

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

1A-2. Collaborative Applicant Name: County of Delaware

1A-3. CoC Designation: CA

1A-4. HMIS Lead: County of Delaware

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	No	No
5.	EMS/Crisis Response Team(s)	No	No	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	No
7.	Hospital(s)	Yes	No	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	No	No	No
11.	LGBTQ+ Service Organizations	No	No	No
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	No	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	No	No	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	No	No
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	No	Yes
33.	Youth Service Providers	Yes	No	Yes
	Other: (limit 50 characters)			
34.	Aging	Yes	Yes	Yes
35.	Legal	Yes	Yes	Yes

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

Our CoC addresses the needs of underserved communities, particularly Black and Brown communities by: (1) Strategically distributing Resource Guides (RG) to businesses, churches, and libraries located in underserved areas. These RGs provide information about available community resources, empowering individuals to access services. (2) Maintaining a website that provides an assortment of resources for those in underserved communities. (3) Having a dedicated street outreach team allows for direct engagement with homeless individuals in areas that the homeless frequent. Direct one-to-one engagement enables the Outreach Team to build trust with individuals and aid when appropriate. (4) Our CoC Governing Board (GB) includes representatives from diverse backgrounds who are at the forefront of our decision-making. Our GB diversity fosters a more equitable and effective approach to program development and service delivery.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

Describe in the field below how your CoC:

1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. CoC membership is open to any community partner committed to ending homelessness in Delaware County. Known locally as the Homeless Services Coalition (HSC), CoC membership invitations and meeting notices are posted on the CoC website at www.DelcoHomelessServices.org. The CoC conducts focused outreach to organizations and individuals representing diverse or marginalized service providers and subpopulations. An annual assessment of current CoC members determines priorities for outreach efforts to serve the needs of people experiencing homelessness more comprehensively. Every June, a survey is distributed to determine a community partner's continue interest. Additionally, supervisors are asked to notify the CoC when new staff are hired to add them to the CoC's email distribution list. Members are always encouraged to invite interested partners to attend meetings. The CoC invites new organizations and programs to attend meetings to educate CoC members about their programs. CoC membership is required in the Special Conditions section of the CA's contracts and included in the CoC brochure shared at community partnership meetings. Anyone interested in supporting the homeless population is welcome to become a member of the CoC.

2. The CoC provides meeting information via email and on its website, holds meetings virtually Dec and Mar and in person June and Sept, and provides interpretation services upon request. Materials are distributed in PDF format so hearing and visually impaired individuals can access. Virtual meetings are hosted on Microsoft Teams so hearing-impaired individuals can activate closed captions. Additionally, the CoC can provide accommodations such as sharing hard copies of meeting minutes or resources via the US mail.

3. Agencies serving culturally specific communities experiencing homelessness are encouraged to join the CoC and actively participate in CoC meetings and committees. Examples of active CoC member organizations that advance equitable access and outcomes to health and human services include; MOMobile, an agency serving pregnant women, and the Foundation for Delaware County, has several programs including Cribs for Kids, Healthy Start, WIC, HOPE, Parent Cafes and the Nurse-Family Partnership. Recently we have engaged a local group, Understanding, Devotion, Take Action Justice (UDTJ), who fights for equality, justice based on race, gender identity and sexual orientation.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
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3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The CoC is committed to gathering diverse perspectives to inform its strategies and decision-making. We solicit feedback through our quarterly Homeless Services Coalition (HSC) meetings. We also survey providers and individuals who are active members of the CoC. These channels of information gathering provide valuable insights into community needs and gaps in services for individuals experiencing homelessness. Our CoC Governing Board (GB), the driving force behind the CoC, is composed of representatives from various homeless service providers. This diverse membership ensures that a wide range of perspectives are considered in our deliberations. During GB meetings, we explore potential directions for the CoC, discuss pressing issues, and make informed decisions that shape the future of our collaborative efforts.

2. The Delaware County Department of Human Services, Adult and Family Services office, is the CoC's Collaborative Applicant and HMIS Lead Agency, invites public input on its annual plan. This yearly presentation provides an opportunity for county residents to voice their opinions on the upcoming year's strategies for addressing homelessness and other human service needs. Whether in person or through e-mailed questions, county residents can share their perspectives and contribute to shaping our plans for providing effective homeless services.

3. The HSC website, www.DelcoHomelessServices.org serves as a central hub for CoC related information. Key documents are available for download. Older documents are maintained in an archive section for future reference and download if needed. The website provider who hosts the website has optimized its accessibility for use on mobile devices making the information more available for those with disabilities.

4. To foster collaboration and enhance our services, we hold quarterly HSC meetings, alternating between in-person and virtual formats. These meetings are open to the public and offer a platform for the sharing of information and resources aimed at improving existing services and exploring other approaches to prevent and end homelessness. With both virtual and in person meetings, the presentations made during these times are recorded and made available to providers and the public on the HSC website.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
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- | | |
|----|--|
| 4. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats. |
|----|--|

(limit 2,500 characters)

1. The CoC actively encourages project applications from organizations that have not previously received funding from the U.S. Department of Housing and Urban Development (HUD). The CoC actively sends out notices via e-mail and posting on the Homeless Services Coalition (HSC) website, www.DelcoHomelessServices.org of the availability of funding.
2. Detailed instructions for submitting project applications are available on the HSC website. Additionally, we distribute application materials to the entire HSC e-mail list, ensuring widespread access and knowledge of the submission process.
3. The CoC Project Review Committee (PRC), comprised of CoC members without conflicts of interest for funding purposes, evaluates project applications with objectivity and impartiality. Using scoring tools, the PRC assesses each proposal against its peers, ensuring a fair review process. The PRC recommendations are presented to the HSC Governing Board for approval.
4. The HSC website is designed to be accessible on a wide range of devices including mobile phones and tablets, ensuring that individuals with disabilities can access its resources. The website includes contact information for Notices of Funding Availability, making it convenient for individuals with disabilities or their case managers to inquire about funding opportunities.

1C. Coordination and Engagement

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC has a data-sharing agreement with the Pennsylvania Department of Education and collaborates with its Region 8 Site Coordinator (R8-SC) for the Children and Youth Experiencing Homelessness Program. The R8-SC is required by the State Plan to inform school districts (SDs) of their responsibility to homeless children/youth to provide assurances that homeless students have equal access to education. The R8-SC coordinates the local School District homeless liaison network, is a CoC Governance Board voting member, and attends quarterly CoC meetings. The R8-SC also provides annual training at the CoC meetings. Public notice of the educational rights of homelessness is shared in locations frequented by parents in a manner they can understand and provided to parents in a pamphlet at CE.

The CoC collaborates with the Office of Early Intervention (OEI). Together, they have implemented a procedure to identify homeless children under three (3) and refer them to OEI for an EI evaluation. OEI provides evidence-based supports and services to infants/toddlers and their families when children are experiencing a developmental delay or have a diagnosis that results in a developmental delay.

The CoC also has a partnership agreement with the Early Learning Resource Center (ELRC) that implements subsidized childcare programs under a homeless preference. The ELRC provides financial assistance to qualified families, caretakers, guardians, or foster parents for childcare for their children from birth up to 13 years of age. A CoC provider has an agreement with the Delaware County Intermediate Unit (DCIU) for Head Start and Home Start to prioritize homeless children for enrollment through a homeless preference when there are classroom openings.

The CoC maintains a distribution list that includes all the School Districts homeless liaisons in the County, so they are made aware of all CoC happenings and often attend CoC meetings. This has developed into an informal relationship with the school districts in which they know how our CoC works, and the homeless liaisons contact us when there is a homeless youth in need.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The CoC's Education Act for Homeless Children Policy adopted in October 2014 and updated in January 2020 by the Delaware County, CoC Governing Board (GB). Our CoC providers publicly display the Educational Rights posters at their organizations and distribute the summary of rights for homeless children to all families upon intake into the CoC. Coordinated Entry (CE) staff are responsible for distributing "The Educational Rights of Homeless Children," pamphlet at intake. CoC, CE staff complete an initial assessment of the educational needs of children utilizing the Homeless Management Information System (HMIS) and then inform the participants of their rights to receive education. CE staff provide the pamphlet to the Head of Household and review the content. The Recreational Therapist (RT) assesses all homeless children entering the CoC to ensure children are enrolled in school or EI programs (Head Start). The right to remain in their home school district is explained, and transportation is arranged. The RT works collaboratively with parents, psychologists, early child education programs, and schools to ensure the needs of the children are being met. Children under three (3) will be evaluated by the Office of Early Intervention or their designee. Children 3 – 5 will be evaluated by the Delaware County Intermediate Unit or their designee. The Coordinated Assessment system provides an opportunity to ensure that all children coming into Delaware County's CoC have up-to-date developmental and behavioral screenings. In addition, the CoC provides posters, pamphlets, and educational materials to providers to distribute to families. Annually, an educational presentation, conducted by our Regional ECYEH Coordinator on the Educational Rights of Homeless Children is provided to all in attendance at the HSC meeting as well as recorded and put on our delcohomeservices.org website for new persons or persons who may need a refresher. Our Regional ECYEH Coordinator provides assistance as requested to case managers to ensure children are able to continue their education with minimal interruptions.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	No
2.	State Sexual Assault Coalitions	No
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.	The CoC collaborates with with our local Domestic Abuse Project which provides services to Domestic abuse survivors, as well victims of sexual abuse and trafficking.	Yes

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC and its providers collaborate with the Domestic Abuse Project (DAP), the only VAWA-funded Victim Service Provider (VSP) in the CoC region, regarding the needs of survivors of Domestic Violence (DV), dating violence, sexual assault, and stalking who meet the HUD Category 1 or 4 definitions of homelessness. If a survivor enters one of our Coordinated Entry (CE) sites, DAP is called immediately to provide resources, shelter, or housing. If shelter is not available, all other DAP resources are provided. In addition, DAP is included in all of our housing meetings, the CE stakeholder committee, our CoC Homeless Services Coalition (HSC) meeting, and our CoC Governing Board. The CoC and DAP are working to coordinate bringing all Coordinated Entry assessments conducted by DAP into the CoC's HMIS Permanent Housing Clearing House (PHC), ensuring the survivor's identity remains protected. The CoC has created a CE stakeholder committee, which includes assistance from HUD Technical Assistance (TA) to review the current CE policies and procedures. In this meeting, we solicited information from stakeholders, CE assessors, case managers, housing providers, supervisors, and outside organizations. We focused heavily on assessing DV survivors' needs and ensuring we did not retraumatize the Survivor. The CoC also created a CE policy writing group. With the assistance of HUD TA, the CoC is re-writing our previous policies, including DV survivors, to ensure we comply with HUD and provide a trauma-informed CE System.

2. The CoC has implemented a trauma-informed approach in our CE stakeholder meetings, and training, and has written our revised CE policy and procedure manual. This policy has been reviewed with the entire COC and will be distributed via email, paper, and the HSC website. The DAP has also provided training to the CoC to ensure all provider staff have the same skill set when working with DV survivors and non-DV survivors. In addition, we continue to ensure that all providers are informed and in compliance with the VAWA Act of 2024 and related HUD guidance. Also, our local Domestic Abuse Provider conducts training for the CoC at our HSC meeting regarding Category 4 Homeless definition and best practices when a survivor presents at one of the CE sites. In addition, the CoC has specific trauma training at no cost that CoC providers can access. The CoC continues to track who has enrolled in these trainings.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. If the Survivor is not going into a Domestic Violence (DV) shelter, the staff are instructed to discuss with survivors how to keep their location confidential and file for a protection from abuse order when ready. Resources will be provided, including the DV hotline, available 24/7, and local Victim Service Provider (VSP) office numbers. The Domestic Abuse Project (DAP) staff are accessible to CoC program participants to ensure the survivor's safety. A service plan is completed with each survivor to assist the individual in having a safety plan and how to execute it if necessary. The survivor will also be provided with a shelter case manager who will follow up.

2. The CoC Coordinated Entry (CE) assessor can use a unique identifier in the CE assessment to maintain a survivor's confidentiality. DAP provides de-identified data to Adult and Family Services monthly as part of their contract requirements. DAP utilizes the Effort to Outcomes (ETO) Management System and Empower Database. ETO collects de-identified data (using numbers) to collect PPI on persons served in the safe house, persons who access their legal services (Protection Orders), hotline calls, the DV RRH Program, and relocation assistance programs. DAP provides an annual summary report on all services provided to CoC CE program participants.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and

4. what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. The CoC has had written policies since 2021 and recently worked with HUD Technical Advisors (TA) and the Domestic Abuse Project (DAP) to revise an Emergency Transfer Plan for CoC-wide implementation. The CoC implemented VAWA Act protections in all housing programs. When an emergency transfer is needed, the program participant's CoC-funded provider agency works with the landlord to safely transfer the participant to a new unit.

2. At CE and at housing lease up, the participant and the landlord are advised of emergency transfer rights under VAWA. All CoC-funded RRH and PSH programs must provide written notification to applicants, participants, and property owners and managers, concerning the rights and obligations created under VAWA relating to confidentiality, denial of assistance and, termination of tenancy or assistance.

Protocol:

All CoC-funded programs must provide applicants and participants the following:

- a) HUD Form 5380, Notice of Occupancy Rights under the Violence Against Women Act form that explains the VAWA protections including the right to confidentiality, and any limitations on those protections.
- b) HUD Form 5382, Certification of Domestic Violence, Dating Violence, Sexual Assault, Stalking or Alternate Documentation form to be completed by the victim to document that the applicant or resident is a victim of domestic violence, dating violence, sexual assault, or stalking.
- c) HUD Form 5381 Model Emergency Transfer Plan for Victims of Domestic Violence, Dating Violence, Sexual Assault and Stalking
- d) HUD Form 5383 Emergency Transfer Request for Certain Victims of Domestic Violence, Dating Violence, Sexual Assault, or Stalking

3. The CoC requires the household to provide evidence of proof of Domestic Violence, Dating Violence, Sexual Assault and Stalking and a written request to the housing provider for an emergency transfer. The housing program will coordinate with the current landlord to resolve and relocate the housing participant.

4. The housing provider works with the landlord for any possible relocation opportunities and if none are available, the participant receives assistance from the housing navigator to locate new housing.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
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NOFO Section V.B.1.e.

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

All CoC Providers are informed of Trauma Informed series workshops offered by Lakeside and the County and staff are strongly encouraged to attend. At CE assessment persons identified as DV Survivors are assisted with contacting the Delaware County Domestic Abuse Project, the Delaware County victim service's provider to determine if shelter space is available. If it is not available, specialized DV services are discussed with the survivor; resources are also provided in writing for future reference. Once a survivor is assigned a case manager, the availability of those resources is discussed and added to the Housing Stability plan. Regular weekly meetings between the Permanent Housing Clearing House manager and the VSP enable the survivor to access any vacancies in the Domestic Abuse Project Rapid Rehousing Program, as well as any available funding opportunities such as relocation funds.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

(limit 2,500 characters)

1. The CoC prioritizes survivors of Domestic Violence (DV), dating violence, sexual assault, or stalking in all CoC housing programs and Coordinated Entry (CE). When a survivor comes in or calls in for a CE, the Domestic Abuse Project (DAP), the local VSP, is called, and the survivor completes an assessment for a DV shelter. If the DV shelter is full, DAP provides contact information for DV shelters in other nearby CoCs. Survivors also have the option of placement in a mainstream CoC emergency shelter. Depending on the situation, these survivors are given priority for housing placement into an RRH program or PSH program. If a safe house is not available for the survivor they are placed in an alternate shelter immediately.

2. Following HUD Technical Advisor (TA) guidance, the CoC is working diligently to remove barriers within our system to housing survivors in need. One of the most significant barriers is that the local DV shelter is always full, as are other DV shelters in neighboring counties. This, at times, can put our most vulnerable DV population in danger. When this situation occurs, the CoC houses survivors in a hotel/motel and will transfer them from one hotel/motel to another hotel/motel if they believe their safety is at risk.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+ Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC updated its anti-discrimination policy this past year, specifically within Coordinated Entry (CE) policies and procedures. This policy is reviewed and updated annually. To receive input and feedback, the policy will be reviewed and updated under the guidance of the CoC Governing Board (GB). This leadership body includes representatives from CoC funded service providers, and other public, nonprofit, and private sector organizations committed to ending homelessness in Delaware County.

2. In 2023, the CoC conducted on-site monitoring visits with CoC funded service providers. During these monitoring visits, Collaborative Applicant staff reviewed and gave feedback on agency policies, including anti-discrimination policies, and jointly reviewed agency policies to ensure compliance with local, state, and federal regulations.

3. The CoC monitors compliance with its anti-discrimination policies in two ways. First, it investigates any program participant grievances (none reported this past year). Second, the CoC's non-conflicted Project Review Committee (PRC) reviewed and scored the anti-discrimination policies of CoC renewal grant applicants as part of the scoring and ranking of renewal projects in the FY24 CoC local grant competition.

4. Provider agencies are required to comply with all contractual expectations in their annual contracts. Providers not compliant with various contractual requirements, including anti-discrimination policies, are addressed case-by-case.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Delaware County Housing Authority	11%	Yes-Both	Yes
Chester Housing Authority	22%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. The CoC has very a strong relationship with the two PHA's located in the geographic area. The Delaware County Housing Authority (DCHA) has been a CoC partner since 1994 when they were awarded the first S+C program in the County. The CoC has partnered with DCHA and Chester Housing Authority (CHA) to secure FUP, FYI, Mainstream and EHV vouchers awarded in 2021. The CoC continues to have MOU's in place for FYI and FUP vouchers.

