordon; Sherrice Jones (sjones@dapdc.org); Sibongile Sithole; sirrah care professionals; Souron Zounon ; Sr. Cathy; Sr. Jean Rupertus; sr. joseta ernest; Stacey B; Steve Fischer ; Sulayman Smith, Habibah ; Sullender, Julia; Susan ; Syreeta Vereen ; Takiyah Miller ; Talia Baldini; Tara Watts ; theresa murphy; Thomas, Chae; Tina Hamilton; Tonya Warren ; Tori Bourret; Uriel Lewis ; Velma Clark; Venus Smith; Walky Joseph; Wallingford Liaison; wendy bensel; Williams, Joelle K.; Zack Crawford; Zereda Burrell
Subject:	FW: Draft 2021 CoC Application and Priority List
Attachments:	Draft 2021 CoC Application.pdf; 2021 CoC Priority List.pdf

Good afternoon

Attached please find the draft of the 2021 CoC Application.

Feel free to contact me by Tuesday, November 16, 2021 with any questions.
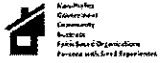
Thank you and stay well.

Jessica Fink
Adult and Family Services Administrator
Delaware County Department of Human Services
Adult and Family Services
20 South 69th Street, Third floor
Upper Darby, PA 19082
(484) 683-5007 cell
(610) 713-2365 office
(610) 713-2378 fax

"It is not our differences that divide us. It is our inability to recognize, accept and celebrate those differences." Audre Lorde

← → C 🔒 delcohomelessservices.org

⋯ Apps � Sage 🔵 Grantium⁵ᴹ G Google 🔵 HMIS 🔵 COVID 🔵 LoginHDC 🔵 CoC 📊 Radar 🔵 Guidance 🔵 CARES 🔵 HDX 2.0 ⋯ ⏷ Other bookmarks 📑 Reading list

Home   Survival Guide ▼   Resources/Forms ▼   Notice Archives ▼   COVID-19 RESPONSE   Links ▼   Blank

DRAFT 2021 CoC Priority List
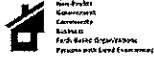
Download PDF ▸

Applicant: Upper Darby/Chester/Haverford/Delaware County CoC   PA-502
Project: PA-502 CoC Registration FY 2021   COC_REG_2021_182198

Before Starting the Project Listings for the CoC
Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this
Project Priority Listing AND the CoC Application MUST be completed and
submitted prior to the CoC Program Competition submission deadline
stated in the NOFO.

Home   Survival Guide ▼   Resources/Forms ▼   Notice Archives ▼   COVID-19 RESPONSE   Links ▼   Blank

DRAFT 2021 CoC Application

Download PDF ▶

Applicant: Upper Darby/Chester/Haverford/Delaware County CoC   PA-502
Project: PA-502 CoC Registration FY 2021   COC_REG_2021_182198

Before Starting the CoC Application

Collaborative Plan...pdf

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