DCHA's Administrative Plan includes a "move on" strategy to graduate households from PSH to HCV who no longer need such a high level of supportive services. DCHA also has an admission preference for Mainstream non-elderly persons with disabilities transitioning out of institutional and other segregate settings for persons at risk of institutionalization, homeless or at risk of homelessness. 74 individuals have successfully received Mainstream Vouchers in 2023-2024.

The CHA Administrative Plan establishes a local set aside to support local homeless service providers in obtaining permanent housing for their clients. One voucher is set aside for every seventh turnover in the tenant-based voucher program. When vouchers become available the CoC Lead Agency submits homeless applications directly to CHA for final eligibility determinations. Local service providers are responsible for case management and supportive services to ensure successful tenancies.

Coordination within the CoC with the Veterans Administration and DCHA enables Delaware County residents to access VASH vouchers to best serve our veterans.

2. Not Applicable

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	19
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	19
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. The CoC Local Grant Competition, Project Review Committee (PRC) evaluates all project applicants' commitment to Housing First (HF) in practice in the annual CoC local grant competition scoring and ranking process.

2. The local FY24 CoC Grant Competition Renewal Project Scoring Tool includes a scored question on whether each renewal project has five specific HF components. These five components include:

- a) Helping participants find and move into permanent housing quickly.
- b) Ensuring participants hold the lease in their name.
- c) Providing case management services after move-in to ensure permanent housing stability.
- d) Delivering services without preconditions (e.g., sobriety, drug testing, etc.).
- e) Providing services voluntarily without expecting participants to complete mandatory training, courses, religious activities, etc.

The Collaborative Applicant (CA) also reviews how many participants were denied service by each renewal project and the reasons for those denials. In addition, the CA examines why participants were discharged from the program prematurely to ensure participants are not initially accepted but terminated for lack of compliance.

3. The CoC monitors renewal projects quarterly to ensure they comply with HF. When a household is referred to a CoC funded housing provider, the provider is expected to accept the referral within 48 hours and complete an intake with the client within seven (7) days. A program cannot deny a person due to their mental health or drug and alcohol concerns. If a provider attempts to deny housing to a household, the CoC has put a review procedure in place. The provider must notify Adult and Family Services (AFS) within 48 hours of the denial and state why they cannot accept the participant into their program. Then, the provider must contact the participant within 24 hours to schedule a meeting to discuss the concerns. This meeting needs to include the provider, a representative from AFS, and the participant. The participant may also invite another case manager to attend. The goal of this meeting is to determine what extra supports need to be put in place to ensure the participant can be successful in the program.

4. The CoC has coordinated County-wide CoC trainings with Housing First University to train providers within the CoC with steps on how to utilize the Housing First Model with participants. The facilitators specifically trained providers on Housing First and Harm Reduction.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

Outreach providers provide a participant-centered approach. Outreach will continue to reach out to individuals who are least likely to engage in services through cultivating a connection utilizing food, care packages, including hygiene products and toiletries, resources for services including Mental Health Treatment, Drug and Alcohol Treatment, and Medical Services. Outreach providers also ask what the individual needs or want with the ability to place them in shelter or independent housing directly. The Outreach Team has a determined circulation throughout the County where unhoused persons are found. Daily check ins with the unhoused persons creates an environment of familiarity lending itself to possible acceptance of service.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	No
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	No
4.	Other:(limit 500 characters)		
	The CoC has bi-weekly outreach meetings with provider agencies to identify homeless individuals. The CoC provides other solutions and alternatives to prevent criminalization if possible.	Yes	No

1D-5.	Rapid Rehousing—RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	226	198

1D-6.	Mainstream Benefits—CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	SSDI—Social Security Disability Insurance	Yes
4.	TANF—Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	
	Mental Health Programs	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC collaborates with the Delaware County Health Department to educate about community health concerns. The Home At Last (HAL) program offered by Crozer Health System provides blended Case Management Services to unsheltered and recently housed populations. HAL can connect people experiencing homelessness to mental health, substance use, and medical treatment services. HAL has presented at the CoC quarterly meetings to inform attendees about this program. The Foundation for Delaware County has also presented its numerous health-related programs such as WIC (food), Healthy Start (prenatal, postnatal case management), Nurse-Family Partnership (maternity health care), HOPE (case management and advocacy), El Centro (resource education for Spanish speaking residents), Fatherhood Initiative (support for dads), Medical-Legal Partnership (legal aid), Stork's Nest (support to prevent low birth rates), Moving Beyond Depression (mental health support), Parent Cafes (support for substance users), and Cribs for Kids (cribs for safe sleeping).

2. People experiencing homelessness who do not have a steady income due to a disability are encouraged to apply for SSI/SSDI. SOAR application services are available through Widener University School of Law, funded through Home4Good.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. The CoC and the Delaware County Health Department (DCHD) have been collaborating to address the health needs of the county's unsheltered population. DCHD has a dedicated staff representative who actively participates in CoC activities, fostering a regular exchange of information and collaborative efforts to tackle health concerns. This partnership that the CoC has with the DCHD remains well-informed and equipped to respond to health outbreaks. Additionally, the collaboration between the CoC and DCHD has enabled the development of CoC-wide policies and procedures, strengthening the CoC's preparedness for future health threats.

2. DCHD has been the leading health organization in the area of disease containment and prevention, drawing valuable lessons from the recent COVID-19 pandemic. The CoC has significantly benefited from the expertise of DCHD as they have shared their effective strategies for containing and preventing the spread of diseases. Furthermore, the CoC has had the opportunity to collaborate with DCHD staff to develop strategies addressing the unique health needs of the unsheltered population. This collaborative effort has been instrumental in ensuring that the CoC provides quality of care to the unsheltered.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. The CoC has been collaborating with the Delaware County Health Department (DCHD), a county run agency with over two years of operational experience. The DCHD has the unique capability of directly disseminating vital health-related information from its office. Additionally, the CoC actively shares public health measures and homelessness information on its Homeless Services Coalition (HSC) website. This digital platform serves as a central hub for the public and county service providers, offering valuable insights into homeless services and resources. Specifically, the HSC website features a prominent section dedicated to COVID-19 and homelessness on its homepage. This section is a trove of information, providing an overview of congregate shelters, vaccination initiatives targeting the homeless population, and effective strategies for mitigating the spread of COVID-19 within shelters. Moreover, the section includes convenient links to the Centers for Disease Control and Prevention (CDC), offering authoritative guidance on these critical topics.

2. The DCHD has been a valuable asset to our community for over two years. Our partnership with the DCHD has significantly enhanced the CoC's capacity to effectively communicate with homeless service providers and ensure that street outreach providers, shelters, and housing providers are prepared to prevent or minimize infectious disease outbreaks among program participants. The DCHD has been instrumental in disseminating vital knowledge to providers through various channels. These include active participation in CoC quarterly meetings, direct outreach initiatives targeting homeless service providers, and regular updates on preventive measures posted on the DCHD website. This comprehensive approach has played an important role in safeguarding the health and well-being of the vulnerable population served by the CoC.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The CoC has three Coordinated Entry (CE) sites, and two mobile outreach providers that can travel to all regions in Delaware County which are located in; Chester, Boothwyn, and Darby, PA. The mobile sites are based in Swarthmore, and Upper Darby, PA. The Outreach Providers can travel to individuals that are unhoused along with conducting phone assessments for individuals that cannot travel to obtain a CE.

2. The CoC has a standard assessment tool all CE providers to use. This tool is currently under review to lower barriers and ask fewer questions during intake. The CoC revised this tool with support from HUD Technical Advisors (TA) and the input of CoC stakeholders.

3. The Coordinated Assessment tool was revised in 2024 with the assistance of HUD TA to shorten the questions asked at CE and remove questions that may re-traumatize a person being assessed for services.

4. This will be updated as needed but no longer than one year using input from our CE stakeholder committee, our providers, and feedback from households and individuals who use the CE system. We are diligently trying to continue to find creative ways to bring in participation from households that have accessed the Coordinated Assessment from our CE providers.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
4.	takes steps to reduce burdens on people seeking assistance.	

(limit 2,500 characters)

1. The CoC's Street Outreach Team locates, identifies and builds relationships with individuals experiencing homelessness who are unsheltered, living on the street, or in other places not meant for human habitation throughout the CoC's geographic region. The Street Outreach Team engages these individuals by providing linkages to emergency shelter, healthcare, and other community-based supports. In addition, the CoC has collaborated with the Philadelphia Outreach Team at Philadelphia Airport (which many residents experiencing homelessness use as a temporary place to sleep at night and stay during the day). The CoC also partners with the Southeastern Pennsylvania Transportation Authority (SEPTA). This regional public transportation authority, operates bus, rapid transit, commuter rail, light rail, and electric trolleybus services in the CoC region and neighboring Philadelphia County. The CoC Street Outreach Team partners with SEPTA police to identify and coordinate the engagement of treatment-resistant unhoused residents. The Team strives to build trust and a rapport with these unhoused individuals to encourage them to enroll in CoC services.

2. The CoC coordinates a monthly housing case conferencing meeting to identify and prioritize the most vulnerable individuals for assistance. The CoC uses the SPDAT to measure the vulnerability of unsheltered homeless people willing to engage in services. The SPDAT score is also used in prioritizing individuals for housing once in a shelter or if an unhoused participant is ready to be housed directly from the street.

3. The CoC ensures participants in the most need of services receive Permanent Housing by engagement, Coordinate Entry (CE), and VI SPDAT scores. The CoC meets monthly to discuss individuals in shelters and unhoused participants to ensure the most vulnerable individuals are prioritized for housing placement even if the SPDAT score reflects the vulnerability.

4. To reduce burdens on people accessing CE access points, providers can complete CE intakes with people experiencing homelessness over the telephone. People can access mobile CE, which the CE assessor goes to where the participant is. Outreach providers can complete CE's for unhoused individuals directly on street or unhoused individuals that are being discharged from hospitals.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

(limit 2,500 characters)

1. The CoC uses various marketing methods to reach people experiencing homelessness through its entire geographic service region. The CoC has a user friendly website, www.DelcoHomelessServices.org, with up-to-date information on available programs and services and how to access them. A Resource Guide (RG) for Homeless Services is updated and published twice times yearly. The RG is distributed to businesses, police departments, schools, libraries, and other outlets throughout the county, reaching areas of varied economic status. Outreach cards with direct contact information for the Delaware County outreach team are also provided to unhoused participants and local businesses throughout Delaware County.

2. The Coordinated Entry (CE) system is the county's "front door" for homeless services. The first step in the CE system is to complete a CE assessment. Page 1 of the assessment details the program participant's rights and remedies under federal, state, and local fair housing and civil rights laws. If the assessment is conducted over the phone, the assessor explains these rights to the participant.

3. If the CoC discovers any provider actions or CoC conditions that impede fair housing choices, a report will be generated and given to the Collaborative Applicant's Department of Data, Statistics and Quality Improvement (QI) for review. If this review determines that the provider's actions violate HUD or CoC policies, Housing First approaches, or fair housing laws, the QI Department will share its findings with the provider agency's chief executive, the Collaborative Applicant, and, if necessary, appropriate federal, state, or local government agencies or fair housing advocacy organizations for follow-up. Regardless of the outcome of the local fair housing government agency's investigation, QI staff will work with the provider to resolve any unfair practices. If CoC conditions impede fair housing, the QI staff will also work with the CoC Governing Board and Collaborative Applicant to resolve the concern.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	No
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/01/2018

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

	Describe in the field below:
1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. One of the primary processes the CoC analyzes data to determine if racial disparities exist within the CoC, is by utilizing the HUD CoC Race and Ethnicity Analysis tool. This tool collects our CoC data and organizes the results into a reviewable format to help us determine the presence of racial disparities if any. Another process, the CoC collects customized reports generated from our HMIS data. These reports compare data results by race and ethnicity within our CoC geographic area.

2. The CoC has identified significant racial disparities in health outcomes among individuals experiencing homelessness. Particularly, during the COVID-19 pandemic, health related questions were asked of participants (which they were not required to answer if they didn't want to) during CE assessments. The results of the health-related questions clearly indicated that participants who identified as African American or Black shown a disproportionately higher incidence of severe health issues compared to the overall homeless population. In contrast, individuals who identified as white experienced a significantly lower prevalence of health-related problems. Of note were that African American and Black participants had a higher percentage of heart disease, high blood pressure, and diabetes when compared to white participants.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	No
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	No
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	No
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	No
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

To help identify and address possible racial disparities within our CoC, we are partnering with Voice and Vision (V&V) Member/Family Satisfaction Team of Delaware County. V&V has a reputation and proven track record of conducting surveys in our service area which yield valuable insights and results to the survey topic. V&V will be conducting an analysis to identify possible areas of racial bias and discrimination within our CoC's services and programs. V&V will also provide recommendations to address their findings for CoC consideration.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC monitors progress in preventing or eliminating disparities within the provision or outcomes of homeless assistance through data collection from our HMIS system. The HMIS data collection process yields invaluable data points that enable us to identify racial disparities and develop targeted strategies to address them effectively. By leveraging the insights gleaned from HMIS data, the CoC can make informed decisions and implement evidence-based interventions to ensure that homeless assistance programs are equitable and inclusive. This data-driven approach is instrumental in promoting a more just and equitable system of care for individuals experiencing homelessness. The CoC will also be employing the services of Voice and Vision (V&V) Member/Family Satisfaction Team of Delaware County to assist with preventing and eliminating racial disparities.

2. The CoC utilizes HUD's CoC analysis Tool and Stella P to visualize and analyze data that identifies disparities based on race and ethnicity. Additionally, the CoC utilizes Stella, a powerful tool that provides comprehensive data collection and generates informative output reports in various formats, including graphs, pie charts, and other visually appealing presentations. These tools empower the CoC to effectively analyze data, identify trends, and make data-driven decisions to address disparities and improve outcomes for individuals experiencing homelessness. By leveraging these technological resources, the CoC can enhance its ability to provide equitable and effective services to the community.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

The CoC's Collaborative Applicant has created and hired a new Housing Navigator staff member who is directly responsible for the engagement of People with Lived Experience and Expertise of homelessness (PLEE) and the creation and ongoing management of the CoC's new Lived Experience Advisory Committee. This staff member engages and recruits PLEE through outreach to CoC member agencies and community-based networks. As a result, Committee members with lived experience and expertise actively contributed to the CoC's FY24 local competition review, scoring and ranking process for both new and renewal projects. The staff member's efforts to recruit PLEE are primarily made through; meetings announcements, e-mail and her effective ability to network with providers who know PLEE who would be interested in serving the CoC. Also contributing to the recruitment success is the CoC's ability to compensate PLEE for their time.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	3	0
2.	Participate on CoC committees, subcommittees, or workgroups.	3	0
3.	Included in the development or revision of your CoC's local competition rating factors.	0	0
4.	Included in the development or revision of your CoC's coordinated entry process.	3	0

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC providers demonstrate a diverse range of approaches to offering professional development and employment opportunities to individuals with lived experience of homelessness. One CoC provider has established a residential construction branch that provides meaningful employment opportunities for those possessing basic skills and a genuine interest in the field. Another provider offers valuable support by providing computer access to facilitate job searches.

In addition, the county has two CareerLink offices that extend in-person skill-building training to anyone, regardless of their prior experience with homelessness. These CareerLink offices, funded by the state of Pennsylvania, are equipped to assist individuals with lived experience of homelessness by offering essential services such as computer training, resume writing, interview training and practice, and access to job postings. The CareerLink staff also maintains a distribution list and sends regular email updates to inform individuals of upcoming employment events.

This variety of these approaches highlights the CoC's commitment to providing comprehensive support and tailored opportunities to individuals experiencing homelessness, empowering them to achieve greater self-sufficiency and improve their overall well-being.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
1.	how your CoC gathers feedback from people experiencing homelessness;	
2.	how often your CoC gathers feedback from people experiencing homelessness;	
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;	
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and	
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

(limit 2,500 characters)

1. Our CoC prioritizes the involvement of People with Lived Experience and Expertise (PLEE) of homelessness. To ensure their perspectives are represented, we have a staff member who has as one of their responsibilities, the recruiting and engaging PLEE. This role involves actively seeking out individuals who have firsthand knowledge of homelessness and inviting them to participate in CoC activities including participation in Governing Board meetings, and other CoC functions. By fostering open communication and valuing their insights, we aim to create a more informed and responsive CoC that reflects the needs and experiences of those it serves.

2. The frequency with which our CoC gathers feedback from PLEE is ongoing. Our CoC actively seeks the input of PLEE on a regular basis. We engage PLEE in various CoC functions and meetings, including program development, policy discussions, and strategic planning sessions. This ensures that their unique perspectives and experiences are continuously integrated into our decision-making processes. By prioritizing their involvement, we strive to create a more responsive and effective CoC that truly addresses the needs of the homeless.

3. The steps our CoC has taken to address challenges raised by PLEE of homelessness are primarily through face-to-face encounters with agency case managers and/or other program staff. The most consistent and ongoing challenge raised by individuals with service providers is the lack of affordable housing available and accessible in the area.

4. The frequency is ongoing and not limited to a calendar date or time.

5. The most frequent challenges that PLEE have communicated that they face (and which providers agree is finding affordable housing which is made further complicated by steadily increasing rental rates to access such housing. This challenge will most likely continue into the foreseeable future. Steps which the CoC has taken to address this situation are: 1) explored the option of developing a community of Tiny Houses; 2) formed a committee that is county wide on addressing options available for increased affordable housing units; 3) co-laboring with other community partners offering CoC support toward solutions which address affordable housing.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. In February 2023, Delaware County initiated a Housing Working Group comprised of over 60 members including members from County Departments, known service providers, Public Housing Authorities, advocates and elected State officials. The working group contains three subcommittees focusing on the unhoused population, rental population and homeowner population. In January 2024, the subcommittees presented to the general public the top three initiatives they found creating barriers towards housing stability.

2. The working group subcommittees continue to educate zoning officials and State legislators on changes in zoning law that will provide for an increase in the supply of affordable housing including smaller lot sizes and permission of accessory dwelling units. In addition, the County is preparing an application for a HUD PRO Housing grant to complete a County wide housing market analysis to further determine areas of the County to target education. The PRO will also provide funding to support a NIMBY to YIMBY education campaign eliminating the stigma of additional affordable housing. The potential PRO grant will also provide funding for the newly formed County Land Bank supporting adaptive reuse rehabilitation of a vacant commercial building into affordable rental housing. If the PRO grant is not secured the County plans to use a county ARPA allocation for this initial project.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/23/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/23/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	No

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	21
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. To identify projects that have successfully housed Permanent Housing (PH) participants, the CoC collects and analyzes data from HMIS and the Housing Inventory Count (HIC). The CoC staff subsequently create tailored reports specific to each program. These reports enable us to conduct comprehensive comparisons between programs, identifying both strengths and weaknesses in each program's approach to housing participants in PH.

2. The CoC has developed detailed reports outlining the timeframes required to house individuals in Permanent Housing (PH) using data gathered from HMIS. This invaluable data empowers the CoC to compare system performance measures of various PH programs within the same project type (RRH, PSH, etc.), identifying the duration in days between program enrollment and participant move-in to a rental unit with a lease in their name.

3. As part of the objective criteria scoring process for the CoC's annual rating and ranking evaluation, providers are assessed on their program's ability to serve individuals with specific needs, including those with behavioral health issues, fleeing domestic violence, identifying as LGBTQ+, being an unaccompanied youth, belonging to families with children, having disabilities, having a history of drug or alcohol use/misuse, having justice system involvement, being veterans, or having HIV/AIDS.

4. In addition to the criteria in question 3, the CoC also evaluates each project applicant's experience working with each target population served, their capacity to provide the necessary services, and their system performance measures that demonstrate their ability to effectively serve these populations.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. The CoC's rating process ensures diverse representation through our Governing Board (GB), which includes members from underrepresented racial groups in the local homeless population and PLEE. This cross-section of perspectives fosters informed decision-making, leading to more equitable and effective outcomes. Additionally, the CoC's commitment to diversity and inclusion is reflected in our ongoing efforts to recruit and retain members from marginalized communities, ensuring that their voices are heard and their needs are addressed.

2. The GB has a longstanding tradition of including members from diverse racial and ethnic backgrounds to ensure equitable representation in all CoC decision-making processes, including the annual CoC grant competition review, selection, scoring, and ranking process. A diverse and unbiased Project Review Team, comprised of non-conflicted GB members, conducts the new and renewal project review, selection, scoring, and ranking process, including recommendations for reallocating resources from lower-performing renewal projects.

3. The CoC's new and renewal project scoring tools assess the extent to which CoC-funded providers are committed to equity, inclusion, and Housing First principles in their practices. This includes evaluating how they identify barriers to participation based on the racial self-identity of program participants and the specific actions they are taking to eliminate these barriers.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

The PA-502 CoC FY24 reallocation process included the following steps:

1. The Collaborative Applicant and HMIS Lead Agency for the PA-502 HUD Continuum of Care Grant Program, the Delaware County Department of Human Services, and its Consultant completed a review of the current Housing Inventory Chart, the most recent Point in Time Count, and the current CoC grant funded renewal project performance data in HMIS. This analysis determined that all PA-502 CoC renewal projects are relevant and necessary to ensure that homelessness is as rare, brief, and non-recurring for Delaware County residents as possible.

2. Nonconflicted PA-502 CoC Governing Board (GB) members were presented with Collaborative Applicant's and Consultant's analysis. The nonconflicted PA-502 CoC Governing Board members then held a vote, resulting in the decision not to reallocate any renewal projects in the FY24 Continuum of Care Grant Competition.

3. The CoC eliminated one renewal project, Shelter Plus Care 2345 2023, through reallocation.

4. Shelter Plus Care 2345 2023 was reduced/eliminated through reallocation to allow the CoC to fund new Permanent Supportive Housing projects that better meet current unmet community needs.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/15/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/15/2024
1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	
	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/28/2024
1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/28/2024

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Coehlo Consulting
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	01/23/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

1. The Domestic Abuse Project (DAP) is the CoC-funded Domestic Violence (DV) Provider. DAP is evaluated as part of the annual renewal scoring process. DAP must submit an APR from their comparable database as part of the process. The CoC can ensure that the APR collects all the required data elements through this process. The database that DAP uses is called Efforts to Outcomes (ETO). The data it collects is the same as any other questions identified in the APR. This includes identifying information, demographics, enrollment date, move-in date, exit dates, income at entry and exit as well as annually, and all household members' information. The database also includes a history of mental health, disability, substance abuse, veteran status, domestic violence history, etc. It is created specifically for the unique needs of victim service organizations. The data is encrypted with a key only the VSP knows and can read. It also generates any funding reports that are needed.

2. DAP's ETO comparable database is compliant with the 2024 HMIS data standards as well as the CoC's HMIS data collection system.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	362	0	303	83.70%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	86	0	50	58.14%
4. Rapid Re-Housing (RRH) beds	198	0	198	100.00%
5. Permanent Supportive Housing (PSH) beds	417	0	339	81.29%
6. Other Permanent Housing (OPH) beds	0	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

ES

1. Bed coverage was affected by shelter renovations, bed bugs and Covid outbreaks limiting occupancy.
2. Shelter renovations have been completed, Covid testing and supplies available, bed bug precautions have been adopted; occupancy has resumed to at least 85%.

TH

1. Increase occupancy oversight of the transitional housing through regular meetings to review occupancy and challenges such as staffing, renovations and referral flow.
2. The newly hired Housing Navigator is tasked with reviewing occupancy and alerting the program manager of any vacancies. Supervised by the Permanent Housing Clearing House lead, follow up to referrals will more easily occur. At regular biweekly meetings with program staff, vacancies will be confirmed, and eligible participants identified and follow up to the referrals will be provided by the Housing Navigator.

PSH

1. Increase awareness of vacancies through regular meetings.
2. A newly hired Housing Navigator follows up on referrals to identified programs to ensure a steadier flow of program participants.

All aspects will be improved due to the addition of a newly hired HUD funded HMIS Data Technician who will be able to regularly pull occupancy reports and improved data collection and quality.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?		Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	04/26/2024
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2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.	

(limit 2,500 characters)

1. The Delaware County CoC collaborated with Catholic Social Services to engage youth experiencing homelessness for the 2024 PIT Count. This agency was selected due to their consistent contact with the youth experiencing homelessness before the PIT count.

2. The CoC plans to incorporate youth into future PIT counts' planning and performance. At this time, the CoC did not collaborate with youth serving organization for unhoused youth not accompanied by an adult. However, the CoC did count unhoused youth that were accompanied by an adult.

3 The Youth population were not directly involved with counting the unhoused. Future counts will implement more of the youth population.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

In the field below:

1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

1. No changes were made regarding methodology with sheltered PIT count between 2023 and 2024 for the sheltered PIT count.

2. In the 2024 unsheltered PIT count, the Delaware County CoC, Adult and Family Services Department coordinated with the Delaware County Sustainability Office to provide all PIT volunteers with a PIT web link. The web link could be accessed through a mobile phone or tablet that asked pertinent questions needed for the PIT Data and computed the unhoused individual's location immediately.

3. The Delaware County CoC PIT count was not affected by people displaced from a natural disaster.

4. The results were computed immediately, resulting in a more effective strategy to document the location and number of homeless persons for our data for HUD. This process ensured that possible duplicated names were removed immediately for more accurate results.

5. There were changes as indicated in question 1.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. HMIS provides data such as household size, income, and reason for Coordinated Entry (CE) enrollment. This information is assessed to determine if there is a trend in why new households need homeless services. Causes often include leases not renewed, family breaks up, arrears, unemployment, utility shut off, domestic violence, drug and alcohol misuse, mental health, and condemned units. This information is analyzed to determine trends in who is first-time homeless. An increase in arrears or utility shut-off notices would indicate more funds need to be moved to cover the increased demand. This is accomplished by agencies applying for Home4Good and Matching Energy Assistance Fund and Emergency Food and Shelter Program grants.

2. Households seeking services are connected to community supports or mainstream resources; additionally, the CoC has implemented strategies to prevent families at risk for the first time:

a) Diversion. The CE system has built-in diversion questions and requests all households provide the names of support persons where alternative housing arrangements could be negotiated to prevent them from entering the Emergency Shelter (ES).

b) Financial Support. The CE process connects households with financial assistance (ESG, HAP, EFSP), and other eviction prevention funds for first, last, and security to relocate) to resolve their housing crisis whenever possible.

c) Landlord Mediation and Housing Counseling. For individuals that are ineligible for financial assistance, these activities include developing repayment plans to keep people housed when arrears are a factor.

3. CE Staff Training. The CoC continues to provide resources to the CE staff for a more effective CE experience. In addition, the CoC Action Team (CoCAT) is evaluating the continuing changing needs of the homeless population and developing a list of training programs pertinent to meeting the needs presented at CE; the training opportunities would be mandated and offered throughout the year for all staff. Trainings include but not limited to include; Hosing First, Harm Reduction, Motivational Interviewing, Trauma trauma-informed care, Fair Housing Gender Identity, Trafficking, Educational Rights of Homeless Children, De-escalation, and Intro to the Delaware County Homeless Services. The CoCAT is responsible for overseeing this strategy.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CoC continues to strengthen the housing-focused practice through the implementation of the following strategies to reduce the Length of Time Homeless (LOTH): previous reallocation of TH programs to create RRH; regular allocation of ESG funding for RRH activities; partner with Delaware County Housing Authority (DCHA) to house individuals quickly with subsidy which makes available CoC funded resources such as RRH or PSH, also, by continuing to promote housing-focused case management for ES programs, resulting in immediate discharge planning and quicker exits from shelter, continuing to utilize the Permanent Housing Clearinghouse (PHC), a web-based prioritization and assignment system, eliminating paper applications and quicker housing program assignments.

The CoC has 3 Housing Navigators (HN) with two separate CoC providers and a county funded HN that works for Adult and Family Services (AFS). One HN is for all individuals entering CoC PSH programs, including Mainstream Vouchers, and one HN is specific for persons entering CoC RRH programs. The AFS HN can work with all individuals in the CoC provider agencies. When a person is assigned to a housing program, either RRH or PSH, an automatic referral from the HMIS system to the appropriate Housing Navigator. The AFS HN can be accessed through a HMIS referral. To increase landlord participation, the County continues to offer a Landlord Relief Fund to assist with past due rents and damages not covered by another resource and funding to hold units for one month while the CM navigates the housing quality inspection and any needed repairs.

2. A CoC staff person is tasked to identify all CH persons to ensure rapid placement into housing. A weekly meeting with CoC providers, inclusive of ES, SO, PSH, and RRH, reviews a weekly name-by-name list from HMIS that identifies possible CH and other individuals who may not be CH. Shelter staff, as well as SO, work with individuals to assist in either obtaining disability verification, homeless verification, or income verification (if they have income) for CH housing placement or RRH placement. Outreach identifies and engages unsheltered to identify and move these individuals into housing. All non-chronic individuals are assigned housing through the PHC, which is monitored regularly to place persons without a disability into RRH expeditiously.

3. The Delaware County AFS is the lead agency responsible for overseeing this strategy.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The CoC has a good working relationship with our local Housing Authorities, providing additional resources for individuals, including DV, to exit to permanent housing. The CoC has received mainstream vouchers from Delaware County Housing Authority (DCHA), Chester Housing Authority (CHA). The CoC also assigns individuals from ES, RRH, and TH to PSH programs when available, and the participant meets the criteria to ensure long-term housing stability. The provider reviews households in RRH monthly to assess their longer-term housing needs. The CoC meets with the local housing authority every week to discuss clients in the shelter and determine if there is a program that may be a long-term solution to their housing instability.

2. All CoC-funded PSH and RRH programs offer regular case management to support persons in the program. Case managers help ensure that participants have applied for and continue to update applications for mainstream housing vouchers through the Housing Authorities. Case managers also encourage households to enroll in behavioral health treatment if needed and applications for SSI/SSDI if appropriate. Case managers assist individuals in maintaining permanent housing stability after exiting from RRH or PSH by referring them to employment, mainstream benefit programs to increase income, and childcare services for low-income or working families. Case managers may also support landlord mediation, budgeting, paying rent on time, and being a good tenant. When needed, a Landlord Relief Fund is available to assist with financial assistance for excessive damage, one-month move-in costs to hold a unit, or a new landlord incentive. If a person in PSH or RRH is evicted, the Case Manager can assist with locating a new unit and move-in costs.

3. The Delaware County Adult and Family Service oversees the CoC's strategy to increase the rate at which individuals and families exit or retain permanent housing.

2C-4.	Reducing Returns to Homelessness–CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and	

- | | |
|----|--|
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness. |
|----|--|

(limit 2,500 characters)

1. The CoC runs a yearly report identifying individuals who have returned to homelessness after exiting ES, RRH, PSH, and TH. This data is reviewed by CoC staff and the HMIS team to complete an analysis and to determine the percentage of persons returning to homelessness. This information is shared and discussed with the CoC's Governing Board (GB). The HMIS system also identifies returning households at Coordinate Entry (CE) intake as well. When the household enters the HMIS system at CE, a homeless episode screen informs the assessor if the Head of Household has ever been in one of our CoC-funded homeless programs. If the individual has been in one of these programs, the CE assessor will discuss the barriers that led them back into homelessness.

2. The CoC's strategy to reduce the rate of additional returns to homelessness includes analyzing detailed data and CE data. This data identified common characteristics among the households who have returned to homelessness. This year, the CoC found that households who returned were mainly single adults who exited ES or those who exited RRH and were evicted for non-payment of rent. Successful strategies to prevent homelessness include identifying affordable housing units so households don't need to relocate. CoC housing providers (ES, RRH, TH, and PSH) provide housing-focused services that promote housing stability. Case Managers have been trained in the Prepared Renters Education Program. This curriculum teaches strategies and tools to obtain rental housing, maintain housing, and avoid pitfalls that could cause eviction. RRH Case Managers also utilize Critical Time Intervention, an evidence-based model that promotes housing stability to participants for the first nine months in housing. During CE, households returning to homelessness may be connected to assistance paying rent arrears, housing counseling, landlord mediation programs, and assistance developing landlord repayment plans to prevent them from becoming homeless again. The CoC also has homelessness prevention assistance programs to help households avoid homelessness or the need to enter an Emergency Shelter. Case Managers conduct post-discharge follow-up contact at 3, 6, 9, and 12 months when individuals are allowed to check on housing stability and to ensure community supports are in place.

3. The Governing Board oversees this strategy to reduce returns to homelessness.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. The CoC strategy maximizes economic stability to the highest level possible by encouraging and supporting participants to engage in Careerlink's employment services. Additionally, the Community Action Agency of Delaware County (CAADC) previously coordinated a pharmacy technician program and currently a medical assistant program to encourage participants to engage in training, leading to increased income.

2. Careerlink offers assessment, job placement, and limited training dollars. Collaboration with Careerlink provides a monthly calendar of workshops, job preparation opportunities, and current job opportunities. Educational Data Systems, Inc. (EDSI) is also a CoC member agency and regularly shares opportunities for persons with criminal histories, often impeding employment opportunities. Community expungement clinic information is shared with participants as the events occur. Data is subsequently provided to the HSC through an email distribution list and the DelcoHomelessServices.org website for sharing with participants in shelter and housing programs.

3. The Delaware County Adult and Family Services implements this strategy.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. The CoC strategy maximizes economic security to the highest level possible by increasing all cash income, including non-employment cash. To promote increases, CoC providers prioritize connecting people to mainstream cash resources such as TANF, SSI/SSDI, VA benefits, pensions, child support, Child Tax Credits, etc. The CoC implemented an HMIS eligibility assessment to determine what sources of non-employment cash income people are receiving, are under application for, or should be referred to, and transfers that information into the HMIS-generated immediate needs plan. Coordinated Entry (CE) assessments identify households with no or low income, and CE specialists conduct initial referrals to County Assistance Offices for cash assistance applications. The CoC requires ES, PSH, and RRH Case Managers to follow up, refer clients to eligible cash benefits immediately, and check the status of existing pending applications. Case Managers use the PA state COMPASS system to check for TANF eligibility. The CoC has a SNAP/Food Stamp Participation Project, which assists families with SNAP and TANF cash assistance enrollment. The CoC continually shares information with shelters and housing programs regarding participant eligibility for Child Tax Credits and how to apply for those credits. The CoC has 3 Volunteer Income Tax Assistance (VITA) programs to encourage participants to complete their taxes at sites to maximize their returns without exorbitant cost.

2. The Delaware County Adult and Family Services implements this strategy.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

1. N/A
2. N/A

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	498
2.	Enter the number of survivors your CoC is currently serving:	53
3.	Unmet Need:	445

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. Domestic Abuse Project of Delaware County, Inc.(DAP) direct service staff maintain an internal tracking document that supplements statistics tracking with other databases used, like Efforts to Outcomes (ETO). We have no ability to calculate need beyond those referred to DAP.

2. First-hand data collected directly by advocates through the intake process.

3. There are two primary barriers DAP experiences in providing housing for survivors in need: funding resources and staffing. With these increased, many more people would be served. The largest barrier then might be a lack of available affordable housing.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

Applicant Name
Domestic Abuse Pr...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	Domestic Abuse Project
2.	Rate of Housing Placement of DV Survivors—Percentage	77%
3.	Rate of Housing Retention of DV Survivors—Percentage	92%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. In FY 23-24, 88 participants were served in 29 households; 68 participants moved to permanent living situations.
2. The rate for housing placement accounts for exits to safe housing destinations.
3. The rate is calculated by participants who remain in housing after the subsidy ends.
4. Empower DB is the database that retains the data used for housing.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and

- | | |
|----|---|
| 5. | moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends. |
|----|---|

(limit 2,500 characters)

1. DAP's Case Manager will help participants identify and select among various housing options based on their unique needs, preferences, and financial resources, addressing challenges such as credit history, arrears, and legal issues. During the housing search process, all landlords must be vetted before referring a participant to a unit. Once a unit has been approved by the Case Manager and the Associate Director of Housing Services, a Housing Quality Standard inspection will be scheduled with the landlord or property manager. Landlords who have a history of poor legal compliance or noncompliance with Fair Housing Standards will be disqualified. The Case Manager will work with landlords to negotiate manageable lease agreements, making appropriate and time-limited services and supports available to participants to allow them to stabilize quickly in permanent housing.

2. Households will be prioritized for enrollment based on assessments made by the housing case manager upon referral. Participants most in need of ongoing services will be enrolled into the Rapid Re-housing Program. Other participants will be given funds from other programs, if eligible, to ensure permanent housing.

3 & 4. The Case Manager will refer participants to resources both within our organization and externally to support safety and self-sufficiency, ensuring that services provided are survivor centered and tailored to the client's needs.

5. Once a client has been enrolled into the Rapid Rehousing Program, clients receive ongoing support on how to manage their finances, job search and locate and secure training opportunities. Clients are encouraged to save funds to prepare for when the subsidy ends. Future plans are discussed at each monthly meeting.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
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	NOFO Section I.B.3.j.(1)(d)	
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	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
--	--

- | | |
|----|--|
| 1. | taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors; |
| 2. | making determinations and placements into safe housing; |
| 3. | keeping survivors' information and locations confidential; |
| 4. | training staff on safety and confidentiality policies and practices; and |
| 5. | taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality. |

(limit 2,500 characters)

1.DAP recognizes that privacy and confidentiality are essential to ensure the safety of survivors; all staff have extensive training on confidentiality, what it means, how to maintain it, and what to do if a breach should occur. DAP staff conduct intake/interview sessions in a safe, private area designated for confidential meetings with victims, away from other clients and staff members.

2.DAP's housing program operates on a flexible, low-barrier model that is tailored to each household's needs, using trauma-informed, survivor-centered approaches. In a circumstance where a victim is in imminent risk of physical harm in a DV situation, the first consideration is the need for emergency housing either within DAP's ES or through another program if occupancy at DAP is full at that time. All survivors are offered the opportunity to be included in the CE process and are added to the CoC's permanent clearinghouse (PCH). Participants are prioritized based on their SPDAT scores. The RRH CM coordinates services for survivors that include mainstream resources to ensure success in maintaining permanent housing. DAP's Assoc Dir of Hg Services provides program support by connecting with local landlords, other government, and private housing partners to increase housing opportunities for domestic violence survivors.

3.DAP's information security practices include keeping client files in a locked location in DAP's main office, a secure building to which only staff have access. Electronic records are kept in a secure database called the Efforts to Outcomes case management system. Any notes or records kept only include the bare minimum necessary to document services provided and to assist DAP as a client moves through various services offered. DAP's safe house is in a non-disclosed location; survivors are required to keep information about the safe house private for security reasons.

4.DAP staff participate in extensive, ongoing professional development training provided by the PA Coalition Against DV (PCADV) that includes best practices in confidentiality in working with survivors. Staff are trained in absolute privilege and the relationship between client confidentiality and safety, and the steps that should be taken in the event of a breach of confidentiality.

5.DAP staff work with clients to ensure they can select the local area in the community where they prefer to relocate. Once relocated, DAP provides the survivor with a Ring Camera for security.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

Internal audits are performed to evaluate safety concerns and needs. Trends are discussed as it relates to the domestic violence community and best practices are put into place to support the needs of our survivors that DAP serves. DAP collaborates with other DV agencies across Pennsylvania to be continuously learning new ideas and insights and challenging our own practices.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
	1. prioritizing placement and stabilization of survivors;	
	2. placing survivors in permanent housing;	
	3. placing and stabilizing survivors consistent with their preferences; and	
	4. placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

1. Households will be prioritized for enrollment based on assessments made by the housing case manager upon referral. Participants most in need of ongoing services will be enrolled into the Rapid Re-housing Program. Other participants will be given other funds, if eligible, to ensure permanent housing.

2. Participants that are in the shelter and are assessed as needing ongoing rental assistance will be referred by the shelter Case Manager. Once the housing department receives the referral, the Housing Case Manager will contact the participant and schedule an intake within 72 hours. Participants will be screened to determine that they meet the eligibility criteria. Eligible participants will have an intake with the Housing Case Manager.

3 & 4. DAP's Case manager will work with program participants to develop a written, trauma informed, strengths based, consumer-driven and measurable housing stability plan to help them achieve permanent housing stability. The plan may include goals related to childcare, employment, family reunification, financial stability, health, housing, legal issues, and other concerns as appropriate. The plan will include a goal to sustain housing following the end of program assistance, including goals to increase income, reduce debt and/or decrease household expenses. The plan will be monitored and updated at regular intervals. A copy of the current plan will be given to the participant and kept in their file. The housing stability plan will always have goals that are measurable.

DAP's Case Manager helps participants to identify and select among various permanent housing options based on their unique needs, preferences, and financial resources. This process includes addressing issues that may impede access to housing, negotiating lease agreements, and making services available to support quick stabilization in permanent housing. DAP's Case Manager will ensure that services provided are survivor centered.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
	1. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
	2. providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	

3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. DAP staff are trained to work using an empowerment model, to foster collaborative relationships with survivors, putting them at the center of their own decision-making and offering opportunities to share power in planning their journey to safety and security. Survivors are provided with tools and skills to help manage their trauma responses and to identify and develop their independent strengths and skills.
2. DAP's direct service staff participate in extensive and ongoing professional development training provided by the Pennsylvania Coalition Against Domestic Violence (PCADV) that includes best practices in trauma-informed advocacy, the short and long-term impacts of trauma and the emotional, psychological, behavioral and physical reactions to trauma. DAP offers counseling to all clients that is free, confidential and may last up to 12 weeks.
3. DAP's services are built on an empowerment model. Survivors work with the Housing Case Manager to develop an exit plan and an on-going plan through case management that includes setting goals and identifying personal strengths.
4. DAP's direct service staff participate in extensive and ongoing professional development training provided by the Pennsylvania Coalition Against Domestic Violence (PCADV) that includes best practices in cultural competence, nondiscrimination, and trauma-informed advocacy. DAP uses a translation service to help provide in-the-moment support, as well as documents in various languages. DAP welcomes feedback from clients to continue to learn and improve the ways in which the organization provides services in an informed, responsive and equitable manner.
5. DAP offers survivors the opportunity to participate in support groups with other survivors. These groups meet online via Zoom to remove barriers for those who may have difficulty traveling to the main office location. Survivors are encouraged to establish peer connections with other survivors. Occasionally, former clients will come back to speak with survivors in a small group setting to offer support and hope.
6. DAP offers survivors access to in-house, free legal representation in PFA matters, as well as some child custody and support petitions, providing referrals to other legal service providers if DAP's legal team is unable to provide support. DAP also provides clients with referrals to community services for childcare and maternal healthcare and other programs for parents. DAP makes parenting support calls to survivors in the context of child counseling and also offers parenting support during adult counseling sessions.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

DAP provides free counseling services to victims of domestic violence. DAP also offers free legal services including representation for victims seeking temporary and permanent Protection from Abuse Orders (PFA's), as well as child custody and child support petitions. DAP's Legal Advocates provide accompaniment for victims during court appearances to help with understanding the legal process and navigating the legal system. They also offer survivors assistance with applying for client restitution and with accessing other programs offered to victims of domestic violence. DAP supports survivors who are moving from temporary to permanent, stable housing by providing funds to establish their household, including first and last month's rent and utility deposits, essential household and furniture expenses, as well as food and basic needs. DAP provides survivors with training to enter or re-enter the job market, life skills classes, and funds for local public transportation and ride services to attend key appointments.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

1. Households will be prioritized for enrollment based on assessments made by the housing case manager upon referral. Participants most in need of ongoing services will be enrolled into the Rapid Re-housing Program. Other participants will be given other funds, if eligible, to ensure permanent housing.

2. Participants that are in the shelter and are assessed as needing ongoing rental assistance will be referred by the shelter Case Manager. Once the housing department receives the referral, the Housing Case Manager will contact the participant and schedule an intake within 72 hours. Participants will be screened to determine that they meet the eligibility criteria. Eligible participants will have an intake with the Housing Case Manager.

3&4 DAP's Case manager will work with program participants to develop a written, trauma informed, strengths based, consumer-driven and measurable housing stability plan to help them achieve permanent housing stability. The plan may include goals related to childcare, employment, family reunification, financial stability, health, housing, legal issues, and other concerns as appropriate. The plan will include a goal to sustain housing following the end of program assistance, including goals to increase income, reduce debt and/or decrease household expenses. The plan will be monitored and updated at regular intervals. A copy of the current plan will be given to the participant and kept in their file. The housing stability plan will always have goals that are measurable.

DAP's Case Manager helps participants to identify and select among various permanent housing options based on their unique needs, preferences, and financial resources. This process includes addressing issues that may impede access to housing, negotiating lease agreements, and making services available to support quick stabilization in permanent housing. DAP's Case Manager will ensure that services provided are survivor centered.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below examples of how the new project(s) will:

1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. DAP staff are trained to work using an empowerment model, to foster collaborative relationships with survivors, putting them at the center of their own decision-making and offering opportunities to share power in planning their journey to safety and security. Survivors are provided with tools and skills to help manage their trauma responses and to identify and develop their independent strengths and skills.
2. DAP's direct service staff participate in extensive and ongoing professional development training provided by the Pennsylvania Coalition Against Domestic Violence (PCADV) that includes best practices in trauma-informed advocacy, the short and long-term impacts of trauma and the emotional, psychological, behavioral and physical reactions to trauma. DAP offers counseling to all clients that is free, confidential and may last up to 12 weeks.
3. DAP's services are built on an empowerment model. Survivors work with the Housing Case Manager to develop an exit plan and an on-going plan through case management that includes setting goals and identifying personal strengths.
4. DAP's direct service staff participate in extensive and ongoing professional development training provided by the Pennsylvania Coalition Against Domestic Violence (PCADV) that includes best practices in cultural competence, nondiscrimination, and trauma-informed advocacy. DAP uses a translation service to help provide in-the-moment support, as well as documents in various languages. DAP welcomes feedback from clients to continue to learn and improve the ways in which the organization provides services in an informed, responsive and equitable manner.
5. DAP offers survivors the opportunity to participate in support groups with other survivors. These groups meet online via Zoom to remove barriers for those who may have difficulty traveling to the main office location. Survivors are encouraged to establish peer connections with other survivors. Occasionally, former clients will come back to speak with survivors in a small group setting to offer support and hope.
6. DAP offers survivors access to in-house, free legal representation in PFA matters, as well as some child custody and support petitions, providing referrals to other legal service providers if DAP's legal team is unable to provide support. DAP also provides clients with referrals to community services for childcare and maternal healthcare and other programs for parents. DAP makes parenting support calls to survivors in the context of child counseling and also offers parenting support during adult counseling sessions.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

DAP recognizes the importance of engaging survivors in a collaborative process to develop policies and programs that improve DAP's services. DAP's Board of Directors includes a survivor whose lived experience provides guidance and insight. Members of DAP's leadership team serve on a county Domestic Violence Task Force that incorporates local survivor participation. DAP distributes Pennsylvania Commission on Crime and Delinquency surveys to clients in order to gather feedback on services. Moving forward, DAP will explore other forms of outreach into the community, for example, participation in a county-sponsored victim services panel that will be open to the public.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.		
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.		
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.		
4.	Attachments must match the questions they are associated with.		
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.		
6.	If you cannot read the attachment, it is likely we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).		
	. We must be able to read everything you want us to consider in any attachment.		
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.		
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.		
Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PA-502 CoC FY24 P...	10/22/2024
1C-7. PHA Moving On Preference	No	PA-502 CoC FY24 P...	10/22/2024
1D-10a. Lived Experience Support Letter	Yes	PA-502 CoC FY24 L...	10/22/2024
1D-2a. Housing First Evaluation	Yes	PA-502 CoC FY24 H...	10/23/2024
1E-2. Local Competition Scoring Tool	Yes	PA-502 CoC FY24 L...	10/22/2024
1E-2a. Scored Forms for One Project	Yes	PA-502 CoC FY24 S...	10/22/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	PA-502 CoC FY24 N...	10/22/2024
1E-5a. Notification of Projects Accepted	Yes	PA-502 CoC FY24 N...	10/22/2024
1E-5b. Local Competition Selection Results	Yes	PA-502 CoC FY24 L...	10/22/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	PA-502 CoC FY24 W...	10/28/2024
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	PA-502 CoC FY24 N...	10/29/2024

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	PA-502 CoC FY24 H...	10/23/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: PA-502 CoC FY24 PHA Homeless Preference

Attachment Details

Document Description: PA-502 CoC FY24 PHA Moving On Preference

Attachment Details

Document Description: PA-502 CoC FY24 Lived Experience Support Letter

Attachment Details

Document Description: PA-502 CoC FY24 Housing First Evaluation

Attachment Details

Document Description: PA-502 CoC FY24 Local Competition Scoring Tool

Attachment Details

Document Description: PA-502 CoC FY24 Scored Forms for One Project

Attachment Details

Document Description: PA-502 CoC FY24 Notification of Projects
Rejected-Reduced

Attachment Details

Document Description: PA-502 CoC FY24 Notification of Projects
Accepted

Attachment Details

Document Description: PA-502 CoC FY24 Local Competition Selection
Results

Attachment Details

Document Description: PA-502 CoC FY24 Web Posting–CoC-Approved
Consolidated Application

Attachment Details

Document Description: PA-502 CoC FY24 Notification of CoC-Approved Consolidated Application

Attachment Details

Document Description: PA-502 CoC FY24 HUD's Homeless Data Exchange (HDX) Competition Report

Attachment Details

Document Description:

Attachment Details

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Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/12/2024
1B. Inclusive Structure	10/29/2024
1C. Coordination and Engagement	10/29/2024
1D. Coordination and Engagement Cont'd	10/29/2024
1E. Project Review/Ranking	10/29/2024
2A. HMIS Implementation	10/29/2024
2B. Point-in-Time (PIT) Count	10/29/2024
2C. System Performance	10/21/2024
3A. Coordination with Housing and Healthcare	10/20/2024
3B. Rehabilitation/New Construction Costs	10/20/2024
3C. Serving Homeless Under Other Federal Statutes	10/20/2024

4A. DV Bonus Project Applicants	10/29/2024
4B. Attachments Screen	10/29/2024
Submission Summary	No Input Required

Chester Housing Authority

Housing Choice Voucher Programs

Administrative Plan and Addendums

Revision Number 15

Housing Choice Voucher Program Administrative Plan Chester Housing Authority

This administrative plan has been prepared by the Chester Housing Authority (CHA) in conformance with the requirements of 24 CFR 982.54.

The plan sets forth CHA's discretionary policies for the administration of its Housing Choice Voucher program, in accordance with the requirements of the U. S. Department of Housing and Urban Development (HUD). Basic requirements for the administration of the program, as follows, are incorporated by reference:

- 24 CFR 5 Definition of Income, Income Limits, Rent and Reexamination of Family Income for the Section 8 Housing Assistance Payments Programs; Restrictions on Assistance to Non-Citizens; One Strike Screening and Eviction for Drug Abuse
- 24 CFR 888 Fair Market Rents and Contract Rent Annual Adjustment Factors
- 24 CFR 982 Housing Choice Voucher Program
- 24 CFR 984 Section 8 and Public Housing Family Self-Sufficiency Program

Additionally, all program activities are subject to the following civil rights laws and regulations:

- 24 CFR 1 Implementing Title VI of the Civil Rights Act of 1964
- 24 CFR 8 Nondiscrimination Based on Handicap in Federally Assisted programs and Activities
- 24 CFR 14 Equal Access to Justice in Administrative Proceedings

1. Applicant Outreach and Selection

Upon opening and reopening the waiting list, the CHA will place a notice in the Delaware County Daily Times, the Chester Spirit, and post notices in the CHA administrative and site offices. The waiting list opening will be for a period of not less than ten days. Prior to opening the waiting list, the CHA will hold information sessions on the application process for other community service providers to broaden outreach efforts thereby affirmatively furthering fair housing and expanding affordable housing opportunities.

Applicants must complete an online application form during the application period, and will be assigned a place on the waiting list based on preference and lottery ranking. Applicants without access to the internet may file an online application at the neighborhood network centers located at the Booker T. Washington Community Center, Ruth Bennett Homes, and William Penn Homes. Applicants requiring other accommodations in completing an online application may

HCVPA Administrative Plan Revision 15

send a written request to the HCVP Compliance Department. Preferences are verified when the applicant is selected from the waiting list. For households requiring an ADA-modified unit, applications may be filed at any time during business hours. Applicants shall provide verification from a social services or health care provider with their application.

Applicant selection will be determined by the following factors:

- **Family status:** All applicant households that qualify as families or elderly families will be offered assistance before applicant households consisting of a single person who is not elderly or disabled.

Families may consist of

- i. Two or more persons related by blood, marriage, or operation of law, or
- ii. two or more unrelated persons who can present evidence of a stable relationship that has lasted over a period of time, in which the resources of the parties are available for the needs of the household.

Elderly families may consist of one or more persons. The head of the household, spouse of the head, or sole member must be an elderly person (62 years or older) or a person with disabilities.

- **Preference(s):** CHA gives admission preference to HOPE VI relocatees, veterans, persons who have completed homebuyer education, have credit and mortgage approval and wish to purchase a home under the Housing Choice Voucher Homeownership option, persons in the witness protection program, and employed head of households and residents of the City of Chester.
- Disabled/elderly head of households have equal preference to employed head of households.
- To earn an employment preference, persons must be verified employed for a period of not less than 90 days prior to the selection from the waiting list for at least 20 hours per week.
- To earn a homebuyer preference, the person must have completed homebuyer education within the last two years and be able to obtain a mortgage commitment from a mortgage company or financial institution within 60 days from notification of eligibility.

CHA is required to ensure that at least 75 percent of the households admitted to the Housing Choice Voucher program annually are extremely low income households – with income at or below 30 percent of the area median. This may require CHA to skip over a very low-income household – with income between 31 and 50 percent of the area median – in favor of an extremely low-income household. If this happens, the applicant will remain on the list until CHA has met its income targeting requirements and can select the very low-income household.

Applicants are responsible for providing accurate addresses to CHA, and for updating their addresses as necessary. Applicants whose correspondence from CHA is returned “Forwarding Order Expired” or “Addressee Unknown” will be dropped from the waiting list. Applicants who

do not respond to appointment letters or other correspondence concerning their applications will also be dropped from the list.

Repayment of Amounts Due to CHA

CHA requires any applicant who owes money to CHA as a result of prior participation in the Public Housing or Section 8 program to enter into a repayment agreement before receiving a Housing Choice Voucher. The applicant will be required to pay 1/3 of the amount down, and the balance in agreed-upon monthly installments over a 12-24 month period. If the family leases a unit with voucher assistance, and subsequently fails to make three successive payments, the family's housing assistance will be subject to termination.

2. Special Purpose Funding

When HUD awards Housing Choice Voucher funding to CHA that is targeted to a specific purpose, specific families, or specific categories of families, CHA will modify its selection procedures to comply with the requirements of the program.

In keeping with national housing goals, the CHA has established a local set-aside to support local homeless service providers in obtaining permanent housing for their clients. Provided sustained funding levels, one voucher will be set aside for every seventh turnover in the tenant-based voucher program. When vouchers become available, the lead agency submits homeless applications directly to the CHA for final eligibility determinations. The local service provider is responsible for case management and supportive services to ensure successful tenancies.

3. Issuing or Denying Vouchers

Vouchers are issued for an initial term of 120 days.

If, at the end of ~~120~~60 days, the voucher holder has not submitted a Request for Tenancy Approval, the voucher will expire unless the family has requested and received approval for an extension. Extensions will be approved for good cause, including, but not limited to

Illness or hospitalization during the initial ~~60-120~~ days, or

Difficulty in locating units suitable for large families, units that will accommodate special needs of the family, specific unit types i.e. first floor, or location, to accommodate persons with a disability, and units in areas with low concentrations of poverty and minorities.

Extensions are given for an additional 60 days. Further extensions may be given in instances of severe hardship.

DELAWARE COUNTY HOUSING AUTHORITY

ADMINISTRATIVE PLAN

FOR THE

HOUSING CHOICE VOUCHER PROGRAM

APRIL 1, 2024

must be based on local housing needs and priorities that can be documented by generally accepted data sources.

DCHA Policy

DCHA uses the following Local Preference system

Residency preferences for families who live, work, or have been hired to work in DCHA's jurisdiction.

Families who have at least one adult that is employed and has been employed for 3 months and works a minimum of 20 hours per week. This preference is extended equally to . The working preference shall also be available to a family if the head, spouse or sole member is 62 years old or disabled.

DCHA will provide admission preference (non-preference point) for (Mainstream)-non-elderly persons with disabilities transitioning out of instructional and other segregate settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless.

A family that is a victim of domestic abuse that is referred to DCHA by a recognized Domestic Abuse Shelter. The victim must present to DCHA a documented Protection from Abuse Order and a written referral from the shelter.

A family whose head or spouse is a veteran.

Selection of a domestic abuse family or veteran family will be processed using a ration 1 selection for every 10th admission. This ratio is discretionary and will be reviewed at least annually to determine its effects on issuance of vouchers. Based on recommendations from staff, the Executive Director may authorize a change in this ratio or suspend the processing of this selection.

Delaware County Housing Authority (DCHA)– Moving Up Set Aside Strategy (Graduates) **Moving Up Strategy for Homeless Households in Permanent Supportive Housing Programs**

Purpose: Over time, many homeless households who are participants in a Permanent Supportive Housing Program (PSHP), find that they no longer need the level of supportive services that are provided under Permanent Supportive Housing programs (PSH), but they continue to need housing assistance.

A “Move-On” strategy allows CoC communities to free up existing PSHP inventory for individuals with the high service needs, those who have been homeless for the longest time, and/or those with the greatest vulnerabilities. By issuing HCV to participants in PSHP, the CoC can identify individuals and families that no longer need intensive support services and offer vouchers to these households allowing them to continue receiving assistance and freeing up new slots for newly homeless.

The DCHA commits up to 15 graduate vouchers/year, dependent upon available funding.

Goal: Over a 12 month period, the DCHA will “graduate” up to 15 PSHP participating households from the following programs:

Program Name	Partner Agency	Grant Capacity
Shelter + Care 2345	Adult and Family Services	54 – 60 Households
PSH for Chronic Substance Abusers	Holcomb	9 -15 Households
Delco PSH for Adults with Mental Illness	Horizon House	7 -12 Households
Supportive Housing Program for homeless households with disabilities	Family and Community Services	6 – 9 Households

Process: The Division of Adult and Family Services, via the Homeless Permanent Housing Clearinghouse, will identify households who are ready to graduate from a program. At the same time, they will identify a new family to be placed in the “graduate” slots.

Conditions: All newly referred households must be on the DCHA waiting list.

HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans.

In accordance with the annual plan DCHA ensures equal opportunity and affirmatively furthers fair housing. In order to accomplish this goal DCHA has executed a Memorandum of Understanding with county agencies that represent the “Special Needs” Consumers which will address the case management to be provided to their clients who are participating in assisted housing programs. The Memorandum of Understanding sets aside 25 vouchers to be used by families who are referred to the “special needs” program. 4 vouchers per year will be set aside for the Path Housing clients. This is in addition to the “special needs” program. Path Housing clients are chronic homeless individuals.

DCHA will identify Voucher eligible applicants and provide preference for issuance of Vouchers to Continuum of Care Program and Supportive Housing Program graduates.

Treatment of Single applicants: All families with children and families who include An elderly person or a person with disability shall be given a selection priority over all other applicants.

DCHA in collaboration with Pennsylvania Housing Finance Agency has executed a letter of agreement to assist persons transitioning from institutions the opportunity to participate in the Housing Choice Voucher Program.

Income Targeting Requirement [24 CFR 982.201(b)(2)]

HUD requires that extremely low-income (ELI) families make up at least 75% of the families admitted to the HCV program during DCHA’s fiscal year. ELI families are those with annual



**Non-Profits
Government
Community
Business
Faith Based Organizations
Persons with Lived Experiences**

**Homeless Services Coalition
of Delaware County**
Since 1991

October 18, 2024

U.S. Department of Housing and Urban Development
451 7th Street, S.W., Washington, DC 20410

On behalf of Delaware County - CoC 502, this letter is to express the great need for the U.S. Department of Housing and Urban Development (HUD)'s continued funding to support local organizations and programs in decreasing Homelessness for vulnerable populations within our community. According to www.delcopa.gov 2024, more than 300 individuals experienced homelessness than in the previous year, and more than 100 families remain on waiting lists to get into shelters. These vulnerable populations include those fleeing from domestic violence, individuals returning home after incarceration as well as the population includes everyday residents who simply do not make enough to sustain today's rental prices. Therefore, allocating funds specifically geared towards such individuals helps ensure homelessness can be avoided and people who are homeless can find refuge and care when there is a need. Creating more Permanent Supportive Housing provides individuals with the opportunity to be stably housed while working towards building their skills of self-sufficiency. Continued funding for Coordinated Entry sites and Rapid Rehousing programs are currently serving as the difference between sleeping in a warm bed or sleeping on the streets, therefore we strongly appreciate HUD's assistance in efforts to end homelessness.

Since I am a Senior Citizen, who knows the value of having affordable housing. I feel that to create more supportive housing opportunities, the key strategies should include leveraging existing funding sources. Like low-income housing tax credits, partnering with healthcare providers and social service agencies. Developing mixing-income housing models, advocating policy changes to increase funding and streamline regulations, and prioritizing community engagement to identify local needs and build support for supportive housing initiatives. While focusing on creating accessible, affordable housing units paired with tailored supportive services that address individual resident needs. When the 2000 millennium came into existence, over 450,000 information technology specialists were laid off. Until this day, I am still trying to get an affordable place to live.

Sincerely,

Delaware County – Persons with Live Experience - Chair - *Bernadine Robnett*

Lived Experience Members – Stacey Mcknew & Dorothea Wyant



#5

COMPLETE

Collector: Web Link 1 (Web Link)
Started: Thursday, September 05, 2024 1:31:28 PM
Last Modified: Thursday, September 05, 2024 1:38:14 PM
Time Spent: 00:06:45
IP Address: 174.173.74.228

Page 1

Q1

Organization Name:

Mental Health Partnerships

Q2

Organization's Valid UEI (Unique Entity Identifier) Number - a UEI is required to be eligible for federal funding:

FKJLTHYVJRG4

Q3

Contact information for the person authorized to complete and submit this survey on behalf of your organization. By submitting this survey, this person is affirming that all answers and statements provided are accurate and true to the best of their knowledge.

Name	Trish Biedron
Position	Manager, Grants & Contracts
Email Address	tbiedron@mhphope.org
Phone Number	2673490206

Q4

Enter the proposed name of any new CoC Bonus or DV Bonus projects the organization is submitting in HUD e-snaps for the PA-502 CoC FY24-25 Continuum of Care Grant Local Competition. (If none, leave blank.)

1st Project Name	MHP PA 502 Delco new project FY24
------------------	-----------------------------------

Q5

Enter the Name and Grant Number of any Renewal or Expansion projects the organization is submitting in HUD e-snaps for the PA-502 CoC FY24-25 Continuum of Care Grant Local Competition. (If none, leave blank.) The Grant Number can be located in your HUD contract or the FY24 Grant Inventory Worksheet (GIW) posted online here: https://www.hud.gov/program_offices/comm_planning/coc/competition/giws.

1st Project Name

MHP PA 502 Delco renewal RRH FY24

1st Project Grant Number

PA0097L3T022316**Q6**

Please answer Yes or No to the following Project Threshold questions. If your organization does not meet one or more of these threshold requirements, your project application(s) may not be eligible for federal funding. According to HUD: A false statement in an application is grounds for denial or termination of an award and may result in criminal, civil, and/or administrative sanctions, including fines, penalties, and imprisonment. Recipient or applicant confirms all statements are truthful.

Does your organization have an Active SAM registration with current information and maintain an active SAM registration annually?

Yes

Does your organization have any Debarments and/or Suspensions – In accordance with 2 CFR 2424?

No

Does your organization have a financial management system that meets Federal standards as described at 2 CFR 200.302?

Yes

Has your organization ever violated any Federal criminal law involving fraud, bribery, or gratuity violations? (If yes, please describe in the Comment box below.)

No

Does your organization engage in lobbying activities? Applicants are subject to the provisions of Section 319 of Public Law 101-121, 31 U.S.C. 1352, (the Byrd Amendment), and 24 CFR part 87, which prohibit recipients of federal awards from using appropriated funds for lobbying the executive or legislative branches of the Federal government in connection with a Federal award.

No

Does your organization have any outstanding civil rights matters? (If yes, please describe in the Comments box below.)

No

Outstanding civil rights matters be resolved before the application submission deadline. Project applicants, who after review are confirmed to have civil rights matters unresolved at the application submission deadline, will be deemed ineligible.

Q7

Does your organization participate in the PA-502 CoC (known locally as the Homeless Services Coalition of Delaware County) in each of the following ways?

Was an actively registered CoC member organization between May 1, 2023 to April 30, 2024. **Yes**

Representative served on the CoC Governing Board at any time between May 1, 2023 to April 30, 2024. **Yes**

Inputs and manages client, program, grant data in HMIS (or shared data from an HMIS compatible database for VAWA-funded organizations). **Yes**

Participates in the CoC's Coordinated Entry System (e.g., Accept referrals from Coordinated Entry, serve as a CE access point, etc.). **Yes**

Q8

Does your organization advance equity in each of the following ways?

Has historically marginalized, excluded, and under-represented individuals (BIPOC, LGBTQIA+, etc.) in managerial and leadership positions. **Yes**

Board of Directors includes representation from more than one person with lived experience of homelessness. **Yes**

Has implemented a formal process for incorporating feedback from people with lived experience of homelessness in program planning, evaluation, and quality improvement. **Yes**

Has implemented a formal process for reviewing internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers on program participation. **Yes**

Has formal equal access and non-discrimination policies. **Yes**

Q9

Please upload a single PDF that includes any plans, policies, and/or board and staff demographic information that demonstrate your organization's commitment to advancing equity as described in Q8.

MHP%20DEI%20combined%20for%20DEI%20survey%20Aug%202023.pdf (581.8KB)

Q10

Yes

Is your organization authentically and fully committed to Housing First? Housing First prioritizes rapid placement and stabilization in permanent housing and utilizes housing as a platform for providing supportive services that improve a person's health and well-being. CoC Program funded projects should help individuals and families move quickly into permanent housing without preconditions and ensure that participants can choose the services they need to improve their health and well-being and remain in their housing. Additionally, CoC Program funded projects should engage landlords and property owners to identify housing units available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt client-centered service practices.

Q11

Yes

Does your organization agree to accept 100% of all HUD CoC grant-funded referrals from the PA-502 CoC Coordinated Entry System?

Q12

Yes

Does your organization agree to input 100% of all HUD CoC grant-funded program participant data in the PA-502 CoC Homeless Management Information System (HMIS) or an HMIS-Comparable Database (for VAWA grant-funded organizations) in a timely and accurate manner?

Q13

Yes

Do you certify that your organization meets the CoC Program eligibility requirements? Eligible CoC project applicants include nonprofits, state, local governments, instrumentalities of state or local government, Indian Tribes, and Tribally Designated Housing Entities (TDHEs).

Q14

Please upload a copy of your organization's most recent financial audit (or financial review).

MHP%20audit%202023%20flatten.pdf (1.3MB)

Q15

Respondent skipped this question

If your organization is a nonprofit and is not already a PA-502 HUD CoC Renewal Grant Recipient, please upload a copy of its IRS determination letter stating that its application for federal tax exemption under Section 501(c)(3) has been approved.

PA-502 Delaware County Continuum of Care HUD FY24-25				
Local Competition Scoring Tool Permanent Housing Renewal Projects				
Reporting Period: October 1, 2022 – September 30, 2023				
Last Revision: 8/22/24				
Applicant Organization:				
Project Name:				
CoC Funding Requested: \$				
Project Type:				
Component Type:				
Scoring Tool Maximum Points Available:	100			
I. THRESHOLD REQUIREMENTS: Threshold Requirements are eligibility and quality requirements that must be met for an application to be reviewed, rated, and ranked.				
Meets CoC Program Eligibility Criteria - Project applicants and potential subrecipients meet the eligibility requirements of the CoC Program as described in the Act and the Rule and provide evidence of eligibility required in the application (e.g., nonprofit	<input type="checkbox"/>			
Population Served - The population to be served meets program eligibility requirements as described in the Act, the Rule, and the NOFO.	<input type="checkbox"/>			
Has Valid Unique Entity Identifier (UEI)	<input type="checkbox"/>			
Has Active SAM Registration	<input type="checkbox"/>			
Has No Debarments or Suspensions	<input type="checkbox"/>			
Financial Management System Meets Federal Standards	<input type="checkbox"/>			
Has No Violations of Federal Criminal Law	<input type="checkbox"/>			
Does Not Engage in Lobbying Activities	<input type="checkbox"/>			
Has No Outstanding Civil Rights Matter(s)	<input type="checkbox"/>			
Agrees To Accept 100% of Referrals From Coordinated Entry	<input type="checkbox"/>			
Agrees To Manage 100% of Project/Participant Data in HMIS or Comparable Database	<input type="checkbox"/>			
Agrees To Use Housing First (Low Barrier) Approach to Project Implementation	<input type="checkbox"/>			
Applicant Is Active CoC Participant	<input type="checkbox"/>			
Has Acceptable Organizational Audit/Financial Review	<input type="checkbox"/>			
Applicant Meets All Project Threshold Requirements	<input type="checkbox"/>			
II. OBJECTIVE CRITERIA RATING FACTORS: Of a total possible score of 100, the following objective criteria are worth up to 45 points (45%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Serves Populations with Severe Barriers - Project serves people with severe barriers to housing and services, including: 1. Chronic homelessness; 2. People with no income; 3. People fleeing domestic violence or sexual assault; 4. People who are unsheltered/unhoused; and/or, 5. People with physical, mental, developmental, or behavioral health disabilities, including substance use.	Projects prioritize serving people with severe barriers to achieving permanent housing stability.	Serves all populations with severe barriers = 10 points Serves at least three populations = 7 points Serves at least two populations = 5 points Serves one population = 3 points		0
Cost Effectiveness - Costs are within local average cost for project type.	RRH cost per positive exit is within 10% of CoC average/PSH annual cost per household is within 10% of CoC average.	Meets CoC Goal = 10 points Within 20% of CoC average = 5 points		0
Data Quality in HMIS or a Comparable Database - Projects' percentage of accurate values on APR Q6a and Q6b for PII and UDEs.	At least 95% data accuracy.	Above 95% = 10 points 90 - 94% = 5 points		0
Funding - Utilization rate based on HUD Quarterly Spenddown Reports.	100% expended.	100% expended = 5 points 95 - 99% expended = 3 points 90 - 94% expended = 1 point		0
Coordinated Entry - Accepts referrals from Coordinated Entry System.	100% of referrals received from Coordinated Entry.	100% of referrals = 5 points At least 75% of referrals = 3 points		0

Commitment to Housing First - Review and monitoring of project policies and procedures show fidelity to Housing First approaches by Collaborative Applicant.	Demonstrates total commitment to Housing First.	Meets CoC Goal = 5 points		0
Subtotals				0
III. SYSTEM PERFORMANCE MEASURE RATING FACTORS: Of a total possible score of 100, the following performance measures are worth up to 45 points (45%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Length of Time Homeless - Length of time between Project Start Date and Housing Move-in Date in HMIS.	45 days or less.	45 days or less = 10 points 46 - 55 days = 7 points 56 - 64 days = 5 points 65 - 74 days = 3 points		0
Exits to Permanent Housing - Percentage of persons that have exited to a permanent housing destination in HMIS.	100%.	90 - 100% = 10 points 81 - 89% = 7 points 75 - 80% = 5 points 70 - 74% = 3 points 65 - 69% = 1 point 64% or less = 0 points		0
Returns to Homelessness - Percentage of persons returning to homelessness within 12 months of exiting to permanent housing in HMIS.	5% or less.	5% or less = 10 points 6 - 10% = 7 points 11 - 20% = 5 points 21 - 30% = 3 points 31 - 50% = 1 point		0
Job and Income Growth - Change in total income for adult stayers based on SPM 4.3.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point		0
Job and Income Growth - Change in earned income for adult leavers based on SPM 4.4.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point		0
Job and Income Growth - Change in non-employment cash income for adult leavers based on SPM 4.5.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point		0
Subtotals				0
IV. EQUITY RATING FACTORS: Of a total possible score of 100, the following equity factors are worth up to 10 points (10%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Leadership - Has historically marginalized, excluded, and under-represented individuals (BIPOC, LGBTQIA+, etc.) in managerial and leadership positions.	At least one individual in managerial and leadership position.	Meets CoC Goal = 3 points		0
Governance - Board of Directors includes representation from one or more people with lived experience of homelessness.	At least one individual on the Board of Directors.	Meets CoC Goal = 3 points		0
People with Lived Experience - Has a process for receiving and incorporating feedback from people with lived experience.	Documentation of comprehensive process already in place.	Meets CoC Goal = 3 points Is developing a plan = 1 point		0
Commitment to Anti-Discrimination - Organization has an anti-discrimination policy.	Has formal policy in place.	Meets CoC Goal = 1 point		0
Subtotals				0
TOTAL POINTS		100		0

PA-502 Delaware County Continuum of Care HUD FY24-25			
Local Competition Scoring Tool Permanent Housing New Projects			
Last Revision: 8/22/24			
Applicant Organization:			
Project Name:			
CoC Funding Requested: \$			
Project Type:			
Component Type:			
Scoring Tool Maximum Points Available:		100	
I. THRESHOLD REQUIREMENTS: Threshold Requirements are eligibility and quality requirements that must be met for an application to be reviewed, rated, and ranked.			
Meets CoC Program Eligibility Criteria - Project applicants and potential subrecipients meet the eligibility requirements of the CoC Program as described in the Act and the Rule and provide evidence of eligibility required in the application (e.g., nonprofit documentation).	<input type="checkbox"/>		
Population Served - The population to be served meets program eligibility requirements as described in the Act, the Rule, and the NOFO.	<input type="checkbox"/>		
Has Valid Unique Entity Identifier (UEI)	<input type="checkbox"/>		
Has Active SAM Registration	<input type="checkbox"/>		
Has No Debarments or Suspensions	<input type="checkbox"/>		
Financial Management System Meets Federal Standards	<input type="checkbox"/>		
Has No Violations of Federal Criminal Law	<input type="checkbox"/>		
Does Not Engage in Lobbying Activities	<input type="checkbox"/>		
Has No Outstanding Civil Rights Matter(s)	<input type="checkbox"/>		
Agrees To Accept 100% of Referrals From Coordinated Entry	<input type="checkbox"/>		
Agrees To Manage 100% of Project/Participant Data in HMIS or Comparable Database	<input type="checkbox"/>		
Agrees To Use Housing First (Low Barrier) Approach to Project Implementation	<input type="checkbox"/>		
Applicant Is Active CoC Participant	<input type="checkbox"/>		
Has Acceptable Organizational Audit/Financial Review	<input type="checkbox"/>		
Applicant Meets All Project Threshold Requirements	<input type="checkbox"/>		
II. OBJECTIVE CRITERIA RATING FACTORS: Of a total possible score of 100, the following objective criteria are worth up to 90 points (90%).		Scoring Rubric	Maximum Points Points Awarded
EXPERIENCE			
Organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.	Full points for demonstrating appropriate experience; half points for demonstrating minimal experience.	10	0
Organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.	Full points for demonstrating appropriate experience; half points for demonstrating minimal experience.	4	0
DESIGN OF HOUSING & SUPPORTIVE SERVICES			
How program participants will be assisted to obtain and remain in permanent housing.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	10	0
Specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	10	0
Supportive services available to program participants, including who will provide them and how often they will be provided.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	10	0
Transportation assistance to program participants to attend mainstream benefit appointments, employment training, or jobs.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0

Annual follow-up with program participants to ensure mainstream benefits are received and renewed.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
Program participant access to SSI/SSDI technical assistance provided by the project applicant, subrecipient, or partner agency.	Full points if assistance will be provided.	2	0
TIMELINESS			
Plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant, including a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
FINANCIAL			
Project is cost-effective when projected cost per person served is compared to CoC average within project type.	Full points for projects whose cost per person served is less than or equal to the CoC average per project type.	10	0
Documented match amount meets HUD requirements.	Full points if match requirements are met.	4	0
Project utilizes housing subsidies or subsidized housing units not funded through the HUD CoC or ESG programs. Collaborative as follows: 1. in the case of a PSH project, provide at least 25 percent of the units included in the project; or 2. in the case of a RRH project, serve at least 25 percent of the program participants anticipated to be served by the	Full points if leverage meets FY24-25 NOFO criteria.	4	0
Project utilizes healthcare resources to help individuals and families experiencing homelessness. Sources of health care resources include: • Direct contributions from a public or private health insurance provider to the project (e.g., Medicaid), and • Provision of health care services by a private or public organization (e.g., Ryan White funded organization) tailored to the program participants of the project. Project applicant demonstrates through a written commitment from a health care organization that: 1. in the case of a substance use disorder treatment or recovery provider, it will provide access to treatment or recovery services for all program participants who qualify and choose those services; or 2. the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested for the project, which will be covered by the healthcare organization.	Full points if leverage meets FY24-25 NOFO criteria.	4	0
PROJECT EFFECTIVENESS			
Serves Populations with Severe Barriers - Project serves people with severe barriers to housing and services, including: 1. Chronic homelessness; 2. People with no income; 3. People fleeing domestic violence or sexual assault; 4. People who are unsheltered/unhoused; and/or, 5. People with physical, mental, developmental, or behavioral health disabilities, including substance use.	Full points if project serves more than one population with severe barriers; half points if project serves one population with severe barriers.	10	0
Subtotals		90	0
IV. EQUITY RATING FACTORS: Of a total possible score of 100, the following equity factors are worth up to 10 points (10%).		Scoring Rubric	Maximum Points Points Awarded
Leadership - Has historically marginalized, excluded, and under-represented individuals (BIPOC, LGBTQIA+, etc.) in managerial and leadership positions.	At least one individual in managerial and leadership position.	3	0
Governance - Board of Directors includes representation from one or more people with lived experience of homelessness.	At least one individual on the Board of Directors.	3	0
People with Lived Experience - Has a process for receiving and incorporating feedback from people with lived experience.	Documentation of comprehensive process already in place.	3	0
Commitment to Anti-Discrimination - Organization has an anti-discrimination policy.	Has formal policy in place.	1	0
Subtotals		10	0
TOTAL POINTS		100	0

PA-502 Delaware County Continuum of Care HUD FY24-25			
Local Competition Scoring Tool Coordinated Entry New Projects			
Last Revision: 8/22/24			
Applicant Organization:			
Project Name:			
CoC Funding Requested: \$			
Project Type:			
Component Type:			
Scoring Tool Maximum Points Available:		100	
I. THRESHOLD REQUIREMENTS: Threshold Requirements are eligibility and quality requirements that must be met for an application to be reviewed, rated, and ranked.			
Meets CoC Program Eligibility Criteria - Project applicants and potential subrecipients meet the eligibility requirements of the CoC Program as described in the Act and the Rule and provide evidence of eligibility required in the application (e.g., nonprofit documentation).	<input type="checkbox"/>		
Population Served - The population to be served meets program eligibility requirements as described in the Act, the Rule, and the NOFO.	<input type="checkbox"/>		
Has Valid Unique Entity Identifier (UEI)	<input type="checkbox"/>		
Has Active SAM Registration	<input type="checkbox"/>		
Has No Debarments or Suspensions	<input type="checkbox"/>		
Financial Management System Meets Federal Standards	<input type="checkbox"/>		
Has No Violations of Federal Criminal Law	<input type="checkbox"/>		
Does Not Engage in Lobbying Activities	<input type="checkbox"/>		
Has No Outstanding Civil Rights Matter(s)	<input type="checkbox"/>		
Agrees To Accept 100% of Referrals From Coordinated Entry	<input type="checkbox"/>		
Agrees To Manage 100% of Project/Participant Data in HMIS or Comparable Database	<input type="checkbox"/>		
Agrees To Use Housing First (Low Barrier) Approach to Project Implementation	<input type="checkbox"/>		
Applicant Is Active CoC Participant	<input type="checkbox"/>		
Has Acceptable Organizational Audit/Financial Review	<input type="checkbox"/>		
Applicant Meets All Project Threshold Requirements	<input type="checkbox"/>		
II. OBJECTIVE CRITERIA RATING FACTORS: Of a total possible score of 100, the following objective criteria are worth up to 90 points (90%).		Scoring Rubric	Maximum Points Points Awarded
EXPERIENCE			
Organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.	Full points for demonstrating appropriate experience; half points for demonstrating minimal experience.	10	0
Organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.	Full points for demonstrating appropriate experience; half points for demonstrating minimal experience.	4	0
DESIGN OF HOUSING & SUPPORTIVE SERVICES			
Plan for addressing coordinated entry needs.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	10	0
Anticipated project outcome(s), coordination with other organizations (e.g., federal, state, nonprofit).	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	10	0
How the CoC Program funding will be used.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
If applying for DV Bonus funds, how project activities will use trauma-informed, victim-centered approaches.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	2	0

Project will cover the CoC's entire geographic area.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
Project will be affirmatively marketed and easily accessible by individuals and families seeking assistance.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
Advertisement strategy for the coordinated entry process and how it is designed to reach those with the highest barriers to accessing assistance.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
Uses a comprehensive, standardized assessment process aligned with the CoC's current process.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
Referral process and how the coordinated entry process ensures program participants are directed to appropriate housing and services.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	4	0
If the coordinated entry process includes differences in access, entry, assessment, or referral for certain subpopulations, are those differences limited only to the following five groups: (1) adults without children, (2) adults accompanied by children, (3) unaccompanied youth, (4) households fleeing domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions (including human trafficking), and (5) persons at risk of homelessness?	Full points if differences limited to the five groups permitted in Section II.B.2 of the HUD Coordinated Entry Notice; none if not.	2	0
TIMELINESS			
Plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant, including a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.	Full points for answer that exceeds expectations/system goals; half points for answer that meets minimal expectations/system goals.	2	0
FINANCIAL			
Project is cost-effective when projected cost per person served is compared to CoC average within project type.	Full points for projects whose cost per person served is less than or equal to the CoC average per project type.	8	0
Documented match amount meets HUD requirements.	Full points if match requirements are met.	4	0
PROJECT EFFECTIVENESS			
Serves Populations with Severe Barriers - Project serves people with severe barriers to housing and services, including: 1. Chronic homelessness; 2. Veterans; 3. People fleeing human trafficking; 4. People who are unsheltered/unhoused; and/or, 5. People with physical, mental, developmental, or behavioral health disabilities, including substance use.	Full points if project serves more than one population with severe barriers; half points if project serves one population with severe barriers.	10	0
Project will serve survivors of domestic violence, dating violence, sexual assault, and/or stalking. <i>NOTE: DV Bonus Projects must serve exclusively households who are eligible to be served with DV Bonus funding (survivors of domestic violence, dating violence, sexual assault, and/or stalking).</i>	Full points for serving this population; none for not serving this population.	4	0
Subtotals		90	0
IV. EQUITY RATING FACTORS: Of a total possible score of 100, the following equity factors are worth up to 10 points (10%).			
	Scoring Rubric	Maximum Points	Points Awarded
Leadership - Has historically marginalized, excluded, and under-represented individuals (BIPOC, LGBTQIA+, etc.) in managerial and leadership positions.	At least one individual in managerial and leadership position.	3	0
Governance - Board of Directors includes representation from one or more people with lived experience of homelessness.	At least one individual on the Board of Directors.	3	0
People with Lived Experience - Has a process for receiving and incorporating feedback from people with lived experience.	Documentation of comprehensive process already in place.	3	0
Commitment to Anti-Discrimination - Organization has an anti-discrimination policy.	Has formal policy in place.	1	0
Subtotals		10	0
TOTAL POINTS		100	0

PA-502 Delaware County Continuum of Care HUD FY24-25				
Local Competition Scoring Tool Permanent Housing Renewal Projects				
Reporting Period: October 1, 2022 – September 30, 2023				
Last Revision: 8/22/24				
Applicant Organization:	The Salvation Army, a New York Corporation			
Project Name:	Salvation Army Chester Consolidated PSH			
CoC Funding Requested:	\$486,134.00			
Project Type:	Renewal			
Component Type:	PH-PSH: Permanent Supportive Housing			
Scoring Tool Maximum Points Available:	100			
I. THRESHOLD REQUIREMENTS: Threshold Requirements are eligibility and quality requirements that must be met for an application to be reviewed, rated, and ranked.				
Meets CoC Program Eligibility Criteria - Project applicants and potential subrecipients meet the eligibility requirements of the CoC Program as described in the Act and the Rule and provide evidence of eligibility required in the application (e.g., nonprofit	<input checked="" type="checkbox"/>			
Population Served - The population to be served meets program eligibility requirements as described in the Act, the Rule, and the NOFO.	<input checked="" type="checkbox"/>			
Has Valid Unique Entity Identifier (UEI)	<input checked="" type="checkbox"/>			
Has Active SAM Registration	<input checked="" type="checkbox"/>			
Has No Debarments or Suspensions	<input checked="" type="checkbox"/>			
Financial Management System Meets Federal Standards	<input checked="" type="checkbox"/>			
Has No Violations of Federal Criminal Law	<input checked="" type="checkbox"/>			
Does Not Engage in Lobbying Activities	<input checked="" type="checkbox"/>			
Has No Outstanding Civil Rights Matter(s)	<input checked="" type="checkbox"/>			
Agrees To Accept 100% of Referrals From Coordinated Entry	<input checked="" type="checkbox"/>			
Agrees To Manage 100% of Project/Participant Data in HMIS or Comparable Database	<input checked="" type="checkbox"/>			
Agrees To Use Housing First (Low Barrier) Approach to Project Implementation	<input checked="" type="checkbox"/>			
Applicant Is Active CoC Participant	<input checked="" type="checkbox"/>			
Has Acceptable Organizational Audit/Financial Review	<input checked="" type="checkbox"/>			
Applicant Meets All Project Threshold Requirements	<input checked="" type="checkbox"/>			
II. OBJECTIVE CRITERIA RATING FACTORS: Of a total possible score of 100, the following objective criteria are worth up to 45 points (45%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Serves Populations with Severe Barriers - Project serves people with severe barriers to housing and services, including: 1. Chronic homelessness; 2. People with no income; 3. People fleeing domestic violence or sexual assault; 4. People who are unsheltered/unhoused; and/or, 5. People with physical, mental, developmental, or behavioral health disabilities, including substance use.	Projects prioritize serving people with severe barriers to achieving permanent housing stability.	Serves all populations with severe barriers = 10 points Serves at least three populations = 7 points Serves at least two populations = 5 points Serves one population = 3 points		10
Cost Effectiveness - Costs are within local average cost for project type.	RRH cost per positive exit is within 10% of CoC average/PSH annual cost per household is within 10% of CoC average.	Meets CoC Goal = 10 points Within 20% of CoC average = 5 points		10
Data Quality in HMIS or a Comparable Database - Projects' percentage of accurate values on APR Q6a and Q6b for PII and UDEs.	At least 95% data accuracy.	Above 95% = 10 points 90 - 94% = 5 points		10
Funding - Utilization rate based on HUD Quarterly Spenddown Reports.	100% expended.	100% expended = 5 points 95 - 99% expended = 3 points 90 - 94% expended = 1 point		5

Coordinated Entry - Accepts referrals from Coordinated Entry System.	100% of referrals received from Coordinated Entry.	100% of referrals = 5 points At least 75% of referrals = 3 points		5
Commitment to Housing First - Review and monitoring of project policies and procedures show fidelity to Housing First approaches by Collaborative Applicant.	Demonstrates total commitment to Housing First.	Meets CoC Goal = 5 points		5
Subtotals				45
III. SYSTEM PERFORMANCE MEASURE RATING FACTORS: Of a total possible score of 100, the following performance measures are worth up to 45 points (45%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Length of Time Homeless - Length of time between Project Start Date and Housing Move-in Date in HMIS.	45 days or less.	45 days or less = 10 points 46 - 55 days = 7 points 56 - 64 days = 5 points 65 - 74 days = 3 points	68	3
Exits to Permanent Housing - Percentage of persons that have exited to a permanent housing destination in HMIS.	100%.	90 - 100% = 10 points 81 - 89% = 7 points 75 - 80% = 5 points 70 - 74% = 3 points 65 - 69% = 1 point 64% or less = 0 points	0.00%	0
Returns to Homelessness - Percentage of persons returning to homelessness within 12 months of exiting to permanent housing in HMIS.	5% or less.	5% or less = 10 points 6 - 10% = 7 points 11 - 20% = 5 points 21 - 30% = 3 points 31 - 50% = 1 points	0.00%	10
Job and Income Growth - Change in total income for adult stayers based on SPM 4.3.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point	40.63%	1
Job and Income Growth - Change in earned income for adult leavers based on SPM 4.4.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point	0.00%	0
Job and Income Growth - Change in non-employment cash income for adult leavers based on SPM 4.5.	70% or more.	70 - 100% = 5 points 50 - 69% = 3 points 40 - 49% = 1 point	33.33%	0
Subtotals			4	14
IV. EQUITY RATING FACTORS: Of a total possible score of 100, the following equity factors are worth up to 10 points (10%).				
	System Goal	Scoring Rubric	Project Performance	Points Awarded
Leadership - Has historically marginalized, excluded, and under-represented individuals (BIPOC, LGBTQIA+, etc.) in managerial and leadership positions.	At least one individual in managerial and leadership position.	Meets CoC Goal = 3 points		3
Governance - Board of Directors includes representation from one or more people with lived experience of homelessness.	At least one individual on the Board of Directors.	Meets CoC Goal = 3 points		3
People with Lived Experience - Has a process for receiving and incorporating feedback from people with lived experience.	Documentation of comprehensive process already in place.	Meets CoC Goal = 3 points Is developing a plan = 1 point		3
Commitment to Anti-Discrimination - Organization has an anti-discrimination policy.	Has formal policy in place.	Meets CoC Goal = 1 point		1
Subtotals				10
TOTAL POINTS		100		69

PA-502 CoC FY24 Continuum of Care Grant Competition Notification of Project Reduced-Eliminated Through Reallocation - Shelter Plus Care 2345 2023



Jason Alexander

📧 Oct 15, 2024 at 11:16 AM

To: Pam Haines

Cc: Jessica Fink, Robert Feldman



PA-502 CoC HUD FY24 Grant Competition Renewal Project Reduced-Eliminated Through Re...

Good morning,

I am writing on behalf of the PA-502 Continuum of Care to notify you that your organization's Shelter Plus Care 2345 2023 project was reduced-eliminated through reallocation in the local HUD FY24 Continuum of Care Grant Competition.

The attached letter includes the project's rank and score and the reason(s) why the CoC reallocated it.

The CoC appreciates your organization's commitment to ending and preventing homelessness in our community.

Sincerely,
Jason

Jason D. Alexander, MPP
PA-502 Continuum of Care Consultant
Principal and Co-Founder
Capacity for Change, LLC

PA-502 DELAWARE COUNTY CONTINUUM OF CARE (COC)

October 15, 2024

Pamela R. Haines
Director of Human Resources
Delaware County Housing Authority
1855 Constitution Avenue
Woodlyn, PA 19094

Re: PA-502 CoC FY24 Continuum of Care Grant Competition Notification of Project Reduced (Eliminated) Through Reallocation

Dear Pam:

The PA-502 Continuum of Care, operating locally as the Homeless Services Coalition of Delaware County, has reviewed, scored, and ranked all new and renewal projects submitted in the local competition for the HUD FY24 Continuum of Care Grant Program. The PA-502 CoC FY24 Local Competition Selection Results, including all new and renewal project rankings, scoring, and recommended funding amounts, are attached to this email and posted on the CoC website at: <https://delcohomelesssservices.org>.

The following project submitted by the Delaware County Housing Authority was reviewed, scored, ranked, and reduced (eliminated) through reallocation for inclusion in the CoC's FY24 Continuum of Care Priority Listing.

Project Name: Shelter Plus Care 2345 2023

Project Rank: N/A

Project Score: N/A

Reason(s) the CoC Rejected the Project: As the grant recipient, the Delaware County Housing Authority requested the CoC fully reduce (eliminate) the project through reallocation to allow the CoC to fund new Permanent Supportive Housing projects that better meet current unmet community needs.

The CoC appreciates your organization's commitment to ending and preventing homelessness in our community.

Sincerely,



Jason D. Alexander, MPP
PA-502 Continuum of Care Consultant
Principal and Co-Founder, Capacity for Change, LLC

Mass, Debra

From: Jason Alexander <jason@capacityforchange.com>
Sent: Tuesday, October 15, 2024 10:59 AM
To: Fink, Jessica L; Feldman, Robert S.; Welsh, Philip; Smith, Janet E.; Mass, Debra; Holloway-Admiral, Alicia; Loughin, Linda L.; Thomas, Chae; mbrown@dapdc.org; kquinn@dapdc.org; khogg@dapdc.org; Sharon Grasty; Daniel Nesbitt; DCHA RESUMES; Farea.Graybill@use.salvationarmy.org; louis.morse@use.salvationarmy.org; CATHLEEN MURPHY; vsantiful@mhasp.org; kbevenour@chs-adphila.org; dtrajkov@fcsdc.org; cacrane@chs-adphila.org; Joaquin.Calvo@use.salvationarmy.org; Kathleen.Calvo@use.salvationarmy.org; rpowers@fcsdc.org; tbiedron@mhphope.org; stephaniesena1@gmail.com; ls3874@columbia.edu; astoner@chs-adphila.org
Cc: McGooohan, Helen; Robinson, Sandra A.; JCasey@delcofoundation.org; Nicole.Chalfant@va.gov; Robnett0405@gmail.com; Downs, Beth; esomers@delcofoundation.org; AJohnson@chestercity.com; Michelle Connor
Subject: PA-502 CoC FY24 Continuum of Care Grant Competition Notification of Projects Accepted, Rejected, or Reduced Notice
Attachments: PA-502 CoC FY24 Local Competition Selection Results - Notification of Projects Accepted, Rejected, or Reduced.pdf

Dear PA-502 CoC FY24 HUD Continuum of Care Grant Competition Project Applicants,

I am writing to inform you that the PA-502 CoC, operating locally as the Homeless Services Coalition of Delaware County, has reviewed, scored, and ranked all new and renewal projects submitted in the local competition for the HUD FY24 Continuum of Care Grant Program. As noted below, your organization's project application(s) were accepted, rejected, or reduced for inclusion. Non-conflicted members of the CoC Governing Board voted to approve these results on October 15, 2024.

Projects ranked, scored, and accepted, rejected, or reduced:

- The Shelter Plus Care 2345 2023 Renewal Project was fully reallocated at the request of the project's grant recipient, the Delaware County Housing Authority. The CoC chose not to reduce or eliminate any other Renewal Projects through reallocation.
- The CoC accepted all other Renewal Project applications.
- The CoC accepted four New Project applications and rejected none.

The PA-502 CoC FY24 Local Competition Selection Results, including all new and renewal project rankings, scoring, and recommended funding amounts, are attached to this email and posted on the CoC website at: <https://delcohomelesssservices.org>.

Sincerely,
Jason

Jason D. Alexander, MPP
PA-502 Continuum of Care Consultant
Principal and Co-Founder
Capacity for Change, LLC

PRIVILEGED AND CONFIDENTIAL COMMUNICATION

This confidential message/attachment contains information intended for a specific individual(s) and purpose. Any inappropriate use, distribution, or copying is strictly prohibited. If received in error, notify the sender and immediately delete the message.

PA-502 Continuum of Care FY24 Local Competition Selection Results - Notification of Projects Accepted, Rejected, or Reduced						
Project Name	Score	Status	Rank	Amount Requested from HUD	Reallocated Funds	New or Renewal
CoC Planning Project Application FY2024 <i>Delaware County Dept. of Human Services</i>	N/A	Accepted	N/A	\$370,655	\$0	N/A
HMIS 19 <i>County of Delaware</i>	Not Scored HMIS	Accepted	1	\$200,000	\$0	Renewal
DAP CE Renewal FY24 <i>Domestic Abuse Project of Delaware County, Inc.</i>	Not Scored Infrastructure	Accepted	2	\$105,252	\$0	Renewal
Coordinated Entry - CAADC <i>Community Action Agency of Delaware County, Inc.</i>	Not Scored Infrastructure	Accepted	3	\$177,263	\$0	Renewal
Coordinated Entry - Horizon House <i>Horizon House</i>	Not Scored Infrastructure	Accepted	4	\$173,223	\$0	Renewal
CoC-Coordinated Entry-SA <i>County of Delaware</i>	Not Scored Infrastructure	Accepted	5	\$57,292	\$0	Renewal
Housing Resource Coordination Program <i>Catholic Social Services</i>	Not Scored Infrastructure	Accepted	6	\$87,780	\$0	Renewal
DAP RRH Renewal <i>Domestic Abuse Project of Delaware County, Inc.</i>	Not Scored DV VSP	Accepted	7	\$368,151	\$0	Renewal
FCSDC-PSH-CH-T2 <i>Family and Community Service of Delaware County</i>	Not Scored Recent Transfer	Accepted	8	\$261,368	\$0	Renewal
OBH-PSH-CH HH <i>Horizon House</i>	Not Scored Recent Transfer	Accepted	9	\$180,368	\$0	Renewal
Salvation Army Chester Consolidated PSH <i>The Salvation Army, a New York Corporation</i>	69.0	Accepted	10	\$486,134	\$0	Renewal
Rapid Re-Housing Program 3 <i>Community Action Agency of Delaware County, Inc.</i>	67.0	Accepted	11	\$146,722	\$0	Renewal- Consolidated
Rapid Re-Housing Program CAADC <i>Community Action Agency of Delaware County, Inc.</i>	65.0	Accepted	12	\$174,147	\$0	Renewal- Consolidated

PA-502 Continuum of Care FY24 Local Competition Selection Results - Notification of Projects Accepted, Rejected, or Reduced						
FCSDC-RMH-Joint TH-RRH <i>Family and Community Service of Delaware County</i>	65.0	Accepted	13	\$317,248	\$0	Renewal
MHP PA 502 Delco renewal RRH FY24 <i>Mental Health Partnerships</i>	63.0	Accepted	14	\$152,230	\$0	Renewal
DCHA FCS SHP <i>Delaware County Housing Authority</i>	63.0	Accepted	15	\$162,521	\$0	Renewal
SHP Reallocation Project <i>Horizon House</i>	63.0	Accepted	16	\$106,425	\$0	Renewal
S + C 67 <i>County of Delaware</i>	63.0	Accepted	17	\$256,050	\$0	Renewal
Horizon House PSH CH <i>Horizon House</i>	61.0	Accepted	18	\$422,583	\$0	Renewal
RRH 1 - CAADC <i>Community Action Agency of Delaware County, Inc.</i>	60.0	Accepted	19	\$736,241	\$0	Renewal- Consolidated
Del. Co. PSH for Homeless Adults with Mental Illness <i>Delaware County Housing Authority</i>	47.0	Accepted	20	\$492,707	\$0	Renewal
HMIS 2 <i>County of Delaware</i>	Not Scored HMIS	Accepted	21	\$124,607	\$0	Renewal
TIER 1				\$5,188,312	\$0	
HMIS 2 <i>County of Delaware</i>	Not Scored HMIS	Accepted	21	\$163,853	\$0	Renewal
FCSDC-PSH-Legal/MH/SA <i>Family and Community Service of Delaware County</i>	81.5	Accepted	22	\$523,114	\$412,626	New
PA-502 CoC RRH new 2024 <i>Mental Health Partnerships</i>	80.5	Accepted	23	\$209,435	\$0	New
DAP RRH Expansion FY24 <i>Domestic Abuse Project of Delaware County, Inc.</i>	77.5	Accepted	24	\$1,111,964	\$0	New
Breaking Cycles <i>Student-Run Emergency Housing Unit of Philadelphia</i>	77.3	Accepted	25	\$569,648	\$0	New

PA-502 Continuum of Care FY24 Local Competition Selection Results - Notification of Projects Accepted, Rejected, or Reduced						
Shelter Plus Care 2345 2023 <i>Delaware County Housing Authority</i>	N/A	Fully Reallocated	N/A	\$0	\$412,626	Renewal
TIER 2				\$2,578,014	-\$412,626	
CoC Preliminary Pro Rata Need (PPRN)				\$7,413,090		
CoC Estimated Annual Renewal Demand (ARD)				\$5,764,791		
Tier 1 (90% ARD) Amount Available				\$5,188,312		
Tier 1 (90% ARD) Amount Requested				\$5,188,312		
Difference Between ARD and Tier 1				\$576,479		
Amount Available for CoC Bonus				\$889,571		
Amount Available for DV Bonus				\$1,111,964		
Amount Available from Reallocation				\$412,626		
Tier 2 Amount Available				\$2,578,014		
Tier 2 Amount Requested				\$2,578,014		
Planning Grant (Unranked)				\$370,655		
COC TOTAL AMOUNT REQUESTED				\$8,136,981		
<i>Notes:</i> Tier 1 is equal to 90 percent of the CoC's Annual Renewal Demand (ARD). Tier 2 is the difference between Tier 1 and the maximum amount of CoC Renewal (including DV Renewal), CoC Reallocation, DV Bonus, DV Reallocation, and CoC Bonus funds that a CoC applies for.						

PA-502 COC BOARD-APPROVED FY24 CONSOLIDATED APPLICATION AND PRIORITY LISTING PUBLISHED ON 10.28.24

The PA-502 Homeless Services Coalition of Delaware County CoC Governing Board voted to approve the FY24 Consolidated Application and Priority Listing on October 25, 2024. The approved Consolidated Application and Priority Listing has been posted for public review here: <https://delcohomelessservices.org>. Please email any comments or questions about the Consolidated Application to the CoC's Consultant by email at jason@capacityforchange.com

[Download Application Final Copy >](#)

Applicant: Upper Darby/Chester/Haverford/Delaware County CoC
Project: PA-502 CoC Registration FY 2024

PA-502
COC_REG_2024_214702

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.



Outlook

PA-502 CoC Board-Approved FY24 Consolidated Application and Priority Listing Published on 10.28.24

From Smith, Janet E. <SmithJE@delcohsa.org>

Date Mon 10/28/2024 9:03 AM

Cc jason@capacityforchange.com <jason@capacityforchange.com>; Anissa Kennedy <aek197243@gmail.com>; Bell, Pamela <bellp@delcohsa.org>; Beth Downs <DownsB@delcohsa.org>; Bob Feldman <feldmanr@delcohsa.org>; Camille Crane <cacrane@CHS-ADPHILA.ORG>; CATHLEEN MURPHY <CATHLEEN.MURPHY@hhinc.org>; Chalfant, Nicole D. <Nicole.Chalfant@va.gov>; Cheryl Thomas <cthomas@uwgpsnj.org>; Eileen Somers <esomers@helpmlp.org>; Fink, Jessica L <FinkJ@delcohsa.org>; Holloway-Admiral, Alicia <holloway-admiral@delcohsa.org>; Jordan Casey <JCasey@delcofoundation.org>; Loughin, Linda L. <LoughinL@delcohsa.org>; Louis Morse <louis.morse@use.salvationarmy.org>; mary militello <mmilitello@chesterha.org>; Mass, Debra <MassD@delcohsa.org>; McGoohan, Helen <McGoohanH@co.delaware.pa.us>; Michelle Brown <mbrown@dapdc.org>; Michelle Connor <mconnor@bucksu.org>; Pam Haines <prh@dcha1.org>; Pat Wiseley <pwiseley@cityteam.org>; Phil Welsh (WelshP@co.delaware.pa.us) <WelshP@co.delaware.pa.us>; Richard Prebill <rprebil@lasp.org>; Robinson, Sandra A. <RobinsonSA@co.delaware.pa.us>; Ron Powers <rpowers@fcsdc.org>; 'Sharon Grasty' <sgrasty@caadc.org>; Smith, Janet E. <SmithJE@delcohsa.org>; smith.barton@icloud.com <smith.barton@icloud.com>; Stephanie Sena <stephaniesena1@gmail.com>; Thomas, Chae <ThomasC@delcohsa.org>; usaglassphilly@gmail.com <usaglassphilly@gmail.com>; Vernetta Santiful <vsantiful@mhphope.org>

Bcc Antionette Holmes <aholmes@caadc.org>; Baindu Kallon <Bkallon@caadc.org>; Carmen Williams <cwilliams@caadc.org>; Christopher Jackson <cjackson@caadc.org>; D Boykin <dboykin@caadc.org>; D Miller <dmiller@caadc.org>; Dalana Thompson <dthompson@caadc.org>; Dan Nesbitt <dnesbitt@caadc.org>; dcykowski@caadc.org <dcykowski@caadc.org>; Denise Wilson <dwilson@caadc.org>; dsmith@caadc.org <dsmith@caadc.org>; Eric Androshick <eandroshick@caadc.org>; Gretchen Taylor-Womack <gwomack@caadc.org>; Kahley Mckenney <kmckenney@caadc.org>; Leonard Thompkins <lthompkins@caadc.org>; Marcel Miles <mmiles@caadc.org>; Melissa Matzuras <mfager@caadc.org>; Michelle Lawrence <mlawrence@caadc.org>; Miranda Romani <Mromani@caadc.org>; Nedra Johnson <njohnson@caadc.org>; Octavia Burton <oburton@caadc.org>; Rodney Coley <rcoley@caadc.org>; Rodney Davis <rdavis@caadc.org>; Sheilleta Corporal <scorporal@caadc.org>; switaker@caadc.org <switaker@caadc.org>; Talia Baldini <tbaldini@caadc.org>; Zack Crawford <zcraftord@caadc.org>; Abigail Hastings <ahastings@delcofoundation.org>; Akesha Gainer <Akesha.Gainer@ckcommunityfoundation.org>; Akua Ajarko <akuaa@voiceandvisioninc.org>; Alicia Long <along@valleyyouthhouse.org>; Amanda Johnson <AJohnson@chestercity.com>; Anna Bonilla <annabonillacps@gmail.com>; ANSELIM NJOKA <ANSELIM.NJOKA@hhinc.org>; April McNeal <amcneal@maternitycarecoalition.org>; Austin, Emmanuel <emmanuel.austin@uhsinc.com>; Autumn Walsh <autumn_walsh@elwyn.org>; Awilda Burgos <awilda@aidscaregroup.org>; Blake <raysongrrl@yahoo.com>; Brian Bower <brian.bower@use.salvationarmy.org>; brigid Risko <brisko@mothershome.org>; Buie, Serrita M. <BuieS@delcohsa.org>; Candice Linehan (clinehan@delcovictimassistance.org) <clinehan@delcovictimassistance.org>; Ceire Evans <ceire.evans@rtsd.org>; Chavon R. Hodges <Chavon_Hodges@elwyn.org>; Chris Devaney <cdevaney@americantreatmentnetwork.com>; Christine <rosenzweigchristieo@gmail.com>; Christine Hofmann <christine.hofmann@rtsd.org>; Cindi Clark <cclark@cades.org>; Crystal Harrison <educator4lyfe@yahoo.com>; Dean Trajkov <dtrajkov@fcsdc.org>; Debbie Hennie <deborah.hennie@hhinc.org>; Debbie T <dtempleton@scs-delco.org>; Del-anie Richardson <drichardson1@maternitycarecoalition.org>; Delco Promise <fpdelcodirector@gmail.com>; Donna Bobo Carter <bobo-carterd@elwyn.org>; ecooley@helpmlp.org <ecooley@helpmlp.org>; ecrowell@sharefoodprogram.org <ecrowell@sharefoodprogram.org>; Elizabeth A. Schneider <eschneider@seniorlawcenter.org>; Elizabeth Calcagni <Elizabeth.Calcagni@hhinc.org>; Erica Reiter <EReiter@actionwellness.org>; Erica Stubbles <Erica.Stubbles@use.salvationarmy.org>; Fagan, Danielle N. <FaganD@delcohsa.org>; Feldman, Robert S. <FeldmanR@delcohsa.org>; Fournier, Kristi R. <FournierK@delcohsa.org>; Freeman, Aleasha A <FreemanA@delcohsa.org>; Gail McCoach <Gtmcc3@aol.com>; Gale Schwarz

<gale@housingalliancepa.org>; Gerry Gonzalez <ggonzalez@cgrc.org>; Gina Lucchesi <gina.lucchesi@va.gov>; Gloria Caine <gloria.caine@hhinc.org>; gsmith@scs-delco.org <gsmith@scs-delco.org>; Haley Kulp <HKulp@delcofoundation.org>; James Wearing <james.wearing@hhinc.org>; James.Stephenson@USE.SalvationArmy.Org <James.Stephenson@USE.SalvationArmy.Org>; Jean Moran <jeanm@dcha1.org>; Jennifer Ficco <Jennifer.Ficco@va.gov>; Jennifer Hertler <jhertler@nhsonline.org>; Joann Ruark <jar@ceda.cc>; John Johnson <cicinc@gmail.com>; Joycelynn Denson <Joycelynn.Denson@use.salvationarmy.org>; Karen Hosler Kispert <khkispert@delcovictimassistance.org>; Karen I <kareni@voiceandvisioninc.org>; Karlene Campbell <kcampbell@valleyyouthhouse.org>; Kate Korte <km_korte@knights.neumann.edu>; Kathy Carzo <kcarzo@learningct.org>; Katie Kenyon <kkenyon@delcofoundation.org>; Kelly Parker <Kelly.Parker2@elwyn.org>; Kelly Sacco <kelly.sacco@hhinc.org>; Kenneth Fuller <kfuller@caadc.org>; Kent Henry <kent.henry@att.net>; Kevin Robinson <Kevin_Robinson@elwyn.org>; Kia Wood <woodkia35@yahoo.com>; Kieyannah Anderson (kieyannah333@gmail.com) <kieyannah333@gmail.com>; Kristin Smeins <smeinsk@garnetvalley.org>; Kristina Pilat <Kristina.Pilat@yahoo.com>; Lana Jones <jonesla@delcohsa.org>; Larren Armstrong <ArmstrongL@delcohsa.org>; LATRESE WHITE-BOYCE <LATRESE.WHITE-BOYCE@hhinc.org>; LaTricia Waters <lwaters@caadc.org>; Laura Handel Schwartz <lhandel@helpmlp.org>; Laurie Chastain <laurie.chastain@hhinc.org>; Lavonia Waddington <lavonia.waddington@hhinc.org>; Lenora Pope <lenorap7@hotmail.com>; Linda Barbera <BarberaL@co.delaware.pa.us>; Linda Loughin <LoughinL@delcohsa.org>; Lisa Deihl (Lisa.Deihl@trinity-health.org) <Lisa.Deihl@trinity-health.org>; Lisa Gaffney <lrg@ceda.cc>; Lisa Hicks <Lisa.Hicks@hhinc.org>; Lisa Radano <lradano@CHS-ADPHILA.ORG>; Lori Stradley <lori.riley@crozer.org>; Luke Stivala <ls3874@columbia.edu>; Lynne Collins (collinslynn17@gmail.com) <collinslynn17@gmail.com>; Makeba Champagne <mchampagne@dapdc.org>; Marchese, Maura B. <Maura.Marchese@va.gov>; Maria.Stephenson@USE.SalvationArmy.Org <Maria.Stephenson@USE.SalvationArmy.Org>; Marie Bryant <nbeginnings46@yahoo.com>; Matt Beers <matt.beers@use.salvationarmy.org>; Maureen Streeter <maureen.streeter@redcross.org>; McPhatter, Anitra <McPhatterA@delcohsa.org>; Melissa Blackson <mrsblackson@gmail.com>; Mya Rochester <mrochester@valleyyouthhouse.org>; Nicole Codagnone <ncodagnone@chestercommunitycharter.org>; Norman Brown <nbrown@edsolutions.com>; Patrick Kai Banya <Patrick.KaiBanya@hhinc.org>; Phil Morrison <MorrisonP@delcohsa.org>; Richona Mcknight <rmcknight@cityteam.org>; Samantha A Rosthauser <Samantha.Rosthauser@elwyn.org>; Santiago, Robert <rosantiago@pa.gov>; Sarah Zielke <szielke@carelinkservices.org>; Savita Egerev <segerev@laspc.org>; Shafer-Harris, Joel S. <Shafer-HarrisJ@delcohsa.org>; Shannon Burke <shannon.burke@hhinc.org>; Shannon Mace <smace@helpmlp.org>; Sharon Butler <butlers@delcohsa.org>; Shelah Henderson <SHenderson@pathwayspa.org>; Sibongile Sithole <sibongile.sithole@redcross.org>; Sirrah Care Professionals <sirrahcareprofessionals@gmail.com>; Stacey B <stacbab3@hotmail.com>; Steve Fischer <sfischer@chesterha.org>; Sulayman Smith, Habibah <Habibah.Sulayman@acf.hhs.gov>; Syreeta Vereen <svereen@actionaids.org>; Takiyah Miller <MillerT@co.delaware.pa.us>; Tara Watts <twatts@fcsdc.org>; Tashna Harriott <tharriott@mhphope.org>; Teresa Purdy <tpurdy@mhphope.org>; Tom Connor <tconnor@americantreatmentnetwork.com>; Tonya Warren <t_warren52@yahoo.com>; Tori Bourret <vbouret@udel.edu>; Tymeeka Robinson <trobinson@mhphope.org>; Uriel Lewis <uriel.lewis@uhsinc.com>; Velma Clark <vclark@fcsdc.org>; Ward, Melissa A. <WardMA@delcohsa.org>; Welsh, Philip <WelshP@co.delaware.pa.us>; Wendy Bensele <wbensele@mercyhealth.org>; Williams, Joelle K. <WilliamsJK@delcohsa.org>

 2 attachments (4 MB)

PA-502 CoC FY24 CoC Application FINAL 10.25.24.pdf; PA-502 CoC FY24 Priority Listing FINAL 10.25.24.pdf;

**** sent on behalf of Jessie Fink, Administrator, Delaware County Dept of Human Services, Adult & Family Services *****

Hello all,

The PA-502 Homeless Services Coalition of Delaware County CoC Governing Board voted to approve the FY24 Consolidated Application and Priority Listing on October 25, 2024. The approved Consolidated Application and Priority Listing has been posted for public review here: <https://delcohomelessservices.org>.

Please email any comments or questions about the Consolidated Application to the CoC's Consultant by email at jason@capacityforchange.com.

Note: due to your participation on several distribution list(s), this email may be duplicated. Apologies for any inconvenience incurred.

Regards,

Janet E. Smith

Administrative Assistant 1

Department of Human Services

Adult & Family Services / Drug & Alcohol Services

20 S 69th Street, 3rd FL

Upper Darby, PA 19082

Office: 610-713-2365 | Fax: 610-713-2378

Email: smithje@delcohsa.org



Diversity: The act of learning how to positively understand, accept, & support both multiculturalism & individual differences working together – **Ty Howard**



HAPPY RED RIBBON WEEK!
Celebrate October 23rd-31st!

2024 HDX Competition Report

2024 Competition Report - Summary

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX 2.0
2023 LSA	Yes	Government FY 2023 (10/1/22 - 9/30/23).	November 2023 to January of 2024
2023 SPM	Yes	Government FY 2023 (10/1/22 - 9/30/23).**	February 2024 to March 2024
2024 HIC	No	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024
2024 PIT	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024

- 1) FY = Fiscal Year
- 2) *This considers all extensions where they were provided.
- 2) **"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

2024 HDX Competition Report

2024 Competition Report - LSA Summary & Usability Status

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

LSA Usability Status 2023

Category	ESTAO	ESTAC	ESTCO	RRHAO	RRHAC	RRHCO	PSHAO	PSHAC	PSHCO
Fully Usable	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Partially Usable									
Not Usable									

EST

Category	2021	2022	2023
Total Sheltered Count	1,104	1,102	1,100
AO	404	290	326
AC	698	813	777
CO	0	0	0

RRH

Category	2021	2022	2023
Total Sheltered Count	419	434	407
AO	97	91	129
AC	320	340	274
CO	0	0	0

2024 Competition Report - LSA Summary & Usability Status

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

PSH

Category	2021	2022	2023
Total Sheltered Count	424	392	272
AO	281	241	171
AC	141	149	97
CO	0	0	0

- 1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO = Persons in Households with only Children
- 2) Because people have multiple stays in shelter over the course of a year and stay in different household configurations, a single person can be counted in more than one household type. Therefore, the sum of the number of people by household type may be greater than the unique count of people.
- 3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.
- 4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	1,040	102.0	57.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	1,098	117.0	67.0

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b. This measure is based on data element 3.917

This measure includes data from each client’s Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client’s entry date, effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to “housing move in”)	1,038	120.0	57.0
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to “housing move in”)	1,096	136.0	67.0

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Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)		Returns to Homelessness from 6 to 12 Months (181 - 365 days)		Returns to Homelessness from 13 to 24 Months (366 - 730 days)		Number of Returns in 2 Years	
Metric	Count	Count	% of Returns	Count	% of Returns4	Count	% of Returns6	Count	% of Returns8
Exit was from SO	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from ES	283	19	6.7%	17	6.0%	5	1.8%	41	14.5%
Exit was from TH	35	1	2.9%	0	0.0%	0	0.0%	1	2.9%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	237	1	0.4%	3	1.3%	6	2.5%	10	4.2%
TOTAL Returns to Homelessness	555	21	3.8%	20	3.6%	11	2.0%	52	9.4%

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Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	1,205
Emergency Shelter Total	1,147
Safe Haven Total	0
Transitional Housing Total	96

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Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	266
Number of adults with increased earned income	9
Percentage of adults who increased earned income	3.4%

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Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	266
Number of adults with increased non-employment cash income	147
Percentage of adults who increased non-employment cash income	55.3%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	266
Number of adults with increased total income	149
Percentage of adults who increased total income	56.0%

Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	149
Number of adults who exited with increased earned income	22
Percentage of adults who increased earned income	14.8%

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Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	149
Number of adults who exited with increased non-employment cash income	71
Percentage of adults who increased non-employment cash income	47.7%

Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	149
Number of adults who exited with increased total income	90
Percentage of adults who increased total income	60.4%

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Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	942
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	75
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	867

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Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	1,078
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	100
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	978

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Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

Measure 6 is not applicable to CoCs in this reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

Metric	Value
Universe: Persons who exit Street Outreach	87
Of persons above, those who exited to temporary & some institutional destinations	4
Of the persons above, those who exited to permanent housing destinations	2
% Successful exits	6.9%

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Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	1,004
Of the persons above, those who exited to permanent housing destinations	474
% Successful exits	47.2%

Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	294
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	285
% Successful exits/retention	96.9%

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System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMIS)	1,147	96	294	544	87
Total Leavers (HMIS)	1,032	50	30	315	81
Destination of Don't Know, Refused, or Missing (HMIS)	87	0	0	20	0
Destination Error Rate (Calculated)	8.4%	0.0%	0.0%	6.4%	0.0%

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Notes For Each SPM Measure

Note: Cells may need to be resized to accomodate notes with lots of text.

Measure		Notes
Measure 1	No notes.	
Measure 2	No notes.	
Measure 3	No notes.	
Measure 4	No notes.	
Measure 5	No notes.	
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.	
Measure 7	No notes.	
Data Quality	No notes.	

2024 HDX Competition Report

2024 Competition Report - HIC Summary

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

For HIC conducted in January/February of 2024

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current Beds in HMIS or Comparable Database	Total Year-Round, Current, Non-VSP Beds	Removed From Denominator: OPH EHV [†] Beds or Beds Affected by Natural Disaster*	Adjusted Total Year-Round, Current, Non-VSP Beds	Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds
ES	362	303	362	0	362	83.7%
SH	0	0	0	0	0	NA
TH	86	50	86	0	86	58.1%
RRH	198	198	198	0	198	100.0%
PSH	417	339	417	0	417	81.3%
OPH	0	0	0	0	0	NA
Total	1,063	890	1,063	0	1,063	83.7%

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database	Total Year-Round, Current, VSP Beds	Removed From Denominator: OPH EHV [†] Beds or Beds Affected by Natural Disaster**	Adjusted Total Year-Round Current, VSP Beds	HMIS Comparable Bed Coverage Rate for VSP Beds
ES	362	0	0	0	0	NA
SH	0	0	0	0	0	NA
TH	86	0	0	0	0	NA
RRH	198	0	0	0	0	NA
PSH	417	0	0	0	0	NA
OPH	0	0	0	0	0	NA
Total	1,063	0	0	0	0	NA

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For HIC conducted in January/Feb

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For HIC conducted in January/February

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database	Adjusted Total Year-Round, Current, Non-VSP and VSP Beds	HMIS and Comparable Database Coverage Rate
ES	362	303	362	83.70%
SH	0	0	0	NA
TH	86	50	86	58.14%
RRH	198	198	198	100.00%
PSH	417	339	417	81.29%
OPH	0	0	0	NA
Total	1,063	890	1,063	83.73%

2024 HDX Competition Report

2024 Competition Report - HIC Summary

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

For HIC conducted in January/February of 2024

Rapid Re-housing Beds Dedicated to All Persons

Metric	2020	2021	2022	2023	2024
RRH beds available to serve all pops. on the HIC	237	201	228	226	198

- 1) † EHV = Emergency Housing Voucher
- 2) *This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.
- 3) **This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.
- 4) Data included in these tables reflect what was entered into HDX 2.0.
- 5) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").
- 6) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").
- 7) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

2024 HDX Competition Report

2024 Competition Report - PIT Summary

PA-502 - Upper Darby, Chester, Haverford/Delaware County CoC

For PIT conducted in January/February of 2024

Submission Information

Date of PIT Count	Received HUD Waiver
2024-01-23	Not Applicable

Total Population PIT Count Data

Category	2019	2020	2021	2022	2023	2024
PIT Count Type	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and partial unsheltered count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count
Emergency Shelter Total	282	259	159	227	256	395
Safe Haven Total	0	0	0	0	0	0
Transitional Housing Total	70	62	70	62	69	73
Total Sheltered Count	352	321	229	289	325	468
Total Unsheltered Count	48	46	50	46	35	107
Total Sheltered and Unsheltered Count*	400	367	279	335	360	575

1) *Data included in this table reflect what was entered into HDX 1.0 and 2.0. This may differ from what was included in federal reports if the PIT count type was either sheltered only or partial unsheltered count.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

3) In 2021, for CoCs that conducted a "Sheltered and partial unsheltered count", only aggregate and not demographic data were collected.